

(2023-2024) ANNUAL PLAN

Date: 4/25/2023

County Name: Los Angeles

Contact Name: Sharon Harada

Telephone Number: 562 940-2506

E-mail Address: **Sharon.harada@probation.lacounty.gov**

Instructions:

Government Code Section 30061(b)(4) and Welfare and Institution Code Section 1961(b) call for consolidation of the annual plans required for JJCPA and YOBG.

Please submit your most up-to-date consolidated plan. The following is a standardized template for a consolidated county plan. If you find it helpful to use this template, please do so. Each field must be completed before submitting your plan to the BSCC. If you have nothing to report for a field, please indicate 'N/A'. At the end of the template please press the 'Submit' button to be recorded with the BSCC. Your work will be saved each time you log in, if you need to make any edits.

Your Submission will be posted, as submitted, to the BSCC website. Sharon.harada@probation.lacounty.gov

If you have any questions on completing your annual plan, or wish to use your own plan, please email:

JJCPA-YOBG@bscc.ca.gov

Juvenile Justice Plan

Part I. Countywide Service Needs, Priorities and Strategy

- A. Assessment of Existing Services
- B. Identifying and Prioritizing Focus Areas
- C. Juvenile Justice Action Strategy
- D. Comprehensive Plan Revisions

Part II. Juvenile Justice Crime Prevention Act (JJCPA)

- A. Information Sharing and Data Collection
- B. Juvenile Justice Coordinating Councils
- C. Funded Programs, Strategies and/or System Enhancements

Part III. Youthful Offender Block Grant (YOBG)

- A. Strategy for Non-707(b) Offenders
- B. Regional Agreements
- C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Part I. Service Needs, Priorities & Strategy (Government Code Section 30061(b)(4)(A))

A. Assessment of Existing Services

Include here an assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-risk juveniles, juvenile offenders and their families.

Since its inception, the County's CMJJP has included strategies that provide community-level prevention and intervention programs, and services that target "high-risk" neighborhoods and focus on achieving success for probationers and at-risk youth. These services have been and continue to be provided through the collaborative efforts of governmental agencies and community-based organizations. Proper use of JJCPA funding and development of the CMJJPs is guided by an integrated and collaborative approach to reducing crime and delinquency through leveraging existing resources and resourcing a continuum of evidence-based and promising programs for youth in communities of high need.

The CMJJP should leverage, link and resource existing collaborations and programs and services that can serve at-risk and probation youth. The following is a non-exhaustive list of potentially relevant initiatives and service providers.

1. **Office of Diversion and Reentry, Youth Diversion and Development (YDD)** – YDD was created in 2017 as the result of a collaboration to develop a countywide blueprint for expanding youth diversion at the earliest point possible; in January 2018, YDD selected 9 service providers as the first cohort to receive law enforcement diversion referrals.
2. **Public/Private Partnership (P/PP) (previous contracted agencies: California Community Foundation and Liberty Hill Foundation)** – The P/PP was created to serve as a passthrough for county funding to be granted directly to community-based service organizations; technical assistance will also be available to those service providers.
3. **Office of Child Protection's Prevention Plan** – Created in 2015, the Office of Child Protection released a comprehensive countywide prevention plan in 2017 for reducing child maltreatment. The plan was developed through collaboration across public agencies and community groups.
4. **Department of Children and Family Services Prevention-Aftercare Networks** – DCFS institutionalized its community-based networks of service providers in 2015 and established ten countywide Prevention and Aftercare networks (P&As). These include a broad range of public, private, and faith-based member organizations—groups that bring resources to the shared goal of preventing child abuse and neglect, along with designated lead agencies responsible for convening, organizing, and leading local grassroots groups. The P&A organizations are part of a critical web of providers across the county that effectively reach out to and engage parents, assisting them as they navigate often complex systems of services. In so doing, providers develop relationships with these parents, building upon their

natural assets through the Strengthening Families Approach. Those relationships in turn create trusting environments that encourage parents to disclose family needs and access appropriate services earlier, as family stressors occur. (OCP prevention plan)

5. **Trauma-informed schools** – A new initiative was launched by the Los Angeles County Office of Education (LACOE) in September 2018 to support a trauma-informed approach in schools countywide. The initiative brings together LACOE, the County Department of Mental Health, UCLA, and other agencies to enhance schools' capacity to address trauma, which impacts at least one in four students. The effort will involve professional development as well as enhancing resources at or near schools through partnerships with county agencies. (<https://www.lacoe.edu/Home/News-Announcements/ID/4232/Effort-aims-to-build-school-capacity-to-address-trauma>)
6. **Performance Partnership Pilot (P3)** – has a 2017-2020 strategic plan to improve education, employment, housing and well-being for disconnected youth; an effort of the City of Los Angeles, the County of Los Angeles, Los Angeles Unified School District, Los Angeles Community College District, local Cal State Universities (CSU 5), Los Angeles Chamber of Commerce, Los Angeles Housing Service Agency, and over 50 public, philanthropic and community-based organizations to improve the service delivery system for a disconnected young adult population ages 16-24 and improve their educational, workforce, housing and social well-being outcomes.

In addition to the above six initiatives, other relevant initiatives and providers include:

7. Office of Violence Prevention
8. Trauma Prevention Initiative
9. Capacity Building Training and Technical Assistance
10. Incubation Academy
11. My Brother's Keeper
12. Whole Person Care
13. SEED School
14. Master Service Agreement Vendors as of DATE (RFSQ #6401706)

In addition, the following community-based organizations have been certified as Master Service Agreement Vendors during the 5-year MSA Term of September 2017-2022. This list includes providers from across the Los Angeles County region:

- Alma Family Services
- Asian American Drug Abuse Program (AADAP)
- Asian Youth Center
- Boys and Girls Club of the Foothills
- Boys and Girls Club of the West Valley
- Boys and Girls Clubs of the LA Harbor
- Boys Republic
- Catholic Charities
- Center for Living & Learning
- Center for the Empowerment of Families, Inc
- Centinela Youth Services
- Change Lanes Youth Support Service

- Child and Family GuidanceCenter
- Coalition for Engaged Education
- Coalition for ResponsibleCommunity Development
- Communities in Schools of the SanFernando
- Community Career Development,Inc.
- Compator, Inc.
- El Nido Family Centers
- First Place for Youth
- Helpline Youth Counseling, Inc
- Insideout Writers, Inc.
- Jewish Vocational Services
- Justice Children Deserve
- Keep Youth Doing Something, Inc.
- Koreatown Youth and CommunityCenter
- L.A. Boys & Girls Club
- L.A. Conservation Corps
- LA Brotherhood Crusade
- Let Us! Inc.
- Living Advantage Inc.
- New Directions for Youth
- New Earth
- New Hope Academy of Change
- New Hope Drug & Alcohol Treatment
- North Valley Caring Services
- Optimist Boys Home & Ranch,Inc.
- Our Saviour Center
- People for Community Improvement
- Phillips Graduate University
- Playa Vista Job Opportunities&Business Services
- San Gabriel ValleyConservation Corps
- Social Justice Learning Institute
- Soledad Enrichment Action Inc.
- South Bay Workforce Investment
- Special Service for Groups, Inc.
- Spirit Awakening Foundation
- StudentNest
- Tarzana Treatment Centers, Inc.
- The Community College Foundation
- Turning Point Alcohol and Drug Education
- Venice Community Housing Corp
- Vermont Village Community Development
- Watts Labor Community Committee
- Whole Systems Learning
- Women of Substance Men of Honor

- Workforce Development Board City of LA
- Youth Advocate Programs, Inc.
- Youth Incentive Programs, Inc.
- Youth Policy Institute

Describe what approach will be used to facilitate collaboration among the organizations listed above and support the integration of services.

The CMJJP has been developed based on a philosophy of partnership between diverse public agencies and community-based organizations to promote positive youth development and prevent youth delinquency through shared responsibility, collaboration, and coordinated action. The CMJJP serves as a theoretical and practical foundation on which programs and services are selected, implemented, evaluated, and continuously improved to maximize benefit to the youth population served.

The approach to annually revise the CMJJP in Los Angeles recognizes that there has already been a wealth of collaboration and coordination across City and County agencies, researchers, advocates, youth and community-based organizations to develop strategies and recommendations to improve youth, family and community well-being, and that there is increasingly so. The JJCC aims to capture, adopt, and build on – and not recreate – the frameworks and recommendations already proposed through existing and prior cross-agency and community collaborations, including:

- Resource Development Associate reports: *Juvenile Justice Crime Prevention Act Landscape Analysis Report* (December 2017), *Juvenile Justice Crime Prevention Act Gap Analysis Report* (April 2018) and *Juvenile Justice Crime Prevention Act Program Effectiveness Report* (April 2018)
- Denise Herz and Kristine Chan, *The Los Angeles County Probation Workgroup Report* (March 2017)
- Los Angeles County Office of Child Protection, *Paving the Road to Safety for Our Children: A Prevention Plan for Los Angeles County* (June 2017).
- Los Angeles County Office of Violence Prevention, *Early Implementation Strategic Plan: A Blueprint for Peace and Healing* (June 2020)
- Los Angeles County Alternatives to Incarceration, *Alternatives to Incarceration Work Group Final Report: Care First, Jails Last, Health and Racial Justice Strategies for Safer Communities* (March 2020)
- Los Angeles County, *Youth Justice Reimagined*, W. Hayward Burns Institute (October 2020)
- RAND Corporation, *A Gap Analysis of the Los Angeles County Juvenile Justice Crime Prevention Act Portfolio* (January 2022)

The work of the Probation Working Group in 2017 to develop a “Countywide Juvenile Justice Strategic Plan” is especially relevant. The principles adopted by the JJCC for the CMJJP are in large part based on that Plan, calling for “a comprehensive strategic framework focused on greater interagency collaboration, resources, and systemic changes to prevent additional trauma, reduce risk factors, and increase protective factors by connecting families, youth, and children to supportive systems within their communities.”

The process to develop the annual CMJJP and JJCPA funding allocations legally must include:

- A Mission Statement and clear goals
- Guiding Principles to ensure programs and services align with intended outcomes
- A framework based on a Continuum of Care Model to allocate relevant resources
- Unbiased evaluation of services provided
- Data to prioritize neighborhoods, schools, and other areas that pose a risk to public safety

The methodology used to develop the annual CMJJP and funding allocations ensures that:

- The JJCC maintains the alignment of JJCPA funded services to the youth population to ensure the County is meeting the needs of its at-risk and justice-involved youth LGBTQIA+, racial disparities, geography, pop. characteristics **(2017 Probation Workgroup Report)**
- The underlying CMJJP framework is used to allocate JJCPA resources
- The JJCC uses the best data available to define the needs of youth in the County
- The JJCPA funding allocation process remains transparent, efficient, and in line with County budgeting process guidelines
- The CMJJP is based on “programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime for any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation,” in accordance with the law that governs JJCPA funding.

The JJCC allocates JJCPA funds to:

1. Programs, which are ongoing services supporting at least one strategic goal with clearly defined objectives and outcomes, funded by ongoing revenues. Programs are selected by the JJCC based upon the CMJJP Mission and the Based Funded Goals and Guiding Principles, which may be found in *Section IV., Mission and Guiding Principles*, on pages 14-16 of this document.
2. Projects, which are temporary endeavors undertaken to create a unique product, service, or result in support of a strategic goal. Projects are considered based upon the CMJJP Mission and the Growth Funded Goals and Guiding Principles, which may be found *Section IV., Mission and Guiding Principles*, on pages 16-17 of this document.

The Fiscal Year 2023-2024 CMJJP may be found in its entirety at: https://file.lacounty.gov/SDSInter/probation/1138734_FY2023_24CMJJByJJCC_CMJJP_AdHocSubcommitteeAdopted111822DCleanCopyRev120222Rev020923_2D.pdf

B. Identifying and Prioritizing Focus Areas

Identify and prioritize the neighborhoods, schools, and other areas of the county that face the most significant public safety risk from juvenile crime.

Based on a broad needs assessment, the CMJJP has identified additional service parameters and priorities within the continuum of youth development prevention and intervention strategies.

a. Landscaping the Need

Strategically targeting JJCPA funds should be informed by a landscape of “need” – consistent with state law requirements that a CMJJP be based on assessment of resources and priority areas to fund. To define need, the following categories of information have been deemed important:

- **Youth** – demographic data about at-promise and probation youth
- **Programs and services** – mapping of existing programs and services for the focus populations
- **Funding** – available resources and gaps for such programs and services.

The information presented in the CMJJP are consolidated from available and accessible sources; they do not reflect a comprehensive mapping, only an attempt to be more informed about how JJCPA is situated in a broader context. Ultimately, the question that should drive the CMJJP and funding allocation is: “how should JJCPA funds best serve at-promise and probation youth’ needs in Los Angeles County given its available programs and funding resources?” (See Appendix C for a list of Sample Existing, Relevant Programs, Services, and Initiatives.

https://file.lacounty.gov/SDSInter/probation/1138734_FY2023_24CMJJByJJCC_CMJJP_AdHocSubcommitteeAdopted_111822DCleanCopyRev120222Rev020923_2D.pdf)

i. At-Promise Youth (See Appendix D for At-Promise Youth Demographic Data)

Estimated Total Youth in Los Angeles County (under age 18) 2,144,549

Estimated at-promise groups

- Number of youth living below poverty line 514,692
- Number of chronically absent youth, minus those in the SES disadvantaged group (2019) 33,570
- Number of unduplicated suspensions (2019) 29,819
- Number of youth using substances, above poverty threshold 142,120

Total in at-promise groups **720,201 (33.58% of youth)**

Identifying at-promise youth is not a straightforward process, as the definition is expansive and there are limited data sources available that provide information about relevant risk factors. Some potential indicators are more widely available, such as those related to poverty and suspensions. Others are difficult to estimate at the population level, such as family violence, parental psychopathology, and association with deviant peers. Moreover, available data come from a variety of sources, which use different methods and have different operational definitions of some constructs (e.g., poverty),

making it difficult to synthesize estimates while accounting for duplicates (as some youth are likely to be identified as “at-promise” based on multiple indicators). However, estimates based on available data provide some guidepost as to the size of this population, which in turn helps to inform funding levels across categories (i.e., prevention, intervention).

ii. Youth with initial and early contacts with law enforcement

Los Angeles County Overall Youth Arrests (2012-2018)

Total Juv. Pop (https://www.ojjdp.gov/ojstatbb/ezapop/asp/profile_display.asp)

2012: 2,342,708
2013: 2,318,007
2014: 2,295,315
2015: 2,274,801
2016: 2,253,113
2017: 2,221,435
2018: 2,188,893

Total Arrests (<https://openjustice.doj.ca.gov/crime-statistics/arrests>)

2012: 25,581
2013: 20,076
2014: 17,279
2015: 13,237
2016: 11,399
2017: 9,788
2018: 8,133

Felony arrests

2012: 9,721
2013: 7,806
2014: 6,906
2015: 5,224
2016: 4,827
2017: 4,538
2018: 3,943

