

Juvenile Justice Realignment Block Grant Annual Plan

Date: December 16, 2021 – Revised April 13, 2022

County Name: San Benito County

Contact Name: Ashlyn Canez, Probation Program Manager

Telephone Number: (831) 636-4070

E-mail Address: acanez@cosb.us

Background and Instructions:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure.

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth.

County plans are to be submitted and revised in accordance with WIC 1995, and may be posted, as submitted, to the Office of Youth and Community Restoration website.

Contents

Part 1: Subcommittee Composition

Part 2: Target Population – Revised April 13, 2022

Part 3: Programs and Services

Part 4: Juvenile Justice Realignment Block Grant Funds

Part 5: Facility Plan – Revised April 13, 2022

Part 6: Retaining the Target Population in the Juvenile Justice System

Part 7: Regional Efforts

Part 8: Data

Part 1: Subcommittee Composition (WIC 1995 (b))

List the subcommittee members, agency affiliation where applicable, and contact information:

| Agency | Name and Title | Email | Phone Number |
|--|---|--|---------------------|
| SBC Probation Department | Joseph A. Frontella Jr., Chief Probation Officer (Chair) | jfrontella@cosb.us | (831) 636-4070 |
| SBC Superior Court | J. Omar Rodriguez, Presiding Judge | omar.rodriguez@sanbenito.courts.ca.gov | (831) 636-4057 |
| SBC District Attorney's Office | Zachary Harmon, Deputy District Attorney | zharmon@cosb.us | (831) 636-4120 |
| SBC Public Defender's Office | Dan Martin, Public Defender | dmartin@faclawoffices.com | (831) 205-5980 |
| SBC Health & Human Services Department Child Protective Services | Alejandra Guerrero, Social Worker Supervisor | maguerrero@cosb.us | (831) 636-4171 |
| SBC Behavioral Health Department | Rachel White, Assistant Director | rwhite@sbcmh.org | (831) 636-4020 |
| SBC Office of Education | Krystal Lomanto, County Superintendent | klomanto@sbcoc.k12.ca.us | (831) 637-5393 |
| Community Member | Colleen Grimes | colleen@degrimes.com | (831) 902-7604 |
| Community Member | Diane Ortiz, CEO | diane@youthall.org | (831) 636-2853 |
| Community Member | Rita Campbell | RCampbell@sbcprob.org | (831) 636-4070 |
| Additional Subcommittee Participants | | | |
| SBC Probation Department | Ashlyn Canez, Probation Program Manager | acanez@cosb.us | (831) 636-4070 |
| SBC Probation Department | Jim Bucknell, Assistant Chief Probation Officer | jbucknell@cosb.us | (831) 636-4070 |
| SBC Probation Department | Jonell Casada, Juvenile Hall Supervisor | jasada@cosb.us | (831) 636-4050 |
| SBC Probation Department | Lisa Saucedo, Probation Program Manager | lsaucedo@cosb.us | (831) 636-4070 |
| SBC Probation Department | Lorraine Carrasquillo, Staff Analyst | lcarrasquillo@cosb.us | (831) 636-4070 |
| SBC Probation Department | Renee Hankla, Reentry Program Manager | rehankla@sbcprob.org | (831) 636-4070 |

Part 2: Target Population (WIC 1995 (C)(1))

Briefly describe the County's realignment target population supported by the block grant:

The San Benito County (SBC) Probation Department will provide community-based custody, care, and control of youth adjudicated for violating an offense described in sections 707(b) of the Welfare and Institutions Code (WIC), 290.008 of the Penal Code, and youth who are realigned from the Division of Juvenile Justice (DJJ). In providing these services, it is anticipated the realigned youth (ranging in age of 14 to 25) will be successfully diverted from being committed to DJJ.

In serving the target population of the Juvenile Justice Realignment Block Grant the San Benito County Probation Department will maintain and promote a program that provides the highest quality of services to youth regardless of race, ethnicity, actual or perceived sexual orientation or gender identity. All youth provided services under this grant shall receive fair and equal treatment, without bias, and in a professional and confidential manner based on principles of sound professional practice. Employees, volunteers, and contractors that provide services to youth shall not discriminate or harass any youth in their care and they shall protect youth from discrimination, physical abuse, and sexual harassment by other youth. The San Benito County Probation Department will take reasonable steps within its control to meet the diverse needs of all youth and provide an environment in which all individuals are treated with dignity and respect.

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history:

San Benito County is a small, rural county with a population of 64,209 (2020 Census estimate). The county has a 20-bed juvenile hall facility located in Hollister, CA. At this time, the facility does not have the capacity to host youth from other counties. San Benito County will be developing contracts with other counties in the region or within geographical proximity that have the available resources to be a host county and agree to serve youth when a higher level of care is needed. Four of the identified counties are Fresno, Merced, Monterey, and Sonoma.

