



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: April 30, 2024

County Name: San Mateo

Contact Name: John T. Keene, Chief Probation Officer

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BACKGROUND AND INSTRUCTIONS:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. Section 1995 was amended by Assembly Bill 505 (Ting, Chapter 528, Statutes of 2023.) This template has been updated to reflect those amendments which will be in effect on January 1, 2024. All citations are to the law as amended. The statutory language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).)

County plans are to be submitted to the Office of Youth and Community Restoration in accordance with Welf. & Inst. Code §1995. OYCR may request revisions as necessary or request completion of the required planning process prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are nine sections to the plan:

- Part 1: Subcommittee Composition
- Part 2: Target Population
- Part 3: Programs and Services
- Part 4: Juvenile Justice Realignment Block Grant Funds
- Part 5: Facility Plan

- Part 6: Retaining the Target Population in the Juvenile Justice System
- Part 7: Regional Efforts
- Part 8: Data
- Part 9: Other Updates

PART 1: SUBCOMMITTEE COMPOSITION AND PROCESS (WELF. & INST. CODE §§ 1995 (B) AND (C))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	John T. Keene, Chief Probation Officer	Jkeene@smcgov.org	650-312-5522
District Attorney's Office Representative	Rebecca Baum, Assistant District Attorney	rbaum@smcgov.org	650-363-4009
Private Defender Program Representative	Ron Rayes, Managing Attorney, Private Defender Program-Juvenile Office	ronr@smcba.org	650-312-5396
Department of Social Services Representative	John Fong, Director, Children & Family Services	jfong@smcgov.org	650-802-3390
Department of Mental Health	Ziomara Ochoa, Deputy Director, Behavioral Health & Recovery Services	zochoa@smcgov.org	650-573-3926
Office of Education Representative	Kris Shouse, Associate Superintendent, Educational Services Division	kshouse@smcoe.org	650-802-5589
Court Representative	Susan Etezadi, Juvenile Supervising Judge, County of San Mateo Superior Court	setezadi@sanmateocourt.org	-
Three Community Members (<i>defined as "individuals who have experience providing community-based youth services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been directly involved in the juvenile justice system"</i> (Welf. & Inst. Code § 1995(b).))	Susan Manheimer	semanheimer@outlook.com	-
	Jane Smithson	jane.smithson@yahoo.com	-
	Nick Jasso	jasson@smccd.edu	650-759-2446
Additional Subcommittee Participants			
Board of Supervisors	Noelia Corzo, District 2, Supervisor	ncorzo@smcgov.org	650-363-4568
Behavioral Health and Recovery Services	Regina Moreno, Clinical Services Manager II	rmoreno@smcgov.org	650-312-5352

Juvenile Justice & Delinquency Prevention Commission	Johanna Rasmussen, Chair	johannasmcjustice@gmail.com	650-537-3545
Community Based Organization	Melissa Poling, Associate Director, Fresh Lifelines for Youth	melissa@flyprogram.org	650-450-2361
Community Based Organization	Margaret Hitchcock, Director of Clinical Services, Urban Services YMCA	mhitchcock@ymcasf.org	650-877-8642 x61
Community Based Organization	Angel Carrion, Career Center Deputy Director, Success Centers	acarrion@successcenters.org	415-413-6237
Community Based Organization	Ben Marks, Director of Wellness and Recovery Services, StarVista	ben.marks@star-vista.org	650-591-9623 x137

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

On January 18, 2024, San Mateo County’s DJJ Realignment Subcommittee met to discuss the process and timeline for updating the Juvenile Justice Realignment Block Grant Plan in 2024 and voted not to select a co-chair as part of the process.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county’s JIRBG plan:

Meeting Date 1: February 22, 2024 Meeting Date 2: April 4, 2024

Additional meeting dates of the subcommittee, if applicable:

- January 18, 2024

Date that the subcommittee approved the plan by a majority vote.

- April 4, 2024

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

The table below describes the process and timeline the County used to develop its 2024 plan.

Date	Activity
January 18, 2024	Subcommittee Meeting #1 – DJJ Realignment Subcommittee met to discuss San Mateo County’s Juvenile Justice Realignment Block Grant plan update timeline and decide whether to name a cochair.

January/February 2024	Probation Dept. internal workgroup completed initial plan draft to reflect new programs and initiatives and add updated target population data.
February 22, 2024	Subcommittee Meeting #2 – Subcommittee met to review and discuss initial plan draft.
March 2024	Subcommittee members continue to review draft and provide written feedback online. Probation Dept. internal workgroup developed final draft.
April 4, 2024	Subcommittee Meeting #3 – Subcommittee met to review and discuss the final draft, which was approved unanimously.
May 1, 2024	Probation Dept. submits plan to OYCR.

PART 2: TARGET POPULATION (WELF. & INST. CODE § 1995(D)(1))

Briefly describe the County’s realignment target population supported by the block grant.

The “target population” is defined as “youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code.” (Welf. & Inst. Code § 1990(b))

2019-2023 Target Population Data

To understand the target population for the grant program, the San Mateo County Probation Department compiled data from the past five calendar years (2019-2023) on persons who were 1) eligible for commitment to the Division of Juvenile Justice prior to its closure, and/or 2) adjudicated to be a ward of the juvenile court based on a 707(b) and/or 290.008 offense. The key findings are summarized below.

- There were 73 adjudications for 707(b) crimes and none for 290.008 crimes in the County between Jan. 1, 2019, and Dec. 31, 2023 – an average of 15 per year.
- The cases are represented in the following categories based on the most serious adjudicated offense: Assault (35), robbery (30), attempted homicide (█), homicide (█), witness tampering (█), and sex offenses (█).
- █ of defendants identified as male; █ as female.
- 73% of defendants identified as Hispanic or Latino; █% Black; █% Native Hawaiian or Pacific Islander; █% other race; and █% White.
- Average age upon adjudication: 16 years old.
- Post-disposition placements: Youth Services Center-Juvenile Hall, non-secure track (43); community supervision (█); electronic monitoring (█); transferred to home county (█); still awaiting disposition as of Dec. 31, 2023 (█); Youth Services Center-Juvenile Hall, secure track (█); Margaret J. Kemp Camp for Girls (█); group home (█); Division of Juvenile Justice (█).
- San Mateo County received █ and as of Dec. 31, 2023, █ secure track commitment in November 2022. It continues to anticipate █ secure track commitments annually.

