



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: April 2023

County Name: Yolo County

Contact Name: Dan Fruchtenicht, Chief Probation Officer

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BACKGROUND AND INSTRUCTIONS:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. The statute language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan (WIC 1995 (a)) describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth.

County plans are to be submitted and revised in accordance with WIC 1995, and may be posted, as submitted, to the Office of Youth and Community Restoration website. There are eight sections to the plan:

Part 1: Subcommittee Composition

Part 2: Target Population

Part 3: Programs and Services

Part 4: Juvenile Justice Realignment Block Grant Funds

Part 5: Facility Plan

Part 6: Retaining the Target Population in the Juvenile Justice System

Part 7: Regional Efforts

Part 8: Data

PART 1: SUBCOMMITTEE COMPOSITION (WIC 1995 (B))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	Dan Fruchtenicht Chief Probation Officer	dfruchtenicht@yolocounty.org	530-406-5320
District Attorney's Office Representative	Melinda Aiello Assistant Chief Deputy District Attorney	maiello@yolocounty.org	530-666-8180
Public Defender's Office Representative	Andrea Pelochino Asst. Chief Deputy Public Defender	apelochino@yolocounty.org	530-666-8165
Department of Social Services Representative	Tony Kildare Branch Director	tkildare@yolocounty.org	530-661-2757
Department of Mental Health	Karleen Jakowski Mental Health Director	kjakowski@yolocounty.org	530-661-2757
Office of Education Representative	Gayelynn Gerhart Yolo County Office of Education	Gayelynn.Gerhart@ycoe.org	530-668-6700
Superior Court Representative	Kara Clarkson Yolo Superior Court	kwclarkson@yolo.courts.ca.gov	530-406-6700
District 1 Community Member	Vacant as of 1/13/23	N/A	N/A
District 2 Community Member	Judith Arce	arcej88@gmail.com	N/A
District 3 Community Member	An Ta	antakieu@gmail.com	N/A
District 4 Community Member	Vacant as of 1/20/23	N/A	N/A
District 5 Community Member	Vacant as of 2/11/22	N/A	N/A

PART 2: TARGET POPULATION (WELF. & INST. CODE §1995(C)(1))

Briefly describe the County’s realignment target population supported by the block grant.

The “target population” is defined as “youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or on offense described in Section 290.008 of the Penal Code.” (WIC 1990(b))

The realignment target population would be the highest level, serious juvenile offenders requiring long-term treatment and custodial care who could not have their needs addressed through intensive community-based services and who would otherwise be sentenced to the California Division of Juvenile Justice (DJJ) prior to the enactment of Senate Bill 823/Senate Bill 92.

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history.

Yolo County has no youth placed at the Division of Juvenile Justice, nor are there any youth sentenced to a secure youth treatment facility. During 2022, Yolo County placed no youth at the Division of Juvenile Justice, nor were there any youth transfer hearings. Should the Court order secure track placement of a youth, Yolo County will first attempt to contract with a secure youth treatment facility in a nearby county that offers programs and services appropriate to the individualized needs of the youth. However, if a nearby treatment facility cannot be located, Yolo County will follow up with the County Probation Consortium for recommendations.

Juvenile Transfer Hearings	#
# of Transfer Hearings	0
• # Sent to Criminal Court	N/A

707(b) WIC ONLY	#
# of youth adjudicated of a 707(b) offense	
• # of youth placed on supervision	
• # of youth placed in OHP	
• # of youth committed to DJJ/Secure Track	
• # of males	
• # of females	

Race – 707(b) WIC ONLY	#
Hispanic	
Black	
White	
Other	

City of Residence – 707(b) WIC ONLY

#

Woodland	[Redacted]
West Sacramento	
Davis	
County	

Gang Involvement – 707(b) WIC ONLY

#

Norteño	[Redacted]
Sureño	
Other	
None/Unknown	

Most Serious Offense – 707(b) WIC ONLY

#

Assault/Gang	[Redacted]
Robbery/Gang	
Robbery	
Sex Offense	

Age at Time of 707(b) Offense

#

13 yo	[Redacted]
14 yo	
15 yo	
16 yo	
17 yo	

Total # of youth on probation in 2022 for 707(b) WIC offenses: [Redacted]

Juvenile Outcomes for 707(b)

#

Successful Completions	[Redacted]
Unsuccessful Terminations	
Still Active	

Ohio Youth Assessment System Risk Level

#

707(b) WIC ONLY

High	[Redacted]
Moderate	
Low	

#

Ohio Youth Assessment System

Highest Risk Factor – 707(b) WIC ONLY

Peers & Social Support Network	[Redacted]
Pro-Social Skills	
Education & Employment	
Family & Living Arrangements	
Substance Abuse, Mental Health, & Personality	

Values, Beliefs, & Attitudes

Assessment Screening Only (does not list risk factors)

Restitution & Community Service Outcomes

#

707(b) WIC ONLY

Youth with court-ordered restitution

- Youth who successfully paid off restitution

Youth with court-ordered community service

- Youth who successfully completed community service

Describe the target population, disaggregated by programs, placements and/or facilities to which they have been referred.

Yolo County has joined the Consortium and will utilize appropriate needs-based secure youth treatment programs, including specialized treatment services to rehabilitate any youth sentenced to a secure track program. Yolo County has been in communication with nearby counties and continue to be in discussions about a potential contract should a Yolo County youth require a generalized secure track treatment program. However, youth will be assessed on a case-by-case basis, as all needs will be considered prior to determining the appropriate secure track facility. Should a youth have specialized needs (female, sex offending behavior, intensive mental health needs, etc.), they will be placed in the most appropriate program that can meet those specialized needs. Once a contract with a nearby county is established for general secure track placement, it will be included in this section. Yolo County's priority is to maintain youth near their community of origin. If youth require a secure youth treatment facility, every effort will be made to retain youth close to their community, family, and natural supports.

