



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: April 19, 2023

County Name: Sutter

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BACKGROUND AND INSTRUCTIONS:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. The statute language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan (WIC 1995 (a)) describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth.

County plans are to be submitted and revised in accordance with WIC 1995, and may be posted, as submitted, to the Office of Youth and Community Restoration website. There are eight sections to the plan:

Part 1: Subcommittee Composition

Part 2: Target Population

Part 3: Programs and Services

Part 4: Juvenile Justice Realignment Block Grant Funds

Part 5: Facility Plan

Part 6: Retaining the Target Population in the Juvenile Justice System

Part 7: Regional Efforts

Part 8: Data

PART 1: SUBCOMMITTEE COMPOSITION (WIC 1995 (B))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	Nicole Ritner	nritner@co.sutter.ca.us	(530) 822-7320
District Attorney's Office Representative	Jennifer Dupré	jdupre@co.sutter.ca.us	(530) 822-7330
Public Defender's Office Representative	Michael Sullinger	msullinger@co.sutter.ca.us	(530) 822-7355
Department of Social Services Representative	Paula Kearns	pkearns@co.sutter.ca.us	(530) 822-7200
Department of Mental Health	Darrin Whittaker	dwhittaker@co.sutter.ca.us	(530) 822-7200
Office of Education Representative	Virginia Burns	virginiab@sutter.k12.ca.us	(530) 822-2900
Court Representative	Stephanie Hansel	shansel@suttercourts.com	(530) 822-3309
Community Member	Carrie Bevacqua	cbevacqua@ycusd.org	(530) 822-5240
Community Member	Sarah Feingold	sfeingold@youth4change.org	(530) 418-1001
Community Member	Rhea Burns	rburns@sutter.k12.ca.us	(530) 822-5120
Additional Subcommittee Participants			
Sutter County Probation	Donya Thompson	donyat@co.sutter.ca.us	(530) 822-4371
Community Member	Elva Cortez	ecortez.lcsw@gmail.com	(530) 749-3242

PART 2: TARGET POPULATION (WELF. & INST. CODE §1995(C)(1))) (

Briefly describe the County's realignment target population supported by the block grant.

The "target population" is defined as "youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or on offense described in Section 290.008 of the Penal Code." (WIC 1990(b))

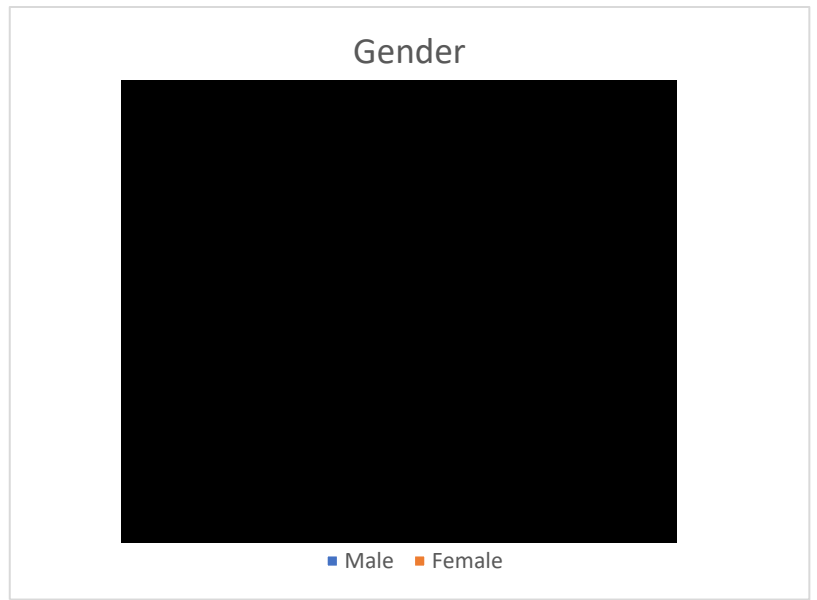
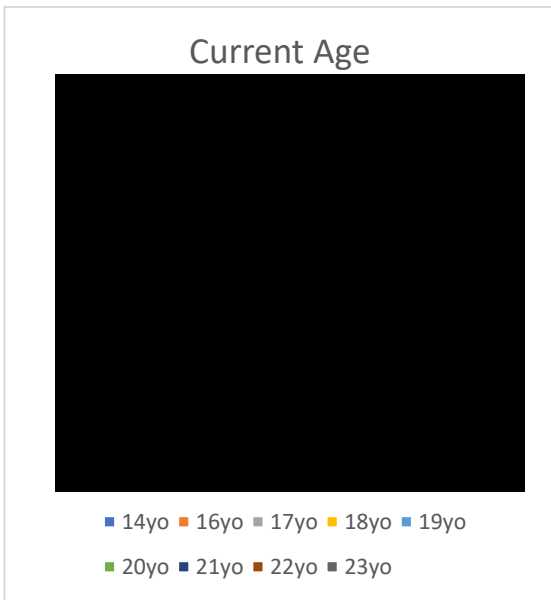
Sutter County currently [REDACTED] detained in the Department of Juvenile Justice (DJJ). Further, we currently have [REDACTED] on Reentry Probation, [REDACTED] previously committed to DJJ by Sutter County, [REDACTED] transferred to Sutter County via other County Probation agencies when [REDACTED] moved to Sutter County. Past youth committed to DJJ include youth committed for juvenile sex offender offenses.