Misdemeanor arrests

2012: 12,362
2013: 9,702
2014: 8,184
2015: 6,716
2016: 5,709
2017: 4,636
2018: 3,843

Status Offense arrests

2012: 3,948
2013: 2,568
2014: 2,189
2015: 1,277
2016: 863
2017: 614

2018: 347

iii. Probation Youth (See Appendix E for Probation Youth Demographic Data)

https://file.lacounty.gov/SDSInter/probation/1138734_FY2023_24CMJJJPByJJCC_CMJJP_AdHocSubcommittee_Adopted111822DCleanCopyRev120222Rev020923_2D.pdf

1. Probation Youth – Snapshot of Disposition and Psychotropic Medications

Youth in probation system (Dec 31 Snapshot in 2021, 2022)

Active Supervision 2,281 (2021); 1838 (2022)

Supervision dispositions

-654: 68 (2021); 195 (2022)

-654.2: 95 (2021); 93 (2022)

-725 (a): 143 (2021); 141 (2022)

-727 (a): 0 (2021); 0 (2022)

-790: 108 (2021); 56 (2022)

-Home on Probation: 1029 (2021); 707 (2022)

-Suitable Placement: 301 (2021); 214 (2022)

-DJJ: 56 (2021); 37 (2022)

-Bench Warrant: 423 (2021); 314 (2022)

-Out of State/Courtesy Supervision/Transfer to Los Angeles: 52 (2021); 20 (2022)

-Intercounty Transfer to LA: 39 (2021); 46 (2022)

-Pending: 6 (2021); 15 (2022)

-Juvenile Halls: 248 (2021); 351 (2022)

-On psychotropic meds: 99 (38.9%) (2021); 165 (47.0%) (2022)

-Camps: 79 (2021); 88 (2022)

-On psychotropic meds: 50 (63.3%) (2021); 36 (40.9%) (2022)

-Dorothy Kirby Center: 50 (2021); 40 (2022)

-On psychotropic meds: 43 (86.0%) (2021); 27 (67.5%) (2022)

2. Youth on Probation by Geography

The highest numbers of youth under probation supervision live in the following areas and zip codes:

2022

- a. 93535 Lancaster/Quartz Hill
- b. 90044 Athens (City of LA)
- c. 90003 South Central (City of LA)
- d. 90037 South Central (City of LA)
- e. 90011 South Central (City of LA)

2021

- a. 93535 Lancaster/Quartz Hill
- b. 90044 Athens (City of LA)
- c. 90003 South Central (City of LA)
- d. 90037 South Central (City of LA)
- e. 93550 Palmdale

2020

- a. 90044 Athens (city of LA)
- b. 93535 Lancaster/Quartz Hill
- c. 90003 South Central (City of LA)
- d. 93550 Palmdale
- e. 90011 South Central (City of LA)

2019

- a. 93535 Lancaster
- b. 90044 Athens (City of LA)
- c. 93550 Palmdale
- d. 90003 South Central
- e. 90805 North Long Beach

For heatmap/graphical representation of the youth on probation in Los Angeles County please see Pg. 34 of the Fiscal Year 2023-24 CMJJP:

https://file.lacounty.gov/SDSInter/probation/1138734_FY2023_24CMJJPPByJJCC_CMJJP_AdHocSubcommitteeAdopted111822DCleanCopyRev120222Rev020923_2D.pdf

C. Juvenile Justice Action Strategy

Describe your county's juvenile justice action strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementation a system of swift, certain, and graduated responses for a-risk youth and juvenile offenders.

Based on the mission and guiding principles, the CMJJP uses the following definitions for Youth Development and model for a continuum of services, to outline five funding strategies: primary prevention, focused prevention/early intervention^{*}, intervention, capacity-building, and evaluation and infrastructure.

^{*}It is recognized that systems may use different terminology, like "focused prevention" or "secondary prevention," to describe similar youth populations and stages of prevention and intervention.

a. Youth Development and Empowerment

Youth Development has become recognized both as theoretical framework and practice based on adolescent stages of development. In theory, Youth Development supports research that youth are continuing to change and develop; and as practice, Youth Development programs prepare youth to meet the challenges of adolescence by focusing and cultivating their strengths to help them achieve their full potential. For systems including justice, child welfare and education, Youth Development approaches can serve "as an alternative approach to community health and public safety that builds on the strengths of youth, families and communities, addresses the root causes of crime and violence, prevents youth criminalization, recognizes youth leadership and potential, and turns young people's dreams into realities."^{*} Youth Development as a framework for service delivery works with youth in a place-based, asset-based, holistic and comprehensive way.

^{*} LA for Youth report: "Building a Positive Future for LA's Youth: Re-imagining Public Safety of the City of Los Angeles with an Investment in Youth Development" (2016).

Based on research, youth development should be a system, a collective impact model, with its own infrastructure and resources to ensure effective coordination, efficacy and accountability across public agencies and community-based organizations.^{*} Ultimately, Youth Development systems and supports would achieve outcomes through activities and experiences that help youth develop social, ethical, emotional, physical, and cognitive competencies. For instance, youth development should:

- Help young people develop identity, agency, and orientation towards a purposeful future;
- Cultivate young people's academic and critical thinking skills, life-skills and healthy habits, and social emotional skills;
- Link youth to holistic support systems; and,
- Empower youth to engage in the betterment of their communities and the world.

^{*} *Ibid.*

Additionally, we understand that child-serving systems alone do not fully meet the needs of vulnerable youth. Youth and children are part of family units, and further are connected to their larger community, and social ecology which necessitates looking comprehensively at the underlying social, economic, and environmental conditions that impact vulnerable children, youth, and families. Therefore, a key aspect of advancing positive youth outcomes, is ensuring that there are youth and family empowerment opportunities to engage with the systems throughout all stages of their system involvement.

b. Continuum of Services

As stated above in *Section II.a.*, state law requires that the CMJJP include a “local juvenile justice action strategy that provides for a continuum of responses to juvenile crime and delinquency.” Funding should go to “programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime for any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation.” Thus, the CMJJP should be grounded in a continuum of responses in Los Angeles County, even though JJCPA funds may only fund part of that continuum.

Research and local cross-sector initiatives have supported the importance of developing a continuum of services targeted at discrete populations of youth. The CMJJP defines the following three populations as its focus:

- **Pre-system connected/at-promise youth**^{*} – Risk or “risk factors” are considered alongside strengths or “protective factors” in determining what responses should happen to prevent or reduce the likelihood of delinquency. The CMJJP adopts the definition of risk from a 2011 guidebook on delinquency intervention and prevention by the National Conference of State Legislators:

There are identified risk factors that increase a juvenile’s likelihood to engage in delinquent behavior, although there is no single risk factor that is determinative. To counteract these risk factors, protective factors have also been identified to minimize a juvenile’s likelihood to engage in delinquent behavior. The four areas of risk factors are: individual, family, peer, and school and community.

Individual risk factors include early antisocial behavior, poor cognitive development, hyperactivity, and emotional factors, such as mental health challenges. Family risk factors include poverty, maltreatment, family violence, divorce, parental psychopathology, familial antisocial behaviors, teenage parenthood, single parent family and large family size. Peer-related risk factors include association with deviant peers and peer rejection. School and community risk factors include failure to bond to school, poor academic performance, low academic aspirations, neighborhood disadvantage, disorganized neighborhoods, concentration of delinquent peer groups, and access to weapons. Many of these risk factors overlap. In some cases, existence of one risk factor contributes to existence of another or others.^{**}

^{*} A federal definition of “at-risk youth” also exists under 20 U.S. Code § 6472: “The term ‘at-risk’, when used with respect to a child, youth, or student, means a school aged individual who is at-risk of academic failure, dependency adjudication, or delinquency adjudication, has a drug or alcohol problem, is pregnant or is a parent, has come into contact with the juvenile justice system or child welfare system in the past, is at least 1 year behind the expected grade level for the age of the individual, is an English learner, is a gang member, has dropped out of school in the past, or has a high absenteeism rate at school.”

** National Conference of State Legislators, *Delinquency Prevention and Intervention: Juvenile Justice Guidebook for Legislators* (2011).

- LAC Departments that have funding for this population include:

LAC Department of Children and Family Services
LAC Department of Public Social Services
LAC Department of Mental Health
LAC Department of Parks and Recreation
LAC Arts and Culture
LAC District Attorney's Office
LAC Public Library
LAC Workforce Development and Aging Community Services
LAC Office of Education
Los Angeles Unified School District
LAC Chief Executive Office
My Brother's Keeper
City of Los Angeles Gang Reduction Youth Development
LAC Department of Health Services
LAC Office of Violence Prevention
LAC Department of Public Health

- **Youth with initial and early contacts with law enforcement** – These youth have had initial and early contacts with law enforcement or would likely otherwise have had law enforcement contacts through referrals, such as from communities, education, or other systems.

Departments that have funding for this population include:
LAC District Attorney's Office
LAC Department of Children and Family Services
LAC Department of Mental Health
LAC Department of Health Services

- **Probation youth** – These youth include those under community supervision as informal and formal wardship (Welfare and Institution Code sections 654, 654.2, 725, 790, 601 and 602).

To support these populations, the CMJJP will fund the following continuum of youth development services that must be part of a broader continuum of responses to prevent or reduce delinquency in Los Angeles County. The continuum below is based on the holistic youth development framework defined above. Recognizing that the terms primary prevention, focused prevention/early intervention and intervention are used in a variety of fields – including juvenile justice, delinquency, dependency and child welfare, public health, and education, the CMJJP further defines these terms in the next section, adopting the holistic, health- oriented terms that the field of juvenile justice has increasingly embraced.*

* The U.S. Department of Justice Office of Juvenile Justice and Delinquency Prevention's definitions also provide helpful context when considering the development of a continuum of services:

-Prevention: "Programs, research, or other initiatives to prevent or reduce the incidence of delinquent acts and directed to youth at risk of becoming delinquent to prevent them from entering the juvenile justice system or to intervene with first-time and non-serious offenders to keep them out of the juvenile justice system. This program area excludes programs targeted at youth already adjudicated delinquent, on probation, and in corrections."

-Intervention: "Programs or services that are intended to disrupt the delinquency process and prevent a youth from penetrating further into the juvenile justice system."

Target Population Estimated Numbers (See Section VI. Service Strategy and Appendix E, Probation youth Demographic Data for data supporting these estimates.)

Pre-system connected/at-promise youth: 706,147 – Primary Prevention

Youth with initial and early contacts with law enforcement - 10,000 - Focused Prevention/Early Intervention

Probation Youth: 4,054 – Intervention

Service Categories (discussed further in the sections below)

-Behavioral Health Services

-Education/Schools

-Employment/Career/Life Skills

-Socio-emotional supports

-Housing

-Parent/Caregiver support

-Arts and Recreation

c. Continuum-Based Funding Strategies

The following funding strategies for the CMJJP correspond with the continuum of services. Each strategy is designed to be flexibly applied based on the individuals and specific services involved, but should always adhere to the CMJJP guiding principles and youth development framework:

-Strategy 1: Primary Prevention: Provide children and families (focusing on those at- promise) and the identification of conditions (personal, social, environmental) that contribute to the occurrence of delinquency) with an array of upfront supports within their own communities to minimize their chances of entering the juvenile justice system and maximize their chances of living healthy and stable lives.*

* Adapted from definition in OCP Prevention Plan; Denise Herz, Probation Workgroup Report, 3.3.17.

-Strategy 2: Focused Prevention/Early Intervention: Provide upfront supports and services to children and families, whose holistic needs put them at greater risk of delinquency system involvement, in order to intervene early and prevent involvement or further penetration into the delinquency system (see pages 18-19 for a definition of "risk").

- *Diversion Intervention to Community-Based Services* – Redirects system responses and provides children and families to avoid involvement or further involvement in delinquency with community-based supports and services to prevent a young person's involvement or further involvement in delinquency or the justice system. Although there is wide variation in diversion programming nationwide, evidence suggests that diverting young people from the juvenile justice system as early as possible is a promising practice.*

*A Roadmap for Youth Diversion in Los Angeles County.

- Departments or agencies that may refer youth to diversion programs include, but are not limited to, schools, service organizations, police, probation, or prosecutors.**

**Definition from Board of State and Community Corrections, *Youth Reinvestment Grant Program: Request for Proposals* (2018).

-Strategy 3: Intervention: Provide children and families who are already involved in delinquency with supports and services to address the factors leading to their behavior and reduce the likelihood of reoccurring delinquency.*

* Denise Herz, Probation Workgroup Report, 3.3.17.

- *During Community Supervision* – Provide children who are on community supervision (including those reentering their homes and communities after a period of placement or detention) and their families with community-based supports and services to prevent the further involvement in the justice system.
- *In-Custody* – Provide in-custody children and their families with community-based supports and services prior to and while preparing to reenter their homes and communities to prevent their further involvement in the justice system.

-Strategy 4: Capacity Building of Community-Based Organizations: Support community-based organizations with capacity-building, training, and cross-training, evaluation, and to regularly track and monitor outcomes and use the results to drive County policy and practice change.

-Strategy 5: JJCPA Evaluation and Infrastructure: Support annual evaluation and ongoing training and supports for the JJCC and JJCC-CAC to provide leadership on the development and implementation of the CMJJP.

d. Recommended Service Categories and Approaches

Along the continuum of prevention and intervention services, structured around a youth development framework, the CMJJP should support the following service categories and approaches. With a few modifications, these categories and approaches were the recommendations of the JJCPA evaluation conducted by Resource Development Associates. These approaches should be built into requests and contracts for services by public and community-based service-providers.