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(C)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population:

Yolo County Juvenile Services/Programs

PROBATION DIVERSION PROGRAMS

Prior to 2013, the Probation Department utilized three informal diversion options: 1) closing the case at intake/upon receipt; 2) placing the case on a 6-month hold; and 3) supervising the youth for 6 months with no court involvement pursuant to Welfare and Institutions Code Section 654. In the second and third option, if the youth remained free from law violations for 6 months, then the case was closed. In November 2013, the Probation Department began incorporating formal diversion programs into these informal diversion dispositions. Since then, the need to incorporate more youth diversion programs became apparent. The first youth diversion program implemented was the Juvenile Review Board, which is described below. In the fall of 2019, the Department pursued and was awarded a Youth Reinvestment Grant to develop the RESTORE (Redefining Engagement with Services and Treatment by Offering Restorative Experiences) program. The youth diversion programs developed through this grant have been implemented with a focus on addressing racial disparities, minimizing the number of youth entering the juvenile justice system and addressing the root causes of youths' behavior by increasing access to services for youth and their families.

In 2022, the Probation Department informally and formally diverted 54% of all youth referred by citation or by arrest.

INFORMAL DIVERSION	2021	2022
Total # of youth referred to Probation	112	157
# of out of custody referrals / # of JDF bookings	84/28	112/45
# of cases closed at intake		
# of cases placed on 6-month hold		
# of cases placed on informal supervision (654 WIC)		
# of traffic citations sent to traffic court		
Total # & % of cases informally diverted or declined	21 (19%)	28 (18%)

FORMAL DIVERSION PROGRAMS

Juvenile Review Board

The Probation Department manages this diversion program in collaboration with a board of community members. The Juvenile Review Board affords the youth an opportunity to receive referrals and engage in a restorative process determined by the community member board.

Juvenile Review Board (JRB) Statistics	2021	2022
Total # of youth referred to Probation	112	157
# of out of custody referrals / # of JDF bookings	84/28	112/45
# diverted to the JRB		
% of total youth diverted to JRB		
# of successful JRB completions		
% program success rate	80%	pending
# of unsuccessful/did not meet criteria		
# of youth pending completion		
Recidivism** rate of successful JRB completions		

*Tentative successful completion rate. ██████████ pending an outcome.

**Recidivism is defined as any re-arrest after successfully completing the program.

Restorative Justice Conferences

This diversion program is administered by the Probation Department through the Youth Reinvestment Grant and is provided by the community-based organization, Yolo Conflict Resolution Center. It aims to divert youth away from the juvenile justice system and uses restorative justice methods that help youth understand the impact of their actions and take responsibility for repairing the harm they have caused via facilitated Restorative Justice Conferences which bring justice-involved youth and victims together.

Restorative Justice Conferences Statistics	2021	2022
Total # of youth referred to Probation	112	157
# of out of custody referrals & # of JDF bookings	84/28	112/45
# referred to restorative justice conferences	31	48
% of total youth diverted to restorative justice conferences	27%	31%
# of successful completions	19	19
% program success rate	pending	pending
# of unsuccessful completions	██████████	15
# youth pending completion	██████████	15
Recidivism rate of successful completions*	pending	pending

*Recidivism is defined as any re-arrest after successfully completing the program.

ADDRESSING BIAS and DISPROPORTIONALITY

Given the racial and ethnic disproportionality among Yolo County's juvenile justice system population, as compared to the greater county and state populations, the Probation Department continues to actively seek a better understanding of why this imbalance exists and what systemic changes might be made to mitigate the imbalance. To date, the department is examining key decision-making points as youth enter and move through the system. The Probation Department also requires staff to annually participate in implicit bias and cultural sensitivity training, as well as employed a diversion program which only excludes the most serious and violent offenses.

EXISTING CONTINUUM OF CARE / JUVENILE JUSTICE CONTINUUM

Yolo County has developed a continuum of care to address the issues of at-risk and justice-involved youth. This section describes those services including prevention and early intervention programs, community-based services and supervision, residential interventions, and secure care. The below-listed programs/services are those currently offered directly to juvenile justice-involved youth.

Prevention/Early Intervention Programs

Early Interventions are a system of appropriate coordinated services that support individuals and families during "front end" involvement with the criminal justice system. Yolo County offers a variety of early intervention programs and services. The following programs were created with the intent to divert youth from the formal probation system by addressing treatment needs and by responding quickly to the reason for law enforcement contact.

Programs/providers include:

- Community Programs / District Attorney's Office
- Diversion Programs / Law Enforcement Agencies
- Juvenile Review Board / Probation Department and volunteer community members

- Prevention & Early Intervention Programs / Unified School Districts and the Yolo County Office of Education Programs
- Restorative Justice Conferences / Yolo Conflict Resolution Center

Community-Based Services

Community-Based Services provide appropriate responses to individual needs while the juvenile remains in the home. This section includes an array of services available to youth and families who are at promise of entering the juvenile justice system or have already entered the system but remain in the community.