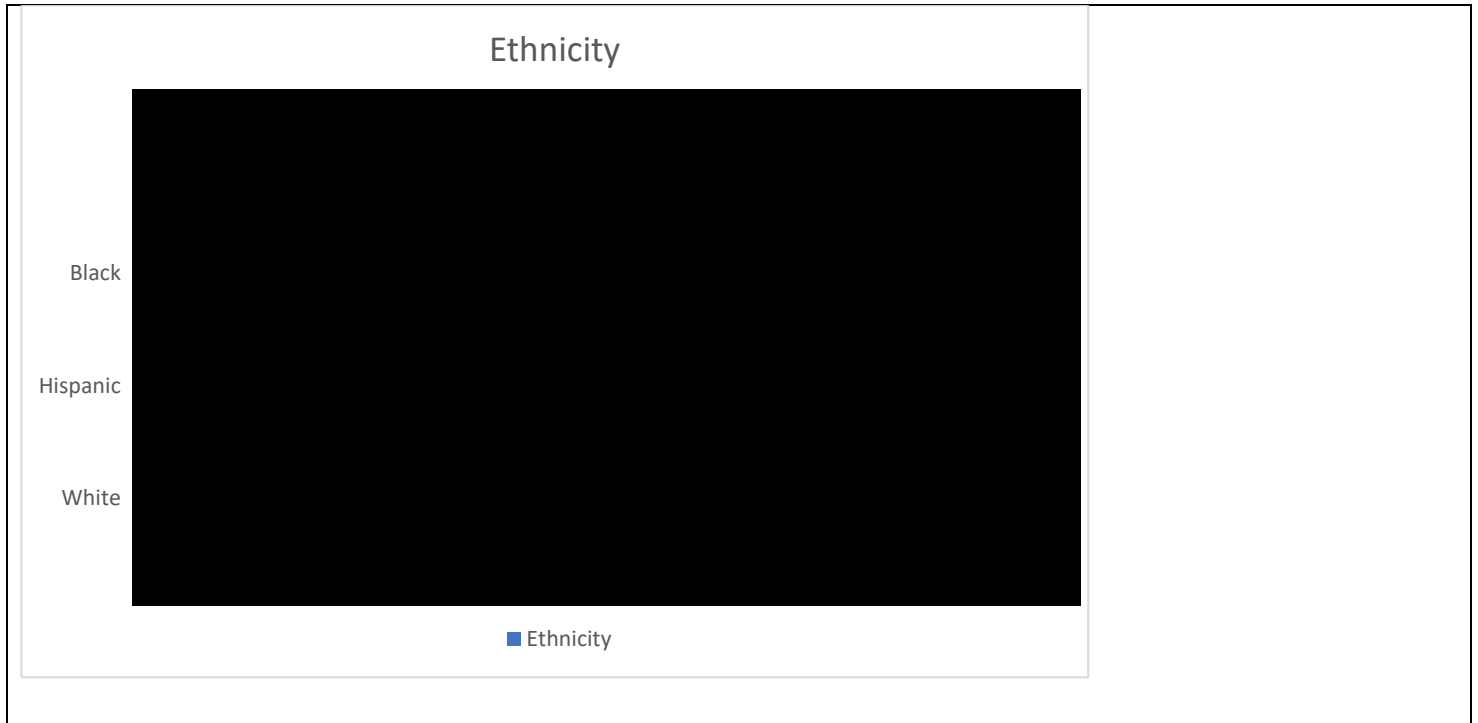
Sutter County continues to use the least restrictive environments available based on the individuality of each youth and their circumstances, thus maintaining few, if any, youth in the Secure Youth Track (SYT) program. Currently, there are no Sutter County youth in the SYT program. Sutter County has several youths adjudicated of Section 707(b)WIC listed offenses; however, the youths are currently maintained in the Tri-County Juvenile Rehabilitation Facility and/or the Maxine Singer Youth Guidance Center, and/or in the community with intensive probation services.

Historically, Sutter County has considered DJJ at initial adjudication only for those youths that were adjudicated of offenses involving significant risk to the community, and situations where Sutter County attempted to rehabilitate a youth locally without success. As it is recognized that youth remaining in their local community, near their families, is beneficial to the youth and their family, thus increasing the chances at successful rehabilitation. This philosophy will be maintained in consideration for future SYT commitments.

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history.