To help put the target population demographic data into context, the tables below show the estimated child population (ages 0-17) of San Mateo County by race/ethnicity and age group and gender in 2021.

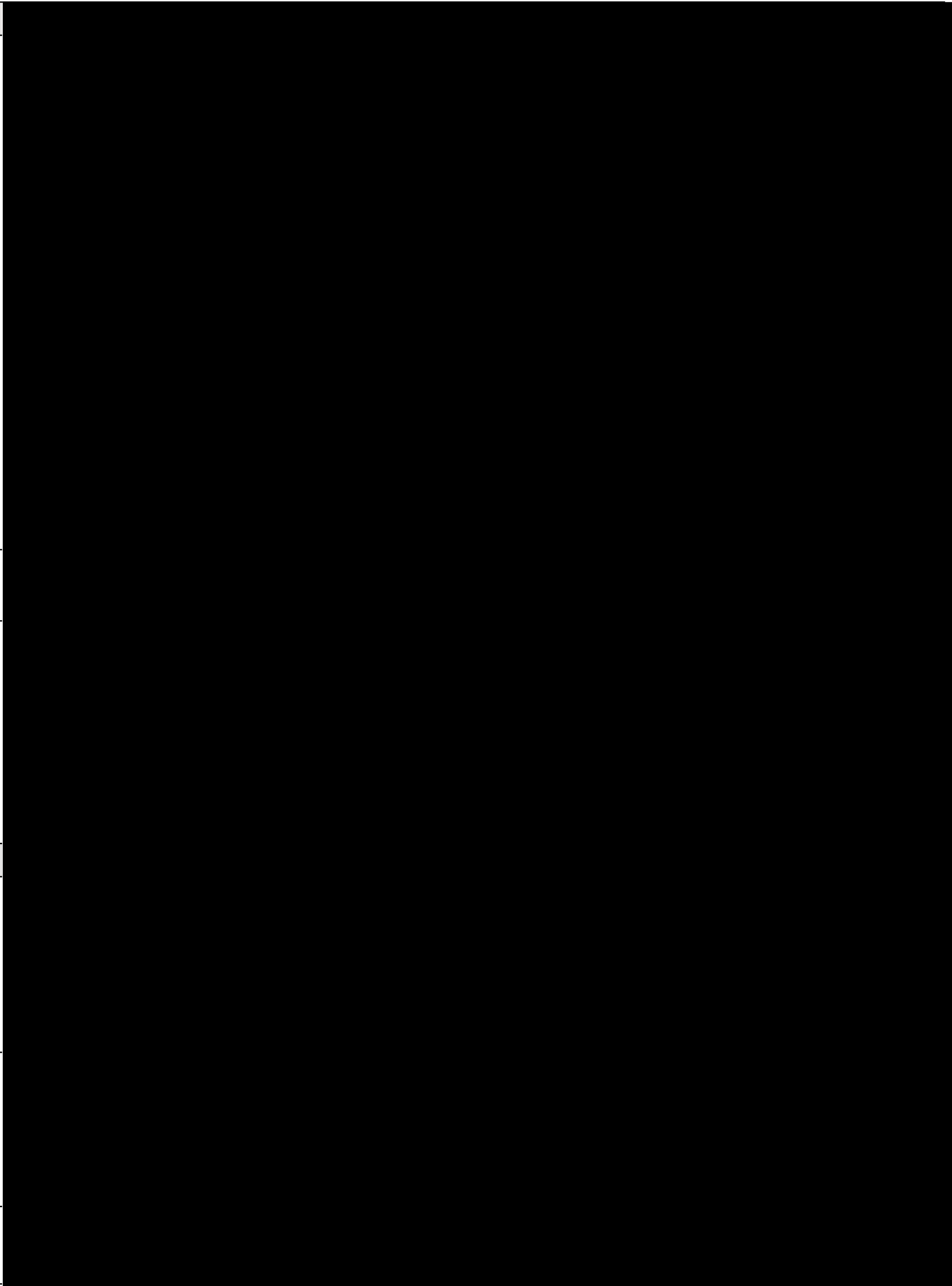
Child Population, by Race/Ethnicity		
White	55,543	35.30%
Hispanic/Latino	49,428	31.40%
Asian	35,768	22.70%
Multiracial	11,116	7.10%
Black	2,887	1.80%
Native Hawaiian/Pacific Islander	2,238	1.40%
American Indian/Alaska Native	296	0.20%