Services/providers include:

- Adolescent Psychiatry Services / CommuniCare Health Centers, Victor Community Support Services, and Health & Human Services Agency (HHSA)
- Alternatives for Families- A Cognitive Behavioral Therapy (AF-CBT)
- Case Management / CommuniCare Health Centers
- Child and Family Team Meetings / CommuniCare Health Centers
- Comprehensive Substance Use Assessment and Referral to Care/ CommuniCare Health Centers
- Court Appointed Special Advocate (CASA) / Yolo County CASA (limited cases)
- Dialectical Behavior Therapy (DBT) / Victor Community Support Services, Turning Point Community Programs, and HHSA
- Elevate Queer Yolo: LGBTQ+ Services / CommuniCare Health Centers
- Eye Movement Desensitization and Reprocessing (EMDR) / CommuniCare Health Centers, Victor Community Support Services, and HHSA
- Group Counseling / Victor Community Support Services
- Individual Counseling / CommuniCare Health Centers, Victor Community Support Services, and HHSA
- Medication for Addiction Treatment/ CommuniCare Health Centers
- Restorative Justice Conferences/Yolo Conflict Resolution Center (YCRC)
- Sex Offender Counseling / Sharper Future
- Sexual Assault, Sexual Abuse, and Commercial Sexual Exploitation of Children (CSEC) Advocacy and Counseling Services / Empower Yolo
- Skill Building / CommuniCare Health Centers
- Substance Use Counseling / CommuniCare Health Centers
- Teen and Young Parenting / CommuniCare Health Centers
- Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) / CommuniCare Health Centers
- Woodland Police Activities League (PAL) / Woodland Police Department and the Probation Department
- Wraparound Services / CommuniCare Health Centers and Victor Community Support Services
- Youth Opioid Response / CommuniCare Health Centers

Juvenile Probation Services

The Probation Department works closely with other Yolo County departments and community agencies to provide services responsive to youth needs as determined through an assessment; currently the Ohio Risk Assessment for Youth (OYAS). In addition to the above community-based services, the Probation Department employs several other programs/services, which are detailed below.

Juvenile Case Management

The target population to be served remains unchanged: higher risk probation youth as determined by the Ohio Youth Assessment System risk/needs assessment tool. Research has shown focusing on the higher risk

youth has the most impact on reducing recidivism¹. Criminal justice research has shown that combining probation monitoring with effective treatment will yield the greatest recidivism reduction. Thus, by adhering to principles of risk-need-responsivity with youth, research shows counties can create plans and allocate appropriate funding to create quality programming across several areas, which results in better outcomes². The updated juvenile case management model uses the Integrated Core Practice Model (ICPM), which creates a timely coordinated approach to the trauma-informed continuum of care provided to youth. The core principles of ICPM consist of family voice and choice, team-based, natural support, collaboration, and integration, community-based, culturally respectful, individualized, strength-based, persistence and outcome-based. The updated case management model consists of Family Team Meetings facilitated by the probation officer, which embrace the ICPM principles.

Probation officers will also employ evidence-based principles by assessing actuarial risk/need, utilizing Motivational Interviewing to enhance intrinsic motivation, and then targeting interventions in collaboration with our community-based juvenile justice providers or other community-based organizations as deemed appropriate. The provider meets regularly with officers to work through case planning and the targeting of criminogenic risk/needs. Interventions to be provided consist of but are not limited to any of the following: Alternatives for Families: A Cognitive Behavioral Therapy (AF-CBT), Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), Therapeutic Behavioral Services (TBS) or Wraparound Services. Individual therapy/counseling is provided as needed. The officers employ a strength-based and family approach in working with their youth, using a system of graduated incentives and sanctions to affirm and reward compliant behavior and respond to non-compliant behavior.

Yolo County Probation Department places a strong emphasis on various types of trainings, continuing education for officers, as well as maintaining an up-to-date understanding of best practices. Probation continues to provide the most relevant training opportunities to officers regarding best practices in working with youth. Trainings provide probation officers the tools necessary to understand the specific challenges faced by youth. Officers receive training in Commercially Sexually Exploited Children (CSEC), trauma, continuum of care, Adverse Childhood Experiences, trauma-informed care/interaction, building resiliency, restorative practices, needs specific to transitional age youth, foster care, permanency, juvenile interstate compact agreements, Motivational Interviewing, case management model, Family Team Meetings, and assessments/needs evaluations for youth. The comprehensive training schedule for probation officers allows for appropriate services to be implemented at the outset of supervision, as well as for officers to be well-equipped to use trauma-informed interaction with the youth on their caseloads. Trauma-informed interaction involves officers not only understanding the effects of trauma on youth's behavior, but also how to mitigate triggering the youth's trauma, thereby avoiding the risk of re-traumatizing them.

In addition to the above-listed community-based services, Probation-specific services include:

- Assembly Bill 12: Extended Foster Care Program Support / Probation Department
- Family Team Case Management / Probation Department
- Juvenile Supervision Model / Probation Department
- Motivational Interviewing / Probation Department
- Multi-Disciplinary Team Meetings / Multiple County Agencies
- The Parent Project® / Probation Department
- Risk/Needs Assessment and Case Plan / Probation Department
- Specialized Caseloads / Probation Department

¹ Risk-Need-Responsivity Model for Offender Assessment: <https://www.publicsafety.gc.ca/cnt/rsrscs/pblctns/rsk-nd-rspnsvty/index-en.aspx>

² Risk-Need-Responsivity Model for Offender Assessment and Rehabilitation: <https://www.ojp.gov/pdffiles1/nij/grants/248590.pdf>

- Woodland Police Activities League (PAL) / Woodland Police Department and the Probation Department
- Yolo County Career Program (YCCP) / Yolo County Office of Education and the Probation Department

Residential Intervention

Residential interventions are live-in facilities with therapeutic programs typically lasting from 6 to 12 months. Examples of residential interventions can include foster care or STRTPs. Short-Term Residential Treatment Programs (STRTP) provide treatment for substance use, mental illness, or other behavioral problems in a congregate care setting. This section briefly describes the continuum of care reform currently underway and the residential interventions in use by Yolo County.