San Benito County has committed [REDACTED] to DJJ in the last ten years. Probation has been successful at treating the majority of the youth in the community and in the juvenile hall, providing intensive services to help prevent higher levels of care. Prior to the recent 2020 DJJ commitment, the last youth sent to DJJ was in 2010. In order to protect the identity of this individual, the demographics for this youth will not be presented. However, from fiscal years 2015 through 2021 there have been a total of sixty-eight (68) youth arrested for a serious or violent offense pursuant to 707(b) of the Welfare and Institutions code that have been served by the probation department. The low number of youths committed to DJJ in SBC reflects that the time and effort put into each of these cases by the juvenile probation division has proven to be successful in using a least restrictive means approach.

To help predict future youth served, demographic information on the 68 youths served was analyzed. Please note that not all of these youth were adjudicated, as this data reflects youth arrested for 707(b) WIC offenses. The demographic information from this group of youth shows [REDACTED] of youth were male; [REDACTED] were female; youth ranged in age between 12 to 17 years with 30% being 14 or younger; [REDACTED] being 15 years old; 22% were 16 years old; and 32% of the youth were 17 years old at the time of the commission of the offense. Of this population, the identified race/ethnicity was 81% Latino, 18% Caucasian/White, and [REDACTED] Other. The top offenses included assault (245(a)(1) PC or 245(a)(4) PC); robbery (211 PC); lewd and lascivious acts with a minor (288(a) PC); and rape (261 PC).

Based on the small number of youth [REDACTED] who have been committed to DJJ over the past ten years, it is difficult to make an accurate estimate of the number of youth who will be committed to DJJ for serious violent or sex crimes in the next few years. With this limited information and taking into account the number of youths arrested for 707(b) WIC offenses each year, it is estimated that there may be one to two youths committed to secure-track programming each year. Based on historic data, it is anticipated that these youth will be primarily male, Latino or White, ages 15 or older, and committed for the aforementioned crimes.

Describe any additional relevant information pertaining to identified target population, including programs, placements and/or facilities to which they have been referred.

Youth identified as meeting the criteria for commitment to DJJ are assessed utilizing the Positive Achievement Change Tool (PACT). The PACT identifies the youth's top criminogenic needs, which targets the areas that need to be addressed to achieve successful outcomes and identifies their relative level for risk to reoffend in the community. Criminogenic needs are defined as "needs seen as causing criminal behavior," and are assessed over eight categories: substance abuse; criminal associates; antisocial behavior; antisocial personality; family; criminal thinking; employment/school; and leisure/recreation. Based on the PACT assessment results, the youth and their family are often referred to the San Benito County Behavioral Health Children's System of Care (CSOC) for intensive mental health and/or substance abuse treatment. Youth may also be referred to Youth Alliance for strength-based programming or parenting classes, and the Juvenile Work Service Program (JWSP).

The PACT tool is not specifically designed to accurately measure risk for recidivism for sex offending youth. As a result, and per statute, all sex offenders who are assessed for commitment to DJJ are assessed using the Juvenile Sexual Offense Recidivism Risk Assessment Tool-II (JSORRAT-II), designed for use with youth ages 12 to 17 years at the time of their most recent offense. This tool is also used by the Probation Department when determining appropriate programming for sex offenders. The Probation Department may elect to use the Static-99 assessment tool for sex offenders over the age of 18 who are assessed as moderate to high-risk. These youth are often referred to sex offender treatment programs out of county, as our local resources are limited and do not offer this type of treatment.

San Benito County does not have a local Short Term Residential Treatment Program (STRTP) for delinquent youth; therefore, youth requiring this level of care have been historically placed out of county. If a youth has been removed from the custody of their parents, family preservation and family reunification are common goals for the juvenile court to consider when determining disposition. The probation department applies graduated sanctions before considering removing a youth from their home; however, there are instances when immediate removal is necessary. Typically, several attempts are made to prevent home removal through the use of community-based supervision and services tailored to the youth and family's needs. The probation department coordinates Child and Family Team (CFT) meetings and presents a youth's case before the CSOC Interagency Placement Committee prior to recommending any placement disposition to the court.

There are no probation ranches or camps in SBC and the sole facility for detention is the San Benito County Juvenile Hall. Based on this, there have been no referrals to any other facilities. Additionally, a recommendation for commitment to the DJJ facility has been rare and reserved only after considering the serious/violent behavior the youth presented (i.e., serious crime; danger to the community; violence; weapons; and aggression). DJJ commitments have been reserved for youth who were unamenable to local community-based services and presented serious concerns for maintaining the safety of the public.

