



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: April 20, 2023

County Name: Yuba

Contact Name: Martha Hernandez

Telephone Number: 530-749-7578

E-mail Address: mhernandez@co.yuba.ca.us

BACKGROUND AND INSTRUCTIONS:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. The statute language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan (WIC 1995 (a)) describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth.

County plans are to be submitted and revised in accordance with WIC 1995, and may be posted, as submitted, to the Office of Youth and Community Restoration website. There are eight sections to the plan:

Part 1: Subcommittee Composition

Part 2: Target Population

Part 3: Programs and Services

Part 4: Juvenile Justice Realignment Block Grant Funds

Part 5: Facility Plan

Part 6: Retaining the Target Population in the Juvenile Justice System

Part 7: Regional Efforts

Part 8: Data

PART 1: SUBCOMMITTEE COMPOSITION (WIC 1995 (B))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	Jim Arnold, Chief Probation Officer	jarnold@co.yuba.ca.us	530-749-7550
District Attorney's Office Representative	Clint Curry, District Attorney	c Curry@co.yuba.ca.us	530-749-7770
Public Defender's Office Representative	John Abril, Deputy Public Defender	jabrilyubapd@gmail.com	530-741-2331
Department of Social Services Representative	Jessica Garcia, Program Manager	jgarcia@co.yuba.ca.us	530-749-6423
Department of Mental Health	Darrin Whittaker, Sutter-Yuba Behavioral Health Program Manager	DWhittaker@co.sutter.ca.us	530-822-7200
Office of Education Representative	Bobbi Abold, Yuba County Office of Education Assistant Superintendent of Instruction	Bobbi.abold@yubacoe.k12.ca.us	530-749-4872
Court Representative	Heather Pugh, Yuba County Superior Court Executive Officer	dgivens@yuba.courts.ca.gov	530-740-1810
Community Member	Sarah Feingold, Youth 4 Change	sfeingold@youth4change.org	530-749-4855
Community Member	Shawn Marmon, foster parent	Smarmon6684@gmail.com	530-218-4308
Community Member	Kelsey Baumstinger, Supervisor Victor Community Support Services	Kelsey.baumstinger@victor.org	530-648-6508
Additional Subcommittee Participants			
Community Member	Debra I. Givens, Presiding Judge	dgivens@yuba.courts.ca.gov	530-740-1810
Juvenile Justice	Frank Rizzo	Frankrizzo622@gmail.com	530-923-5399

PART 2: TARGET POPULATION (WELF. & INST. CODE §1995(C)(1))) (

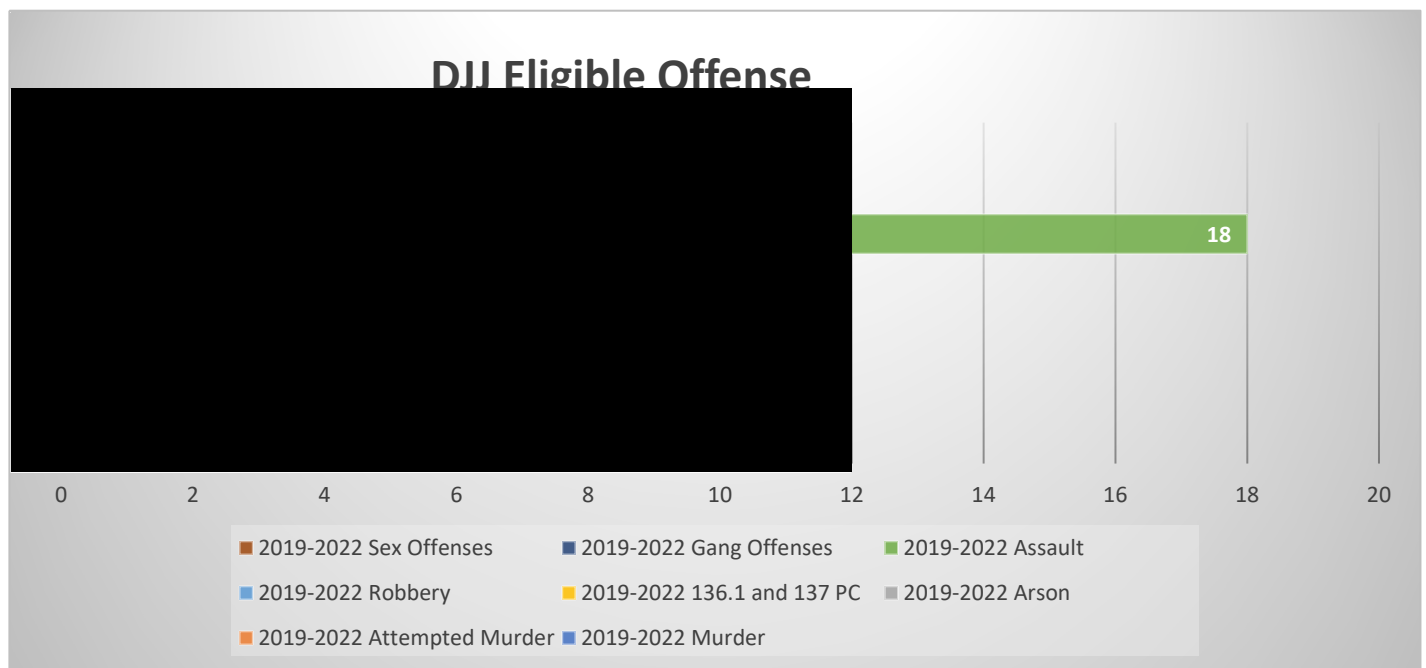
Briefly describe the County's realignment target population supported by the block grant.