Youth involved in the child welfare system have access to Court-Appointed Special Advocates (CASA) for support and assistance during court proceedings. Youth who are involved only with the Probation Department do not have access to these types of court support services. The Probation Department is currently working with CASA to develop a process for placement youth to receive a CASA.

Placement services/providers include:

- Assembly Bill 12 – Extended Foster Care Program & Benefits/Transitional Living Facilities
- Foster Care Placement/Resource Family
- Independent Living Programs/Transitional Living Facilities
- Short Term Residential Treatment Program (STRTP)

Secure Care

Secure Care references services provided to youth when removed from home and confined in the Juvenile Detention Facility (JDF). This section describes the services/programs available in the Juvenile Detention Facility.

Services/providers include:

- Alcoholics Anonymous (AA) / Local AA Chapter Volunteers
- Animal Therapy Program / Pet Partners
- Art Groups / JDF Staff
- Arts Education / Yolo County Arts Council
- Behavioral Support Program / JDF Staff
- Commit-To-Fit / JDF Staff
- The Council for Boys and Young Men / JDF Staff
- Domestic Violence & Anger Management Services / Time of Change
- Education Transition Planning / YCOE & JDF Staff
- G.E.D. Testing / JDF
- Girls Circle / JDF Staff
- Group Therapy / CommuniCare Health Centers and Health & Human Services Agency
- Individual Therapy / CommuniCare Health Centers and Health & Human Services Agency
- Medical & Psychiatric Services / Wellpath
- Motivating Individual Leadership Public Advancement (MILPA) / MILPA
- Multi-Disciplinary Team Meetings / Multiple County Agencies
- Narcotics Anonymous (NA) / Local NA Chapter Volunteers
- Religious Services / Volunteers
- Sexual Assault & Domestic Violence Services / Empower Yolo
- Spiritual Services / Community Volunteers
- Trauma-Focused Cognitive Behavioral Therapy / CommuniCare Health Centers and HHSA

- Tutoring / YCOE
- Youth Opioid Response / CommuniCare Health Centers and Wellpath
- Writing Program / The Beat Within

CULTURAL RESPONSIVITY WITHIN THE JUVENILE JUSTICE CONTINUUM

The Probation Department ensures the inclusion of various points of views and experiences of the youth and their families. Cultural responsiveness requires that those in a position of power take stock of their role in society and the advantages that may come with it. It also encourages the learning and understanding of other groups to foster respect, trust, and inclusion of that understanding in every step of decision-making. This includes the recognition of demographic, sociopolitical, and other contextual characteristics³

For Probation Department staff, as well as community provider program staff, it consists of an intentional approach woven into every interaction embracing the various viewpoints of the clients served and incorporating them into the design of programs and services. It also consists of annual Cultural Awareness training, Implicit Bias training, monthly group consultation meetings with a licensed clinician, and other evidence-based trainings offered to increase officers' insight into cultural responsivity and to foster the department philosophy that the family culture will be respected and incorporated into the case plans, as well as all interactions. The monthly consultation meetings serve to foster a culturally appropriate mindset throughout the Probation Department. Through the consultation meetings, officers are expected to recognize and be reflective about their own beliefs, be aware and reflective about their own cultural frames of reference, be able to offer empathy, and obtain knowledge about other cultures, to work more productively with youth and families.

This section describes cultural responsiveness as it pertains to the community partners who provide services to justice-involved youth.

CommuniCare Health Centers

CCHC employs bilingual clinicians and psychiatrists who are available to provide services in Spanish. The team has a whatever-it-takes approach to engaging youth and their families and makes a concerted effort for meeting youth where they are in the community. The CCHC youth team understands the complexities and challenges that families involved in the Juvenile Justice system face and invests time in building trusting and therapeutic relationships that will support youth in healthy social emotional development. Engagement efforts include both youth and their caregivers in establishing shared goals, as well as working on strengthening relationships within their family. Appointments are offered on days and times that are most supportive to families, as well as location including in clinic, at the youth's school, in home and in the community. Additionally, clinicians provide individualized services and partner with youth in developing appropriate incentives around meeting goals pertaining to engagement and other accomplishments identified during services. Furthermore, clinicians work collaboratively with the assigned probation officers and regularly communicate updates pertaining to the youth's progress.

Empower Yolo

Empower Yolo staff are certified in peer counseling for sexual assault and domestic violence and have completed 72-hours of training. This training includes crisis intervention, peer counseling techniques, understanding sexual assault, domestic violence, and human trafficking through a trauma-informed, culturally responsive, and survivor-centered lens. All services are provided in a manner that appreciates, enhances, and utilizes the strengths of Empower Yolo clients and honors their cultural practices and traditions.

³ 4 Tips for Culturally Responsive Programming <https://www.tccgrp.com/insights-resources/insights-perspectives/4-tips-for-culturally-responsive-programming>

Victor Community Support Services

The Victor Cultural Competency Plan consists of work teams of varying positions, races, cultures, religion, sexual preference, and language. These teams meet regularly to review the cultural competency of the Agency defined as: “Our responsibility is to be culturally aware, to act on the basis of a critical analysis and understanding of our own conditioning, the conditioning of our clients and the sociopolitical system of which we are both a part.” The task of these work teams is to develop and make a recommendation to the Executive Leadership Team for the Cultural Competency Plan. The purpose of this plan is to: Find commonalities to advance our mission, provide effective services to our clients/families and stakeholders, define, and prescribe training needs of staff, assure diversity in employment practices, assure an appreciation, and encourage diversity in the delivery of services, and assure agency-wide consistency in personnel and clinical practices.