Physical Health, Mental Health, and substance Abuse Treatment

- Provide target youth populations with appropriate health, mental health, and substance abuse treatment that target their individual needs
- Specifically, fund community-based, trauma informed behavioral health interventions and more community-based substance abuse treatment in neighborhoods with high density of youth on probation

Schools/Educational Support

- Fund educational advocacy and system navigation for parents/guardians
- Fund an asset-based, family and community centered approach to truancy reduction that helps

- families address issues that limit regular school attendance
- Fund community-based providers in schools to provide tutoring/academic support for youth, and educational advocacy and system navigation for youth and families
- Fund intervention workers to facilitate violence prevention and safe neighborhoods
- Fund access to support remote/online learning

Employment/Career/Life Skills

- Increase focus on job development, including career readiness and professional skill-building, vocational training, creative and alternative career training
- Strengthen educational pathways to community college courses to promote Career Technical Educational Certifications
- Providers should be able to subsidize employment for up to 6-months to increase the likelihood that employers will hire youth
- Increase opportunities for vocational skill development, and align vocational training with career opportunities
- Loosen the restrictions on the type of accepted employment opportunities to support internships, seasonal employment, and subsidized employment that support career pathways
- Leverage and align high-risk/high-need employment with existing LA County youth employment programs, such as Youth Workforce Innovations and Opportunity Act-funded Youth Source Centers
- Support life skills (e.g., financial literacy, self-care, and stress management) components to employment and educational programs

Socio-Emotional Support

- Support community-based programs with a focus on racial equity, historical trauma, and racism
- Provide programming focused on personal growth and expression, including creativity, mindfulness, and spirituality
- Provide peer and adult mentoring services, particularly for young people of color
- Provide gender-specific, culturally, and racially responsive services to at-risk youth
- Provide LGBTQ+ specific support services for youth
- Partner with schools and CBOs to provide social justice curriculum and restorative justice models in spaces serving youth to promote youth advocacy and voice
- Provide CBOs discretionary funding that can be used for supplemental services to support youth and their families (e.g., incentives, household goods, field trips)
- Increase services that serve youth and families together, as well as those specifically for parents/caregivers
- Prioritize providers who work across the continuum to provide continuity of services for youth

Housing

- Support housing linkage assistance for youth and families with unstable housing
- Support alternative housing for youth who cannot live at home
- Partner with the Los Angeles Homeless Services Authority (LAHSA) and LA County Homeless Initiative, particularly housing navigation and housing problem-solving for transitional aged youth (TAY)

- Establish pathways to LA County's Coordinated Entry System (CES)

Parent/Caregiver Support

- Fund wraparound services that include the family
- System navigation and referral to basic needs providers
- Fund individual and group mental health support to parents/caregivers

Arts, Recreation and Well-Being

- Support arts-focused programming in the areas of employment/career and socio-emotional development
- Provide out-of-school time opportunities in safe spaces and access to mentors
- Access to health, fitness, life skill and self-care classes and workshops
- Support for cultural events, sports, and recreational activities that promote positive youth development

e. System, Service Delivery, and Youth/Family outcomes

Ultimately, the success of the CMJJP and any program funded by JJCPA must be guided by an evaluation of its implementation and impact. The following outcomes at three levels – system implementation, service provision, and youth and family impact – can guide evaluation and systems and program improvement.*

* The outcomes for service delivery and improved youth and family well-being are adopted from the 2017 Probation Working Group's report.

System Level

Refer to the CMJJP Guiding Principles

Service Provider Level

Probation Practice

- Successful completion rates for supervision
- Average length of time under supervision and in specific Probation programming
- Average length of detention in juvenile hall pending disposition or post-disposition awaiting placement or camp
- Factors related to the increase or decrease of length of time under supervision
- Level and type of interaction and contact between supervising probation officers and their clients
- Relationship between the use of a validated risk and needs tool, case plan goals, and referred/completed services
- Relationship between risk and needs identified by a validated tool and the services received
- Relationship between services, supervision, and achieving case plan goals
- Amount and type of service delivery for youth in placements
- Continuity of services once youth leave placements and reentry the community
- Level of coordination between agencies (e.g., Probation, the Department of Children and Family Services, and the Department of Mental Health)

- Strengths and challenges related to interagency collaboration

Program Delivery by Community-Based Agencies

- Types of programs accessed by clients
- Successful completion rates for programs
- Average length of time in programs
- Retention rates for programs
- Fidelity of service delivery across programs
- Average time between service referral and provision of services
- Cultural competency of programs (including gender specific programs)

Youth and Family Engagement and Experiences

- Extent to which youth and family felt they understood juvenile justice process
- Extent to which youth and family were satisfied with their experience in the juvenile justice system
- Extent to which youth and family found experiences with Probation and community-based providers helpful

Improvement in Protective Factors—Individual and Family Strengths

- Change in protective/strength assessment scores
- Stable living situation
- Stable educational plan (enrollment in school, improvement in attendance, improvement in performance, improved behavior at school, access to an IEP, school progressions (increase in credits, graduation, GED))
- Economic stability (e.g., employment for older youth)
- Increase in positive, supportive family relationships
- Connection to positive, supportive adults
- Connection to positive, extracurricular activities
- Connection to employment

Reduction in Risk and Need Factors

- Risk/need assessment scores
- Decreased family conflict
- Decreased substance misuse/abuse
- Decreased mental health stress
- Access to basic legal documents needed for employment

Supervision Success

- Completion of probation
- Completion of community service
- Completion of restitution
- Probation violations and whether sustained (WIC 777 – e.g., violations related to school, drugs)

Recidivism

- New Camp/Dept. of Juvenile Justice placements
- New arrests
- Sustained Petitions

D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year.

In 2018 improvements were launched that include a comprehensive update to the CMJJP and membership on the Juvenile Justice Coordinating Council. Ever since, work has been done to improve the CMJJP update with a focus on the steps to create greater transparency and the process for reviewing funding proposals. This work continues to be done to strengthen the continuum of care.

Funding Review and Allocation Process Updates

- Formalized Process for Review Teams and Equipped them with Guiding Questions to Report Out
- Calibration of Findings
- Introduced a Rubric for Scoring
- Identified funding allocation framework that builds on the strategy and funding type to also considers carryover, rising program costs vs program expansion, equity increases, CBO allocations

CMJJP Updates

- Engaged RAND in evaluation and applied GAP Analysis Findings to Updating the
- Document conflict of interest process (include previous training dates)
- Created greater alignment between the proposal and evaluation
- Monitor and document the shifting context of Juvenile Justice
- Separated the CMJJP Update from the Funding Review and Recommendations to Allow more Time for both Processes
- Improved transparency of steps by adding a December presentation to the CAC on funding recommendations and a preview to the JJCC

If your Plan has not been updated this year, explain why no changes to your plan are necessary.

N/A

**Part II. Juvenile Justice Crime Prevention Act (JJCPA)
(Government Code 30061 (b)(4))**

A. Information Sharing and Data

Describe your information system and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

The Department utilizes an automated case management system to track Probation youth information and various county-wide systems to assist with data compilation for recidivism and program/treatment services outcomes. Additionally, other data tracking mechanisms are utilized to compile and report JJCPA program participation and outcomes.

Due to state and federal privacy laws, and administrative rules of the court, shared data is dependent on a court order and consent input from various stakeholders.

The Department adheres to the legal requirements of Welfare and Institutions Code (WIC) 827, Health Insurance Portability and Accountability Act (HIPAA), Family Education and Rights Privacy Act (FERPA) and the County's established security protocols when addressing data collection and reporting. The JJCPA Evaluator provides technical assistance to funded programs as to relevant outcome measures that could be used to assess short-term and intermediate outcomes of each program, in addition to outcomes that are effective in reducing delinquency and addressing juvenile crime. In turn, the data can be utilized in both the comprehensive process and outcome evaluations and to support the annual review/evaluation of funded programs. Additional system tracking updates are also under review and pending implementation.

B. Juvenile Justice Coordinating Council

Does your county have a fully constituted Juvenile Justice Council (JJCC) as prescribed by Welfare and Institutions Code 749.22?

Yes

If no, please list the current vacancies that exist on your JJCC, when those vacancies occurred and your plan for filling them.

N/A

C. Funded Programs, Strategies and/or System Enhancements

JJCPA Funded Programs(s), Strategy and/or System Enhancement

Below are JJCPA funded Programs reported by the county.

Program Name:

County of Los Angeles Department Mental Health - Mental Health Screening and Assessment (MHSAT) (#1)

Evidence Upon Which It is Based:

This program shares many components with the successful Linkages Project in Ohio (Cocozza and Skowrya, 2000). In that project, the Ohio County of Lorain created the Project for Adolescent Intervention and Rehabilitation, which targeted youth placed on probation for the first time for any offense. The project screens and assesses youth for mental health and substance abuse disorders, then develops individual treatment plans. In conjunction with treatment providers, probation officers and case managers supervise the youth. An evaluation of the program found that it provides an important service and coordinating function for youth, the courts, and the service systems involved (Cocozza and Stainbrook, 1998; Skowrya and Cocozza, 2007). However, success in this context means the coordination of the agencies and does not imply an outcome evaluation. In addition, given the high rates of mental health concerns among juvenile justice-involved youth (e.g., Wasserman et al., 2010), having a mechanism for systematically identifying those youth and addressing their needs while in custody and as they prepare for release is critical. The most recent evaluation of this program found that although rates of arrest and incarceration following program completion could be high, youth receiving services did have significantly lower scores on the Brief Symptom Inventory, a mental screening measure, after receiving services (Fain et al., 2018).

Cocozza, Joseph J., and Kristin A. Stainbrook, The Ohio Linkages Project: Final Evaluation Report, Delmar, N.Y.: Policy Research Associates, 1998.

Skowrya, Kathleen R., and Joseph J. Cocozza, Blueprint for Change: A Comprehensive Model for the Identification and Treatment of Youth with Mental Health Needs in Contact with the Juvenile Justice System, Delmar, N.Y.: National Center for Mental Health and Juvenile Justice, 2007.

Terry Fain, Susan Turner, and Sarah Mauri Matsuda, Los Angeles County Juvenile Justice Crime Prevention Act: Fiscal Year 2014-2015 Report, Santa Monica, Calif.: RAND Corporation

Fain, Terry, Susan Turner, and Nima Shahidinia, Los Angeles County Juvenile Justice Crime Prevention Act: Fiscal Year 2016–2017 Report. Santa Monica, CA: RAND Corporation, 2018. https://www.rand.org/pubs/research_reports/RR2401.html.

Wasserman, G. A., McReynolds, L. S., Schwalbe, C. S., Keating, J. M., & Jones, S. A. (2010). Psychiatric disorder, comorbidity, and suicidal behavior in juvenile justice youth. Criminal Justice and behavior, 37(12), 1361-1376.

Description:

The Mental Health Screening and Assessment was developed to screen, assess and treat newly admitted youth to the County's three juvenile halls. All youth are screened upon admission by a mental health professional in order to identify those that need treatment and follow-up care. The JJCPA funding was instrumental in addressing the recommended remedial measures from the Department of Justice (DOJ) Settlement Agreement.

Program Name:

Los Angeles Superior Court – Special Needs Court - Juvenile Mental Health Court (#2)

Evidence Upon Which It is Based:

Rates of mental illness among juvenile justice-involved youth are high (e.g., Wasserman et al., 2010; OJJDP, 2017). Mental health courts and other collaborative court models have become more prevalent in adult criminal court contexts, and drug courts in particular appear to be effective in reducing recidivism (Goldkamp and Irons-Guynn, 2000). A National Institute of Justice evaluation of the nation's first drug court in Miami showed a 33-percent reduction in rearrests for drug court graduates compared with other similarly situated offenders. The evaluation also determined that fifty to sixty-five percent of drug court graduates stopped using drugs (National Institute of Justice, 1995). In addition, a meta-analysis of 50 studies involving 55 evaluations of drug courts found that offenders who participated in drug courts were less likely to re-offend than similar offenders sentenced to more-traditional correctional options. Overall, offending dropped by roughly 26 percent across all studies and 14 percent for two high-quality randomized studies (Wilson, Mitchell, and Mackenzie, 2006). Juvenile mental health courts show promise; for example, one study found that participation in a juvenile mental health court was associated with decreased recidivism rate and greater time to reoffending (Heretick & Russell, 2013), and another found that court participants had decreases in the commission of violent, aggressive, and property crimes following court admission (Behnken et al., 2009).

Behnken, M. P., Arredondo, D. E., & Packman, W. L. (2009). Reduction in recidivism in a juvenile mental health court: A pre-and post-treatment outcome study. Juvenile and Family Court Journal, 60(3), 23-44.

Fain, Terry, Susan Turner, and Nima Shahidinia, Los Angeles County Juvenile Justice Crime Prevention Act: Fiscal Year 2016–2017 Report. Santa Monica, CA: RAND Corporation, 2018.
https://www.rand.org/pubs/research_reports/RR2401.html.

Goldkamp, John S., and Cheryl Irons-Guynn, Emerging Judicial Strategies for the Mentally Ill in the Criminal Caseload: Mental Health Courts in Fort Lauderdale, Seattle, San Bernardino, and Anchorage, Washington, D.C.: U.S. Department of Justice, Office of Justice Programs, Bureau of Justice Assistance, April 2000. As of February 7, 2017:
<https://www.ncjrs.gov/html/bja/mentalhealth/contents.html>

Heretick, D. M., & Russell, J. A. (2013). The impact of juvenile mental health court on recidivism among youth. Journal of Juvenile Justice, 3(1), 1.

Office of Juvenile Justice and Delinquency Prevention (2017). Intersection between Mental Health and the Juvenile Justice System. Literature Review: A Product of the Model Programs Guide.
<https://ojjdp.ojp.gov/model-programs-guide/literature-reviews/intsection-between-mental-health-and-the-juvenile-justice-system.pdf>

Description:

The Special Needs Court is a full-time court that has been specifically designated and staffed to supervise juvenile offenders who suffer from a diagnosed serious mental illness, organic brain

impairment, or developmental disabilities. The court ensures that each participant minor receives the proper mental health treatment both in custody and in the community. The program's goal is to reduce the re-arrest rate for juvenile offenders who are diagnosed with mental health problems and increase the number of juveniles who receive appropriate mental health treatment.

Program Name:

County of Los Angeles Public Defenders Office - Client Assessment Recommendation and Evaluation (CARE) (#3)

Evidence Upon Which It is Based:

The Los Angeles County Public Defender's Client Assessment Recommendation and Evaluation (CARE) Project provides holistic legal services to youth involved in the juvenile delinquency system. The CARE Project was launched in 1999 and has served Public Defender juvenile clients for the past 20 years. In 2008, The California Council on Mentally Ill Offenders, which was created by the State Legislature in 2001, awarded the CARE Project one of its five Best Practices Awards. The CARE Project was also awarded the distinguished Program of the Year Award from the statewide California Public Defenders Association. In 2016, Resource Development Associates Research (RDA), an independent consulting firm serving government and non-profit organizations, conducted a comprehensive evaluation of the CARE Project. The RDA evaluation found that the CARE Project was highly effective in reducing negative contacts with the juvenile system and improving dispositional outcomes for Public Defender clients. RDA's report cited evaluations of other holistic juvenile defense models of representation which confirmed the nexus between holistic legal services and a reduction of recidivism.

Rabinowitz, M., McCahon, D., Garmisa, S., Ndubuiza, C., Gonzalez, S. (2017) Los Angeles County Public Defender CARE Project Evaluation Report.

Collins, P., and Strand, D. (2013) Team Child Evaluation Study 2012-2013; Final Report, and the improvement of representation

Kramer, K., (2014) Legal Advocacy Program Report. See, also, 2018 RAND Corporation Study 'Redefining Public Defense.'

Description:

The CARE Project provides holistic representation to youth from a collaborative team of line attorneys, resource attorneys, and psychiatric social workers. The aim of the CARE Project is to identify mental illness, intellectual, developmental, and learning disabilities, and trauma suffered by a youth. The CARE Project addresses these areas by linking the youth to appropriate treatment and monitoring the youth's progress to ensure the delivery of these services.