The "target population" is defined as "youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or on offense described in Section 290.008 of the Penal Code." (WIC 1990(b))

The realignment target population for the grant program is defined as youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure, and persons who are adjudicated to be a Ward of the Juvenile Court based on offenses described in subdivision (b) of Section 707 of the Welfare and Institutions Code, or an offense described in Section 290.008 of the Penal Code.

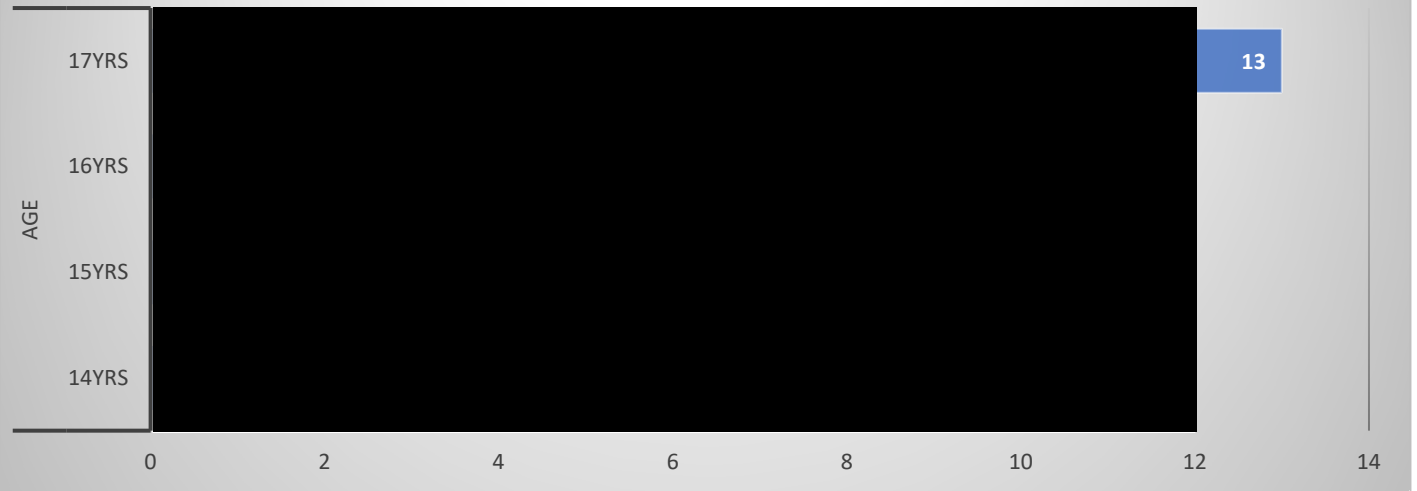
Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history.