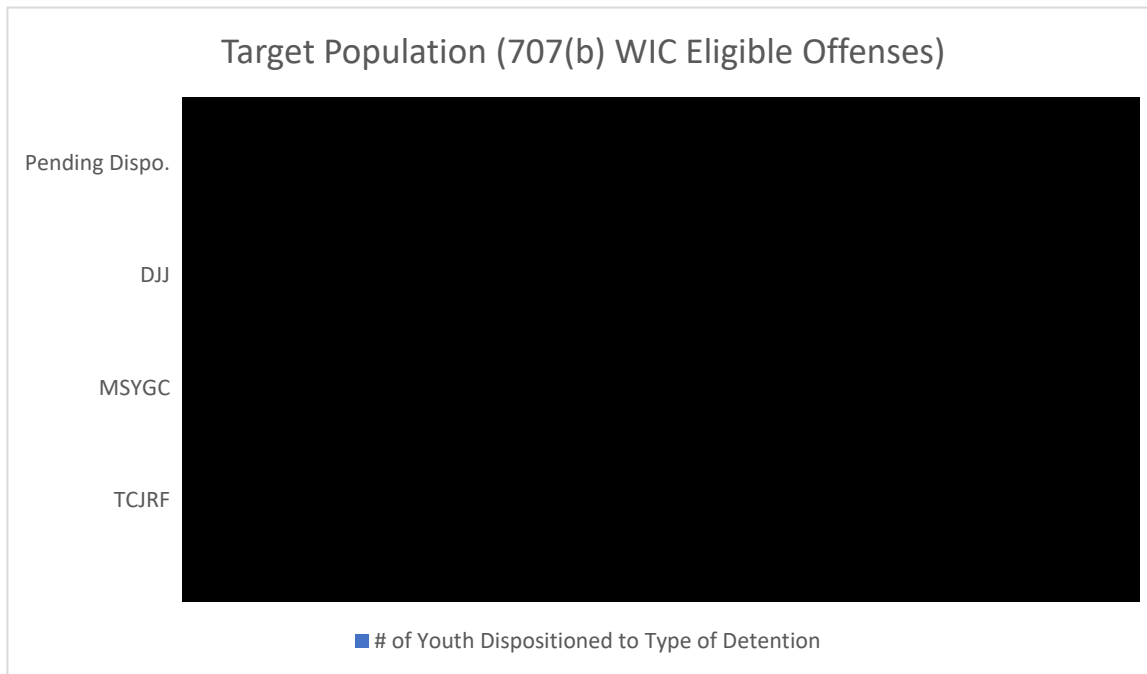
The following represents youth currently under supervision and/or pending court and closed cases from January 1, 2022, to current, for offenses that would qualify the youth for the Secure Youth Track (SYT) program. There are 14 total youth eligible and/or that were eligible during that time frame:





Describe the target population, disaggregated by programs, placements and/or facilities to which they have been referred.

The SYT eligible population from January 1, 2022, through the current date, were initially adjudicated the following programs:



*Note: [Redacted] DJJ dispositions were from counties other than Sutter County (transfer-in cases).

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(C)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population:

Sutter County has an array of services from Prevention, Intervention, to case-managed supervision. The target population may receive any of the following services and programs:

INTERVENTION efforts include, but are not necessarily limited to, the following:

- Digital Citizenship (6th and 8th grades)
- The Change Companies, Forward Thinking Journaling Series; Voices curriculum; Marijuana Journal; and Responsible Decisions- Impaired Driving Program Journal
- The Parent Project
- Seeking Safety
- Becoming Me
- The Sutter County Mentoring Program
- Cognitive Behavioral Therapy for Substance Abusing Adolescents
- Matrix for Substance Dependent Adolescents
- Intervention with Runaway Youth and their families
- Mobility Mapping and Family Finding and Engagement
- Referral to Sutter-Yuba Behavioral Health
- Referral to Sutter-Yuba Behavioral Health (SYBH) for Latino Outreach services
- Referral to Youth for Change for individual and/or family counseling
- Referral to SYBH for possible Youth for Change Full-Service Partnership and/or WRAP services
- Referral to Sutter County One Stop
- Referral to Sutter County Prevention and Intervention Services (PEI) to include the Nurtured Heart program and Strengthening Families program
- Truancy Case Management
- Child and Family Team Meetings
- Referral to ancillary services

A comprehensive array of SUPERVISION AND INTERMEDIATE INTERVENTIONS to work effectively with those youth and families who have entered the juvenile justice system include the following:

- Case Management Services: Supervision services provided by the Probation Department to include school monitoring, drug testing, motivational interviewing, and referrals for treatment services.
- Family Assistance Services Team (FAST) and SuperFAST, our Interagency Placement Committee: As noted above, probation partners with Sutter-Yuba Behavioral Health (SYBH), Child Welfare Services (CWS), Sutter County Superintendent of Schools Office (SCSOS), Sutter County's Special Education Local Plan Areas (SELPAs), Sutter County Social Services, Yuba City Unified School District, Youth for Change, Alta Regional, and Sutter County Public Health to provide multidisciplinary case conferencing for youth who are in multiple systems of care. The team collectively problem solves and brainstorms creative solutions responsive to the needs of the youth and

family being discussed. In reference to SuperFAST, the partners also work together on placement for youth with complex and/or special needs, determining, among other things, which system (SYBH, CWS, or Probation) is most appropriate to take the lead with each individual youth and/or family. The SuperFAST team also reviews all Wraparound cases, as these youth are deemed at imminent risk of removal from their homes if services are not effectively provided. FAST/SuperFAST always seeks options to avoid out of home placement and/or to determine most appropriate placements for youth who are removed from their homes.