The CARE Project goals are:

- Linking clients to services that address risk factors associated with justice system involvement including mental health, education problems, and disability
- Improved adjudication and dispositional outcomes
- Reduced recidivism

The CARE Project outcomes include:

- Clients have less subsequent contact with the juvenile justice system
- Clients obtain improved dispositional outcomes

- Stronger trust and better engagement between the CARE Project staff, youth and their family
- Overall better legal representation

Line attorneys initiate CARE Project services by referring a client displaying signs of mental illness and learning and/or developmental disabilities to a CARE Project resource attorney or social worker. The resource attorney, who has specialized knowledge and experience in educational and Regional Center rights advocacy, will obtain school, dependency, and mental health records to determine if there are unmet needs in these areas.

If a minor has a learning disability, the resource attorney will secure special educational services from the school district via the youth's Individualized Education Plan. Both social worker and resource attorney will participate in educational meetings to advocate and ensure that proper services are present.

A minor with developmental disabilities will be referred to the Regional Center. The social worker and resource attorney will participate in assessments and meetings to ensure an expeditious eligibility process. To enforce the minor's right to these services and programs, the resource attorney will appear on the minor's behalf at administrative hearings. There are eight resource attorneys assigned to the CARE Project.

The CARE Project's psychiatric social workers perform in-depth interviews with the client and family, producing a comprehensive psychosocial assessment that identifies the developmental, educational, and mental health needs of the child. During this process, school professionals, mental health representatives, dependency social workers and other community-based organization representatives are also interviewed.

Based on these assessments, an individualized treatment plan for the youth is designed and implemented to obtain the resources necessary to support the youth's specific needs and in turn, ameliorate the risk of recidivism.

The psychiatric social worker will also consult with the line attorney and resource attorney regarding linkages to services, client and family support in and out of court proceedings, advocacy at administrative hearings and recommendations for dispositional plans in difficult cases. Over the past 16 years, the court on average adopted over 80% of the CARE Project recommendations.

There are 15 psychiatric social workers, including two supervising psychiatric social workers, assigned to the CARE Project.

Recently, the Los Angeles County Public Defender and the Los Angeles County Probation Department entered into a Memorandum of Understanding to continue the implementation of the CARE Project with the addition of six psychiatric social workers, all employed, directed, and supervised by the Public Defender, but funded by JJCPA Grant funds through the Probation Department. According to this Memorandum of Understanding, the CARE Project team will provide each youth an average of six separate services. These services include:

- Assessment and/or Recommendations
- Consultation with Attorney
- Community Referrals for Youth and Family

- Conservatorship, Not Guilty by Reason of Insanity, Competency, Involuntary Hospitalizations
- Record Retrieval and Evaluation
- Department of Mental Health Assistance
- Interagency Advocacy
- Regional Center Assistance
- Dispositional Orders-Follow up

Program Name:

County of Los Angeles Department Public Health - Youth Substance Abuse (YSA) (#4)

Evidence Upon Which It is Based:

Youth Substance Abuse services are based on research which indicates that substance abuse is a risk factor for delinquency. According to the U. S. Department of Justice's Office of Justice Programs, 77 percent of criminal justice-involved youth reported substance use (mainly marijuana) in the past 6 months, and nearly half of male and female juvenile detainees had a substance use disorder (McClelland et al, 2004a; McClelland etl al. 2004b). A recent review by RAND Corporation found that some residential and outpatient substance use services can reduce substance use among justice-involved youth, and in some cases also reduce risk of arrest (Applegarth, Jones, and Holliday, 2023).

SUD treatment services will be offered based on the Chronic Care Model (CCM) that offers a continuum of services tailored to an individual's needs at a point in time. The specific level of care into which the youth are placed is determined based on a comprehensive and individualized assessment using a youth-focused tool based on the ASAM criteria (American Society of Addiction Medicine, 2022) that explores patient risks, needs, strengths, skills, and resources.

American Society of Addiction Medicine (2022). ASAM Criteria. Rockville, MD: Author.

<https://www.asam.org/asam-criteria/about-the-asam-criteria>

Applegarth, D. Michael, P'trice Jones, and Stephanie Brooks Holliday, Promising Services for Justice-Involved Youth: A Scoping Review with Implications for the Los Angeles County Juvenile Justice Crime Prevention Act. Santa Monica, CA: RAND Corporation, 2023. https://www.rand.org/pubs/research_reports/RR1663-2.html.

Description:

The Camp Community Transition Program (CTTP), Intensive Gang Supervision Program (IGSP), School-Based Supervision and other supervision program DPOs refer youth with substance abuse issues to community-based providers for comprehensive assessment. A central focus of this programming is to ensure that each high-risk probationer transitioning to the community from a camp setting is scheduled for an assessment prior to release from camp and that a community-based substance abuse treatment provider sees the probationer within the first 36 business days following his or her release from the camp facility. If the assessment indicates the need for treatment, the substance abuse treatment provider employs intensive case management that will require contact with the youth and probation officer. The program provides treatment through individual, family, and group counseling. The treatment is holistic and focuses on the roots of the problem and not just on the substance abuse manifestation. The program conducts drug testing to verify abstinence and program progress. The treatment provider has access to inpatient services as needed.

Program goals are to reduce crime and antisocial behavior and reduce the number of participants with positive drug tests.

Program Name:

County of Los Angeles District Attorney's Office - Youth Diversion/Restorative Enhanced Diversion for Youth (R.E.D.Y) (#5)

Evidence Upon Which It is Based:

An abundant body of literature, including by the California Department of Education and the Office of Juvenile Justice and Delinquency Prevention, has found that truancy has been linked to juvenile delinquency, and associated with other unmet needs, including for instance, economic challenges, mental health issues or familial conflict. However, prosecuting parents of youth who are chronically truant, without promoting corrective action, has been associated with only modest impacts (Sutphen, Ford, and Flaherty, 2010; Maynard et al., 2013). Some research suggests that truancy interventions should be school-based (Dembo & Gullledge, 2009; McKeon and Canally-Brown, 2008). Los Angeles County previously had a school-based truancy program, Abolish Chronic Truancy; however, Resource Development Associates suggested replacing it "with an asset-based, family and community centered approach to truancy reduction that helps families address issues that limit regular school attendance" (Juvenile Justice Crime Prevention Act: Gap Analysis Report, 2018). This program will students and families through school-initiated intervention with the additional resource of referrals through the Youth Diversion and Development Program. A recent review conducted by RAND found that youth diversion programs using a restorative justice approach can effectively reduce future justice system contact (Applegarth, Jones, and Holliday, 2023).

Applegarth, D. Michael, P'trice Jones, and Stephanie Brooks Holliday, Promising Services for Justice-Involved Youth: A Scoping Review with Implications for the Los Angeles County Juvenile Justice Crime Prevention Act. Santa Monica, CA: RAND Corporation, 2023. https://www.rand.org/pubs/research_reports/RRA1663-2.html.

Description:

In creating and expanding its commitment to diversion and restorative justice, LADA will make referrals to and collaborate with Department of Youth Development (DYD) to serve all eligible youth ages 12-17, including those who struggle with chronic truancy. Experienced ACT staff will continue to support students and families through school-initiated intervention with the additional resource of DYD referrals.

Additionally, district attorneys will screen and refer all eligible youth facing potential delinquency proceedings to various DYD pathways using a newly developed DYD LADA Referral Form, with relevant police report or other case documentation attached. Most significant is the development of Restorative Enhanced Diversion for Youth (REDY) which specifically addresses more serious alleged crimes traditionally excluded from diversion opportunities. LADA will then serve to maintain ongoing communication and collaboration to:

- Monitor the status of the program and identify opportunities to improve;
- Assist DYD and CBO staff when youth and/or families are non-responsive or accurate contact information is missing from the police report;
- Maintain a database with relevant data points to measure success and increase equity;

- Assist CBO with supplemental support for gang involved and gang impacted youth;
- Consult with DYD and CBO on ways to improve efficiency and equity in referrals and communication;
- Collaborate with DYD to clarify the use of diversion with law enforcement and justice system partners, including LADA staff.

JJCPA funds will support:

- 1) Non-lawyer District Attorney staff (5.5) who serve as liaisons with DYD and community-based providers, referring appropriate youth and helping to strengthen supports for youth. Staff will continue to attend School Attendance Review Team meetings and School Attendance Review Board hearings to offer additional resources and support for youth and families.
- 2) Training for staff and deputy District Attorneys to work with DYD and community-based providers to gather information and conduct initial emergency assessments (for example, in the case of a mental health crisis that requires expedited processing faster than a normal referral process).
- 3) Additional resources for consultations and collaborations between diversion providers and gang intervention workers where gang issues arise.

Program Name:

County of Los Angeles Arts and Culture – Arts in Communities and Arts in Institutions (#6)

Evidence Upon Which It is Based:

The Office of Juvenile Justice and Delinquency Prevention (OJJDP) in partnership with the National Endowment for the Arts, conducted a literature review of the impacts of art programming for at-risk and justice-involved youth. The report which was last updated in May 2016 documented, "the arts can provide an outlet for addressing emotional and/or problem behaviors through opportunities to learn new skills, develop new talents, and express thoughts and ideas in creative and therapeutic ways (Ezell and Levy 2003). Similarly, for youth dealing with trauma or victimization (including exposure to violence), the arts can help them cope with painful experiences by fostering resiliency. (Heise 2014)." Promising arts programs can take a variety of forms, including music, theater, poetry, and media (e.g., Baker & Homan, 2007; Lazzari et al., 2005; Rapp-Paglicci et al., 2012). The creative arts programming being implemented throughout the County are designed to improve the youth's problem-solving skills, and social competence through creative expression in various art forms.

Baker, S., & Homan, S. (2007). Rap, recidivism and the creative self: A popular music programme for young offenders in detention. *Journal of Youth Studies*, 10(4), 459-476.

Ezell & Levy (2003) "An Evaluation of an Arts Program for Incarcerated Juvenile Offenders." *Journal of Correctional Education* 54(3): 108-14.

Lazzari, M. M., Amundson, K. A., & Jackson, R. L. (2005). "We are more than jailbirds": an arts program for incarcerated young women. *Affilia*, 20(2), 169-185.

Rapp-Paglicci, L., Stewart, C., & Rowe, W. (2012). Improving outcomes for at-risk youth: Findings from the prodigy cultural arts program. *Journal of Evidence-Based Social Work*, 9(5), 512-523.

Description:

Local Community-Based Organizations are contracted to provide creative arts (music, literature, performing acts, painting, drawing, etc.) to youth detained in juvenile halls, residential treatment facilities and the community. Each twelve-week cohort has a culmination event to showcase the work of youth who participate.

Program Name:

County of Los Angeles Probation Department - Educational Enhancements and Cognitive Behavioral Treatment at Juvenile Day Reporting Centers (#7)

Evidence Upon Which It is Based:

The use of cognitive behavioral programs at the Juvenile Day Reporting Centers is predicated on the Principles of Effective Correctional Interventions (Andrew's Bonta & Hoge, 1990; Gendreau, 1996; Genreau & Andres, 1990) which indicate that *"Effective interventions are behavior in nature. A well-designed behavioral program combines a system of reinforcement with modeling by the treatment provider to teach and motivate offenders to perform pro-social behaviors. In addition, problem solving, and self-instructional training may be used to change the offenders' cognitions, attitudes, and values that maintain antisocial behavior."*

Aggression Replacement Training is an Office of Juvenile Justice and Delinquency Prevention model program which has proven to be effective for the juvenile population (e.g., Washington State Institute for Public Policy, 2004; Gunderson et al., 2006). A recent systematic review summarized findings from across 16 studies. Though these studies varied with respect to methods and level of rigor and several studies found non-significant effects of ART, there were some studies that found favorable associations between Aggression Replacement Training and reductions in rearrest, improvements in interpersonal skills, reductions in aggressive incidents, and more positive parent ratings of child functioning.

Washington State Institute for Public Policy. 2004. Outcome Evaluation of Washington State's Research-Based Programs for Juvenile Offenders. Olympia, Wash.: Washington State Institute for Public Policy. <http://www.wsipp.wa.gov/rptfiles/04-01-1201.pdf>

Gunderson, Knut K., and Frode Svardal. 2006. "Aggression Replacement Training in Norway: Outcome Evaluation of 11 Norwegian Student Projects." Scandinavian Journal of Education Research 50(1):63-81.

Brännström, L., Kaunitz, C., Andershed, A. K., South, S., & Smedslund, G. (2016). Aggression replacement training (ART) for reducing antisocial behavior in adolescents and adults: A systematic review. Aggression and violent behavior, 27, 30-41.

Description:

Cognitive Behavioral Treatment Groups such as Aggression Replacement Training and educational enhancements such as tutoring, and homework assistance, as well as leadership development and mentoring are provided by Community-Based Organizations at the Juvenile Day Reporting Centers.

Program Name:

County of Los Angeles Probation Department - Commercially Sexually Exploited Children (CSEC) Prevention and Education (#8)

Evidence Upon Which It is Based:

Sex exploitation of at-risk youth is a prevalent and persistent problem that is expanding throughout the nation. Vulnerable youth are being trafficked at an alarming rate, especially by gangs who are actively recruiting, kidnapping and victimizing children. The "Word on the Street" prevention curriculum was developed by the Department in collaboration with the survivors, mental health professionals, and community-based organizations who provide direct services to youth who are victims of sex trafficking. The curriculum is based on Principles of Effective Correctional Interventions (Andrews, Bonta & Hoge, 1990; Gendreau, 1996; Gendreau & Andrews, 1990). Some of the identified strengths of this curriculum include its gender-specific focus on female youth; that individuals with lived experience were involved in development; and that it can be facilitated in both English and Spanish (Child and Family Policy Institute of California, n.d.) The curriculum is promising practice that will be evaluated for treatment efficacy (pre/post test measurements).

Child & Family Policy Institute of California (n.d.) *Prevention Resource Guide*.
https://pact.cfpic.org/wp-content/uploads/2021/12/Prevention-Curriculum-Resource-Guide-9_21.pdf

Description:

Prevention, Intervention and Education for probation and at-risk youth and parents/ guardians/ caregivers regarding Sex Trafficking.

Program Name:

County of Los Angeles Parks and Recreation - Parks After Dark (PAD) (#9)

Evidence Upon Which It is Based:

The services being funded to the Department of Parks and Recreation is based on the Protective Factors, Social Learning and Social Control theories. Research of these theoretical frameworks indicates youth can learn from pro-social peers, teachers and family and develop positive attachments that lead to adherence of positive pro-social behaviors which prevent delinquent behaviors (Development Services Group, Inc., 2015). An evaluation of 2018-2019 PAD programming found that most participants believed PAD improved relationships with Deputy Sheriffs, and most reported that the program makes it easier to get services that they need, helps them get to know their neighbors better, and makes it easier to spend time with family (UCLA Luskin Social Welfare).

Development Services Group, Inc. 2015. "Protective Factors for Delinquency. " Literature review. Washington D.C.: Office of Juvenile Justice and Delinquency Prevention.