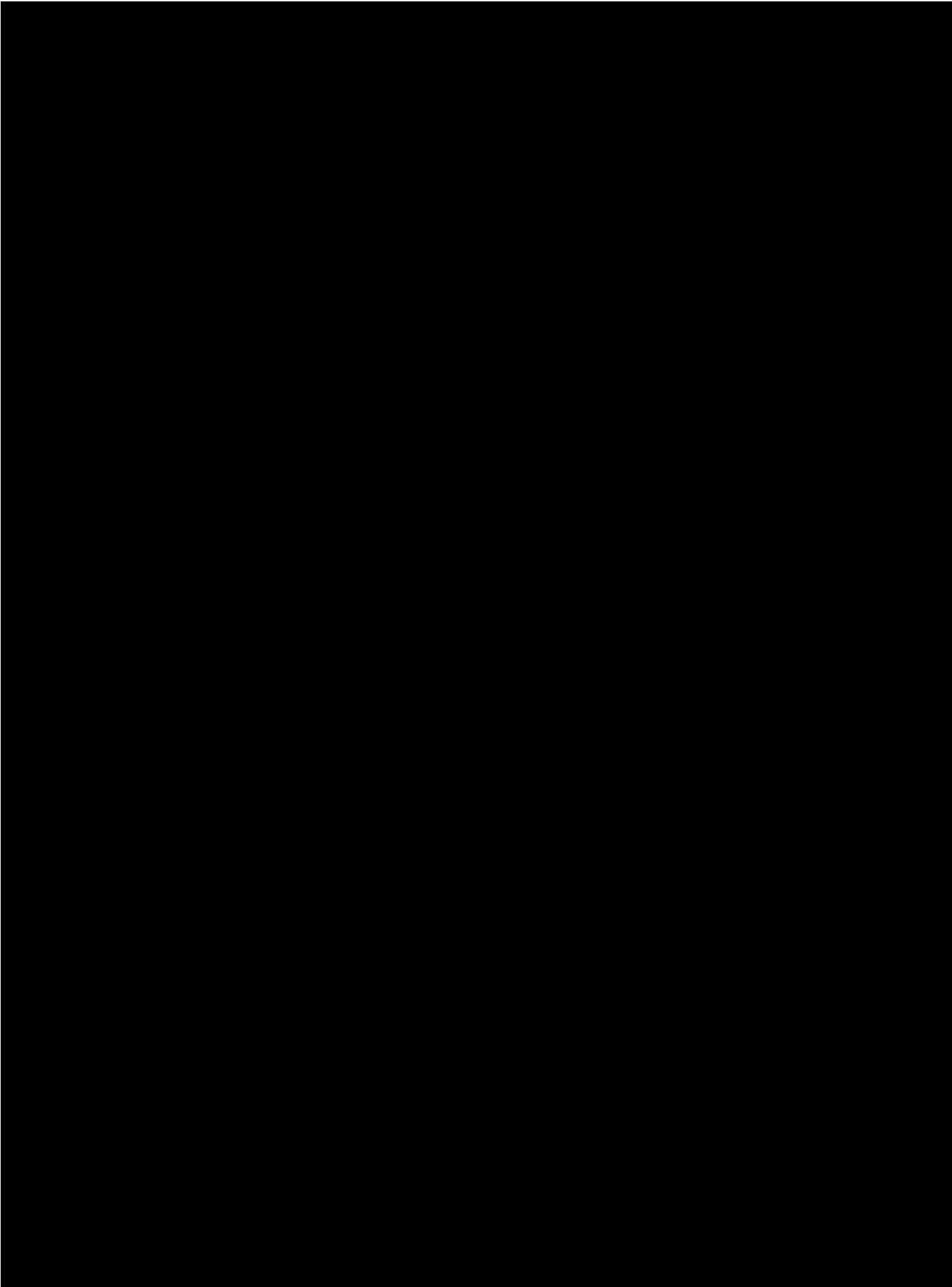
Child Population, by Age and Gender			
Age Group	Female	Male	Total
Ages 0-2	10,715	11,669	22,384
Ages 3-5	13,138	12,468	25,606
Ages 6-10	22,308	23,292	45,600
Ages 11-13	13,549	14,262	27,811
Ages 14-17	17,484	18,391	35,875
Total	77,194	80,082	157,276

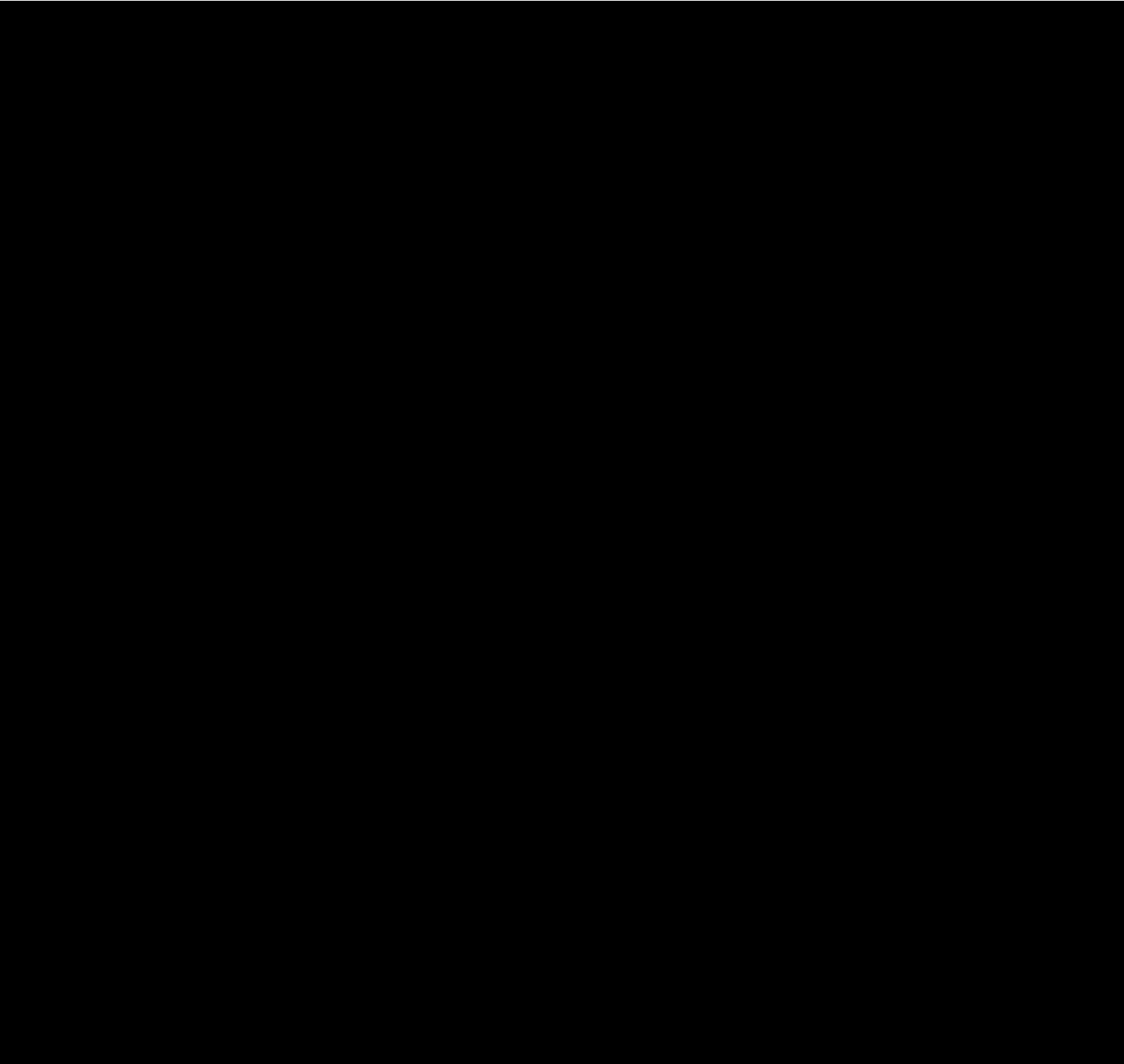
Source: California Dept. of Finance, Population Estimates and Projections; U.S. Census Bureau, Population and Housing Unit Estimates (Aug. 2021), as cited in kidsdata.org.

The table below displays data on San Mateo County's target population for the past five calendar years, disaggregated by offense, gender, age, race/ethnicity, and post-disposition placement.