The demographics targeted for use of this funding was determined by aggregating the Probation Departments data from calendar years 2019 through 2022. The results are as follows:



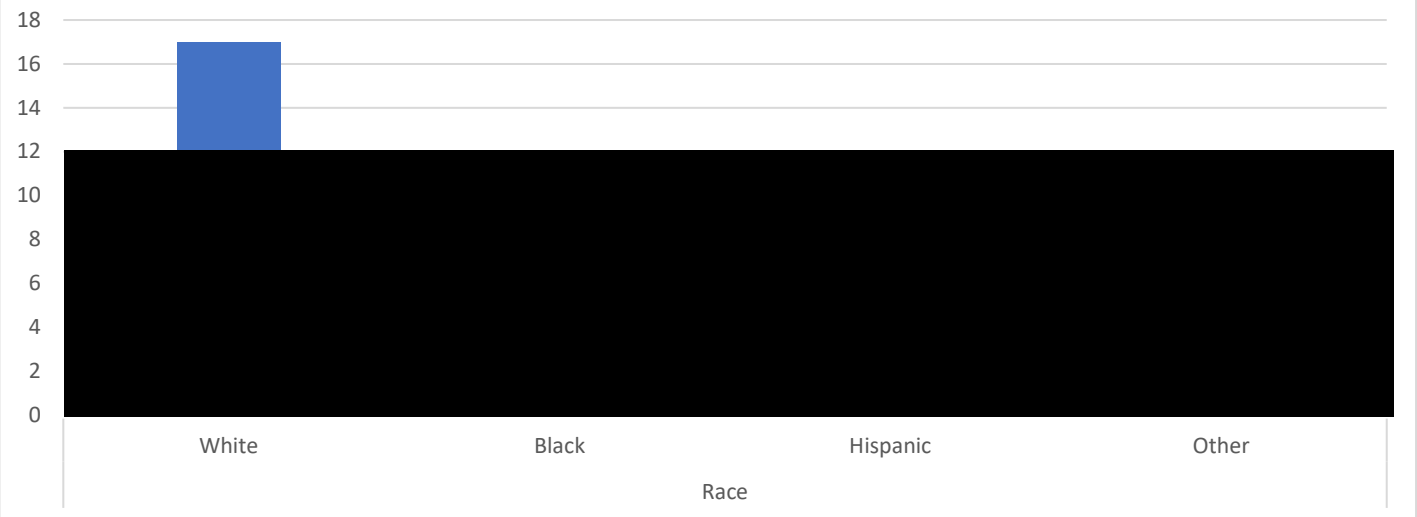
Assaultive behavior far exceeded any other offense, accounting for nearly 56% of the total adjudications. Sex Offenses were second most common, followed by robbery, attempted murder and murder.

Age at Time of Adjudication



Additionally, youth aged 17 accounted for more than 40% of total adjudications; with youth aged 15 and 16 were second and third most common respectively.

Race/Ethnicity



White youth are disproportionately represented in overall adjudications for the specific offenses with 17 of the 32 total adjudications. Hispanic youth represented [redacted] total adjudications, with black youth representing [redacted]

Prior Referrals



■ Yes ■ No

Youth who had prior referrals were more likely to be adjudicated by █████.

Placements 2019-2022



Despite the 32 total adjudications for Department of Juvenile Justice (DJJ) eligible offenses, most youth were released to their parent or guardian. █████ committed to DJJ and █████ commitment to Secure treatment. █████ committed to Camp Singer and █████ ordered into out-of-home placement.

Describe the target population, disaggregated by programs, placements and/or facilities to which they have been referred.

The Yuba County Probation Department provides a myriad of programs to youth in the community. These programs are designed to prevent involvement in the criminal justice system, as well as mitigate the effects of socio-economic hardships and cycles of poverty and violence. Programs provided include:

Probation and School Success program (PASS) – In 1986, Probation and the Marysville Joint Unified School District (and later the Yuba County Office of Education) created the PASS program to embed officers in schools to provide prevention, education and intervention services to youth and families. Probation Officers have been assigned to Cedar Lane Elementary, Ella Elementary, Covillaud Elementary, Yuba Feather Elementary, Foothill Intermediate School, Bear River School, Alicia Intermediate School, Yuba Gardens Intermediate School, McKenney Intermediate School, Lindhurst High School (current), Marysville High School (current), Wheatland Union High School (Current), and Thomas E. Mathews Community School (current). PASS Officers have, and continue to do the following:

- Coach youth sports teams such as basketball, football, soccer, and track
- Establish relationships with parents and students to encourage student success
- Prevention services including education programs delivered to students
- Assist with school discipline
- Truancy abatement
- Deliver food, school supplies and other necessities to students and families
- Transport students to and from school
- Make referrals to agencies such as Sutter-Yuba Behavioral Health
- The PASS program is directly related to the significant decrease in youth committing new offense and youth placed on supervision

Prevention and Intervention Services – PASS Officers and an Intervention Counselor provide a myriad of prevention and intervention programs to youth such as:

- Drug and Alcohol Education
- Drug and Alcohol Counseling (Individual and Group)
- Theft Awareness
- Anger Management
- Victim Awareness
- Tobacco Cessation
- Vaping Cessation
- Independent Living Skills

Truancy – Probation provides a full-time Truancy Officer who assists each school district within Yuba County. The officer does the following:

- Establish relationship with students and families to encourage student attendance and success
- Make referrals to agencies such as Child and Adult Protective Services (CAPS)
- Work with other agencies to ensure students are safe and are provided with the appropriate school supplies, housing, food and other basic necessities
- Serve on the Student Attendance Review Board (SARB)
- Serve SARB citations to parents at the request of schools
- Prevent SARB citations by transporting youth to school and working with parents on strategies to encourage school attendance
-

Tri-County Youth Rehabilitation Campus –

The Juvenile Hall provides detention services to youth arrested by law enforcement for criminal conduct. Youth are housed until they are released by the Deputy Probation Officer, or are seen by the Judge of the Juvenile Court within the statutory timeframe. The Juvenile Hall provides opportunities for programming to the youth including, but not limited to:

- Substance Abuse Counseling
- Parent Support Group
- Narcotics Anonymous and Alcoholics Anonymous (NA/AA)
- Behavioral Health Therapy
- Augmented Forensic Youth Program
- Dialectical Behavior Therapy
- Aggression Replacement Therapy (ART)
- Moral Reconciliation Therapy (MRT)
- Education
- Youth Employment Programs
- Marijuana/Tobacco Workshops
- Positive Behavior Intervention and Supports (PBIS)
- Teen Bereavement
- Teen Parenting Program
- Girl's Circle
- Faith Development
- Commercially Sexually Exploited Children (CSEC) Prevention/Intervention
- Family Services
- CPR and Bloodborne Pathogens

Maxine Singer Youth Guidance Center (MSYGC) - The Yuba County Probation Department manages the MSYGC. Camp Singer provides youth programming and structure in order to address maladaptive behavior while simultaneously transitioning the youth from a custodial setting back into their respective homes and communities. Programs are based on the needs of the individual and the group. Camp staff takes a multi-disciplinary approach by involving the youth's parent/guardian, Deputy Probation Officer (DPO), Intervention Counselor, school professionals and Mental Health Therapist in order to provide programs to best address those served. Having the flexibility to modify the programming schedule allows for greater effectiveness of the programs and absorption of material by the youth.

Programs are provided by a myriad of individuals and organizations. Camp Staff, Behavioral Health, Drug and Alcohol Counselors, Intervention Counselors from Sutter County Probation Department, Community Based Organizations (CBO'S), faith-based organizations and volunteers all work together to provide programming to the youth. Programs vary in time, but range from 30 minutes to two (2) hours in length. The programs are partitioned throughout the week to improve the effectiveness of the programs by ensuring the youth have time to fully absorb the content.

The following programs are being provided at the Maxine Singer Youth Guidance to the youth including, but not limited to:

- Aggression Replacement Therapy (ART)
- Substance Abuse Counseling
- Parent Support Group
- Family Services
- Narcotics Anonymous and Alcoholics Anonymous (NA/AA)
- Behavioral Health Therapy
- Augmented Forensic Youth Program
- Dialectical Behavior Therapy
- Moral Reconciliation Therapy (MRT)
- Education
- Youth Employment Programs
- Creative Arts Program

- Welding
- Food Service Preparation
- CPR and Bloodborne Pathogens
- Positive Behavior Intervention and Supports (PBIS)
- Teen Bereavement
- Teen Parenting Program
- Garden Program
- Life Skills
- Girl's Circle
- Faith Development
- Commercially Sexually Exploited Children (CSEC) Prevention/Intervention

Sutter-Yuba Behavioral Health (SYBH) – Youth meeting the necessary requirements for services, are referred to SYBH to address mental health needs. SYBH provides mental health treatment both in the community and in the custodial setting. Two therapist from SYBH are embedded at the Tri-County Juvenile Rehabilitation Facility and Maxine Singer Youth Guidance Center.