- Incentives and Sanctions Matrix: Probation utilizes an Incentives and Sanctions Matrix to provide consistency in how incentives and sanctions are used. The use of an Incentives and Sanctions Matrix is an Evidenced-Based Practice proven to motivate positive behavior change by placing an emphasis on positive behavior while applying appropriate sanctions for non-compliant behavior.
- Positive Achievement Change Tool (PACT): A web-based risk assessment tool which has been used by Sutter County Probation since 2008. The probation officer receives an output report stating Criminogenic Needs which is used in determining treatment needs/goals and case planning.
- The Change Companies, Forward Thinking Journaling Series; Voices curriculum; Marijuana Journal; and Responsible Decisions- Impaired Driving Program Journal
- The Parent Project
- Seeking Safety
- Cognitive Behavioral Therapy for Substance Abusing Adolescents
- Matrix Substance Abuse Counseling for Adolescents
- Mobility Mapping and Family Finding and Engagement
- Sutter County Probation Mentoring Program - this program is currently offered to youth with current or past probation involvement. As the population of mentors increases, it is hoped to be able to expand the program to community referrals.
- Referral to Hall for Home Services through the Tri-Counties Juvenile Rehabilitation Facilities
- Referral to Sutter-Yuba Behavioral Health
- Referral to Sutter-Yuba Behavioral Health (SYBH) for Latino Outreach services
- Referral to Youth for Change for individual and/or family counseling
- Referral to SYBH for possible Youth for Change Full-Service Partnership and/or WRAP services
- Referral to Sutter County One Stop
- Referral to Sutter County Prevention and Intervention Services (PEI) to include the Nurtured Heart program and Strengthening Families program
- Child and Family Team Meetings
- Referral to ancillary services
- Assisting youth and families with tangible items that would support their rehabilitation efforts
- School Focused Services: Case assignments for most youth under probation supervision are primarily based on the school attended by the youth to provide collaboration between Sutter County Probation and local school supports.
- Youth who are experiencing significant legal and life problems related to a diagnosis of a mental illness are assigned to a probation officer who collaborates and coordinates behavioral health services through Sutter-Yuba Behavioral Health, Children's Systems of Care, Youth for Change, school staff, community service providers, and

other agencies in the community. Child and Family Team meetings may be held to regularly staff these cases. The goal of the caseload is to provide the youth and their family with the services and intensive supports needed while the youth and family needs are being addressed. This caseload continues to be a successful endeavor in intensively supporting a youth and their family. These youth may be at imminent risk of removal from their home, and every effort is made to continue the youth in their home.

- Wraparound (WRAP): The WRAP program provides intensive case management and support for youth and their family who would otherwise be considered for placement, either in a Resource Family Home or a Short-Term Residential Therapeutic Program (STRTP) placement. Sutter-Yuba Behavioral Health contracts for this intensive therapeutic service with a community-based organization, Youth for Change. Child and Family Team meetings are a service included in WRAP. WRAP is also frequently used when a youth returns home from an STRTP to ensure a smooth transition, as well as youth in danger of moving up from a resource family home to an STRTP.
- Transitional-Aged Youth (TAY): In Spring 2019, Sutter County Probation began supervising youth aged 18 to 21 years that are under an Adult Probation grant within the Juvenile Division. The two TAY Probation Officers maintain a small caseload of less than 20 youth and supervise said caseload in the spirit of juvenile risk-based supervision: intensive case management, referral to appropriate age-based services (which may include youth services through SYBH), CFTs when needed, etc.; with the understanding that although the youth are legally adults, their brain development is still that of an adolescent. The Sutter County Court recognizes this unique population and considers adolescent brain development during Adult Court proceedings and sentencings. Narratively, this program has shown success through testimony from TAY participants who have expressed they do not feel lost in the system, their probation officer listens to them, and provides one-on-one assistance and support. Further, the TAY probation officers have been able to engage with youth and Child Welfare Social Workers to re-engage many of these TAY participants, who are former foster youth, with Non-Minor Dependency via CWS, providing them with additional case management services, housing, and financial support. These two TAY Probation Officers also have youth on their caseloads from juvenile delinquency court.

Despite the community and home-based intermediate sanctions available in Sutter County, the need for DETENTION INTERVENTIONS remains. The following are the options available for Detention and services provided while in Detention, including many of the supervision programs noted above.

- Secure Youth Track Facility (SYTF): a 12 bed facility which has not been used in many years. It was originally designed to house violent youth or youth who have been identified as needing a higher level of confinement pursuant to the classification system already in place. Built in 2001, and while currently not in operation, the SHU will be used to house Secure Track Youth. The Tri-Counties JPA has designated a portion of the infrastructure grant funds to repair the building and redesign the interior to create a more home-like environment for youth. Improvements to the facility have already begun and are anticipated to be completed sometime in May of this year.

Sutter County, Yuba County, and Colusa County continue to collaborate to design an effective Secure Youth Track (SYT) program, The Resilience Program, for youth adjudicated for Welfare and Institutions Code 707(b) offenses, which would have previously been dispositioned to the Department of Juvenile Justice (DJJ). Since the detention facilities are shared via Joint Powers Agreement with all three counties, collaboration is key to implement a plan that will serve and meet the needs of all three counties. The team meets regularly to adjust and develop the

program as needs are identified and arise. The team has been working together with Sutter-Yuba Behavioral Health, Sutter County Superintendent of Schools, and the Yuba County Office of Education.

- Tri-County Juvenile Rehabilitation Facility (TCJRF): a 60-bed secure facility for youth pending Juvenile Court proceedings, and adjudicated youth awaiting transfer to a placement, camp/ranch, the California Department of Corrections and Rehabilitation (CDCR) Division of Juvenile Facilities (DJF). There were 23 Sutter County bookings in the TCJRF during Fiscal Year 2021-2022.
- Maxine Singer Youth Guidance Center (MSYGC): A 72-bed (60 male/12 female) secure program operated by the Yuba County Probation Department which serves as a long-term behavior modification program. The program is approximately 5 months to 1 year in length, based on the positive progress of the youth in the program. During Fiscal Year 2021-2022 [REDACTED] Sutter County admissions to MSYGC.

In addition to a full school program, all three facilities utilize evidenced based interventions to include, Positive Behavior Interventions and Supports (PBIS), cognitive behavioral groups, case planning, and skill building. In addition, educational services, recreational activities, religious services, grief counseling, medical and behavioral health care are also provided. Aggression Replacement Training (ART), which is a cognitive behavioral program that focuses on skill streaming, moral reasoning, and anger control, is utilized at both facilities. Forward Thinking Journaling and the Matrix Substance Dependence Program for Adolescents are provided for MSYGC by Sutter County Probation to any youth housed in the facility. Moral Reconciliation Therapy (MRT) is offered at TCJRF and is a program which leads youth to enhanced moral reasoning, improved decision making, and increased frequency of appropriate behavior.