707(b) Offense	Gender	Age upon Adjudication	Race	Post-Disposition Placement
[Redacted Data]				







PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(D)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress on this element since May 1, 2023, at the end of your response (Welf. & Inst. Code §1995(D)(2) and (d)(8)):

Below is a description of facilities, services and programs, and service providers supporting youth in the target population in San Mateo County, whether the youth are placed on community supervision (with or without electronic monitoring), non-secure track detention, or secure track detention.

Youth Services Center-Juvenile Hall

Youths placed into secure confinement in San Mateo County are housed at the Youth Services Center-Juvenile Hall (juvenile hall) – which also serves as the County’s Secure Youth Treatment Facility. The juvenile hall opened in 2006 with a capacity for 180 youth – although its average daily population was just 24 in fiscal year 2022-23. Its campus consists of an admissions unit, seven living units (three of which are in use), family visitation room, a multi-sensory de-escalation room, a kitchen, a multipurpose room that houses career technical education learning labs, a health and dental clinic, a fully accredited school, a gym, multiple gardens, a chicken coop, and an outdoor recreation area.

Therapeutic Detention Model

The County’s detention practice has historically included the use of a therapeutic detention model. This model combines the philosophy of secure detention with comprehensive resources that aid in the youth’s rehabilitation and successful reentry. These resources include health and dental services, mental health and substance abuse treatment, education and programs from cognitive skills, job readiness, yoga and mindfulness. Resources are provided in partnership with county agencies (e.g., Health, Behavioral Health and Recovery Services, the San Mateo County Office of Education, and the San Mateo County Community College District) and various community-based organizations.

Secure Track (SOARR)

In 2021, the County established a secure track program called the Success and Opportunities Aspiring Readiness for Reentry (SOARR) program for youth who previously would have been DJJ eligible. In 2022, the County released a request for proposals for programs and services to support both the juvenile hall and the SOARR program, with an emphasis on long-term, transition-aged youth. The process led to 12 contracts with seven community-based organizations in fiscal year 2023-24, including a music program, enhanced case management, enhanced re-entry and employment supports, writing and magazine-publishing, mindfulness meditation classes, job-readiness training, and a computer skills class, among other programs (***the table below displays more information on programming***). Some of these services specifically include supports for transition-aged youth, such as Fresh Lifeline for Youth’s law and career/education-related workshops for secure track youth. In addition, Fresh Lifelines for Youth is leading a design process this year to build out additional services it may provide for SOARR youth facing long-term commitments inside the juvenile hall. Although the County did not receive viable responses to every area of need identified in the request for proposals, it remains committed to filling these gaps through future procurement processes. These services include vocational training, parenting programs, and gang intervention services, among others. The County is also open to exploring other new programs, such as credible messenger and animal assisted therapy programs.

Programs for Youth inside the Juvenile Hall

Youth housed at the juvenile hall can participate in many programming options, ranging from hands-on college and career preparation courses to job-readiness programs to yoga and art classes. These programs are

provided through a combination of probation staff, community-based organizations, and volunteers, and are largely available to all youth in the facility.

The table below displays programs offered at the juvenile hall by community-based organizations in fiscal year 2023-24.

Community Based Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Art of Yoga Project	Weekly yoga and creative arts classes.	Youthful Offender Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
Success Centers	Weekly job-readiness and life skills workshops and computer literacy training classes.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
YMCA	Sexual Violence Prevention and other group counseling programs. Weekly, depending on availability of youth.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A weekly program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help youth to express themselves and gain new skills.	Youthful Offender Block Grant
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides weekly education, skill building and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Weekly art and/or airbrushing classes for youth at the juvenile hall, promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding
Prison Education Project	Prison Education Project provides weekly academic, cognitive, life skills, and career development programming.	Outside (non-County) funding

Alcoholics Anonymous	Provides youth a group of principles to help expel the obsession to drink and enable them to become happy and whole. Provided by National AA organization. Services vary based on the availability of volunteers.	Outside (non-County) funding
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In addition to the contracted services shown in the table above, the juvenile hall offers several programs led by probation staff or volunteers. The table below displays programs facilitated by staff or volunteers as of fiscal year 2023-24.

Program Name	Description
Paxton/Patterson Career Technical Education Learning Labs	The staff-led program engages youth with problem-based, real-world technology through hands-on learning labs focused on electrical skills, plumbing, painting, HVAC, carpentry, dentistry, emergency medical technician skills, and energy and power.
WhyTry	A social and emotional learning program that is used in education and therapeutic environments including trauma informed care and in areas that practice restorative justice.
Chicken Coop	Youth work with staff to maintain the chicken coop at the juvenile hall.
Book Club	Forum to discover new books, increase literacy and focus on literary critique.
Omega Program	Staff-led speaker series where outside speakers and credible messengers speak to youth about changing behaviors and eradicating violence in the community.
Garden Program	Horticultural training in creating onsite gardens.
Essay Program	Critical thinking and creative writing.
Large Muscle Activity	All youth are provided the opportunity to participate in large muscle activity (i.e., structured sports, physical activities) seven days a week for at least an hour each day.
Phoenix Re-Entry Program	The mission of the Phoenix Re-Entry Program is to prepare each youth to demonstrate a positive influence on their communities upon their return. The goal of the Phoenix Re-Entry Program is to provide the youth we serve with the necessary tools to be successful and productive in their respective communities.
Life Skills	Resume writing and interview skills, DMV preparation, hygiene, and other life skills taught to youth by staff.
Bible Study (volunteer-led)	Voluntary Bible study group for youth inside the juvenile hall.
Religious Services (volunteer-led)	Voluntary religious services, if requested, for youth inside the juvenile hall.

Tablets for Youth in the Juvenile Hall

In fiscal year 2023-24, the County began issuing tablet computers to youth inside the juvenile hall. The tablets allow learners to access educational and entertainment content as well as connect with friends and families virtually through a video calling app to improve the chances of a successful re-entry. Educational programs include financial literacy, basic work skills, high school equivalency programs, college preparation, substance abuse treatment, work skills and OSHA certifications, cognitive behavioral therapy, and more. The entertainment library features a rotating, curated selection of movies, radio stations, TED Talks, and audiobooks. As of now, youth have access to the tablets during non-school hours. Educational programs are accessible whenever the tablets are in use. Entertainment is available on weekday afternoons and evenings and most of the day on weekends. The County is partnering with Orijin (formerly American Prison Data Systems, PBC) in this project.