Woodland Police Activities League

The Woodland PAL program recognizes that not all students come from the same background and staff work with students to find ways to motivate the experiences they do have. Lessons are tied to the students’ social communities to make it more contextual and relevant. PAL leaders come from a variety of cultures allowing students to learn from, and connect with, instructors from similar communities.

Yolo Conflict Resolution Center

The Yolo Conflict Resolution Center is culturally responsive by making concerted efforts to understand the specific needs of all its’ clients. With this information YCRC can be sensitive and responsive to whatever cultural, capacity, or other needs that may present themselves. Additionally, all YCRC staff are bi-lingual in Spanish and can offer services equally in English and Spanish. In cases where other languages are needed, YCRC works very closely with a professional interpretation service to ensure quality language services.

Yolo County Office of Education

The staff provides relevant, culturally sensitive curriculum with an emphasis on language development, academic vocabulary, and reading proficiency. The staff have been working with UC Davis School of Education, The Davis Culture Co-Op, SAYS (Sacramento Area Youth Speaks) from UC Davis, the American Reading Company and Reading with Relevance to create culturally relevant, grade-level ELA and Math lessons for students all students in our alternative education programs.

USE OF EVIDENCE-BASED PRACTICES

Where available, use of evidence-based programs is encouraged. The Campbell Crime and Justice Coordinating Group (<https://campbellcollaboration.org/better-evidence.html>) conducts and disseminates reviews of research on methods to reduce crime and delinquency. For example, these reviews have found that cognitive behavioral therapies can reduce recidivism and early parent training to help parents deal with children’s behavioral problems can prevent later delinquency. In addition, Washington State Institute for Public Policy maintains a continuously updated inventory on prevention and interventions and notes them as evidence-based, research-based, and promising programs for child welfare, juvenile justice, and mental health systems. The institute also conducts cost-benefit analysis for the evaluated programs.

Other resources for identifying evidence-based programs include:

- **Office of Juvenile Justice & Delinquency Prevention Program Guide:** <http://www.ojjdp.gov/mpg/>
- **Evidence-Based Practices Resource Center**, Substance Abuse and Mental Health Services Administration (SAMHSA): <https://www.samhsa.gov/ebp-resource-center>
- **What Works Clearinghouse**, U.S. Department of Education: <http://ies.ed.gov/ncee/wwc/>

Fidelity to the Model

Fidelity is the extent to which an intervention, as implemented, is “faithful” to the pre-stated intervention model. Maintaining a high level of fidelity to the model of an evidence-based intervention is critical if one seeks to achieve outcomes demonstrated in the research conducted in the development of that model. Programs should self-assess and be prepared to report on their adherence to a model. In addition, the evaluation should incorporate fidelity assessments of programs in its design. There are situations in which modifications to a model program based on population or community needs are necessary. These changes should be documented, communicated with Probation, and evaluated for their impact on outcomes. Some models require extensive and expensive training, and this factor should be considered in their selection. Validated assessment and evaluation tools should be identified and considered as well.

In accordance with Yolo County performance review standards, all contractors/community-based providers are required to measure and submit data reports which include quantity data requirements, quality data requirements and outcome data requirements. Data evidencing the success of the program can be used to support future State and Federal grant opportunities, private funding requests and to compare outcomes against other funded but lesser performing programs.

Services Funded by the Juvenile Justice Realignment Block Grant for FY 2023/2024

Anticipated additional services to be funded by block grant during FY 2023/2024:

- Culturally relevant youth mentorship program
- Vocational training and job opportunities
- Multi-Agency youth and family outreach and prevention programs

Secure Youth Treatment Facility

It has been determined that due to the current and historical low number of target population youth, as well as currently having no youth pending secure track adjudication, Yolo County would struggle with providing a secure youth treatment facility. Should the Court order a youth to a secure youth treatment facility, Yolo County will seek a program that meets the individualized needs of the youth. Yolo County will contract with a nearby program (if possible), as retaining a youth close to their community of origin increases the ability to keep the youth engaged in local culture, community services, and family and natural support engagement. If a nearby treatment facility is unavailable or cannot meet the needs of the youth, then appropriate placement will be sought via the County Probation Consortium. Yolo County will simultaneously engage youth in its Community Re-Entry Program beginning from the date of adjudication.

Yolo County’s Community Re-Entry Program

Yolo County’s Community Re-Entry Program’s primary focus will be to provide parallel support to the highest-risk youth adjudicated by the Court to a secure youth treatment program, as well as to their families. For the youth, this will be done in the therapeutic environment and after successful completion of the secure treatment program as the youth transitions back into the community.

The treatment facility will provide the youth with an array of individualized services and activities intended to reduce overall risk level, address criminogenic needs, treat behavioral health needs, and address academic/career objectives. Re-Entry Program services and activities will be provided simultaneously by developing strategies to improve family functioning as well as building a network of community-based supports and activities. This is accomplished by implementing structured, focused, treatment-based, skills-oriented, community-based interventions and community involvement opportunities, while integrating as many natural supports as possible. Re-Entry Program services listed in Part 4.