Note: The Probation Department and Juvenile Court use detention and long-term custody when lower-level treatment options are inappropriate or have proven ineffective, always considering the least restrictive environment for youth.

Electronic Monitoring is available to assist in monitoring youth as an alternative to detaining a youth in the juvenile detention facility. Since COVID-19, youth that would normally leave the Maxine Singer Youth Guidance Center (MSYGC) on furloughs during their 4th Phase, have not been able to do so. Electronic monitoring has been utilized by the Sutter County Court as an alternative to youth remaining in Camp Singer for the last weeks of the program.

Despite the community and home-based intermediate sanctions available in Sutter County, the need for RESIDENTIAL INTERVENTIONS remains. Options for youth ordered into out of home placement or secure detention by the Court include the following:

- Mobility Mapping and Family Finding and Engagement
- Short Term Residential Therapeutic Program (STRTP) - Sutter County Probation had no youth in STRTP placement in Fiscal Year 2021-2022. This was accomplished through intensive supervision practices, understanding that youth are best served in their family by supporting the whole family to make positive change.
- Resource Family Placement - Sutter County Probation [REDACTED] placed with a Resource Family in Fiscal Year 2021-2022.
- Assisting youth and families with tangible items that would support their rehabilitation efforts and stability in an Resource Family Home
- Non-Minor Dependent (AB12) - Sutter County Probation [REDACTED] take advantage of this supportive program in Fiscal Year 2021-2022.
- Child and Family Team Meetings

- Referral to Hall for Home Services through the Tri-Counties Juvenile Rehabilitation Facilities. Hall to Home (H2H) works with any youth who was detained in TCJRF for at least three days and those youth that are dispositioned to the Maxine Singer Youth Guidance Center (MSYGC). Services help youth and their families overcome common barriers, and help transition the youth back to school, engage in supportive services, and obtain employment.
- Multi-Disciplinary Team Meetings with TCJRF and MSYGC

The Probation Department and its community-based partners are increasingly focused on REENTRY/AFTERCARE services for youth exiting detention and youth exiting residential placement, including the following:

- Stepping Stones Aftercare Program: This program of supervision provides intensive support, case planning, and case management services for those youth detained and transitioning out of the Maxine Singer Youth Guidance Center (MSYGC). The Probation Officer assigned to this caseload also completes The Change Companies Re-Entry journal with each youth prior to them exiting the facility to aid in creating a comprehensive and supportive reentry plan. This program will become part of the transition out of MSYGC for those youth that step-down from SYTF to TCJRF to MSYGC as well.
- The Yuba County Office of Education leads the Hall to Home program for Yuba, Sutter, and Colusa County youth housed in the Tri-county Juvenile Rehabilitation Facility (TCJRF), as well as those housed at the Maxine Singer Youth Guidance Center (MSYGC). This program assists youth with an individualized reentry plan, to include assistance in enrollment into the appropriate school system, referral to appropriate behavioral health services, referral to ancillary programs, as well as supportive services, and mentoring.
- Youth with behavioral health needs are also eligible for the Augmented Forensic Youth Program through Sutter Yuba Behavioral Health. The purpose of this program is to increase engagement in services for youth with a psychiatric disorder after their release from detention, reducing the need for higher levels of care, and reducing the length of stay in residential treatment settings or inpatient services.

Sutter County Probation and the county in whole is lacking in family counseling for youth and families without private insurance. Sutter County Probation previously had provided Functional Family Therapy; however, due to lack of staffing by Sutter-Yuba Behavioral Health, the program was no longer able to be offered. This has been noted as a gap in service. Sutter County Probation entered into contract with Youth for Change, a local community-based organization to provide family counseling (and individual counseling) when needed to either bridge a gap in services or provide the unmet family counseling need. Further, the TCJRF is implementing family counseling for youth detained at any facility on the campus. Further, parent support groups have also been implemented and staff are in planning stages for incorporating a contingency management aspect to increase participation through incentives.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(C)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population: (Welf. & Inst. Code §1995(c)(3)(A))

Sutter County Probation plans to address the mental health needs of the targeted population by identifying current government and community-based resources which may be enhanced using the allocated grant funds.

Regarding youths who offend in a sexual manner, frequently a psychological evaluation is utilized to assist with identifying the youth's risk to reoffend and needs that must be addressed to reduce recidivism. Grant funds may be utilized to obtain a psychological evaluation when not court ordered. The psychological evaluation may indicate the youth needs education and counseling around boundaries and normative sexual behavior. This has been identified as a service gap in the Sutter-Yuba area, as these types of programs tend to be cost-prohibitive and are not covered by insurance and/or Medi-Cal, thus grant funds may be utilized to assist in transportation of these youths to this type of program and counseling, and/or assist in funding of the program/counseling if needed and the need to bring the counselor to provide service in a detention facility. This would also assist in keeping youths in home-based care, rather than in out-of-home placement, a key goal of Continuum of Care Reform. Short Term Therapeutic Residential Treatment is utilized for eligible and suitable youth.