Secondary Education, College Preparation for Youth in Custody

The San Mateo County Office of Education provides a student-centered, standards-based curriculum for students inside the juvenile hall. This curriculum is augmented through a unique and innovative partnership with the San Mateo County Community College District through Project Change which provides students with opportunities to develop college and career readiness skills, complete California's high school requirements for graduation, and pursue college-level courses for college credit. Through Project Change, students have access to in-person classes at the juvenile hall as well as asynchronous classes online. Office of Education staff also provide counseling support for graduates seeking college degrees, including those seeking four-year degrees through programs such as Project Rebound at San Francisco State University. The Office of Education's college counselor also participates in monthly multi-disciplinary team meetings with secure track youth.

The juvenile hall further supports the educational goals of youth in the target population by providing dedicated computer terminals on the secure track/long-term housing unit that enable students to conduct research and complete college courses while outside of school, based on guidelines provided by the Board of State and Community Corrections¹. Probation managers also meet monthly with Project Change staff to review the program.

Programs for Youth Outside of the Juvenile Hall

The County contracts with four community-based organizations to provide programs for youth outside of the juvenile hall who are awaiting adjudication or have been placed on community supervision (i.e., placed on probation in the community).

Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Law and Leadership Program designed to offer life-skills education focusing on asset building and cognitive-behavioral change followed by intensive case management.	Juvenile Justice Crime Prevention Act
Star-Vista	Insights Drug and Alcohol Recovery Program, and Victim Impact Awareness Program.	Juvenile Justice Crime Prevention Act
Success Centers	Job-readiness training, job placement, on the job training, worksite development, and career advisor services.	Juvenile Justice Crime Prevention Act
YMCA	Victim Impact Awareness Program, Sexual Violence Prevention Program.	Juvenile Justice Crime Prevention Act

County Mental Health Services

The San Mateo County health system offers trauma-informed, culturally competent mental health services to justice-involved youth inside the juvenile hall as well as in the community. Behavioral Health and Recovery Services (BHRS) provides individual, group, and family counseling, court-ordered mental health evaluations, psychotropic medication management, and providing resources and support to families with children in the juvenile justice system. Clinicians coordinate crisis response and short-term interventions for youth detained in the juvenile hall on a daily basis. This includes youth experiencing acute psychiatric and/or psychosocial crises. The Youth Services Center BHRS Unit also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.

¹ San Mateo is in the process of working with BSCC to accommodate increased opportunities for youth to have programming outside of the facility.

In FY 2022-23, BHRS clinicians provided mental health services to 130 of the 211 unduplicated youth housed at the juvenile hall, including 20 who also received psychiatry services. Frequency of service is dependent on individual need.

Clinicians provide counseling services using a variety of evidence-based modalities, such as eye movement desensitization reprocessing, motivational interviewing, art therapy, attachment therapy, cognitive behavioral therapy, dialectical behavioral therapy, internal family systems, structural family therapy, and acceptance and commitment therapy. Clinicians collaborate with probation staff and community-based organizations and participate in multi-disciplinary meetings to help meet treatment needs of youth in the juvenile justice system.

In this coming year, BHRS will also explore the feasibility of bringing in an additional Co-occurring clinician, specializing in Alcohol and Other Disorders to provide more supports and resources to the population. The Co-occurring clinician will cater to the complex needs of justice-involved youth, including transitional-age youth (TAY) presenting with severe emotional and behavioral challenges along with multiple risk factors such as substance abuse, trauma, out-of-home placement, and psychiatric hospitalizations.

Key Responsibilities will include:

- 1) **Specialized Services:** Provide specialized alcohol and other drug services tailored to the unique needs of justice-involved youth. Services will be culturally responsive, gender-responsive, and trauma-informed. This involves assessing and addressing substance abuse issues within the context of their broader challenges.
- 2) **Therapeutic Interventions:** Conduct Co-occurring group therapy, individual therapy, and family therapy sessions to address the multifaceted needs of the youth. These sessions aim to provide a supportive environment for addressing substance abuse, trauma, and behavioral issues.
- 3) **Case management:** Offer comprehensive case management services to ensure continuity of care and support for justice-involved youth. This includes coordinating with various agencies and professionals involved in the youth’s life to ensure holistic support.
- 4) **Multidisciplinary Team (MDT) Collaboration:** Actively participate in Multidisciplinary Team meetings and other collaborative efforts to ensure coordinated care and alignment of services with the needs of the youth. This involves sharing insights, providing updates, and contributing to the development of comprehensive treatment plans. These treatment plans will also include comprehensive re-entry planning as clinically appropriate.
- 5) **Relationship Building:** Foster constructive working relationships with justice-involved youth and collaborate closely with multiple agencies involved in their care. This entails effective communication, advocacy, and coordination to facilitate the youth’s access to necessary services and support systems.
- 6) **Referral and Networking:** Facilitate referrals to external agencies and resources as needed, ensuring that youth receive the continuum of care required for their rehabilitation and well-being. This involves staying updated on available resources and networking with relevant stakeholders to expand support options.

The table below summarizes the services provided by Behavioral Health and Recovery Services as of fiscal year 2023-24.

Mental Health Service	Description
Neurosequential Model of Therapeutics	Clinicians gather information through assessments to identify problems, key strengths, and the application of interventions in a way that helps families, educators, therapists, and others best meet the needs of the youth.