Youth for Change (Y4C) – Youth for Change has been providing Specialty Mental Health Services for families who are beneficiaries of MediCal in Sutter and Yuba Counties since 2017. This is individual, family and group counseling, case management, intensive case coordination, in home behavioral support, therapeutic behavioral support and rehabilitation services. In addition, Y4C also provides Full Service Partnership, which is the highest level of care outpatient treatment available for families with a child diagnosed with serious emotional disturbance. These families receive special mental health services as well as direct care support for basic needs to help eliminate barriers to benefiting from services.

Victor Community Support Services (VCSS) – VCSS is a community based organization who is contracted to provide Child and Family Team meetings to youth ordered into out-of-home placement.

Out-of-Home Placement – Youth can be referred to an out-of-home placement, if ordered by the Court, such as a Short Term Residential Treatment Program (STRTP) and a Resource Family Approval program (RFA). Youth must have a qualified medical or mental health diagnosis to qualify for an STRTP. Yuba County Probation primarily refers youth to out-of-home placement if the youth has been adjudicated of a sex offense and cannot be treated in the community.

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(C)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population:

In addition to the facilities, programs and placements, services and services providers, supervision listed in Part 2, the Yuba County Probation Department is in active, and continuous collaboration with the following agencies:

- Sutter-Yuba Behavioral Health
- Yuba County Office of Education
- Victor Community Support Services
- Youth for Change
- Public Health

A workgroup, consisting of Yuba, Sutter and Colusa County Probation Departments, continues to work on developing programs, plans and strategies to best serve the targeted population within the current Tri-County Juvenile Rehabilitation Facility and Maxine Singer Youth Guidance Center. Groundbreaking has occurred for a new 32-bed Tri-County detention facility, which will replace the Tri-County Juvenile Rehabilitation Facility. This workgroup will work closely with the aforementioned agencies to identify, implement and optimize needed services, which are trauma-informed and culturally relevant.

It is anticipated that other County Probation Departments will establish specific local programs, which may benefit the targeted population in Yuba County. Should those programs and facilities become available, the Yuba County Probation Department will assess their suitability and may enter into future contracts or memorandums of understanding with those agencies to provide trauma-informed, culturally responsive services to Yuba County's targeted population. However, as of the writing of this plan, no such programs exist.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(C)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population: (Welf. & Inst. Code §1995(c)(3)(A))

The Yuba County Probation Department plans to address the mental health needs of the targeted population by identifying current government and community based resources which may be enhanced using the allocated grant funds.

There is limited juvenile sex offender treatment programs within a reasonable distance to the targeted population. The lone juvenile sex offender treatment provider in the community has been inconsistent with their ability to provide services, and is currently unable to provide services in a detention setting. The Yuba County Probation Department plans to continue to utilize Short Term Residential Therapeutic Programs for eligible and suitable youth. Should other Counties within the State develop a suitable sex offender treatment program, the Yuba County Probation Department may enter into a contract with such Counties to provide those services to youth who are ineligible or unsuitable for a less restrictive environment.

The targeted population has been identified as having a higher than average risk of experiencing trauma. Local data confirms the Adverse Childhood Experiences score of clients of the Yuba County Probation Department is significantly higher than that of the general population. Adequately treating the targeted population by providing therapy, counseling and services through providers who are trauma informed and culturally responsive. The Yuba County Probation Department may use current services, such as a Marriage and Family Therapist, to address these needs. Additionally, Sutter-Yuba Behavioral Health provides therapy services to qualified youth through imbedded therapists at the Tri-County Juvenile Rehabilitation Facility and Maxine Singer Youth Guidance Center. Youth transitioning from detention to the community, may be eligible to continue receiving services through Sutter-Yuba Behavioral health, Victor Community Support Services or Youth for Change. Additionally, the Yuba County Office of Education employs a therapist to provide educational and behavioral support for qualified students. Through a decade's long collaboration, all agencies will continue to work closely together to ensure the youth's needs are being met in a trauma informed, culturally responsive manner.