The San Benito County Probation Department has taken a least restrictive means approach to working with youthful offenders and this has been demonstrated in prior years. For 2019, a total of [REDACTED] youth were adjudicated as Wards of the Court for 707(b) offenses. Of these [REDACTED] youths, [REDACTED] placed into a Short-Term Residential Treatment Program (STRTP) and [REDACTED] returned back home to their families and remained in the community. For 2020, a total of [REDACTED] youth were adjudicated as Wards of the Court for 707(b) offenses. [REDACTED] sent to the Division of Juvenile Justice (DJJ) and [REDACTED] returned back home to their families and remained in the community. For 2021, a [REDACTED] youth were adjudicated as Wards of the Court

for 707(b) offenses. Of these [REDACTED] youths, [REDACTED] transferred over to the criminal court jurisdiction to be tried as an adult and [REDACTED] returned back home [REDACTED] and remained in the community.

Part 3: Programs and Services (WIC 1995 (c)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population:

The San Benito County Probation Department will provide a safe and secure facility for providing trauma-informed services for court-committed youth identified as appropriate per Senate Bill (SB) 823. Services will provide rehabilitative treatment designed to reduce recidivism. These services provide opportunities to address personal, social, physical, mental health, educational, career technical education, and independent living skills needs. Youth will be prepared for a successful reentry into the community.

The Probation Department works with San Benito County Behavioral Health (SBCBH) to utilize mental health and substance use disorder (SUD) treatment services that are available through the county programs. In addition, probation contracts with local providers to deliver services within the juvenile hall and for when youth transition back into the community. While in the juvenile hall facility, services include trauma-informed substance use treatment services; mental health services; culturally responsive/bilingual services; and supportive services for families. Youth and their families are also linked to services when transitioning back into the community.

The following evidence-based and promising programs are available to meet the needs of the youth. These include, but are not limited to:

Probation Department

- Supervision Services
 - Assessments
 - Case plans
 - Child and Family Team Meetings
 - School reentry plans/meetings
 - PACT Team wraparound services (Moderate to high risk 707(b) WIC offending youth)
 - Moral Reconciliation Therapy (MRT)
 - Intensive case management supervision
 - Transportation to and from school as needed for the youth and family
 - Referrals to community-based services

- Juvenile Hall
 - System of care collaboration across partner agencies.
 - Services that promote individual responsibility and accountability for youth
 - Programs based on incentives
 - Training and monitoring skills to help youth learn community values and positive behavior
 - Family visitation programs to facilitate strengthening familial relationships/bonds
 - Career training
 - College preparation

- Juvenile Work Service Program (JWSP)
 - Youth complete community service hours as directed by the juvenile court; Juvenile Review Board (JRB), and/or probation department.
 - Youth perform community service activities to meet the needs of the county and/or community partner agencies.

SBC Behavioral Health

- Mental health services: Mental health intake, treatment plan development, individual counseling, family counseling, group counseling, residential services, etc.
 - Full-Service Partnership (FSP)
 - Full-Service Partnership Transitional Age Youth (FSP TAY)
 - Intensive Home-Based Services (IHBS)
 - Therapeutic Behavioral Services (TBS): TBS is an intensive, short-term mental health service available to children and youth who have serious emotional problems and are at risk of out-of-home placement. TBS is available to persons under 21 who have full-scope Medi-Cal.
 - Crisis Intervention: 24-hour response services to help resolve crisis situations.
 - Case Management Services: Clients are linked to needed medical; dental; educational; social; vocational; rehabilitative; employment; transportation; and other community services as needed.
 - Medications
 - Esperanza Center
 - Transition Age Youth Drop-in Center
 - LGBTQ+ Youth Resource Center and Safe Space
- Substance Use Disorder (SUD) Treatment Services
 - Substance Abuse ASAM Assessment
 - SUD Outpatient Treatment services for youth
 - Prevention programs such as Friday Night Live
 - Co-occurring groups at juvenile hall for youth
 - SUD treatment groups within the local high schools/alternative school sites.

Life Project – Fait-based programs and services

- Teen Recovery: a program that brings hope to teens by helping them to find healing from the pains of life, recovery from addiction, build healthy relationships, and find their purpose in life.
- Transition plans: with the assistance and feedback of probation staff, a transition plan is developed to create goals, identify a youth's dreams, link to resources, and create a plan to overcome hurdles while transitioning out of custody.
- Believe to Achieve program: a 17-week program based on the book by Howard "H" White. See the Invisible, Do the Impossible. Teaching teens the importance of visualizing their dreams, setting goals, making sacrifices, and doing the work.
- Life skills: Teaching teens social skills, how to look for a job, resumé building, job interview role playing. It also teaches about money budgeting and cost evaluation.