Intake and Screening	The BHRS clinical team provides initial screening and assessment of youth arrested anywhere within San Mateo County on first-time offenses, or those who commit new crimes more than six months after the termination of their last probation. Additionally, the team assesses youth with out-of-custody matters to determine eligibility for diversion programs and/or to develop treatment plans that include community referrals and probation supervision. The team screens and assesses for past and current Juvenile Justice, Mental Health, and Social Services issues or concerns. The team also identifies problem areas related to school attendance, behavior or academic performance, and substance use/abuse.
Individual Therapy/Counseling Services	Individual therapy is offered upon intake to all youth detained at the juvenile hall. Additionally, referrals may come from the court, probation, correctional health, Office of Education, parents, community-based providers, or youth who self-refer. In compliance with state regulations, youth who have mental health services included in an Individualized Education Program or are prescribed psychotropic medications are routinely provided therapeutic services.
Case Management Services	Staff support youth and families with linkages to resources to help with re-entry into the community, which may include linkage to SUD treatment services
Intensive Care Coordination	Targeted case management that facilitates assessment of, care planning for and coordination of services, including urgent services, for Medi-Cal beneficiaries with intensive needs.
Family Therapy	Clinicians provide family therapy to adolescents returning home from juvenile hall and out-of-home placements, in addition to youth detained at the juvenile hall. Clinicians are equipped to provide culturally and linguistically competent services to this diverse population which includes a significant number of families from Mexico and Central America. Clinicians collaborate with probation staff and community-based service providers to provide effective case management, crisis intervention, and family support within a family-focused, best-practices model.
24/7 Crisis Support	Clinicians coordinate crisis response and short-term interventions for youth detained in the Juvenile Hall. This includes youth experiencing acute psychiatric and/or psychosocial crises. The YSC BHRS Unit also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.
Group Therapy	Group therapy is provided with a focus on mental health concerns, such as depression, anxiety, posttraumatic stress disorder, body image issues, emotional regulation, self-esteem, grief, intimate partner violence, and substance use. The structure of the group may be psychoeducational, skills development, a support group or an interpersonal processing group. Clinicians provide therapeutic interventions using a trauma-focused lens and use activities such as multimedia, gardening, drumming, running, art, and music to promote healing and positive change.
Family Partner Services	A Behavioral Health and Recovery Services staff member assists parents of youth involved with the juvenile justice system navigate court and legal processes. The staff member can help connect families to other agencies that provide housing, food, immigration, and other services, and provide insights to probation staff for more effective case management.
Psychotropic Medication Management	Psychiatrists provide psychotropic medication management for the youth inside the juvenile hall. The referrals are either generated by correctional health staff, clinicians, parents, or self-referrals. The

	psychiatrists also work closely with clinicians to ensure continuity of care upon a youth's release from the juvenile hall.
Court Ordered Psychological or Psychiatric Evaluation	The staff psychologist and psychiatrists are responsible for completion of court-ordered psychological or medication evaluations. These evaluations help determine optimal treatment planning or placement options for youth.
Consultation and Education	Questions, issues, concerns related to concerns about the mental health needs or status of youth are provided to staff members representing Juvenile Institutions, Juvenile Probation, Correctional Health, and County Office of Education

County Social Services

The County's Children and Family Services agency works with probation staff to provide services to justice-involved youth in the child welfare system. These services include:

Social Service	Description
The Independent Living Program	Provides training, services, and benefits to assist current and former foster youth ages 14 to 20 in achieving self-sufficiency prior to, and after leaving, the foster care system.
Foster Youth Education and Employment Services Program	Provides education- and employment-related case management services to current San Mateo County dependent youth. Participating youth will receive secondary and post-secondary education support, job-readiness training, career development and other supportive services.
Intensive Case Management	Intensive case management will be provided by the youth's social worker and a Commercial Sexual Exploitation of Children social worker who provides secondary support.
Transition-Aged Youth Summit	Serves as a leadership opportunity for youth advocacy and youth-led training for our community.
Family Partner Services	A Behavioral Health and Recovery Services staff member assists parents of youth involved with the juvenile justice system navigate court and legal processes. The staff member can help connect families to other agencies that provide housing, food, immigration, and other services, and provide insights to probation staff for more effective case management.
California Youth Connection	A youth advocacy group that drives policy at the state level and focuses on key foster youth priorities from a legislative perspective
Transitional Housing and Aftercare	Includes case management services and support for youth ages 18 to 25 who have aged out of the child welfare system.

Progress Update

Since May 1, 2023, the County has made progress in the following areas related to programs and services:

- Request for Proposals, New Programs:** After completing our initial plan and plan addendum, the County released a request for proposals in November 2022 seeking to fill service gaps for anticipated secure track placements. In 2023, the County awarded Juvenile Justice Realignment Block Grant-funded contracts to four community-based organizations who submitted proposals (*see first table for program descriptions*). In addition, the County used Youthful Offender Block Grant funding to fund a music therapy program for all youth inside the juvenile hall, including the target population, among other services. These contracts took effect on July 1, 2023, and the County is tracking the effectiveness of the funded programs and services in collaboration with its contracted programs evaluator, Applied Survey Research.

- **Career Technical Education:** In addition to expanding services through the request for proposals process, the Probation Department implemented a shop program at the juvenile hall in fiscal year 2023-24. The staff-led program involves hands-on, technology-driven learning labs and career technical education curriculum focused on electrical, carpentry, HVAC, painting, plumbing, dentistry, power and energy, and medical technician skills. The County is collaborating with the Office of Education to allow students to earn high school credit through the program.
- **Healthy Living Ambassador's Cooking Program:** The County also has partnered with the University of California Cooperative Extension to implement a culinary arts program inside the juvenile hall. The Healthy Living Ambassador's Cooking Program provides education, skill building and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.
- **Tablets for Youth in the Juvenile Hall:** The County is excited to now be providing tablet computers to youth inside the juvenile hall. The tablets contain educational programs, incentivized entertainment options, and a staff-monitored video calling platform that allows youth to connect virtually with their friends and families to increase the chances of a successful rehabilitation. The Probation Department is partnering with Orijin/American Prison Data Systems, PBC in this project.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(D)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(A) and (d)(8))

As of this fiscal year, San Mateo County is using grant funds to fund contracts with four community-based organizations whose programs help to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on Secure Youth Treatment Facility youth.

The contracts are described in the table below and were awarded through a multi-year planning process that involved:

- 1) Stakeholder workshops in 2021 in conjunction with the Juvenile Justice Coordinating Council to identify service gaps for anticipated Secure Youth Treatment Facility placements.
- 2) A request for proposals released in 2022 to fill those gaps.
- 3) Three-year contracts awarded to four nonprofits to in June 2023. (**See below**)

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant

In addition to the Juvenile Justice Realignment Block Grant-funded programs shown in the table above, the County is using Youthful Offender Block Grant and Juvenile Facility Improvement funding to fund contracts with community-based organizations to help meet the mental health and behavioral or trauma-based needs of youth inside the juvenile hall, including but not limited to the target population, as shown in the table below.

Community Based Organization	Program Description	Funding Source
The Art of Yoga Project	Yoga and creative arts classes.	Youthful Offender Block Grant

YMCA	Sexual Violence Prevention and other group counseling programs.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help youth to express themselves and gain new skills.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Art and airbrushing classes for youth at the juvenile hall, promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding

Moving forward, the County will continue to explore opportunities to expand services to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on further developing its secure track program.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(B) and (d)(8))

In June 2023, San Mateo County used grant funds to award contracts to four community-based organizations whose programs promote healthy adolescent development. These programs are shown in the table below.