UCLA Luskin Social Welfare. Parks After Dark Evaluation Brief 2018-2019. Los Angeles, CA: Author. <http://ph.lacounty.gov/ovp/docs/PAD%20documents/2018%20PAD%20Brief%20FINAL.pdf>

Description:

Programs and services available to JJCPA participants through Parks and Recreation during breaks of the academic calendar.

Program Name:

County of Los Angeles Department Mental Health - Early Intervention and Diversion Program (EIDP) (#10)

Evidence Upon Which It is Based:

The theoretical frameworks for developing the early intervention and diversion program is predicated on the labeling theory and differential association theory. More recent practices include providing services in a different setting (community) to minimize the impact of potential dampening of positive effects of treatment and services in an institutional setting and to include direct therapeutic services based on risk, need and responsivity model. A recent evaluation of the EIDP program found that program participation was associated with improvements in GPA, reductions in unexcused absences and suspensions, a decrease in mental health symptoms and behavioral dysfunction, and a lower rate of rearrest. (Los Angeles County Probation Department Systems Accountability Bureau, 2019).

Development Services Group, inc. 2017. "Division Programs." Literature Review. Washington, D.C.: Office of Juvenile Justice and Delinquency Prevention.

Los Angeles County Probation Department Systems Accountability Bureau (2019). *Early Intervention Diversion Program (EIDP) Outcomes Report*. Los Angeles, CA: Author.

Description:

The Early Intervention and Diversion Program is designed to provide first time youthful offenders and their families with the coordinated supportive services necessary to decrease the likelihood of ongoing delinquency and increase the potential for keeping these youth and families from progressing further into the delinquency system. The EIDP program provides services to youth and their families investigated by the Los Angeles County Probation Department (Probation) for offenses that do not meet the criteria for a mandatory referral to the Los Angeles County District Attorney's Office as well as first time offenders on probation. The overall goal of this program is that these youth and families will receive health, mental health and other important services that will enhance the family unit and divert the youth from entering further into the juvenile justice system.

Additionally, the National Institute of Justice's CrimeSolutions has rated EIDP as a promising practice and it will be included in the Office of Juvenile Justice and Delinquency Prevention's Model Program's Guide.

Program Name:

City of Los Angeles Gang Reduction Youth Development (GRYD) (#11)

Evidence Upon Which It is Based:

Youth involvement in the juvenile justice system, challenges that their families experience, and the higher risk that youth have to returning to gang involvement and reoffending demonstrates the need for systemic, integrated, and coordinated responses to juvenile reentry (GRYD Probation Juvenile Reentry Evaluation Report 2016; Abrams, Shannon & Sangalang, 2008). Family engagement and a coordinated approach to aftercare are essential components for a juvenile reentry program and service and are incorporated in the GRYD/Probation Juvenile Reentry Partnership. Families of incarcerated youth face significant barriers, and successful mobilization of community resources once youth return home are necessary for youth and families (Herz 2015). A coordinated approach required the development of a client and family centered program process, with reentry case plans that properly capture youth strengths and needs while youth are incarcerated. Coordination between facility staff, DPOs, and service providers ensures adequate connection and follow up with youth and family. Additionally, a comprehensive approach to case management services with space for all partners to effectively build and respond to reentry services is crucial (Altschuler et al., 1999).

In 2014, GRYD implemented a Juvenile Reentry Family Case Management (FCM) Program for selected GRYD Zones. Services were expanded to the San Fernando Valley in 2016. This model is an adaptation of a current GRYD Office program, designed and set to serve gang-involved youth and their families who are in the process of exiting out of Probation camps. In the past, GRYD worked with the Camp Community Transition Program and Intensive Gang Supervision Program. Youth are referred by DPOs in these units, following eligibility criteria. After referrals are submitted to GRYD Juvenile Reentry agencies, staff work with DPOs to provide supervision and services to program participants.

The GRYD/Probation Juvenile Reentry Evaluation Report (GRYD Office 2016) measured the outcomes for clients based on data collected from the inception of the program through 2016 and reassessment information after provision of services took place. About 53% of youth lived at home with one biological parent, 82% of youth continued to demonstrate a need for enrollment in a high school program, 65% of clients gained employment during enrollment, and 83% of clients traveled outside of a three-mile radius to engage in prosocial activities (GRYD Office 2016). In regards to recidivism, enrollment in the program demonstrated a 12% re-offense rate and low to no probation violations during the evaluation period.

Description:

Through the City of Los Angeles, in partnership with the Los Angeles County Probation Department, the GRYD Juvenile Reentry FCM Program serves gang-involved youth and their families who are in the process of exiting out of Probation camp placement.

The goals of this program are:

- Client unification with family and creation of sustainability within the family
- Compliance with his/her Juvenile Case Plan in an effort to reduce recidivism
- Enrollment in or completion of Tier 1 and/or Tier 2 services.
- Completion of a genogram that captures at least 3 generations of the client's family.
- DPOs refer youth based on the suspected gang involvement and residence in designated zip codes.

In order to be assessed for eligibility, youth must be: Between the ages of 14-21; Have a significant

presence in a designated zip code inside a GRYD zone and must be 90 days pre-release at time of referral.

Program Name:

County of Los Angeles Parks and Recreation, City of Los Angeles Recreation and Parks and City of Paramount – After School Enrichment (#12)

Evidence Upon Which It is Based:

Research indicates that after-school programs "have the potential to impact a range of positive learning and development outcomes, specifically in the areas of academic achievement, social/emotional development, delinquency prevention, and health and wellness" (Little et al., 2008). These after-school programs draw from a positive youth development framework that uses a strength-based approach to engaging youth from vulnerable communities. Youth get to explore their unique and collective life experiences through various forms of recreation programming, cultural arts, and youth leadership development activities. The principles of a trauma informed approaches are also embedded in programming, staff training and the physical environment where activities are offered, including safety, trustworthiness, collaboration, empowerment, voice, and cultural issues (SAMSHA's Concept of Trauma and Guidance for a Youth Trauma-Informed Approach to Youth Settings, 2015). Programming is also designed to target the vulnerable time between school dismissal and when parents and guardians return home – an unsupervised period that can be critical for prevention of delinquent behavior, which is more common when youth are unsupervised (Apsler, 2009).

Priscilla Little, Christopher Wimer, and Heather Weiss (2008, February). *After School Programs in the 21st Century: Their Potential and What it Takes to Achieve It*. Issues and Opportunities in the Out-of-School Time Evaluation Brief No. 10. Cambridge, MA Harvard Family Research Project.

Apsler, R. (2009). After-school programs for adolescents: A review of evaluation research. *Adolescence*, 44(173), 1-19.

Description:

After-School Enrichment Services are provided by the County of Los Angeles and City of Los Angeles Parks and Recreation Departments as well as the City of Paramount to provide prosocial activities to at-risk youth.

Program Name:

Youth and Family Services (#13)

Evidence Upon Which It is Based:

Based on the Juvenile Detention Alternatives Initiative Research and Policy Series publication, *Family Engagement in Juvenile Justice*, "The best juvenile justice systems value the parent-child and the family relationships.... Genuine family involvement and engagement is vital to achieving positive long term outcomes for the vulnerable youth in the system."

The core concept of Family Centered Justice is founded on the understanding that parents play a critical factor in the social and emotional development of a child which can increase or decrease delinquent and problem behaviors. A strong, affectionate, supportive relationship between parent-child that includes a close monitoring supervision, and parental advocacy is effective for preventing delinquency and other problem behaviors.

Research indicates that programs that invite family involvement in planning and treatment, and include behavioral parent training, parent education, parent support group, in-home parent support, and parent involvement in youth groups are most effective.

To engage youth and families, it may also be valuable to address structural barriers to accessing services. For example, one study of Probation-involved youth in a large city (Baltimore, MD), found that youth lived in areas of the city with limited vehicle access and low household income, and where accessing services could require long commutes on public transit (Fountain & Mahmoudi, 2021). This is consistent with other studies highlighting lack of transportation as a barrier to engaging in services for both youth and families (e.g., Korchmaros et al., 2017; Zajac et al., 2015)

Juvenile Detention Alternatives Initiative Research and Policy Series, *Family Engagement in Juvenile Justice* (n.d.). Retrieved from <http://www.mass.gov/eohhs/docs/dys/jdai/family-engagement-brief.pdf>

Development Services Group, Inc. 2010. "Parent Training." Literature Review. Washington D. C.: Office of Juvenile Justice and Delinquency Prevention.

Fountain, E. N., & Mahmoudi, D. (2021). Mapping juvenile justice: Identifying existing structural barriers to accessing probation services. *American Journal of Community Psychology*, 67(1-2), 116-129.

Korchmaros, J. D., Thompson-Dyck, K., & Haring, R. C. (2017). Professionals' perceptions of and recommendations for matching juvenile drug court clients to services. *Children and Youth Services Review*, 73, 149-164.

Zajac, K., Sheidow, A. J., & Davis, M. (2015). Juvenile justice, mental health, and the transition to adulthood: A review of service system involvement and unmet needs in the US. *Children and youth services review*, 56, 139-148.

Description:

The expansion of services for Youth and Family includes various family support services (e.g. mentoring, parenting, peer support, training, systems navigation).

Program Name:

Public Private Partnerships (#14)

Evidence Upon Which It is Based:

Public-Private-Partnerships (PPPs) are joint ventures, in which business and government cooperate; each applying its strengths to develop a project to deliver public services more quickly, more efficiently or otherwise better than a government could accomplish on its own. In Los Angeles County, PPP funds supported the Ready To Rise program, which combined capacity building services for CBOs with grants to support service provision to at risk and justice-involved youth. Evaluations of this program have suggested that youth served by these programs experiences increases in supportive relationships that provide kindness, advice, and stability. Youth also made progress toward personal goals, which included goals related to skill development, personal identity, and academic and vocational achievement. Moreover, CBOs reported improvements in their organization capacity in several domains, especially with respect to human resources and organizational structure and culture (Imoyase Community Support Services, n.d.).

Imoyase Community Services (n.d.) Ready to Rise (R2R): Year 2 Evaluation Report. Los Angeles, CA: Author.

Description:

The Department is currently in the contracting process with two (2) potential CBOs to re-grant JJCPA funds expeditiously to grassroots agencies and build community capacity and sustainability. Specifically, the PPPs are contracted to:

1. Act as grant-making foundation - e.g., give grants to support development projects;
2. Building capacity by leveraging outside public, business, and philanthropic funding, influence and expertise.

The PPP model (re-granting and capacity building) works collectively to identify gaps in services and build capacity in the community to provide supportive services to the youth and families impacted or at-risk of entering the juvenile justice system. The PPP model will strengthen the non-profit CBO community to achieve desired results and sustain their efforts through training and technical assistance.

Program Name:

County of Los Angeles Department of Public Health - Positive Youth Development Evaluation and Capacity Building Training and Technical Assistance (CBTTA) (#15)

Evidence Upon Which It is Based:

Capacity Building Training and Technical Assistance. Investing in building capacity building of community-based organizations serving youth and adult community members who are touched by the criminal justice system is an equity issue and a growing priority of multiple county departments and initiatives. Service delivery is most effective when led by community organizations with established roots in communities with unique dynamics and needs, and when provided by staff who have relevant lived experience and specialized training. These agencies work with community members who touch many different county systems and are impacted by complex trauma, inequities, and shared root causes.

However, given the operational capacity challenges of many of these small grass root organizations, the capacity to effectively address issues in the community is severely compromised. With major stakeholders lacking the capacity to address key issues, outcomes for low-income families decline. A lack of living wage paying jobs, lack of access to healthy food, under resourced schools, high levels of involvement with the justice system are just a few of the many factors that impact quality of life in many communities throughout Los Angeles County. These factors are further exacerbated by systemic barriers which require cross-sector collaboration to address. The Capacity Building Training and Technical Assistance strategy will build upon lesson learned from the Department of Public Health's (DPH) Trauma Prevention Initiative's (TPI) Training and Technical Assistance pilot. An evaluation of the pilot program demonstrated that all participating organizations were able to receive technical assistance in their top three content areas, which included data and evaluation, fund development and grant resources, organizational and operational development, and marketing and communication. Moreover, 87% of participating organizations reported that their issue was resolved, and 99% would participate in future trainings (Center for Nonprofit Management, 2021).

Positive Youth Development Evaluation. Though many programs serving at-risk and justice involved youth in Los Angeles operate from a positive youth development approach, there is not currently a consistent approach to measuring outcomes across these programs. In the initial phase of this work, a revised PYD development framework was developed, and through interviews with staff of youth-serving agencies, was determined to be consistent with their approach to providing services. In addition, standardized tools developed by the evaluator to measure short term impacts of this effort on youth were pilot tested during FY21-22 across the eight participating county programs, and pilot data suggested that youth were experiencing significant improvements across six facets of positive youth development (Harder+Company, 2022). Lessons learned from this fiscal year will be applied to the proposed FY22-23 PYDE project. Additionally, the evaluator will establish a Youth Advisory Group that engages youth and youth-serving community-based organizations to refine evaluation plan and metrics, and co-develop recommendations for a positive youth development framework. The evaluation will provide a baseline understanding of the impact of various youth development programs, as well as an accounting of successes and challenges with respect to the implementation of youth development initiatives funded by JJCPA; and, will include recommendations to inform the LA County Youth Networking Group of needed countywide systems change.

Center for Nonprofit Management (2021). Short-Term Technical Assistance Program (April 2020-December 2020) Evaluation Report. Los Angeles County Department of Public Health, Office of Violence Prevention, Trauma Prevention Initiative.

Harder+ Company Community Research (2022). Los Angeles Department of Public Health (LADPH) Positive Youth Development Evaluation (PYDE) Pilot Study: Final Report. Los Angeles, CA.

Description:

Implemented PYDE services included an Evaluation team that developed an Evaluation Framework, Tools for Assessing Evaluation Capacity of Programs, and identified eight (8) JJCPA programs that participated in the evaluation. Additionally, the PYDE Evaluators will work with school districts serving the highest need youth.

As noted, the Capacity Building Training and Technical Assistance strategy will build upon lesson learned from the Department of Public Health's (DPH) Trauma Prevention Initiative's (TPI) Training and Technical Assistance pilot. The CBTTA address the needs of the juvenile justice system to build capacity of non-profit community-based organizations that serve youth in the system, and also align with other department initiatives, including the Department of Mental Health (DMH) Incubation Academy, Youth Diversion and Development, and the DPH Center for Health Equity's priority to advance equitable contracting.

This strategy will also serve as an early implementation strategy to support the new county-wide Office of Violence Prevention (OVP). OVP strategic planning has prioritized capacity building and establishing community engagement infrastructure in the county's 8 Service Planning Areas (SPAs).

The expanded capacity building efforts will utilize s consultants with an expertise in Organizational infrastructure, Planning/evaluation, Business development, and Marketing/communications.

Through a series of county-wide Capacity Building workshops professional consultants will provide the public with training in the following topics:

- o Organizational capacity building
- o What it takes to contract in County
- o Trauma informed training
- o Evidence-based practices

These workshops will be open to the public and designed for small organizations with nonprofit status that serve youth and adults in criminal justice system.