CrossFit Program

- Coach youth to understand their own self-awareness regarding life choices
- Provide youth with a structured, well-balanced, fitness regime in a safe and nurturing environment
- Address the physical; intellectual; psychological; emotional; and social development of each youth.
- Teach life-coping skills and a healthy way of living and self-awareness
- Promote a safe community

Youth Alliance:

- Guiding and Navigating Achieving Success (GANAS): GANAS is a Youth Alliance (YA) program that provides intense case management services to referred local youth. GANAS in Spanish means “desire to overcome” and we feel the name of the program could not be more appropriate, as we believe these young men and women have the GANAS to get ahead but often times feel stuck. Participants in GANAS are mentored in various skills and on issues such as employment & interviewing skills, education, truancy, self-esteem, and in some cases provide support to address gang involvement or homelessness.
- Fathers and Mothers Learning & Achieving (FAMiLiA): The only program in San Benito County designed for teen mothers and fathers while also working with their child/children 0-5 years of age. The program seeks to increase the number of relationships within their local community and decrease the feeling of isolation for these families—a primary concern for many teen parents. FAMiLiA also addresses a large gap in services and achievement markers for an incredibly high risk and needy subgroup. These young people must maneuver adolescence with a young child while also frequently accompanied by other stressors such as: poverty, high educational needs, homelessness, substance abuse or trauma. In order to “break cycles” and assist their children, FAMiLiA provides intensive support for some of the highest risk parents in our community. YA staff members will provide case management services for (5 males) teen fathers to facilitate access to a network of services and resources.
- Case management services
- Mentor youth
 - Employment
 - Interviewing skills
 - Education
 - Truancy
 - Self-esteem
 - Gang involvement
 - Homelessness

Community Solutions: Offers counseling for youth that are victims or struggling with mental health issues, domestic violence, and/or sexual/physical assault.

- Solutions to Violence (Sexual Assault and Domestic Violence)
 - Counseling
 - Crisis intervention
 - Creating a safety plan
 - Emergency safe housing/temporary shelter
 - Advocacy of rights
 - Accompaniment to SART exams, interviews, court proceedings, etc.
- Human Trafficking Crisis
 - 24-hour Crisis Hotline-Crisis intervention
 - Safety Planning and Confidential Shelter
 - Counseling
 - Advocacy and coordination of services
 - Accompaniment to interviews, Court, etc.

- Criminal Justice
 - Counseling for youth
 - Coordination of support services
 - Family counseling
 - Parenting classes

Change Company

- Cognitive Journals (5 – 6-week program)
 - Interactive journaling that encourages self-change. Participants will explore the connection between their thoughts, feelings, and behaviors, and learn practical strategies for improving their thinking style.

Placements

- No youth have been placed in local STRTPs
- No youth have been placed in local probation ranches or probation camps
- Housing will vary based on the identified needs of the youth; risk level; case plan requirements; programming requirements; recommendations of the Qualified Individual (QI), recommendations by the Interagency Placement Committee, recommendations by the Child and Family Team (CFT), and overall safety of youth within the facility.

Part 4: Juvenile Justice Realignment Block Grant Funds (WIC 1995 (3)(a))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population:

The San Benito County Probation Department will provide comprehensive treatment related to mental health, substance use, and trauma needs. Individuals who need sex offender-specific treatment may be referred to treatment in neighboring counties. Whenever possible, San Benito County has historically served sex offenders within the community and through home removal via placement/out-of-home care. Commitments to juvenile hall or DJJ for sex offenses are infrequent. When available in neighboring counties, the duration of residential juvenile sex offender treatment may range between 18 to 24 months. Mental health and trauma services will remain available to all residents housed in juvenile hall regardless of commitment status, and in compliance with statute and Title 15 regulations.

The Probation Department will expand the array of current services and introduce evidence-based wraparound services targeting these areas of need, in order to help build youth resiliency, stability, and rehabilitation. The program that will be developed with these grant funds is Partners Achieving Change Together (PACT). The mission of this wraparound service team is to provide youth and their families support and services through a collaborative and individualized approach. The PACT team will work with youth that have complex needs to ensure they have access to appropriate services and supports. The team will strive to reintegrate youth back into society and thrive within their community. The team will collaborate with those relevant in the youth's life to develop goals, build natural supports, and overcome challenges or barriers. Upon return to the community from a secure track program, youth will be provided individualized step-down services. Through family engagement, determination, and coordination of services, the vision of the team is to build a foundation for a better life.

The PACT Team will encompass the following members:

- Deputy Probation Officer: assigned to the high-risk / high-need youth population
- Clinician (mental health and substance use treatment services)
- Family Advocate/Case manager (CM): position to be filled by a community-based organization member that is local to the SBC community

Associated/contributing members to the PACT Team may include:

- Substance Abuse Counselor
- School counselor or Student Support Services Manager
- Individualized Education Plan (IEP)/Special Education (SPED) Coordinator
- Educational Related Mental Health Services (ERMHS) counselor
- Social Worker (SW)
- Juvenile Institutions Officer (JIO)
- Community Solutions Advocate
- Reentry Case Manager
- Child & Family Team (CFT) facilitator
- Public Health Nurse (PHN)
- Wellpath