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant

In addition to the programs in the table above, the County is using Youthful Offender Block Grant and Juvenile Hall Improvement funding from the state to help promote healthy adolescent development through the educational and vocational programs shown in the table below.

Service Provider	Funded Programs	Funding Source
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides education, skill building and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Paxton/Patterson	Hands-on, technology-driven learning labs and career technical education curriculum. Facilitated by probation staff, eight learning labs concentrate on electrical skills, plumbing, painting, HVAC, carpentry, dentistry, emergency medical technician, and energy and power skills. The labs aim to empower learners to discover their interests and aptitudes along with pathways to success. The County is partnering with the Office of Education to allow students to earn high school credit through the program.	Juvenile Facility Improvement Funding
Orijin/American Prison Data Systems, PBC	Computer tablets with preprogrammed software to allow learners to participate in self-paced educational programs ranging from career exploration to college prep to substance abuse treatment. The tablets also provide access to movies, radio stations and a video calling app that allows youth to connect virtually with family and friends to increase the chances of a successful rehabilitation.	Juvenile Facility Improvement Funding

Moving forward, the County will continue to explore opportunities to expand services that promote healthy adolescent development for youth in the target population, with an emphasis on further developing its secure-track program. These may include services that grow with the youth over the years, support healthy relationships and social-emotional learning skills within and beyond the institution, and allow and support young people to practice decision-making, learning from failure, and managing autonomy.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress on this element since May 1, 2023, at the end of your response: Welf. & Inst. Code §1995(d)(3)(C) and (d)(8)

San Mateo County continues to explore ways to apply grant funds to address family engagement in programs for the target population after unfortunately receiving no proposals for parenting or family therapy programs in our fiscal year 2022-23 request for proposals process. The County is interested in rebuilding programs that strengthen family connections such as the “Parent Project” and “Staying Connected with your Teen” as well as expanding programs for youth in custody who are already parents themselves.

At the same time, the County continues to support existing partnerships and services that indirectly address family engagement. For example, through the County’s partnership with Fresh Lifelines for Youth, young people develop social emotional learning skills to better interact with people in their lives, often family. When family members are supportive, Fresh Lifelines for Youth helps them understand how the youth may need their guidance, advocacy, or support to navigate the justice, educational, healthcare, and other systems.

Other programs and activities that address family engagement for the target population include the following:

- Family Nights inside the juvenile hall.
- Family therapy.
- Home Passes for youth enrolled in the Phoenix Re-Entry Program.
- Visits have been expanded to include extended family and supportive, positive adults.
- Video calling via tablet computers for youth inside the juvenile hall.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(D) and (d)(8))

Fresh Lifelines for Youth

San Mateo County is using grant funds to partner with Fresh Lifelines for Youth to provide re-entry case management and career navigation workshops for youth in the target population, with an emphasis on secure-track youth. These services include an average of two workshops per month in our facility, including law-related education and career and education-focused workshops, and weekly one-on-one case management in addition to meetings with school counselors and other partners. Fresh Lifelines for Youth also provides up to eight pro-social community activities annually for youth receiving re-entry case management services to further enforce pro-social attitudes, behaviors, and healthy activities with peers.

Success Centers

In addition, the County is using grant funds to partner with Success Centers to provide job-readiness training, computer literacy classes and “employment spotlights” for youth inside the juvenile hall, also with an emphasis on secure-track youth. The County will continue to explore partnership opportunities with Success Centers’ community-based services, including the Green Construction Program, a 16-week program based in San Francisco that integrates construction training with life skills training, academics, career coaching, and job placement services.

Workforce Development Initiative

This year, in addition to the grant-funded services listed above, the San Mateo County Office of Education, with support and collaboration from the Probation Department is pursuing a workforce development initiative through the Office of Youth and Community Restoration. The initiative would provide funding to selected

counties to link justice-involved youth with mental and physical impairments to educational and vocational services designed to lead toward employment and career opportunities. San Mateo County looks forward to further exploring this exciting opportunity to provide enhanced re-entry planning and linkages to support employment for youth inside the juvenile hall.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(E) and (d)(8))

For several years, the San Mateo County Probation Department has prioritized using evidence-based practices among its contracted service providers. The Department works with its contracted programs evaluator, Applied Survey Research, to verify programs as “evidence-based” or as “promising practices.” The table below details the practices reported by Juvenile Justice Realignment Block Grant-funded service providers.

Grantee	Practice	Rating
Fresh Lifelines for Youth	Law Related Education	Although not a nationally recognized evidence-based or promising practice on its own, the program incorporates the evidence-based practice of Cognitive Behavioral Therapy.
	Social-Emotional Learning	The practice of Social-Emotional Learning was rated effective in reducing students’ conduct problems and emotional stress.
	Trauma-Informed Care	The trauma-informed approach is evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices. Elsewhere it is rated as research-based for children in mental health treatment.
	Critical Time Intervention	The intervention is rated as evidence-based practice according to the Evidence-Based Practice Center.
	Harm Reduction	Although not rated as evidence-based, it is recognized as an effective intervention for alcohol and substance abuse according to the Substance Abuse and Mental Health Services Administration.
Mind Body Awareness Project	Trauma-Informed Practice	The trauma-informed approach is an evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Mindfulness-Based Interventions	Evidence-based model according to empirical evidence
	Empathy-Building Exercises	Emerging practice not yet rated for evidence based.
	Emotional Intelligence	Although not recognized as evidence-based or a promising practice on its own, many promising programs for adolescents feature increasing emotional intelligence, according to the California Evidence-Based Clearinghouse for Child Welfare.

	Communication Skills	Although not recognized as evidence-based or promising practice on its own, many promising programs for anger reduction feature increasing communication skill according to the Substance Abuse and Mental Health Services Administration.
Success Centers	Growth Mindset	This is a research-based practice based upon empirical evidence.
	Job-Readiness Training	This training is not yet rated but is informed by employment and training-related programs that are research-based or promising.
	Life-Skills Training	This training is not yet rated but is informed by skill-building training and curricula that are research-based or promising.
	Microsoft Digital Literacy Class	This training is not yet rated.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(F) and (d)(8))

As of fiscal year 2023-24, San Mateo County is using grant funds to support contracts with four community-based organizations, as summarized below.