The Yuba County Probation Department contracts with Wellpath Medical for limited medical and behavioral health services, including access to a psychiatrist for medication management. These services may be expanded to accommodate the increased population.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population: (Welf. & Inst. Code §1995(c)(3)(B))

Healthy adolescent development requires an all-encompassing approach. Grant funds may be used to provide services or programs in coordination with Public Health, First 5, and other governmental or community based organizations who specialize in youth development.

The Yuba County Probation Department contracts with Wellpath Medical for limited medical and mental health services. Grant funds may be used to expand and enhance these services to accommodate the increased population.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population: (Welf. & Inst. Code §1995(c)(3)(C))

Proper family engagement can be an integral part of a youth's success. Oftentimes, youth are provided with services and are able to show tremendous growth while participating in programs such as the Maxine Singer Youth Guidance Center. However, without family engagement a youth's chance of success greatly diminishes. The Yuba County Probation Department will actively seek ways to encourage family involvement, provide necessary counseling, support services, and create a trauma-informed, culturally responsive, welcoming atmosphere where parents are comfortable in seeking services. The Yuba County Probation Department has hired a Clinical Social Worker dedicated to improve family services at our local institutions. These services may be provided by the Yuba County Probation Department, in collaboration with other governmental agencies, or provided by contract through community-based organization(s).

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population: (Welf. & Inst. Code §1995(c)(3)(D))

The County may use grant funds to bolster current re-entry services as youth transition from the Tri-County Juvenile Rehabilitation Center or Maxine Singer Youth Guidance Center. These funds may be used to bolster the Hall to Home program provided by Yuba County Office of Education; contract with another community based organization, or may be used to create a program within the Yuba County Probation Department to successfully transition youth from detention back to their communities and homes.

Employment is an integral part of reducing recidivism for older youth. The Yuba County Probation Department is currently working with the Yuba County Office of Education to provide job readiness skills for youth. Grant funds may be applied to expand these services, or work with potential employers, guilds or unions to provide an employment pathway for youth.

Housing is a basic need for all youth and their families. As such, it is necessary for youth to have a safe and stable home environment for their physical and mental wellbeing. The Yuba County Probation Department is a current participant in the Yuba County Displaced Youth Multi-Disciplinary Team (DYMDT). The DYMDT assists youth and families, who are experiencing homelessness, obtain adequate housing. The Yuba County Probation Department will actively seek ways to place youth in appropriate housing prior to incarceration, and, as any post-incarceration release plan.

The Yuba County Probation Department works closely with the Yuba County Office of Education and Marysville Joint Unified School District to ensure youth are provided with all services legally required, including Individual Education Plans. A decade's long collaboration with these agencies allows for a trauma-informed, culturally responsive approach to each youth. Grant funds may be used to reduce barriers to education which local education agencies may not be able to provide with existing funds.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population: (Welf. & Inst. Code §1995(c)(3)(E))

Services provided to the youth should be vetted to ensure they are evidenced based, promising, trauma-informed and culturally responsive. Any contracted programs provided by non-governmental organizations should meet those standards. All Yuba County Probation Department employees and any contracted provider working with the youth, should be trained to be trauma-informed and culturally responsive.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers: (Welf. & Inst. Code §1995(c)(3)(F))

The County may use grant funds to increase services provided by community based organizations. Youth for Change also provides therapy services to youth as referred by Sutter-Yuba Behavioral Health. Victor Community Support Services provides Child Family Team (CFT) to at risk of removal youth in the community. Both VCSS and Youth for Change organizations may be able to provide additional services to youth. Further discussions with these organizations will occur in the future as needs become more evident.

PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(C)(4))

Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics.

The Tri-County Youth Rehabilitation Campus is located in Marysville, California, providing services to the counties of Yuba, Sutter, and Colusa. Juvenile Hall is a 60 bed facility for youth of all genders. Maxine Singer Youth Guidance Center, "Camp Singer", is a 48 male bed minimum-security facility and a 12 bed female minimum-security facility developed as an alternative to out of home placements and long-term commitments to Juvenile Hall.