The goals of the Re-Entry Program are as follows:

- Maintain a decreased risk level
- Maintain decreased highest risk factors
- Increase and maintain youth's protective factors
- Enhance family relationships and overall functioning
- Improve or expand upon youth's school and/or vocational performance
- Engage youth in pro-social recreational outlets
- Develop a support network of extended family, neighbors, and friends to assist parents/caregivers in achieving/maintaining treatment goals, as well as the trajectory of positive youth development and interaction within the community

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(C)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population: (Welf. & Inst. Code §1995(c)(3)(A))

Yolo County has created a separate fund to account for receipt of this revenue and to appropriate funds if there is a need for support and care of youth needing a Secure Youth Treatment Facility and re-entry programming. Until such a time, Block Grant funding will accumulate as a restricted fund balance. This will financially prepare Yolo County to pay for treatment and re-entry services should the need arise.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population: (Welf. & Inst. Code §1995(c)(3)(B))

Yolo County plans to apply grant funds to the development of a robust Community Re-Entry Program which will promote healthy adolescent development by establishing a Natural Support/Family Support Program for the families of justice-involved juveniles. Establishing programs that keep youth connected to their family and community will promote healthy adolescent development. A description of the Community Re-Entry Program can be found in the section below.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population: (Welf. & Inst. Code §1995(c)(3)(C))

The department plans to apply grant funds to the development of a robust Community Re-Entry Program by establishing a Natural Support/Family Support Program for the families and natural support individuals of justice-involved juveniles. As proposed, the program would be multi-pronged and would include the following:

YOUTH AND FAMILY SERVICES

Re-Entry Coordinator: A re-entry coordinator (juvenile services officer) is assigned the day of sentencing and maintains the youth and family on their caseload until the youth is no longer under the Juvenile Court's jurisdiction. The re-entry officer is the liaison between the family and the youth in custody. The officer acts as the link between the family and the youth, and ensures the youth maintains a connection to the family and community, as appropriate.

The officer engages in rapport building with the youth and family, as well as assists the family with service referrals, community supports, transportation, and any other issue that may arise. Throughout the duration of the program, the officer becomes familiar with the needs of the family and supports them in obtaining services. Having established rapport with the family over an extended period, the officer becomes familiar with the re-entry needs of the youth and family. The officer also ensures all service case plans are aligned, as several providers are typically engaged with the youth and family. The officer shall meet with the youth no less than once monthly.

In addition, the re-entry coordinator remains with the family and youth during and after the youth transitions back into the community. Once the youth is within 90 days of full reintegration into the community, the officer, youth, and family develop a 90-day Transitional Living Plan. This plan includes re-entry goals and/or additional referrals to community services for the youth/family. Throughout the 90 days prior to re-entry, this plan is discussed with the treatment team and refined as needed. At 30 days prior to re-entry, the plan is revisited and if necessary, new goals/referrals are added and previous goals/referrals are confirmed. The officer also ensures all services are in place and a warm hand-off occurs between in-custody services and community services when the youth transitions to community-based services as they reintegrate into the community. As the youth nears re-entry into the community, the officer coordinates appointments, services, activities, referrals, etc.

Other services the re-entry coordinator provides include:

- Collaborative case management
- Collaborative individualized case planning
- Coordinating community connection and partnerships
- Coordinating/scheduling of Multi-Disciplinary Team meetings
- Educational/Vocational transition & support
- Employment linkage & transition
- Family and youth support
- Family Team Meetings
- Housing services/referrals
- Probation reports to the Court
- Risk/Needs assessments
- Service referrals
- Transportation/transportation coordination (i.e., Uber/Lyft passes, airline/train tickets)
- 90-day transition planning
- 30-day transition planning

Secure Youth Treatment Facility Court Reviews: From the outset of the program, secure track youth and families appear before the Juvenile Court once every six months for review hearings. The re-entry officer provides the Court with progress reports regarding the youth and family. During the review hearing, the Court is provided with any additional treatment status reports and other information from a variety of sources.

Multi-Disciplinary Team Meetings: The team consists of Secure Youth Treatment Facility staff, Probation, Health and Human Services Agency, Yolo County Office of Education, CommuniCare Health Centers, the Public Defender's Office, the youth, and the family. All participants will discuss what the youth is working on, the plan moving forward, court updates, medication compliance, educational/vocational updates, treatment compliance, etc. The team members also share information and ask questions of the other agencies regarding specific services being provided to the youth. Current and future concerns are discussed, as well as supportive strategies for the youth and partner agencies. MDT meetings shall be held quarterly.

Risk/Needs Assessment & Rehabilitation Plan: At the outset of all cases, an assessment is conducted to determine the youth's risk level and needs. An assessment shall be completed every six months, more frequently if there is a change in the youth's circumstances. Based on the identified needs, a rehabilitation plan is developed by the re-entry officer in collaboration with the youth and family. Assessment and rehabilitation planning are ongoing processes and occur every six months unless the need arises sooner. However, the rehabilitation plan is reviewed and updated monthly in collaboration with the youth, family, and treatment team. The rehabilitation plan provides an outline of services being provided to the youth and family. Rehabilitation plans and treatment plans are aligned with goals, interventions, target behaviors and youth/family needs. Risk/Needs assessments are re-done prior to sentencing, as well as just prior to release from the in-custody program.

Transition Planning: The re-entry officer completes a 90 and 30-day transition plan with the youth and family prior to re-entry into the community. The plan contains goals set by the youth, but also contain all possible community resources the youth needs, as well as the contact information for each. Resources include medical, dental, housing, transportation, social support, mental health, vocational/educational programs, and career guidance. The transitional plans assist the youth, family, and officer in creating a seamless transition for the youth, but also to ensure re-entry services are picking up where secure track services left off and not requiring the youth and/or family to backtrack in their progress.