Sutter County's intention is to keep youth in local facilities; however, should a youth prove to need more than our facility can provide, and another county has developed a suitable treatment program, the Sutter County Probation Department may send a youth to another county via the County Probation Consortium Partnering for Youth Realignment (Consortium). The Consortium was established by the Chief Probation Officers of California to ensure high-quality secure youth treatment programs for any youth dispositioned as Secure Track.

The Consortium has agreed to the following shared principles:

- Prevent an increase in youth transferred to adult criminal court by:
 - Ensuring secure-track placement options are available when required by the judge
 - Ensuring sufficient specialized treatment and programming options exist at the local level to meet high-need youth and garner confidence of juvenile court judges
- Prevent "justice by geography" by:
 - Ensuring the availability of high-quality programs in different regions that are culturally responsive, trauma-informed, evidence-based, age appropriate, as close to home as possible, centered on youth and family engagement, and based on positive youth development
- Prevent net-widening by:
 - Avoiding the need to establish and staff in all 58 counties a secure treatment facility and specialized programming for youth with the highest needs

Counties participating in the Consortium will pay an initial membership rate equal to 1% of their SB823 funding allocation (\$2,500 for Sutter County Probation). The specific functions of the Consortium will be determined based on decisions by participating members and are expected to include development of standardized language and rates for counties who contract with each other for secure youth treatment beds or services; assistance with finding appropriate housing or treatment; options for youth ordered by the court into a secure youth treatment facility; and other supports, as funding allows, to ensure high-quality services and programs across the state.

The targeted population has been identified as having a higher than average risk of experiencing trauma. Local data confirms the Adverse Childhood Experiences score of clients of the Sutter County Probation Department is significantly higher than that of the general population ([Prevalence of Adverse Childhood Experiences \(Adult Retrospective\) - Kidsdata.org](#)). The Sutter County Probation Department may employ grant funds to assist with family counseling in collaboration with Sutter-Yuba Behavioral Health and/or a community based organization, which is a gap in service. Further Sutter County Probation utilizes Sutter-Yuba Behavioral Health to provide therapy services to qualified youth

through imbedded therapists at the Tri-County Juvenile Rehabilitation Facility and Maxine Singer Youth Guidance Center. Youth transitioning from detention to the community may be eligible to continue receiving services through Sutter-Yuba Behavioral Health Forensic Augmented program or Youth for Change. All agencies will continue to collaborate to ensure the youths' needs are being met in a trauma informed, culturally responsive manner.

The Joint Powers Agreement consisting of Sutter, Yuba, and Colusa counties, contracts with Wellpath Medical for limited medical and behavioral health services, including access to a psychiatrist for medication management within the facilities. Grant funds may be used to expand and enhance these services to accommodate the increased population.

Grant funds may also be utilized to provide training to staff in regard to evidenced-based programming and best practices involving behavioral health clients, trauma-informed care, and juvenile sex offender programming and case management.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population: (Welf. & Inst. Code §1995(c)(3)(B))

Healthy adolescent development requires a holistic approach. Grant funds may be used to provide services or programs in coordination with Public Health, First-5, and other governmental or community-based organizations who specialize in youth development.

The Joint Powers Agreement consisting of Sutter, Yuba, and Colusa counties, contracts with Wellpath Medical for limited medical and behavioral health services, including access to a psychiatrist for medication management within the facilities. Grant funds may be used to expand and enhance these services to accommodate the increased population.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population: (Welf. & Inst. Code §1995(c)(3)(C))

Family engagement is an integral part of a youth's success. Oftentimes, youth are provided with services and through participating in programs such as the Maxine Singer Youth Guidance Center, they learn skills and abilities to manage triggers and behavior in a positive way, as well as make great progress with school, etc. However, without family engagement, a youth's chance of success greatly diminishes. The Sutter County Probation Department will continue to actively seek ways to encourage family involvement, provide necessary counseling and support services, and create a trauma-informed, culturally responsive, welcoming atmosphere where parents are comfortable in seeking services.

Sutter County Probation and Sutter-Yuba Behavioral Health (SYBH) partnered in the past to provide Functional Family Therapy (FFT) to the Sutter County community, including those youth involved in the Juvenile Justice System and those housed at the Maxine Singer Youth Guidance Center (MSYGC). Unfortunately, the program was dissolved in 2019 due to SYBH staff being unavailable to provide clinical supervision of the FFT program staff. This is an identified gap in service, as the FFT program was the only free program provided to the Sutter County Community for family counseling. Grant funds may be utilized to develop a new family counseling program and/or to bring back FFT to be provided to youth and their parents/guardians identified in the target population. It is hoped the program could eventually be expanded to provide services to all Sutter County families for prevention and intervention to thwart a youth's entry into the juvenile justice system entirely.

Staff at the facilities have recently begun implementing family counseling and are developing a contingency management program to increase participation by parents (as noted below).

Sutter County Probation also provides the Parent Project, an education and support program for parents of youth with strong-willed children. The program is provided to any parent within the community, including parents from Yuba County, as well as offered to all parents of youth in the Tri-County detention facilities. The program is voluntary; however, highly recommended to parents of youth involved in the juvenile justice system.