The CBTTA strategy will incorporate” Arts-based Peer Learning Network Exchanges,” for 501(c)3 organizations who employ peer support specialists as a primary function. The training provides for hands-on experience of arts-centered healing informed techniques to promote increased connection, awareness, and partnership which also supports sustained engagement, increased communication and partnership, and peer support for compassion fatigue that comes from secondary trauma.

The CBTTA will also provide linkages / partnerships:

- Refer organizations to the Department of Mental Health (DMH) Incubation Academy / Incubation Lab, capacity building for small non=profits to support Prevention and Early Intervention efforts.
- Include participating organizations on listserv for County funding opportunities
- Connect organizations to networking opportunities; JJCAP Community Advisory Committee, OVP SPA based coalitions, DMH Health Neighborhoods, et.
- Include certifications/recognition for participating in workshops; special incentives for participating in full series.
- Identify systems change / policy from workshops

The CBT TA strategy will include a process evaluation comprised of participant surveys, process tracking (number served, successes and challenges), pre-post learning and satisfaction assessments for each workshop and follow-up surveys and focus groups to track outcomes of these efforts. In FY 2023-24, the Capacity Building Project will evolve to include leadership development and mentoring services. In FY 2023-24, the evaluation will align and be informed by the most recent School Safety Board Motion to enhance school district capacity for school safety.

Program Name:

County of Los Angeles Department Mental Health - Multi-Systemic Therapy (MST) (#16)

Evidence Upon Which It is Based:

Consistent with social-ecological models of behavior and findings from causal modeling studies of delinquency and drug use, MST posits that multiple factors determine youth antisocial behavior, which is linked with characteristics of the individual youth and his or her family and peer group, school, and community contexts (Henggeler et al., 1998). As such, MST interventions aim to attenuate risk factors by building youth and family strengths (protective factors) on a highly individualized and comprehensive basis. MST practitioners are available 24 hours per day, seven days per week, and provide services in the home at times convenient to the family. This approach attempts to circumvent barriers to service access that families of serious juvenile offenders often encounter. An emphasis on parental empowerment to modify children's natural social network is intended to facilitate the maintenance and generalization of treatment gains (Henggeler et al., 1998). One meta-analysis of studies of multi-systemic therapy indicated that the program has small but significant outcomes on delinquency and psychopathology, substance use, family functioning, and peer relationships (Van der Stouwe et al., 2014). A more recent review highlighted the positive effects of MST on outcomes such as recidivism, family and school functioning, out-of-home placements, and mental health symptoms and substance use (Applegarth, Jones, and Holliday, 2023). Another study that used eight years of data from Los Angeles County found that Hispanic participants in the MST program had significantly lower rates of arrest (23.7 percent versus 37.2 percent for comparison-group youth) and incarceration (10.7 percent versus 25.5 percent), as well as significantly higher rates of completion of probation (7.0 percent versus 3.3 percent), than Hispanic comparison-group youth (Fain, Greathouse, et al., 2014).

Terry Fain, Susan Turner, and Sarah Mauri Matsuda, Los Angeles County Juvenile Justice Crime Prevention Act: Fiscal Year 2014-2015 Report, Santa Monica, Calif.: RAND Corporation

Applegarth, D. Michael, P'trice Jones, and Stephanie Brooks Holliday, Promising Services for Justice-Involved Youth: A Scoping Review with Implications for the Los Angeles County Juvenile Justice Crime Prevention Act. Santa Monica, CA: RAND Corporation, 2023. https://www.rand.org/pubs/research_reports/RRA1663-2.html.

Description:

Multi-Systemic Therapy services is comprised of CBOs providing evidence-based intensive family and community-based treatment that focuses on addressing all environmental systems that impact chronic and violent juvenile offenders, their homes and families, schools and teachers, neighborhoods and friends. MST works with the toughest offenders ages 12 through 17 who have a very long history of arrests.

Program Name:

Parent/Guardian/Caregiver Engagement and Support (#17)

Evidence Upon Which It is Based:

Parents play a critical factor in the social and emotional development of a child which can increase or decrease delinquent and problem behaviors. A strong affectionate, supportive relationship between a parent-child that includes positive discipline methods, close monitoring and supervision and parental advocacy is effective for preventing delinquency and other problem behaviors.

Research indicates that programs which include behavioral parent training, parent education, parent support groups, in-home parent support and parent involvement in youth groups are most effective (Development Services Group, 2010). Similarly, a recent review (Whitaker, Smucker, and Holliday, 2022) highlighted that a best practice for juvenile justice systems is to promote family engagement (Luckenbill and Yeager, 2009; Osher et al., 2012; Pennell, Shapiro, and Spigner, 2011; Shanahan and diZerega, 2016), as evidence demonstrates that strong bonds between children and families can promote pro-social behavior (e.g., Brook et al., 1998), and therefore programming should promote engagement of family members

Development Services Group, Inc. 2010. "Parent Training." Literature Review. Washington D.C.: Office of Juvenile Justice and Delinquency Prevention.

Brook, Judith S, Martin Whiteman, Steven Finch, and Patricia Cohen, "Mutual Attachment, Personality, and Drug Use: Pathways from Childhood to Young Adulthood," Genetic, Social, and General Psychology Monographs, Vol. 124, No. 4, 1998, p. 492.

Luckenbill, Wendy, and Clay Yeager, "Family Involvement in Pennsylvania's Juvenile Justice System," Models for Change-Pennsylvania and Family Involvement Workgroup of the Pennsylvania Council of Chief Juvenile Probation Officer's Balanced & Restorative Justice Implementation Committee, Harrisburg, Pa., 2009.

Osher, Trina, Barbara Huff, G. D. Colombi, and Makeda Amelga, *Facility Toolkit for Engaging Families in Their Child's Education at a Juvenile Justice Facility*, Washington, D.C.: National Evaluation and Technical Assistance Center for the Education of Children and Youth Who are Neglected, Delinquent, or At Risk, 2012

Pennell, Joan, Carol Shapiro, and Carol Spigner, *Safety, Fairness, Stability: Repositioning Juvenile Justice and Child Welfare to Engage Families and Communities*, Washington, D.C.: Center for Juvenile Justice Reform, 2011

Shanahan, Ryan, and Margaret diZerega, *Identifying, Engaging, and Empowering Families: A Charge for Juvenile Justice Agencies*, Washington, D.C.: Center for Juvenile Justice Reform, McCourt School of Public Policy, Georgetown University, 2016

Whitaker, Laura, Sierra Smucker, and Stephanie Brooks Holliday, A Gap Analysis of the Los Angeles County Juvenile Justice Crime Prevention Act Portfolio. Santa Monica, CA: RAND Corporation, 2022. https://www.rand.org/pubs/research_reports/RRA1663-1.html.

Description:

Through local CBOs, formation and support of parent support and advocacy groups to include "system" navigation, educational, and legal rights issues. Parents and caregivers of youth are engaged and supported in their communities through resource fairs and services provided by the Parks and Recreation. Providing safe access to services located at Parks in communities of high needs attributed to violence and crime has proven to be an effective model. Collaboration of public safety, behavioral health, public health, and the non-profit communities has also increased youth participation in after-school and weekend programming.

Program Name:

Employment Services (#18)

Evidence Upon Which It is Based:

According to the economic model of crime, employment reduces the probability of engaging in crime by increasing income, reducing free time available for criminal activity, and the social learning of conventional norms. Employment is also a key criminogenic risk factor (Bonta & Andrews, 2016), and improving someone's employment prospects and the quality of their employment experience (e.g., relationship with peers and supervisors) may be one mechanism for reducing future criminal justice contact). Researchers have suggested that employment in youth can promote other positive outcome as well, such as social connectedness, and can be beneficial for juvenile justice-involved youth in that way as well (e.g., Ameen & Lee, 2012).

Development Services Inc, 2010. "Vocational Job Training." Literature Review. Washington D.C.: Office of Juvenile Justice and Delinquency Prevention.

Bonta, J., & Andrews, D. A. (2016). The psychology of criminal conduct. Routledge.

Ameen, E. J., & Lee, D. L. (2012). Vocational training in juvenile detention: A call for action. *The Career Development Quarterly*, 60(2), 98-108.

Description:

Employment and vocational education training at various locations to include job placement through the utilization of job stipends and job placements.

Program Name:

County of Los Angeles Department Youth Development Youth Diversion and Development (#19)

Evidence Upon Which It is Based:

Youth Diversion and Development strategies are being developed based on research which indicates involvement in the justice system is costly, harmful, and ineffective (Centers for Disease Control and Prevention. The Public Health Approach to Violence Prevention), and a public health approach can improve outcomes for youth. Pre-arrest diversion may also have important benefits for young people, such as avoiding collateral consequences of justice system involvement, providing a pathway to reflect on their behaviors and be held accountable, improving perceptions of procedural justice, and reducing rates of reconviction (e.g., Dalve & Cadoff, 2019), though more systematic research is needed. Moreover, a recent review of promising practices for justice-involved youth found good evidence for the effectiveness of youth diversion models, including programs that included restorative justice elements, mental health diversion, and the development of a structured treatment plan (Applegarth, Jones, and Holliday, 2023).

(Positive Youth Justice: Framing Justice Interventions Using the Concepts of Positive Youth Development. Coalition for Juvenile Justice.)

Kimberly Dalve and Becca Cadoff (2019). Evaluation of a Pre-Arrest Diversion Program in New York City. New York, NY: Center for Court Innovation.

Applegarth, D. Michael, P'trice Jones, and Stephanie Brooks Holliday, Promising Services for Justice-Involved Youth: A Scoping Review with Implications for the Los Angeles County Juvenile Justice Crime Prevention Act. Santa Monica, CA: RAND Corporation, 2023. https://www.rand.org/pubs/research_reports/RRA1663-2.html.

Description:

DYD will develop a countywide model and infrastructure for youth diversion that promotes the widespread use of community-based diversion in lieu of arrest or citation, with support from a central coordinating office (County of Los Angeles, October, 2017. "A Roadmap for Advancing Youth Diversion in Los Angeles County.")

Program Name:

City of Los Angeles - Housing Opportunities for Mentoring and Education (HOME) (#20)

Evidence Upon Which It is Based:

Initially, H.O.M.E. was based only on the causal model of delinquency. The program is designed to target the risk and protective factors of each youth and family in six areas: school, family, unhealthy social behavior, gang activity, substance abuse, and community violence. Though research is limited, at least one study has found that after-school programming targeting public housing neighborhoods can improve school attendance and reading skills and reduce school disciplinary actions (e.g., suspensions, expulsions) (Jenson et al., 2018).

Over the past few years, the ecological systems theory and the Positive Youth Development model (PYD) have informed the strategy of this program on productive youth engagement in programs in their communities, schools, organizations, peer groups, and families. PYD is an intentional, pro-social approach that engages youth within their communities, schools, organizations, peer groups, and families in a manner that is productive and constructive; recognizes, utilizes, and enhances young people's strengths; and promotes positive outcomes for young people by providing opportunities, fostering positive relationships, and furnishing the support needed to build on their leadership strength. Use of a youth development approach has been identified as a best practice for juvenile justice systems (Whitaker, Smucker, and Holliday, 2022), and a formal framework for evaluating this program with respect to PYD dimensions is in development.

Jenson, J. M., Veeh, C., Anyon, Y., Mary, J. S., Calhoun, M., Tejada, J., & Lechuga-Peña, S. (2018). Effects of an afterschool program on the academic outcomes of children and youth residing in public housing neighborhoods: A quasi-experimental study. *Children and Youth Services Review*, 88, 211-217.

Whitaker, Laura, Sierra Smucker, and Stephanie Brooks Holliday, A Gap Analysis of the Los Angeles County Juvenile Justice Crime Prevention Act Portfolio. Santa Monica, CA: RAND Corporation, 2022. https://www.rand.org/pubs/research_reports/RRA1663-1.html.

Description:

The HOME program is designed to target the risk, need and responsivity factors of each youth and family by providing prevention and intervention services that are culturally competent in their social ecology.

Specifically, HOME targets public housing youth between 11 and 17 years of age who are experiencing poor attendance, poor academic performance, poor family functioning, anti-social behaviors and/or poor individual problem solving skills. The HOME program involves a case management model of using a Youth Service Specialist (YSS) who serves as a case manager for the family and mentor for the youth. The YSS Worker mentors approximately 35-50 youth at each housing site. At program intake, the YSS conducts an assessment to determine the needs of the youth and family. Thereafter, an assessment of each youth's individual risk and protective factors is conducted to identify individualized needs. Case plans are developed to target these needs using a strength-based, youth development approach so that interventions are adapted to the learning styles and motivation of the participant.

The individualized case plan incorporates the goals and objective which align with the youth and family's needs, based on their assets, and barriers. Prevention and intervention services may include tutoring, literacy, educational supports and advocacy, employment, substance abuse/alcohol counseling, gang intervention, gender-specific programs, mental health services, parenting, conflict resolution, pro-social (arts education, recreation), and restorative justice. In addition, the YSS serves as a systems navigator and service broker who continuously identifies and leverages community-based and public agency resources to provide services at each of the public housing sites.

The case management practices are predicated on the Theory of Change application. Theory of Change comprehensively describes how and why a desired change is expected to happen in a particular context and focuses on mapping out what activities or interventions are required to lead to goal achievement. The first step is to identify the desired long-term goals and then work back from those to identify all the conditions (outcomes) that must be in place (and how these relate to one another causally) for the goals to occur. This information is mapped in an Outcome Framework. The Framework provides the basis for identifying what type of activity or intervention will lead to the outcomes identified as preconditions for achieving the long-term goals. Through this approach the link between activities and achievement of long-term goals are more fully understood.

Program Name:

JJCPA Evaluation and Infrastructure (#21)

Evidence Upon Which It is Based:

An evidence-based approach involves an ongoing, unbiased critical review of credible research literature to determine what policies and practices would be most effective given the best available evidence. Evaluation of practices involve rigorous quality assurance to ensure that evidence-based practices are implemented with fidelity, and that new practices are evaluated to determine their effectiveness.

"In contract [to the terms "best practices" and "what works] evidence-based practice implies that 1) there is a definable outcome(s); 2) it is measurable; and 3) it is defined according to practical realities (recidivism, victim satisfaction, etc.). Thus, while these three terms are often used interchangeably, EBP is more appropriate for outcome-focused human service disciplines."

Best practices for juvenile justice systems include the importance of using evidence-based programs and practices, as well as attending to program implementation and fidelity to ensure high-quality implementation of programs (Whitaker, Smucker, and Holliday, 2022). Conducting process and outcome evaluations of JJCPA-funded programs is one key way to ensure that funded programs are effective and implemented with fidelity.

Whitaker, Laura, Sierra Smucker, and Stephanie Brooks Holliday, A Gap Analysis of the Los Angeles County Juvenile Justice Crime Prevention Act Portfolio. Santa Monica, CA: RAND Corporation, 2022. https://www.rand.org/pubs/research_reports/RRA1663-1.html.