The PACT Team will convene for weekly (or bi-weekly) meetings at the probation department based on the needs of the youth and their family. At these meetings, the following may be reviewed or addressed:

- Updated school records (grades, behavior or discipline, attendance, and SPED or 504 plans)
- Progress report / meeting notes (probation aide or intern)
- Program attendance and participation updates
- Treatment updates for mental health and substance use services
- Review of assessment(s)
- Complete Child Health and Disability Prevention Program (CHDP) referrals as needed
- Referrals and linkage to community resources
- Scheduling of meetings or CFT's
- Court orders compliance updates (community service, curfew, testing, etc.)
- Victim services as needed (i.e., CSEC youth)
- Parenting class referrals by the family advocate/CM
- CM will provide follow-up for court proceedings, meetings, appointment(s) for the youth and family
- Updated information on parents' concerns, barriers, successes, self-care, etc.

The PACT Team may address the following, including but not limited to:

- Complex needs of youth and their families (complex trauma)
- Youth engagement and participation in services
- Substance use
- Improving communication in families, specifically between youth and their parents/legal guardians
- Promoting positive social relationships for the youth and their family
- Providing support for youth to make healthy choices in the community
- Helping the youth and their family's perception of services provided be positive and productive
- Diverting siblings from delinquent involvement with the justice system
- Diverting youth from incarceration for technical violations
- Assisting in reentry and transition from incarceration to community supervision
- Improving mental health and physical wellbeing of the youth
- Assist youth and families to access necessary medical services (i.e., medical and dental check-ups, vision screening, hearing screening, shots, medication, etc.)
- Providing life skills training to prepare for independent living
- Assisting with the completion of high school curriculum or GED (educational skills)
- Assisting with obtaining and maintaining employment
- Assisting with further advanced education, trade school, vocational training, etc.
- Assisting in obtaining secure and stable housing
- Linkage to community resources based on individual needs of the youth and family
- Reducing recidivism

The PACT Team may complete the following risk/needs assessments *as needed* for each youth:

- Positive Achievement for Change Tool (PACT) assessment
- Mental Health & Substance Use Assessments
- Adverse Childhood Experience (ACE) Questionnaire
- J-SORRAT- Juvenile Sexual Offense Recidivism Risk Assessment Tool II
- CSE-IT Commercial Sexual Exploitation - Identification Tool (CSEC assessment)
- CANS – Child and Adolescent Needs and Strengths (CANS) assessment
- Psychological evaluations
- Static-99R – Actuarial Assessment Instrument for Adult Male Sexual Offenders (for youth aged 18 and older)
- Static Risk Assessment (SRA)/Offender Needs Assessment (ONA) for youth 18 and older

The PACT Team will complete a Treatment/Case Plan:

- Individualized with youth and family
- Using a Trauma-informed care approach

Service delivery of the PACT Team will be:

- Youth and family driven
- Culturally relevant and responsive
- Trauma informed
- Strength-based
- Solution-focused
- Data-driven and evidence-based
- Modeled after wraparound-type community services

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population: (WIC 1995(3)(B))

The San Benito County Probation Department intends to use grant funds to facilitate evidence-based programs and services. As noted above, the Probation Department currently has a variety of services and interventions available to youth in juvenile hall and in the community, which are administered by trained staff and through local community-based organizations. The funding from this grant will assist the Probation Department in starting the Partners Achieving Change Together (PACT) wraparound program and support additional training for staff.

Services will be designed to divert youth from the adult criminal system. Strategies will include, but not be limited to, coordinating services for youth, family, and support persons through the service team to reduce recidivism, and help prevent incarceration in the adult jail and/or prison system. Community-based services will be delivered to youth, whenever it is possible to keep the youth in the community and out of juvenile detention. One option may include utilizing Global Positioning System (GPS) monitoring when feasible.

In addition, the program may provide diversion services to support the youth and family to help reduce recidivism. Diversion may include coordinating services with schools, social workers, behavioral health treatment services, counselors, the Esperanza TAY Wellness Center, and family support services. Similarly, creative programs will be utilized to support healthy choices and promote recovery and wellness (e.g., CrossFit, Life Skills, Garden Program, Cognitive Journaling, Sacred Rok, Restorative Justice, Health & Nutrition, etc.).

Describe how the County plans to apply grant funds to address family engagement in programs for the target population: (WIC 1995 (3)(C))

The San Benito County Probation Department is dedicated to securing services for youth and families that promote wellbeing and assist in our goal of rehabilitation. The juvenile hall will be working closely with juvenile probation officers in an effort to provide youth residents and their families with supportive and necessary transition services. Family engagement is a key part of this transition process, and the Probation Department intends to engage with families at an early stage of the detention process and throughout their transition to aftercare.