The Tri-Counties: Yuba, Colusa, and Sutter, are in discussions on how to address gaps in service and how to expand on existing programs at both the Tri-County Juvenile Rehabilitation Facility (TCJRF) and the Maxine Singer Youth Guidance Center (MSYGC). One identified area of need is Family Engagement, to include counseling and education. Although parents are encouraged to attend Family Support Night at the facilities and to attend Parent Project, participation is inconsistent and lacking in engagement. The Tri-Counties are working together to develop strategies to address family engagement and how to incentivize participation and engagement in parental programming, including family counseling. Grant funds may assist with providing programming, counseling, and incentivizing participation.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population: (Welf. & Inst. Code §1995(c)(3)(D))

Sutter County may use grant funds to enhance current re-entry services as youth transition from the Tri-County Juvenile Rehabilitation Center or Maxine Singer Youth Guidance Center. These funds may be used to bolster the Hall to Home program provided by Yuba County of Education, contract with another community based organization, or may be used to create a more formalized program within the Sutter County Probation Department to successfully transition youth from detention back to their communities and homes.

Employment is an integral part of reducing recidivism for older youth. The Sutter County Probation Department already has a positive working relationship with Sutter County One Stop; however, grant funds may be used to expand these services to include paid work experience and/or On the Job Training. Further, the Tri-Counties JPA is collaborating with Yuba County Office of Education to expand the vocational education of Secure Track youth, especially those that have already graduated high school. The facility already offers secondary education through Yuba Community College.

Sutter County Probation recognizes that meeting the basic need of housing is critical before any other needs can be met for all youth and their families. It is imperative for youth to have a safe and stable home environment for their physical and mental wellbeing. The Sutter County Probation Department is a current and founding member of the Sutter County Displaced Youth Multi-Disciplinary Team (DYMDT). The DYMDT assists youth and families, who are experiencing homelessness obtain adequate housing through local county programs, while removing barriers to access said programs. The Sutter County Probation Department will continue to actively seek ways to place youth in appropriate housing at all stages of their probation term, including reentry.

The Sutter County Probation Department works closely with the Sutter County Superintendent of Schools and the Yuba City Unified School District to ensure youth are provided all educational services that meet their needs, including Individualized Education Plans. Grant funds may be used to reduce barriers to education which local education agencies may not be able to address with existing funds.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma- informed and culturally responsive programs or services for the target population: (Welf. & Inst. Code §1995(c)(3)(E))

Services provided to the youth should be vetted to ensure they are evidenced based, promising, trauma-informed and culturally responsive. Any contracted programs provided by non-governmental organizations will be required to meet said standards. All Sutter County Probation Department employees and any contracted provider working with youth, shall be trained to be trauma-informed and culturally responsive. Grant funds may be used to further training in trauma-informed practices and culturally responsive programming. Sutter County Probation has a diverse staff that is open and accepting to learning about the cultures represented in our community. Further, the contracted staff at the community-based organizations with which probation contracts are also diverse and are held to a high standard for trauma-informed care and cultural responsivity.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers: (Welf. & Inst. Code §1995(c)(3)(F))

There are few community-based organizations in Sutter County; however, Sutter County may use grant funds to increase services provided by community-based organizations when available. Youth for Change (Y4C) provides therapy services to youth as referred by Sutter-Yuba Behavioral Health, as well as Wraparound services to qualifying probation and child welfare services youth. Sutter County Probation also contracts directly with Y4C for individual counseling, trauma-focused cognitive behavioral therapy, and family counseling. Discussions with community based organizations will continue, as we meet regularly to assess systems-level issues and gaps in service.

Sutter County is also developing a relationship with the HOPE Program for services for Commercially Sexually Exploited Children (CSEC). The Human-Trafficking Outreach, Prevention, and Education (HOPE) Program provides comprehensive services to survivors of human trafficking, as well as training and outreach to increase awareness and identification of survivors. Their goal is to help survivors build lives that are free from abuse and exploitation. The HOPE Program provides comprehensive, trauma-informed services, case management, and direct assistance for survivors of both labor and sex trafficking. These services include long-term case management, housing assistance, food and clothing, immigration and legal assistance, interpretation services, physical and mental health access, education and job training, safety planning, referrals, and benefits assistance. Because this program is based out of Sacramento, grant funds may be utilized to assist with transportation to access services.