(Source: Crime and Justice Institute at Community Resources for Justice (2008). Implementing Evidence-Based and Practice in Community Corrections, 2nd 3d. Washington D.C.: National Institute of Correction.)

Description:

The infrastructure and Evaluation strategy will support the annual evaluation and ongoing training and advisement for the Juvenile Justice Coordinating Council (JJCC) the JJCC, the JJCC-Community Advisory Committee (CAC) (Standing Subcommittee) and the annual JJCC-CMJJP Ad-Hoc Subcommittee to provide leadership on the development and implementation of the CMJJP.

Program Name:

California State University, Los Angeles - Activating Intentional Youth Development Approach (AIYDA) (#22)

Evidence Upon Which It is Based:

Existing research suggests that highly trained staff is critical to maintaining high quality programming (Kratochwill et al., 2007). Enhanced staff competence and confidence through training can also lead to lower staff retention rates which has been an issue in juvenile correctional facilities (Matz et al., 2013). Investing in staff training can help mitigate the rate of staff turnover in LA county and ensure continuity of programming for youth involved in the programs (Kaye & Evans, 2000). Activating Intentional Youth Development Approach (AIYDA) is an evidence-based approach to positive youth development that incorporates best practices in a). youth development, and b) youth learning. Research (pre-post surveys) of AIYDA training indicates clear evidence that the approach is well received by providers and the training conveys the framework and mechanics for how to use the approach.

Matz, A. K., Wells, J. B., Minor, K. I., & Angel, E. (2013). Predictors of turnover intention among staff in juvenile correctional facilities: The relevance of job satisfaction and organizational commitment. *Youth Violence and Juvenile Justice*, 11(2), 115-131.

Kratochwill, T. R., Volpiansky, P., Clements, M., & Ball, C. (2007). Professional Development in Implementing and Sustaining Multitier Prevention Models: Implications for Response to Intervention. *School Psychology Review*, 36(4).

Kaye, B., & Jordan-Evans, S. (2000). Retention: Tag, you're it!. *Training and development-Alexandria-American society for training and development*, 54(4), 29-39.

Description:

Scale the wellbeing of at-risk (promise) and probation youth across LA County by boosting the network's capacity to deliver best practice youth development programming through a strategical roll out of multi-tiered professional staff development including, but not limited to, Face to Face (F2F) workshops, on-site consultations, and on-line learning communities. Enhanced staff competence and confidence to develop and deliver best practice youth development programming will yield preventive and protective assets in youth that foray optimized life quality.

Program Name:

County of Los Angeles Department of Mental Health - Community in Schools Initiative, MST (LACOE) (#23)

Evidence Upon Which It is Based:

Multi-Systemic Therapy (MST) addresses multiple factors known to be related to delinquency across the key settings, or systems, within which youth are embedded. MST strives to promote behavior change in a youth's natural environment, using the strengths of each system (e.g., family, peers, school, neighborhood, indigenous support network) to facilitate change (Henggeler et al., 1998; E. Turner, 2016).

One meta-analysis of studies of multi-systemic therapy indicates that the program has small but significant outcomes on delinquency and psychopathology, substance use, family functioning, and peer relationships (Van der Stouwe et al., 2014). Another study that used eight years of data from Los Angeles County, found that Hispanic participants in the MST program had significantly lower rates of arrest (23.7 percent versus 37.2 percent for comparison-group youth) and incarceration (10.7 percent versus 25.5 percent), as well as significantly higher rates of completion of probation (7.0 percent versus 3.3 percent), than Hispanic comparison-group youth (Fain, Greathouse, et al., 2014).

Henggeler, Scott W., Sonja K. Schoenwald, Charles M. Borduin, Melisa D. Rowland, and Phillippe B. Cunningham, *Multi-systemic Treatment of Antisocial Behavior in Children and Adolescents*, New York: Guilford Press, 1998.

Turner, Emilee H., "Multi-systemic Therapy," in Roger J. R. Levesque, ed., *Encyclopedia of Adolescence*, Springer International Publishing, 2016, pp. 1 -5.

Van der Stouwe, Trudy, Jessica J. Asscher, Geert Jan J. M. Stams, Maja Deković, and Peter H. van der Laan, "The Effectiveness of Multi-systemic Therapy (MST): A Meta-Analysis," *Clinical Psychology Review*, Vol. 34, No. 6, August 2014, pp. 468 -481.

Description:

An intensive family and community-based treatment for serious juvenile offenders with possible substance abuse issues and their families. The primary goals of MST are to decrease youth criminal behavior and out-of-home placements. The model is based on empirical data and evidence-based interventions that target specific behaviors with individualized behavioral interventions. Specialized therapeutic and rehabilitative interventions are available to address specific areas of need such as substance abuse, delinquency, violent behavior, etc. Services include an initial assessment to identify the focus of the MST interventions to be used with the individual and family. Services are provided through a team approach to individuals and their families. MST strives to change how youth function in their natural setting (i.e. home, school, and neighborhood). Thus, services are primarily provided in the home, but workers also intervene at school and in other community settings.

Program Name:

Los Angeles County office of Education and County of Los Angeles Parks and Recreation – Safe Passages (#24)

Evidence Upon Which It is Based:

Research demonstrates that creating safe routes to school can increase walking and cycling to school among youth which can, in turn, foster community, increase exercise, and improve physical health (Stewart, Moudon, and Claybrooke, 2014; Henderson et al., 2013).

Children and youth benefit from access to outdoor space (McCurdy et al., 2010). Research suggests access to outdoor space can decrease stress (Wells & Evans, 2003), foster physical development (Burdette & Whitaker, 2005), and improve cognitive functioning (Wells, 2000). Furthermore, safe routes have been shown to increase physical activity which can, in turn, foster community, increase exercise, and improve physical health (Stewart, Moudon, and Claybrooke, 2014; Henderson et al., 2013).

Stewart, O., Moudon, A. V., & Claybrooke, C. (2014). Multistate evaluation of safe routes to school programs. *American journal of health promotion*, 28(3_suppl), S89-S96.

Henderson, S., Tanner, R., Klanderman, N., Mattera, A., Martin, W. L., Stewart, J. (2013). Safe Routes to School: A public health practice success story --Atlanta, 2008-2010. *Journal of Physical Activity and Health*, 10, 141-142.

McCurdy, L. E., Winterbottom, K. E., Mehta, S. S., & Roberts, J. R. (2010). Using nature and outdoor activity to improve children's health. *Current problems in pediatric and adolescent health care*, 40(5), 102-117.

Wells, N. M., & Evans, G. W. (2003). Nearby nature: A buffer of life stress among rural children. *Environment and behavior*, 35(3), 311-330.

Burdette, H. L., & Whitaker, R. C. (2005). Resurrecting free play in young children: looking beyond fitness and fatness to attention, affiliation, and affect. *Archives of pediatrics & adolescent medicine*, 159(1), 46-50.

Wells, N. M. (2000). At home with nature: Effects of "greenness" on children's cognitive functioning. *Environment and behavior*, 32(6), 775-795.

Description:

Increase capacity of existing community mobilization efforts through the coordination of Safe Passages. Engage residents and members of the community, including youth, to assist Community Ambassadors in fostering safe routes and safe zones. Provide gang prevention and intervention activities at the school site(s), including but not limited to, school and class presentations, as well as individual and group counseling, as well as 33 county parks. Be an active presence in all after hour community events and activities and provide crisis intervention through rumor control, mediation, peace maintenance and other violence interruption methods. By offering extended park hours and special activities, summer program aims to provide families with safe, fun experience in their communities.

Program Name:

County of Los Angeles Homeless Services Authority – Coordinated Entry Services (Family Housing) (#25)

Evidence Upon Which It is Based:

Evaluations of interventions to reduce youth homelessness find improvements in educational and employment outcomes as well as reductions in delinquent behavior (Upshur, 1985) and alcohol and drug use (Slesnick et al., 2008) among young people. Research investigating the impact of long term rent subsidies for homeless families lead to fewer absences from school in the last month at the 20-month follow-up, and lower behavior problems compared to children whose family did not receive support (Gubits et al., 2018).

Upshur, C. C. (1985). The Bridge, Inc. Independent Living Demonstration. Research Report.

Slesnick, N., Kang, M. J., Bonomi, A. E., & Prestopnik, J. L. (2008). Six-and twelve-month outcomes among homeless youth accessing therapy and case management services through an urban drop-in center. *Health services research*, 43(1p1), 211-229.

Gubits, D., Shinn, M., Wood, M., Brown, S. R., Dastrup, S. R., & Bell, S. H. (2018). What interventions work best for families who experience homelessness? Impact estimates from the family options study. *Journal of Policy Analysis and Management*, 37(4), 835-866.

Description:

To provide economic stability for youth reentering the community from probation detention facilities and camps through referral to CBOs that provide systems navigation, peer support and auxiliary funds to stabilize the family to re-unify youth (e.g. rental assistance, clothing, beds, etc.). To support, create and sustain solutions to homelessness in Los Angeles County by providing leadership, advocacy, planning, and management of program funding.

Program Name:

County of Los Angeles Beaches and Harbors – Ocean Safety Day (#26)

Evidence Upon Which It is Based:

This program based on the Protective Factors, Social Learning and Social Control theories. Research of these theoretical frameworks indicates youth can learn from pro-social peers, teachers and family and develop positive attachments that lead to adherence of positive pro-social behaviors which prevent delinquent behaviors. The WATER Program offers various opportunities that contribute to healthy youth development, such as skill building through constructive recreational activities, positive interaction with adults, a sense of belonging and a connection to nature which can naturally relieve stress levels.

Development Services Group, Inc. 2015. "Protective Factors for Delinquency. " Literature review. Washington D.C.: Office of Juvenile Justice and Delinquency Prevention.

Description:

A one-day ocean education adventure for youth identified by Juvenile Filed Deputy Probation Officers. Additionally, DBH will offer Ocean Safety Days to Department of Parks and Recreation, youth referred by the Department of Children and Family Services, and programming for at-risk youth. Lifeguards instruct students on many aspects of ocean safety through in-the-water-participation. Curriculum may include CPR demonstration, first aid instruction, kayaking, surfing, snorkeling, body surfing and beach games. Multiple day programs will offer ocean education related activities that may include coastal trails, aquariums, demonstrations, tours and guest speakers.

Program Name:

Los Angeles Unified School District - Diversion Coordination of Services (#27)

Evidence Upon Which It is Based:

Research suggests that pre-arrest diversion programs can decrease negative outcomes associated with going through the juvenile justice system (Hagan & Dinovitzer, 1999; Models for Change Juvenile Diversion Workgroup, 2011). Such programs provide youth with the opportunity to avoid arrest and can reinforce the protective factors that reduce the likelihood of reoffending, such as school attendance and positive adult interactions and provide services to address issues that contribute to misconduct (Cottle, Lee, & Heilbrun, 2001; Mendez, 2003).

This program will focus on middle school students. Middle school may also be the place in schooling where students may fall off the path and become an eventual dropout. Research has shown that students involved in the juvenile justice system are at greater risk for dropping out (e.g., Esthappan & Lee, 2018). This program will utilize early tiered prevention models and social and emotional learning programs to identify risk factors, decrease a variety of negative behaviors, and provide students with the strategies they need for success.

Hagan, J., & Dinovitzer, R. (1999). Collateral consequences of imprisonment for children, communities, and prisoners. *Crime and justice*, 26, 121-162.

Models for Change Juvenile Diversion Workgroup. (2011). *Juvenile Diversion Guidebook*.

Cottle, C. C., Lee, R. J., & Heilbrun, K. (2001). The prediction of criminal recidivism in juveniles: A meta-analysis. *Criminal justice and behavior*, 28(3), 367-394.

Raffaele Mendez, L. M. (2003). Predictors of suspension and negative school outcomes: A longitudinal investigation. *New directions for youth development*, 2003(99), 17-33.

Esthappan, S. & Lee, V. (2018). Incarcerated youth deserve a quality education, and many don't get one . *Urban Wire, Urban Institute, Washington, DC*. <https://www.urban.org/urban-wire/incarcerated-youth-deserve-quality-education-and-many-dont-get-one>

Description:

Diversion programming for middle school students that includes identifying middle school students who would have previously received services through Welfare and Institutions Code 236. Through Pupil Services and Attendance Counselors (PSA), programming will divert middle school students from initial contact with the juvenile justice system using approaches that are evidence-based, culturally relevant, trauma-informed, and developmentally appropriate. For those who have already had contact with law enforcement, the goal is to prevent recidivism and divert students from further arrests and/or petitions filed.

Program Name:

Los Angeles Unified School District – Mentorship for Students (#28)

Evidence Upon Which It is Based:

A meta-analysis found that mentoring programs for youth can positively impact a range of outcomes including those related to emotional/psychological, high-risk behavior, social competence, academic, and career (DuBois, Holloway, Valentine, & Cooper, 2002). Furthermore, these effects hold for youth in the juvenile justice system and those who are not. Looking specifically at justice involved youth, evidence suggests that strong mentoring programs within reentry services for juveniles can decrease the likelihood of recidivism and increase the time to recidivism (Bouffard & Bergseth, 2008).

DuBois, D. L., Holloway, B. E., Valentine, J. C., & Cooper, H. (2002). Effectiveness of mentoring programs for youth: A meta-analytic review. *American Journal of Community Psychology*, 30, 157-197.

Bouffard, J. A., & Bergseth, K. J. (2008). The impact of reentry services on juvenile offenders' recidivism. *Youth Violence and Juvenile Justice*, 6(3), 295-318.

Description:

Provide youth mentorship to students throughout the LAUSD, focusing on middle school and Community Day Schools. Students who are also re-entering LAUSD, after detainment, will also be eligible for mentoring services.

Program Name:

County of Los Angeles Department of Children and Families – Los Angeles County LGBTQ Youth Strategy (#29)

Evidence Upon Which It is Based:

LGBTQ youth experience a number of key challenges. They are more likely than non-LGBT youth to report that they are unhappy, less likely to have an adult to talk to about personal problems, and more likely to use drugs and alcohol. Mental health concerns can be common, including anxiety, self-harm, and suicidal ideation. LGBTQ youth are more likely to experience homelessness, where they are at risk for victimization, substance use, and participation in risky sexual behavior. This highlights a need for programming that is responsive to the needs of these youth.

The Trevor Project. (2020). *National Survey on LGBTQ Youth Mental Health 2020*. West Hollywood, CA: Author.

Human Rights Campaign. (2012). *Growing up LGBT in America: At home, at school and in the community*. Washington D.C: Author. Retrieved from

Kosciw, J. G., Greytak, E.A., Diaz, E.M., and Barkiewicz, M.J. (201). *The 2009 National School Climate Survey: The experiences of lesbian, gay, bisexual and transgender youth in our nation's schools*. New York: GLSEN. *The 2009 National School Climate Survey: The experiences of lesbian, gay, bisexual and transgender youth in our nation's schools*. New York: GLSEN.