Grant funding will support virtual visitation and programming, which will be utilized to support the facilitation of ongoing family engagement. Virtual visitation and programming will aid in breaking down family communication barriers and supporting the youth's pro-social connections. This approach also supports frequent Child and Family Team Meetings to support individual rehabilitation planning and case management services. Child and Family Teams place youth and families in the center of the planning process and encourage natural supports to unite around the shared hopes and goals of the youth and family. Child and Family Teams help support the youth and family to identify their strengths, develop plans to address unmet needs, and utilize community resources to achieve positive outcomes.

Family engagement services may also be addressed through family mapping to identify what both family and youth need, parenting classes, Restorative Justice, Cognitive Journaling, and assisting families to gain access to technology. A resource guide and Google Map will be further developed to include resources for youth in the community to inform families about the services available to them. These resources will help educate parents to be aware of and engage in needed services.

Grant funding will finance the position of a Family Advocate/Case Manager (CM) who will work one-on-one with the youth and their family. As a representative of the family, they will be the voice of the family in all PACT meetings. The Family Advocate/CM will work to engage parents in relevant school events such as Back-to-School Night, parent teacher conferences, reentry school meetings, etc. They serve as the liaison between the youth's family, the school, and various community service providers. For youth and families where their native language is a barrier to receiving services, the Family Advocate/CM can assist in locating translation services. The Family Advocate/CM may also link parents to services provided by First 5 of San Benito, such as the Family Impact Center or literacy services offered through the county library.

Grant funding may be used to help support community-based services and telehealth, when possible. In addition, a portion of funding would be available to allow flexible spending for youth and families when needs arise. Flex funds would be used to ensure opportunities and support to youth and families by providing linkage to community-based pro-social activities. In addition, program staff may have the ability to purchase items necessary for success in various domains such as education, employment, family functioning, mental health, vulnerability, and delinquency.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing and continuing education for the target population: (WIC 1995 (3)(D))

The San Benito County Probation Department will provide a comprehensive transitional program focused on reentry and independent living. The Probation Department collaborates with local providers for transitional services for youth who are returning to the community. These services include case management services, mentoring, behavioral health services, parenting courses, and supervision services.

These services are family-centered, strength-based, and outcome-oriented to support youth transitioning from a secure track treatment program to home. The target population is youth and their families with complex and enduring needs. The goal of the program is to offer services in a strength-based, trauma-informed, family-centered, and culturally competent manner. Whenever possible, services will be provided in family's homes, or their preferred locations. Services will be provided in a manner that meets the needs of the family's schedule.

Career technical education services will be available to support older youth to develop skills to meet their career and/or educational goals. These programs assist in facilitating employment and/or access educational opportunities at the local community college or other post-secondary educational institutions.

The Probation Department is dedicated to facilitating successful transition from commitment in the juvenile hall, or higher levels of care, to the community. The PACT team will engage youth throughout their commitment and develop reentry plans to prepare youth to return to their home community by connecting them with services and supports. They will work closely with juvenile hall staff throughout the length of stay of the youth. The Reentry Case Manager will provide reentry classes to youth incarcerated in the juvenile hall facility and work collaboratively with the PACT team to implement the goals of the transition plans prior to release. Services will be provided upon release as needed, which may include case management and referrals to mental health, substance use, and vocational services. A number of resources are available including community college courses, GED preparation, vocational training, and other skills such as resumé development.

Current housing services available in San Benito County are limited to Community Services and Workforce Development (CSWD), Housing Authority for low-income families, and the California Fair Employment and Housing Development. Flex funds may be used for emergency housing on a limited basis.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive services for the target population: (WIC 1995 (3)(E))

San Benito County provides a number of different evidence-based, promising, trauma-informed, and culturally responsive treatment to support youth and families to achieve positive outcomes. Youth will be assessed using the Positive Achievement for Change Tool (PACT), in addition to other risk assessment tools as appropriate. A family mapping process will be utilized to identify the needs of youth and the family to help develop service plans and treatment programs.

Culturally responsive services are available to the community of San Benito County with over 60% of the general population identifying as Latino. Probation and other service agencies and providers have bilingual, bicultural staff available to deliver services in the person's primary language. Language assistance also includes translating court documents and other materials into Spanish, to meet the needs of the youth and families. These strategies ensure equitable access and delivery of culturally relevant services.

Individual rehabilitation planning and supervision practices of committed youth will address key issues such as risk; responsivity; competency development; reparation of harm; community protection; family dynamics; adolescent development; and services to address criminogenic needs. These goals will be achieved by delivering services that adhere to individual rehabilitative planning and commitment/supervision practices that address risk, need, and responsivity; providing youth with appropriate treatment services based on identified criminogenic needs; and facilitating community safety through containment of youth committed for violations of crimes specified in Section 707(b) of the WIC.

A response matrix will be utilized to help officers to consider other options before returning a youth to custody, whenever possible. For low or moderate-level offenders, this strategy will help develop culturally sensitive, trauma-informed services to help keep youth out of the system. The team will work closely with the district attorney to divert youth, whenever possible. This approach will be based on the officer's judgment, level of offense, family involvement, youth's involvement in the community, and other factors that help support diversion to community-based programs.