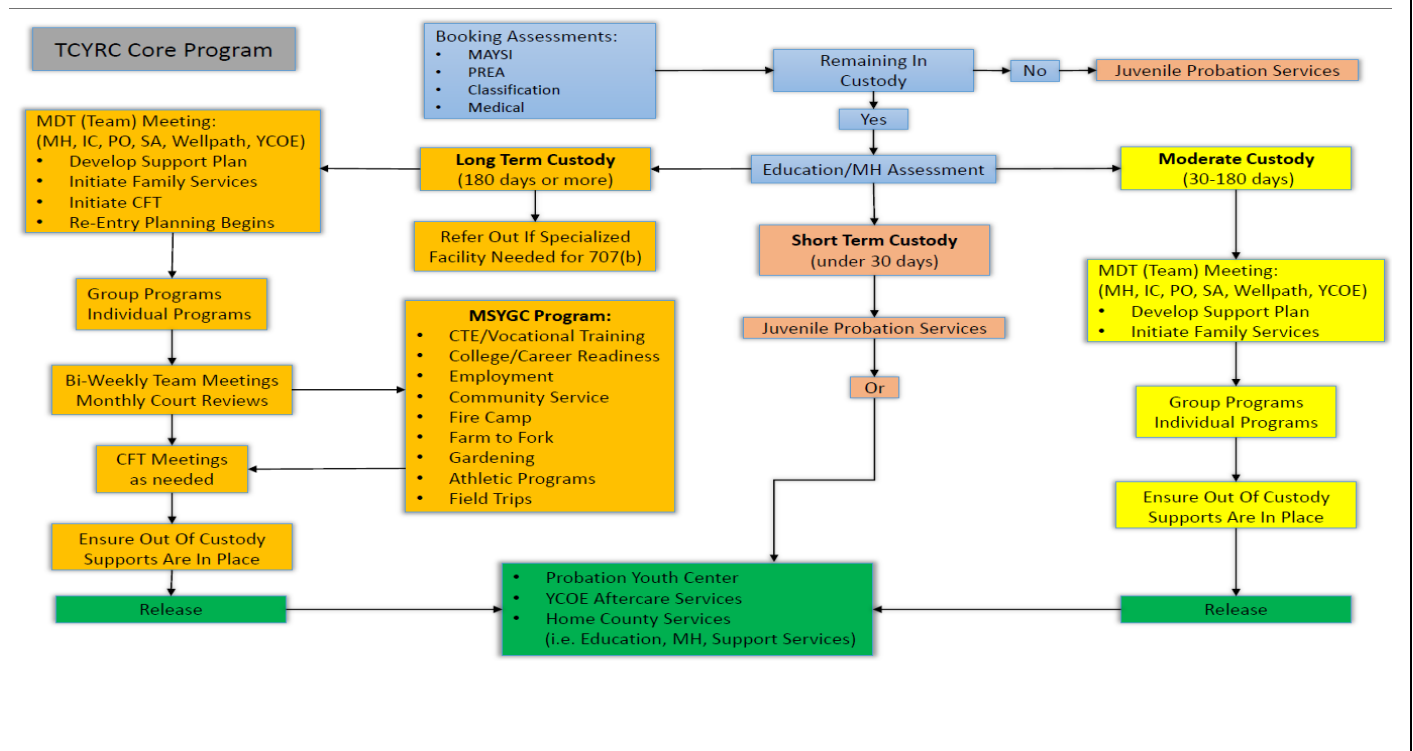
Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics.

The Secure Housing Unit (SHU) is a 12-bed facility which has not been used in many years. It was originally designed to house violent youth or youth who have been identified as needing a higher level of confinement pursuant to the classification system already in place. Built in 2001, and while currently not in operation, the SHU will be used to house Secure Track Youth. The Tri-Counties JPA has designated a portion of the infrastructure grant funds to repair the building and redesign the interior to create a more home-like environment for youth. Once a youth is deemed amenable for step-down, via the Court, the youth will then be acclimated to the TCJRF.

The Tri-County Juvenile Rehabilitation Facility (TCJRF) will be utilized to house or confine Secure Track youth after they have been stepped-down from the SHU. Plans are currently being made to improve and accommodate long-term commitments. On February 11, 2021, groundbreaking occurred for a new 32-bed facility, divided into two, 16-bed sections, which will be more conducive for treatment and rehabilitation. The new facility will offer improved line of sight and separation of youth of different ages, genders, and special needs. Once a youth is deemed amenable for step-down from the TCJRF, via the Court, the youth will then be acclimated to the MSYGC.

The Maxine Singer Youth Guidance Center (MSYGC) will be utilized to house or confine Secure Track Youth after they have been stepped down from the TCJRF. The program, which has been in existence since 2001, will continue to serve as an option for long-term commitments. Youth are generally ordered to a one-year commitment, but based on their participation in the program, can earn an earlier release. The MSYGC can currently accommodate youth ages 14 to 21, and house both male and female youth. A 48-bed, male dormitory, divided into two, 24-bed sections, and a 12-bed female dormitory are used to house the youth.

The following is a flow-chart of proposed facility services to be offered to the target population:



PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(C)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system:

Sutter County utilizes least restrictive placements and is conservative with recommending adult court transfers. Sutter County Probation has only recommended [REDACTED] be transferred to adult court in the past 2 years; [REDACTED]

[REDACTED] Sutter County is committed to keeping youth locally and within the juvenile justice system, except in the very few cases where circumstances dictate otherwise. In developing and enhancing local programming within our detention facilities from entry to reentry, Sutter County is dedicated to retaining youth locally to improve outcomes for youth. If in the unlikely event that a youth must be housed in another facility due community safety and lack of resources, it is hoped we can contract with neighboring counties for services in order to keep youth within convenient visiting distance with their families. Additionally, grant funds will likely increase the capacity of the SYT program, Tri-County Juvenile Rehabilitation Facility, and Maxine Singer Youth Guidance Center to appropriately supervise and treat an increased number and higher age of youth.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(C)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation:

Sutter County is a member of a Joint Powers Agreement with Yuba County and Colusa County in relation to our detention facilities: Tri-County Juvenile Rehabilitation Facility and the Maxine Singer Youth Guidance Center. The three counties are collaborating on identifying service gaps within the facilities and creating a plan to fill said gaps. The workgroup meets bi-weekly to address these issues. This regional agreement will continue, and each County's respective grant funds are likely to increase programming, services, staffing, and rehabilitative measures.

Describe how data will be collected on youth served by the block grant:

Data will be collected and tracked via our case management system (Tyler-Enterprise Supervision), program-specific spread sheets, and Youth Track (the TCJRF electronic detention system), and MSYGC weekly population spread sheets.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds:

Sutter County Probation currently tracks the following for programs provided to youth in the community: referral, referral status, length of time between referral and start of program, length of time in program, successful vs unsuccessful completion, how many sessions attended if program not completed. Data is used to measure engagement outcomes, return to service outcomes, as well as successful completion of program outcomes.

Discussion of outcome measures for programs in development is ongoing; however, at minimum, similar tracking as above will be utilized.