FAMILY SERVICES

Natural Support/Family Orientation: Natural support persons/families are provided the opportunity to attend a Secure Youth Treatment Program orientation provided by Probation staff. The orientation gives a comprehensive program overview to supportive individuals of youth committed to a Secure Youth Treatment Facility. Attendance dates, times and topics will be established after the initial intake is conducted and family needs are determined.

Family Counseling: Family therapy/counseling involves all members of the family and/or individuals the family deem to be an integral part of the family's cohesiveness. Sessions are provided by clinical providers and consist of family supportive services, case management and therapy grounded in family systems theory. Additionally, other children within the home are eligible for collateral treatment services through community-based providers. This service will be offered as appropriate.

Individual Caregiver/Parent Counseling: Individual counseling sessions for parents are separate from family counseling. They give parents the opportunity to process their own trauma, grief, frustration, etc., which may be standing in the way of positive family interactions. Services are provided by community-based clinical providers. This service will be offered as appropriate.

Caregiver/Family Partner Program: The Caregiver/Family Partner Program is provided by a community-based organization and is responsible for helping to coordinate support services for the parent/family. They serve as liaison for the family's involvement and offer support in whatever way is most helpful to each individual family. They serve as the consumer representative to program activities, develop skill-building with the family, facilitate introduction and engagement support for families entering services and provide linkages for families to appropriate services, advocating for them when necessary and serving as role model and advocate for parents/families. This service will be offered as appropriate.

Natural Support Individual/Family Support Group: This serves as a supportive environment where parents can exchange ideas and support one another in their process. The parent/family groups provide psycho-educational topics and supportive services referrals. The groups meet monthly and are facilitated by Probation staff. This will only be offered if there are three or more youth placed in Secure Youth Treatment Facilities.

Support Services: This service is provided by Probation Department staff, community-based providers and/or community volunteers, and aims to link the youth and family to various community services, including but not limited to transportation, facilitation of appointments and time management support and conducting youth and family satisfaction surveys.

Natural Support Individual/Family Team Meetings: Natural Support Individual/Family Team Meetings are facilitated by the re-entry officer and are a structured approach to involving youth, families, caregivers, and identified supports in case planning. These meetings are conducted during the secure portion of the youth's program and once the youth is reintegrated into the community. The re-entry officer conducts Family Team Meetings monthly with the family, or more often as needed. If the youth is unable to be included in person at visits or via teleconferencing in the Family Team Meeting, the officer provides an overview to the youth in custody and allows the youth to give feedback to discuss at the next family meeting. This service will be provided if appropriate.

POST-TRANSITION/RE-ENTRY SERVICES

Alternatives for Families-A Cognitive Behavioral Therapy (AF-CBT): The re-entry officer can refer to available services upon the youth's release from custody. One service available is AF-CBT, which is a family therapy program provided in both English and Spanish in a clinic setting or in the home. AF-CBT aims to reduce negativity and blame within the family and increase hope for change. Realistic and obtainable family goals and a behavior change plan are developed collaboratively and external supports for ongoing change are identified. This service is provided by CommuniCare Health Centers. This service will be offered if appropriate.

Education Transition Planning/Support: To support youth in their educational transition and to promote academic success, the re-entry officer provides information regarding post-secondary and/or vocational education and financial aid, to provide linkage to local post-secondary and/or vocational programs. The officer ensures a seamless transition from secure educational/vocational programming to local programs.

Employment Support: The re-entry officer supports the youth with their employment goals; assisting with employment leads, application completion, follow-through with the application process, etc. During the 90 and 30-day transition planning, employment goals are discussed, allowing the officer to begin connecting the youth to employment options within the community.

Youth Supervision Model: The re-entry officer employs evidence-based principles by assessing actuarial risk/need, utilizing Motivational Interviewing to enhance intrinsic motivation, and then targeting interventions in collaboration with secure service providers, community-based juvenile justice providers or other community-based providers as deemed appropriate. The re-entry officer communicates regularly with the

Secure Youth Treatment Facility treatment team to work through rehabilitation planning and to target criminogenic risks and needs. The officer employs a strength-based and family approach in working with the youth and family, using a system of graduated incentives and sanctions to affirm and reward compliant behavior and respond to non-compliant behavior.

Motivational Interviewing: Motivational Interviewing is a technique often used to treat maladaptive behavior patterns in adolescents who are not yet intrinsically motivated to change their behavior. This is a client-centered approach which is used by the Probation Department, to include the re-entry coordinator, to reinforce adolescents' motivation to change and help them commit to that change.

Wraparound Services: This service provides youth and families with strength-based, needs-driven, family-centered, and cost-effective services with the aim of improving family function, overcoming barriers, preventing, or reducing out-of-home placements, skill-building and self-efficacy, as well as 24-hour crisis support by the wraparound team. Wraparound services could be initiated upon the youth's transition back into the community as a step-down program. This service will be provided when appropriate.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population: (Welf. & Inst. Code §1995(c)(3)(D))

In addition to the Community Re-Entry Program described above, the County is exploring options for expanding an existing partnership with the Yolo County Office of Education (YCOE) to provide vocational work experience to the target population. Yolo County already participates in a YCOE-sponsored vocational program, but which is mostly focused on entrepreneurship and applied digital media. We recognize that a multi-pronged approach to vocational experiences for youth is required and an expanded program will provide multi-disciplinary experiences, i.e., carpentry, audio-visual, welding, etc. Block grant funding has not yet been considered as a funding option for this program expansion, but if appropriate, could be used to reach more youth or provide for additional trade experiences.