Families will be supported throughout the youth involvement with probation to provide skills, teach communication and behavioral management skills, and promote healthy outcomes for the youth and family.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers: (WIC 1995(3)(F))

The San Benito County Probation Department will utilize a portion of grant funding to contract with community-based clinical practitioners and organizational providers to deliver culturally responsive services including support for youth and families to successfully transition home, or an alternative placement, offer career technical education programs, and provide mentoring services. In addition, other services available from the county include system of care, including mental health and substance use treatment services, and trauma-informed counseling services will be available to meet the needs of the youth and families.

Services will be delivered in a strength-based, family-centered, and culturally competent manner. Services will support youth to achieve positive outcomes, including developing employment and education goals and facilitating youth to meet educational goals and attain employment. Trauma-informed counseling services will be offered to youth and families who have an identified need beyond services already available to them (either through private insurance or probation referrals). All of these services will be available in the community and within the facility.

Grant funds will be applied through an established contract with a licensed clinician at an estimated budget of \$70,000.00 per year. This position will provide ongoing therapy to youth in custody and as they transition out of custody. It will also allow for psychological evaluations to be completed in a timely manner, when deemed necessary. A community-based organization (CBO) contract will also be developed to hire a full-time Family Advocate/Case Manager position at an estimated budget of \$35,395.00 per year. This advocate will work closely with the youth's parents, or legal guardians, and be available to assist in providing services after hours and on the weekends when there is a crisis. Lastly, a full-time probation officer will be dedicated to serve the target population with the oversight of a supervisor and the assistance of a probation aide, as needed.

Part 5: Facility Plan

Describe in detail each of the facilities that the County plans to use to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics. (WIC 1995 (4))

It is the intent of the San Benito County Probation Department to house all youth who are received for commitment in accordance with SB 823 within our jurisdiction in the secured setting of the existing San Benito County Juvenile Hall. The current 20-bed facility has limitations in separating youth of different classifications, with all youth being housed in one unit. When youth detained in the facility have incompatible programming needs, they will be separated to the extent possible. Committed residents whose individual needs cannot be met with the available local resources will be placed with another qualified juvenile detention facility where the services meet the individual's required needs. With strategic scheduling, youth will be housed within the facility with the use of direct supervision and services targeted to address individual needs of the residents. Additional security measures will be implemented to accommodate this population, which will include security camera upgrades and enhanced Wi-Fi service to be used for wireless security and communication devices. Residents will be assessed using the Positive Achievement for Change Tool (PACT) assessment, in addition to other risk assessment tools as appropriate.

The Partners Achieving Change Together (PACT) team will collaborate with juvenile hall staff to adhere to best practices and provide the following services:

- Ongoing case management and supervision of youth beginning at initial intake
- Completion of a validated risk/needs assessment
- Development, implementation, and monitoring of a comprehensive case plan
- Use of motivational interviewing and cognitive behavioral interventions
- Evidence-based programming and practices
- Imposition of incentives and sanctions to promote positive behavior change and improving outcomes

Individual rehabilitation planning and supervision practices of committed residents address key issues such as risk, responsivity, competency development, reparation of harm, community protection, family dynamics, adolescent development, and services to address criminogenic needs.

These goals will be attained by adhering to the following objectives:

- Individual rehabilitative planning and commitment/supervision practices that address risk, need and responsivity
- Providing youth with appropriate treatment services based on identified criminogenic needs
- Facilitating community safety through containment of youth committed for violations of crimes specified in Section 707(b) of the Welfare and Institutions Code.

Part 6: Retaining the Target Population in the Juvenile Justice System

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system: (WIC 1995 (5))

The San Benito County Probation Department will utilize evidence-based and promising practices focused on improving outcomes of youth while also ensuring public safety. The development of compelling and competent programs in the juvenile hall and in the community will facilitate the retention of the youth in the juvenile justice system. The probation department will provide individualized case planning and evidence-based programming in the least restrictive environment, whenever feasible, to successfully reduce recidivism and continue to serve youth within the juvenile justice system.

The development of the PACT team and providing wraparound services to this target population is an important step in reaching these goals. Historically, in reviewing the data of youth arrested for 707(b) WIC offenses, the Probation Department has transferred approximately one to two youth per year to the adult system between fiscal years of 2015 through 2021. The Probation Department intends to reduce the number of youths who transfer to the adult criminal justice system.