Selected Grantees	Funded Programs
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.

PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(D)(4))

Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code (d)(8))

Confinement of Youth in the Target Population

San Mateo County operates one secure juvenile detention facility, the Youth Services Center-Juvenile Hall (juvenile hall), which houses the County's secure track program. The facility also contains a less restrictive program based on the therapeutic detention model described in Part 4, as well as the Phoenix Reentry Program through which non-secure track commitments may qualify to receive services in the community or earn home passes to spend time with family prior to their release.

Physical improvements to the juvenile hall to accommodate long-term commitments include the addition of new furniture, career-technical education learning labs, computer tablets, an enhanced barber shop space, an incentives unit, a multisensory de-escalation room, computer stations for college-aged students, new kitchen equipment to allow for a culinary arts program, and additional security cameras to help ensure the safety of youth and staff. *Please see "Progress Update" at the end of Part 3* for more details on new and emerging juvenile hall programs and initiatives.

Safety, Protection of Youth

As of fiscal year 2023-24, the juvenile hall operates three housing units to help ensure the safety and protection of youth requiring different housing and program settings. In general, housing assignments are based on the following criteria, among others:

- Age
- Maturity
- Sophistication
- Charges and offense history
- Emotional stability
- Program needs
- Case status (e.g., pre- or post-disposition)
- Public safety considerations
- Medical/mental health considerations
- Physical disabilities
- Gender identity

Housing assignments are reviewed regularly and modified as needed to ensure youth receive the most appropriate and least restrictive housing assignments possible.

PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(D)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code (d)(8))

San Mateo County remains committed to housing youthful offenders closer to their families and communities to improve re-entry outcomes. By continually evaluating and improving evidence-based programs and services within our secure track program to improve offender outcomes and meet public safety goals, the County aims to provide a powerful incentive to the juvenile court to retain as much of the target population as possible within the juvenile justice system in lieu of being transferred to the adult criminal justice system.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(D)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code (d)(8))

There are no regional agreements or arrangements supported by the San Mateo County's block grant allocation at this time.

PART 8: DATA (WELF & INST. CODE § 1995(D)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress on this element since May 1, 2023, at the end of your response:

The San Mateo County Probation Department will collect data on youth served by the block grant through its case management system, services providers, and staff resources at the juvenile hall. A management analyst is assigned to oversee this data collection in coordination with the department's contracted programs evaluator, Applied Survey Research, to ensure accuracy, thoroughness, and meaningful reporting. The management analyst will track the size and demographics of the target population, including offense data, age, gender, race/ethnicity, and placements. In addition, the management analyst will work with Applied Survey Research and service providers to collect data on outcome measures for programs supported by block grant funds. The County intends to collect outcome measure data quarterly and report it annually to the Juvenile Justice Coordinating Council.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress on this element since May 1, 2023, at the end of your response:

As part of its request for proposals process in fiscal year 2022-23, the San Mateo County Probation Department worked with selected community-based organizations to create outcome measures for programs supported by block grant funds. The table below describes those measures.

Grantee	Performance Measures
<p>Fresh Lifelines for Youth</p> <p>Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.</p>	Youth who report they have more confidence to deal with negative peer pressure. (Target: 80%)
	Youth who report that they are less likely to commit crimes and more likely to make healthy choices. (Target: 75%)
	Youth who report that they have hope for the future and want to make positive changes. (Target: 80%)
	Youth will enroll and complete case management and achieve at least one goal from their service plans. (Target: 100%)
<p>The Beat Within (A member of Intersection for the Arts)</p> <p>Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.</p>	Percentage of youth who report increased self-esteem through with Beat Within weekly workshops. (Target: 87%)
	Percentage of youth who report developing positive relationships with adult role models through Beat Within weekly workshops. (Target: 87%)
	Number of times the Beat Within Magazine is distributed at the facility each year. (Target: 25)
<p>Mind Body Awareness Project</p> <p>Weekly mindfulness meditation workshops and one-on-one coaching.</p>	Percent of youth who reported improved emotional regulation, self-control, and stress reduction. (Target: 80%)
	Percent of staff who report improved general behavior in the hall. (Target: 80%)
	Percent of youth who report greater self-esteem, self-compassion, and empathy. (Target: 80%)
<p>Success Centers</p> <p>Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.</p>	JRT/Life Skills participants will report enhanced knowledge about job readiness and life skills. (Target: 80%)
	Career Advising participants will report increased knowledge about achieving career goals. (Target: 80%)
	Code on Point participants will report increased knowledge about computer literacy and coding. (Target: 80%)

In addition, the County is tracking the following outcomes for secure track youth:

- Progress Review Hearing results
- Education outcomes (secondary and post-secondary)
- Vocational program completion
- Incidents in the juvenile hall
- Step-downs to less restrictive programs
- Discharges to community supervision
- Violations and/or returns to Secure Youth Treatment Facility
- Recidivism/new law violations

PART 9: OTHER UPDATES: DESCRIBE ANY PROGRESS ON ELEMENTS SINCE MAY 1, 2023: (WELF. & INST. CODE (D)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

With only [REDACTED] secure track youth having been committed to the facility as of this fiscal year (FY 2023-24), the County has faced some start-up challenges in finding viable partnerships through its competitive bidding process to build scalable programs. The County will continue to explore solutions, including regional and state initiatives, to develop linkages to housing, employment, and education services and fill other service gaps for secure-track youth reentering the community.

Despite these early challenges, however, the County has made progress in the following areas, *discussed in more detail at the end of Part 3:*

- **Request for Proposals, New Programs:** In June 2023, the County awarded its first series of contracts secured by Juvenile Justice Realignment Block Grant funds to community-based organizations, following an RFP process.
- **Career Technical Education:** Probation has partnered with Paxton/Patterson to bring career technical education equipment and curriculum to the juvenile hall.
- **Healthy Living Ambassador's Cooking Program:** Probation has partnered with University of California Cooperative Extension to implement a culinary arts program inside the juvenile hall.
- **Tablets for Youth in the Juvenile Hall** Probation has partnered with Orijin/American Prison Data Systems, PBC to provide tablet computers to youth inside the juvenile hall.

As we continue to make progress in implementing these and other projects, the County looks forward to updating its plan in the future with the benefit of new knowledge, experience, and data regarding challenges, opportunities, and areas of need for youth in the target population.