The County is also partnering with a local community college to engage incarcerated and post-incarceration youth in post-secondary education services and would use grant funds for these services.

The County is also actively planning for expansion of an existing mentorship program that would promote employment and continuing education. Tacitly, a component of this program would aid in securing housing and develop the skills necessary to maintain safe and secure housing for secure track youth returning to the community.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population: (Welf. & Inst. Code §1995(c)(3)(E))

Yolo County plans to apply grant funds to programs that ensure through performance measures that they provide evidence-based, promising, trauma-informed, and culturally responsive services for youth.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers: (Welf. & Inst. Code §1995(c)(3)(F))

The County partners with various community-based organizations for the purposes of programming and services provided to the target population. Mental health services are provided by CommuniCare Health Centers, while programming within Yolo County communities is supported through funding to organizations such as the Woodland Police Activities League, YoloArts and Brown Issues. At this time, the County does not anticipate utilizing Block Grant funds to support existing partnerships but may explore use of funding for new partnerships.

PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(C)(4))

Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics.

It has been determined that due to the current and historical low number of target population youth, as well as currently having no youth pending secure track adjudication, Yolo County would struggle with providing a secure youth treatment facility. Should the Court order a youth to a secure youth treatment facility, Yolo County will seek a program that meets the individualized needs of the youth. Yolo County will contract with a nearby program (if possible), as retaining a youth close to their community of origin increases the ability to keep the youth engaged in local culture, community services, and family and natural support engagement. If a nearby treatment facility is unavailable or cannot meet the needs of the youth, then appropriate placement will be sought via the County Probation Consortium.

Decision making on whether a youth would be best served in the juvenile detention facility or in a secure youth treatment facility recommended by the County Probation Consortium will be based upon the least restrictive option that provides the appropriate care, treatment, and guidance that is consistent with the best interests of the youth and the public as required by Section 202(b) of the Welfare and Institutions Code (WIC).

PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(C)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system:

Yolo County's Juvenile Justice Realignment Block Grant Plan facilitates and incentivizes the retention of youth within juvenile justice system by providing comprehensive evidence-based services to the entire juvenile population at all intervention levels including funding of community prevention programs, offering informal diversion, formal diversion, family-oriented juvenile supervision, and appropriate out of home placement as appropriate. By frontloading comprehensive rehabilitative juvenile services, the aim is to prevent youth from further entry into the criminal justice system, including secure track adjudication, but specifically the adult criminal court system. Additionally, Yolo County utilizes the Risk-Need-Responsivity model in that youth are assessed using the Ohio Youth Assessment System (OYAS) to determine risk level and to establish criminogenic risks and needs, as well as protective factors. OYAS results are used in collaboration with the youth and family to develop case plan goals and service referrals. See Part 3: Programs and Services (WIC 1995(c)(2)) for list of juvenile programs and services offered in Yolo County.

Regarding youth committed to secure youth treatment facilities, Yolo County will seek a program that meets the individualized needs of the youth. Yolo County will contract with a nearby program (if possible), as retaining a youth close to their community of origin increases the ability to keep the youth engaged in local culture, community services, and family and natural support engagement. If a nearby treatment facility is unavailable, then appropriate placement will be sought via the County Probation Consortium.

In locating a secure youth treatment facility, requirements include rehabilitation planning through a Multi-Disciplinary Team approach; community-based team, programs, and services centered on rehabilitation; comprehensive individualized trauma- and evidence-based programs; and individualized step-down approaches to ensure each youth maximizes engagement and prepares the youth for successful re-entry into the community; which will include collaboration between Yolo County probation staff and the selected treatment facility staff.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(C)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation:

Yolo County continues to be in discussions with nearby counties regarding contracting for Secure Youth Treatment Facility services should youth need placement. Yolo County will place priority on programs with the closest proximity to the youth's family and community, followed by consulting with the County Probation Consortium as needed for youth with specialized needs that cannot be served in nearby treatment facilities.

Describe how data will be collected on youth served by the block grant:

Considering the current and historical low number of Yolo County youth adjudicated of offenses listed in Welfare and Institutions Code section 707(b) and low number of youth committed to the Division of Juvenile Justice, Yolo County will manage data collection, analyzation, and reporting by using the internal case management system (Lawsuite 2.0) and an existing probation analyst.

Data collected will include:

- Demographics including age, gender/gender identity, race & ethnicity, & city of residence
- Offense(s)
- Commitment date & baseline term ordered
- Custody time
- Multi-Disciplinary Team meeting date(s)
- OYAS risk level(s)
- Programs/services including start/end date
- Education level
- Vocational training/skills
- Housing status

Additionally, data points will continue to be reassessed within the Juvenile Justice Coordinating Council Realignment Subcommittee.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds:

Yolo County will measure various outcomes of youth participating in secure youth treatment facilities. Considering the low number of youth eligible for secure track adjudication, as well as the historical low number of youth committed to the Division of Juvenile Justice, Yolo County intends to use an internal probation analyst to collect comprehensive data, analyze, and report the following outcome measures:

Outcome measures will include:

- Program/service completion rate (i.e., educational, vocational, therapeutic, etc.)
- Secure Youth Treatment Facility completion rate
- Recidivism rates post-SYTF release
 - Release to stepdown program
 - Release from SYTF commitment