Research has demonstrated that justice system-involved youth are more successful when they remain connected to their families and communities. Justice system-involved youth who remain in their communities have lower recidivism rates and they are more prepared for their transition back into the community. The Probation Department plans to facilitate the retention of the target population by providing a safe and secure facility that promotes and provides rehabilitative treatment designed to reduce recidivism; provide opportunities to address personal, social, physical, mental health, educational, career, and independent living needs; and prepare them for a successful reentry to their community. A key component of successful reentry is ensuring that justice-involved youth are housed close to their families and within their communities while they receive age-appropriate treatment, which allows the family to engage in treatment concurrently. Family and prosocial community ties play an important role in rehabilitation planning for each resident.

There are a number of facility improvements that will be completed to assist secure track youth who will be subject to longer commitments. The grant funds received through SB 823 Part B will be used for the following facility improvements to create a softer, more home like environment: updated flooring, ceiling, and painting, new furniture to include a desk in each youth's room, and an upgrade to the laundry room sink. For increased safety and security in the facility, these grant funds will also be used to update the camera system, enhance fencing, and update lockers. To enhance the programming in the facility, grant funds will support the purchase of additional garden supplies, a culinary cart, and a new refrigerator.

Part 7: Regional Effort

Describe any regional agreements or arrangements supported by the County's block grant allocation: (WIC 1995(6))

The San Benito County Probation Department will contract with other counties in the region through cooperative agreements to access services through host counties that can provide a higher level of service, when needed. When youth are placed out of county, probation will support the youth and ensure connections with the youth's family and other natural support system remain intact, to help achieve positive outcomes and ensure a smooth reentry plan is in place. This will help facilitate a successful transition back into the community and support the youth and family to be successful.

We are in conversations with Fresno, Merced, Monterey, and Sonoma counties to provide a host county partnership. We plan to invest in technology, such as tablets, to support detained youth in promoting positive connections with their families and communities.

Part 8: Data

Describe how data will be collected on youth served by the block grant: (WIC 1995 (7))

Data collection for program performance will use the San Benito County Probation Department's data information systems, as well as data collected from community-based organizations and clinical providers to meet the state and federal performance reporting requirements. Data may also be gathered through various assessments completed on the target population (i.e., ACE questionnaire). Data collected will also be disaggregated by age, race/ethnicity, gender, sexual identity, and primary language.

The Partners Achieving Change Together (PACT) team will also be collecting data for the target population served. The PACT team will develop a Pre and Post survey for youth enrolled in the wraparound services program. The survey will encompass a number of questions with respect to educational goals, career planning goals, treatment goals, etc. The outcomes measured by the team may include, but not be limited to the following:

- Number of youths graduating from high school/GED
- Number of youths who obtained employment
- Number of youths who maintained employment for six months or more
- Number of youths employed part-time
- Number of youths employed full-time
- Number of youths enrolled in college courses
- Number of youths who were arrested for a technical violation (777 WIC)
- Number of youths who were arrested for a new misdemeanor offense
- Number of youths who were arrested for a new felony offense
- Number of youths who were adjudicated on a new offense (misdemeanor or felony)
- Number of youths who successfully terminated off probation/wardship
- Number of youths who unsuccessfully terminated off probation/wardship
- Number of youths adjudicated for a 707(b) offense versus a lesser offense (pled down)
- Number of youths who transferred to the adult criminal court system

Describe outcome measures that will be utilized to determine the results of the programs and interventions supported by block grant funds: (WIC 1995 (7))

Data will be collected and analyzed to demonstrate the number of persons served; types of services received; and key outcome measures. Outcome measures will include length of time in juvenile hall; recidivism; entry into host county programs; length of time in host county programs; entry into the adult justice system; family involvement; reentry into the community; employment; education; and stable living situation.

Recidivism is defined as a new delinquency or criminal/delinquency referral, petition/complaint, or adjudication/conviction during years one, two and three after release from the program. Entry into the adult system includes youth entering the adult criminal court system for a new crime occurring after turning 18 years of age, and (reported separately) youth transferred to the adult criminal justice system under 707(b) of the Welfare and Institutions code.

SB 823 REALIGNMENT BUDGET

| REVENUE FUND AMOUNT | FY 21/22 | FY 22/23 | FY 23/24 | Total |
|--|------------------|------------------|-----------|-----------|
| Juvenile Justice Realignment Block Grant | \$250,000 | \$250,000 | \$250,000 | \$750,000 |
| Expenses | | | | |
| Clinician | \$15,000 | \$70,000 | | |
| Family Advocate/Case Manager | \$10,000 | \$35,395 | | |
| Consultant Program Evaluator | \$17,000 | \$17,000 | | |
| County Collaboration Consortium | \$2,500 | | | |
| Division of Juvenile Justice | \$24,000 | \$24,000 | \$24,000 | \$72,000 |
| Training | | \$10,000 | | |
| Supplies | | \$4,000 | | |
| Flex Funds | \$7,500 | \$7,500 | | \$15,000 |
| Contingency | \$174,000 | \$82,105 | | \$256,105 |
| Total | \$250,000 | \$250,000 | | |
| Balance | \$0 | \$0 | | |