The Secured Housing Unit (SHU) is a maximum-security facility, sits adjacent to the Juvenile Hall, and contains 15 of beds (seven rooms with two beds each and one room with a single bed). We anticipate that DJJ realigned youth (Secure Treatment) will initially be housed in the SHU. We know from analyses of our juvenile data that over 50% of youth we have served in the past have childhood trauma scores of four or more, and that these scores predict behaviors requiring intense trauma-focused therapeutic efforts. Our data indicates this has been particularly true for youth committed to DJJ, and we recognize the need for trauma-focused approaches in order to provide optimal intervention strategies.

Therefore, we applied for, and were awarded, funding through the BSCC Infrastructure grant to utilize grant funds to transform the SHU from a severe institutional setting, into a domain where Secure Treatment Youth will have an improved, calming, less stressful, more rehabilitative environment particularly conducive to addressing behaviors arising from effects of childhood trauma. Regulating environments consist of warm colors, should have some natural artistic appeal, and comfortable seating. The proposed improvements will provide SHU occupants with calm music, sunlight, a generally more pleasant environment, and increased opportunities for therapeutic interventions.

Most of these youth have a lengthy history of delinquent behavior, trauma, and lack of prosocial supports. These youth also pose more risk to the community and require a higher level of security and intensive services/programming. The SHU provides this level of security and keeps them separated from the younger, less sophisticated population. The infrastructure upgrades will optimize our ability to provide trauma-based therapies.

The length of stay will vary as long-term higher-risk youth transition from the SHU, to Juvenile Hall, and ultimately back to the community through Camp Singer.

Programs and Services:

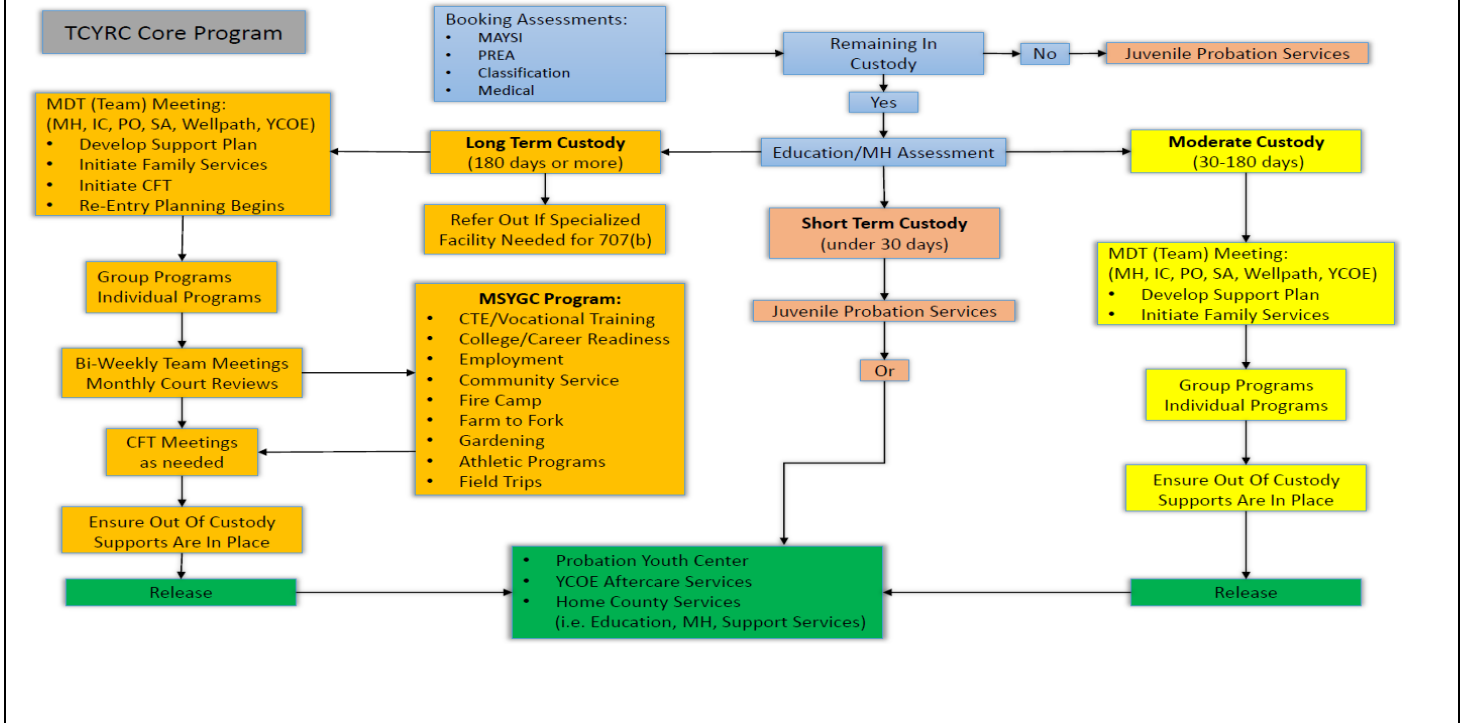
All potential Secure Treatment Youth are assessed by a Multi-Disciplinary Team (MDT) in conjunction with the development of the Youth's Individual Rehabilitation Plan. Team members include the Deputy Probation Officer; Therapist; Intervention Counselor; Juvenile Corrections Officers; Education staff; Community Partners; and Medical staff as needed. The MDT develops a recommended plan for the Youth, and their Parent/Guardian, which addresses their Criminogenic needs. The plan is presented to the Juvenile Court Judge for consideration and implementation. The MDT meets bi-weekly to discuss each Youth's progress. Our Institutions offer a wide array of individualized and group programming parallel to our Behavior Management Program and facility wide use of Positive Behavior Intervention Supports (PBIS). Program lengths vary but our programs include:

Drug and Alcohol Education; Behavioral Health Therapy; Gang Awareness; Life Skills; family services; Individual Counseling; Family Counseling; Aggression Replacement Therapy (ART); Bereavement; Parenting Skills and Support Group; Youth Support Groups; Girls Circle; Mentoring; Restorative Justice; Food Service Preparation; Gardening; Dialectical Behavioral Therapy (DBT); Human Trafficking; Moral Reconciliation Therapy (MRT); Power Source; Musical Arts; Physical Fitness Training; CPR Certification Training; and Cognitive Behavioral Therapy Journaling.

A Youth's behavior, performance, and participation in programming determines their ability to step down into less restrictive environments such as the Camp Singer program. Once a Youth is accepted into the Camp Singer program, they will have opportunities to participate in off campus activities such as Career Technical Education (CTE) offerings; Employment Training; College Courses; Field Trips; Community Service/Events; ProSocial Activities; and Furloughs to assist with their transition back into the community.

Youth Classification: All Youth are assessed upon intake into Juvenile Hall to determine security and health risks so that appropriate supervision, temporary holding, and housing assignments may be made. There is no separate classification system for Secure Treatment Youth.

The following is a flow-chart of proposed facility services to be offered to the target population:



PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(C)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system:

Retaining the target population under the jurisdiction of the Juvenile Court is a goal of the grant funds. Bolstering current programming and rehabilitative options, as well as pursuing additional services through non-governmental agencies, will allow the Yuba County Probation Department to recommend retention in Juvenile Court at a Transfer Hearing. With increased services, it is the hope that youth will be more likely to stay in the Juvenile Court system. Additionally, grant funds will likely increase the capacity of the Tri-County Juvenile Rehabilitation Facility and Maxine Singer Youth Guidance Center to appropriately supervise and treat an increased number and age of youth.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(C)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation:

Yuba, Sutter and Colusa Counties have an already established Joint Powers Agreement (JPA) to operate the Tri-County Juvenile Rehabilitation Facility and the Maxine Singer Youth Guidance Center. The Yuba County Probation Department manages the facilities under the JPA. This regional agreement will continue and each Counties respective grant funds are likely to increase programming, services, staffing and rehabilitative measures.

PART 8: DATA (WELF & INST. CODE § 1995(C)(7))

Describe how data will be collected on youth served by the block grant:

The Yuba County Probation Department currently uses Tyler Supervision case management system. The system was implemented in July 2019. All pertinent information will be entered into the system including, but not limited to, age, gender, race/ethnicity, adjudications, criminal referrals, program participation and detention services.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds:

Outcome measures will be developed as data collection becomes more prevalent and as needed to determine specific program effectiveness. Prior to the implementation of specific programs, treatment modalities, or services, outcome measures will be established to determine rate of effectiveness and whether modifications, new programs, or continued implementation will occur.