Ray, N. (2006). *Lesbian, gay, bisexual and transgender youth: An epidemic of homelessness*. New York: National Gay and Lesbian Task Force Policy Institute and the National Coalition for the Homeless.

Ryan, C. (2009). *Helping families support their lesbian, gay, bisexual, and transgender (LGBT) children*. Washington, DC: National Center for Cultural Competence, Georgetown University Center for Child and Human Development.

Ryan, C., Huebner, D., Diaz, R. M., & Sanchez, J. (2009). Family rejection as a predictor of negative health outcomes in white and Latino lesbian, gay, and bisexual young adults. *Pediatrics*, 123(1), 346-352.

Description:

A multi-agency supported response to LGBTQ youth needs by establishing a comprehensive county-wide youth welfare strategy. A strategy and programming to promote a safe and encouraging environment where one can thrive, regardless of their sexual orientation or gender-identity and expression.

Program Name:

Credible Messenger/Mentorship in Custody (#30)

Evidence Upon Which It is Based:

Credible messengers may be able to motivate young people where other professionals cannot. There is suggestive evidence that youth who live in high-risk environments can benefit from supportive relationships with unrelated adults (Grossman & Tierney, 1988). Trained staff who make strong relationships with at risk-youth can also lead to the development of pro-social school behaviors and negatively associated with anti-social school behaviors (Anderson-Butcher et al., 2004). Evaluations of programs that use mentorship models similar to Credible Messengers demonstrate that such programs can reduce recidivism as well as improvements in self-perception and relationships with others (Lynch et al., 2018). Participants also report gains in emotional regulation and future orientation.

Grossman, J. B., & Tierney, J. P. (1998). Does mentoring work? An impact study of the Big Brothers Big Sisters program. *Evaluation review*, 22(3), 403-426.

Lynch, M., Astone, N. M., Collazos, J., Lipman, M., & Esthappen, S. (2018). Arches transformative mentoring program.

Anderson-Butcher, D., Cash, S. J., Saltzburg, S., Midle, T., & Pace, D. (2004). Institutions of youth development: The significance of supportive staff-youth relationships. *Journal of Human Behavior in the Social Environment*, 9(1-2), 83-99.

Description:

Justice involved/at-risk young people who have a higher risk of re-offending are matched with specially trained adults with relevant life experiences (often previously incarcerated, Returned Citizens) called Credible Messengers, who share their background. Credible Messengers improve outcomes for young people in the justice system by increasing engagement with programs and services; reducing re-arrests, violations, and anti-social behavior; increasing compliance with court mandates; improving relationships between system stakeholders and community members; and creating more community capacity to support system-involved youth.

Program Name:

County of Los Angeles Public-Library – Library Programs and Services for Probation Involved and At-Promise Youth (#31)

Evidence Upon Which It is Based:

There is evidence that after school programs that include tutoring support can increase school attendance, independent reading, and lower suspension rates among at risk youth (Jenson et al., 2018). A decrease in school suspensions is particularly relevant for this population as evidence suggests that suspensions are linked to contact with the criminal justice system (Fabelo et al., 2011). Libraries can be an ideal setting to address the needs of at-risk and justice-involved youth, given evidence that adolescents and young adults represent about one-quarter of public library users in the United States (Braun et al., 2014). Moreover, at least one recent pilot project demonstrated that public libraries can effectively reach at-risk youth, and that programs through libraries can help create positive relationships among youth and provide experiences that youth might not otherwise have (Brown, Young, & Wong, 2021).

Jenson, J. M., Veeh, C., Anyon, Y., Mary, J. S., Calhoun, M., Tejada, J., & Lechuga-Peña, S. (2018). Effects of an afterschool program on the academic outcomes of children and youth residing in public housing neighborhoods: A quasi-experimental study. *Children and Youth Services Review*, 88, 211-217.

Fabelo, T., Thompson, M. D., Plotkin, M., Carmichael, D., Marchbanks, M. P., & Booth, E. A. (2011). Breaking schools' rules: A statewide study of how school discipline relates to students' success and juvenile justice involvement. New York: Council of State Governments Justice Center.

Brown, C., Young, K. B., & Wong, C. (2021). Rise Up: A Program for At-Risk Youth. *Journal of Library Administration*, 61(6), 710-717.

Braun, L. W., Hartman, M. L., Hughes-Hassell, S., & Kumasi, K. (2014). *The Future of Library Services for and with Teens: A Call to Action*. Institute of museum and Library Services. Chicago, IL: Young Adult Library Services Association, American Library Association. https://www.ala.org/yaforum/sites/ala.org/yaforum/files/content/YALSA_nationalforum_final.pdf

Description:

Public Library program to create community-based opportunities at various locations for youth to receive academic support, tutoring and remedial assistance to encourage literacy and to enhance core academic competencies, and to create incentivized book clubs and hold public speaking trainings. Create/enhance services to probation-involved youth and their families at Libraries in the community and at/near Probation operations across Los Angeles County. Additionally, during the summer (of FY 2023-24), Library will work with Probation, DEO, and CBOs to place up to 30 youth workers at library locations to assist with the Summer Reading Program and basic library services.

Program Name:

County of Los Angeles Department of Economic Opportunity (formerly Workforce Development Aging and Community Services) – Internships (#32)

Evidence Upon Which It is Based:

Work-based learning can provide a bridge into careers for youth at risk of become justice involved. A randomized controlled trial evaluation of a similar program in Washington DC, Baltimore, Virginia, and Chicago found that an internship program increased educational attainment and job preparation for male participants (Theodos et al., 2016). The program also increased the probability that students would enroll in a two-year degree among men. Such results highlight the possible benefits of an internship program for Los Angeles youth, as well.

Theodos, B., Pergamit, M. R., Hanson, D., Edelstein, S., & Daniels, R. (2016). Embarking on College and Career: Interim Evaluation of Urban Alliance. Research Report. Urban Institute.

Description:

City and County department youth internships include a summer strategy (and school breaks/weekends/holidays) to provide an incentive and rewards for probation youth. Moreover, this initiative would serve as an opportunity for youth to interact with pro-social adults in their communities while learning a skill. Lastly, as a summer strategy, it provides resources for youth to purchase school clothes and supplies for the upcoming school year. As a strategy for the emerging adult with High School diplomas, this population will be introduced to the world of work which will serve as a foundation for future career/post-secondary decisions.

Program Name:

County of Los Angeles Chief Executive Office's SEED School (Board-Directed MTA Partnership) (#33)

Evidence Upon Which It is Based:

The SEED Foundation operates a network of college-preparatory schools with a focus on children from low-income households. SEED schools in the DC and Maryland areas have graduated 381 students, 80% of whom are first generation college-bound students. Higher levels of education have been associated with reduced criminal justice involvement in adulthood (Belfield & Levin, 2009), and achieving a high school diploma has been associated with improved labor market participation (McDaniel & Kuehn, 2013).

Sources: <https://www.seedfoundation.com/collegesuccess>

Belfield, C. R., & Levin, H. M. (2009). *High School Dropouts and the Economic Losses from Juvenile Crime in California; California Dropout Research Project Report #16*. Santa Barbara, CA: UC Santa Barbara, Gervitz Graduate School of Education.

McDaniel, M., & Kuehn, D. (2013). What does a high school diploma get you? Employment, race, and the transition to adulthood. *The Review of Black Political Economy*, 40(4), 371-399.

Description:

Approval of the recommended actions will grant authority to the Chief Executive Officer (CEO) to enter into agreements with the SEED Foundation, Inc. (SEED Foundation), and/or its subsidiaries or affiliates, including SEED LA Facilities, LLC (SEED Facilities), and SEED School of Los Angeles County, Inc. (SEED LA), (collectively referred to as SEED) and the Los Angeles County Metropolitan Transportation Authority (MTA) to: develop, fund, construct, and operate a public charter boarding school designed to prepare youth for college and careers within the transportation, infrastructure and Science, Technology, Engineering, and Mathematics (STEM) fields (School), on a portion of County land situated on the east side of the 8400 and 8500 blocks of South Vermont Avenue in the City of Los Angeles (Project Site).

Program Name:

County of Los Angeles Department Public Health - Youth Substance Abuse Client Engagement Navigations Systems (CENS) and Support Services (#34)

Evidence Upon Which It is Based:

Youth substance use has been identified as a risk factor for delinquency. According to the U. S. Department of Justice's Office of Justice Programs, 77 percent of criminal justice-involved youth reported substance use (mainly marijuana) in the past 6 months, and nearly half of male and female juvenile detainees had a substance use disorder (McClelland et al, 2004a; McClelland et al. 2004b). A recent review by RAND Corporation found that some residential and outpatient substance use services can reduce substance use among justice-involved youth, and in some cases also reduce risk of arrest (Applegarth, Jones, and Holliday, 2023). However, this review also found evidence from at least one study (Mears and Kelly, 2002) that youth who are more engaged in treatment may have better outcomes, highlighting the importance of finding ways to meaningfully connect youth with treatment and ensure their participation.

Mears, Daniel P., and William R. Kelly, "Linking Process and Outcomes in Evaluating a Statewide Drug Treatment Program for Youthful Offenders," *Crime and Delinquency*, Vol. 48, No. 1, January 2002, pp. 99–115.

Description:

Recent efforts to transition youth into community-based settings have reduced the number of youth in juvenile halls and probation camps. However, youth that remain in juvenile halls have higher needs for services and face a complex set of behavioral challenges, including co-occurring mental health and substance use disorders (SUDs). Prior to the availability of the services being described in this proposal, access to SUD services in juvenile halls has been limited to youth with a co-occurring mental health disorder and SUD who are seen by counselors from the Department of Mental Health.

To ensure timely access to developmentally appropriate SUD treatment services, to maximize treatment admission and retention, and to enhance the likelihood of positive treatment outcomes, the Client Engagement and Navigation Services (CENS) program from the Department of Public Health Substance Abuse Prevention and Control (DPH-SAPC) will facilitate access to specialized SUD services for youth (aged 12-17) and young adults (aged 18-20) at juvenile halls in Los Angeles County through a network of contracted community-based youth SUD providers.

Services provided to youth and young adults by CENS include: Outreach and Engagement; Eligibility Determination and Benefits Enrollment; Educational Sessions; Screening, Appointment Scheduling, Service Navigation, Ancillary Referrals and Linkages; Documentation and Reporting; and Agency Community Education, as well as a warm hand-off to a continuum of community-based SUD treatment services upon the youth's release from juvenile hall. To facilitate a smooth transition, CENS staff will engage both the participants and SUD providers to ensure youth can access and enroll in the appropriate level of care (e.g., early intervention, outpatient, intensive outpatient, residential, or recovery support services) in the community. In addition, CENS staff will serve as liaisons between youth participants involved with state, County, city, and community partners (e.g., Probation, courts), and the specialty SUD system. CENS services are provided in-person (or, during the COVID-19 crisis, by telehealth) and staff providing services in juvenile halls have a minimum of two years of experience providing services to youth in behavioral health settings.

Support Services (i.e., Outreach and Engagement Services, Positive Youth Development Programs, and Transportation Services) promote youth engagement and SUD treatment retention rates and "holistically address a youth's SUD related problems, surround youth with opportunities to succeed, and prevent more severe problems in adulthood" in alignment with the California Department of Health Care Services' (DHCS) current version of the Youth Treatment Guidelines.

Program Name:

County of Los Angeles Department Mental Health - Multi-Systemic Therapy (MST) Training and Consultation (#35)

Evidence Upon Which It is Based:

Researchers developed the MST treatment model, an evidence-based practice that is dedicated to serving troubled adolescents involved with the juvenile justice system.

MST Inc. provides a unique training program geared toward ensuring the clinician are well versed on the model and they monitor for consistent adherence.

With the ongoing support of MST, Inc., the practice is repeatedly cited as one of the most effective programs for justice involved youth and their families.

- MST Inc. has been endorsed by a number of organizations that have the most rigorous standards and have used independent panels of experts to evaluate and determine if the practice meets a clear set of scientific standards.
- These include the Blueprints for Violence Prevention, Office of the Surgeon General, Coalition for Evidence Based Policy, and SAMHSA National Registry of Evidence-Based Programs and Practices.

Consultation has been identified as an effective implementation strategy for evidence-based practices (Edmunds, Beidas, & Kendall, 2013), and has been identified as important for ensuring therapist fidelity and youth and family outcomes in MST (Schoenwald, 2008; Schoenwald et al., 2004).

Edmunds, J. M., Beidas, R. S., & Kendall, P. C. (2013). Dissemination and implementation of evidence-based practices: Training and consultation as implementation strategies. *Clinical Psychology: Science and Practice*, 20(2), 152.

Schoenwald, S. K., Sheidow, A. J., & Letourneau, E. J. (2004). Toward effective quality assurance in evidence-based practice: Links between expert consultation, therapist fidelity, and child outcomes. *Journal of Clinical Child and Adolescent Psychology*, 33(1), 94-104.

Schoenwald, S. K. (2008). Toward evidence-based transport of evidence-based treatments: MST as an example. *Journal of Child & Adolescent Substance Abuse*, 17(3), 69-91.

Description:

MST is a proprietary evidence-based intervention that has some of the best outcomes with justice involved youth. The intervention revolves around being available at all times in order to strengthen the family to more effectively support the youth who is venturing into delinquency. There is a very large body of evidence to support the use of MST as a successful intervention for high-risk youth and their families. Outcomes for youth include a high number of youth living at home, remaining in school or working, and avoiding future juvenile arrests.

An indispensable element of the MST program is the training and monitoring of adherence to this practice. Over the past 20 years, through a Sole Source Agreement, MST Inc. has been providing training, consultation, and licensure for mental health clinicians practicing the copyrighted MST treatment intervention in the Los Angeles County.

Providing services and supports to the youth and family in the community with a highly effective intervention such as MST improves and strengthens the family long-term, which benefits the youth and parents, as well as younger siblings. As described above, MST is a highly effective intervention which cannot be practiced without the oversight and direct ongoing involvement of MST, Inc.

Program Name:

County of Los Angeles Probation Department - In-Home Services to Prevent Detention via Community-Based Organizations (CBOs) (#36)

Evidence Upon Which It is Based:

Evidence is based on the Juvenile Detention Alternatives Initiative (JDAI) Research and Policy Series publication, *Family Engagement in Juvenile Justice*, which states: “The best juvenile justice systems value the parent-child and the family relationships. Genuine family involvement and engagement is vital to achieving positive, long term outcomes for vulnerable youth in the justice system.”

The core concept of Family Centered Justice is founded on the understanding that parents play a critical factor in the social and emotional development of a child which can increase or decrease delinquent and problem behaviors. A strong affectionate, supportive relationship between a parent-child that includes close monitoring and supervision and parental advocacy is effective for preventing delinquency and other problem behaviors. Research indicates that programs which invite family involvement in planning and treatment and include behavioral parent training, parent education, parent support groups, in-home parent support and parent involvement in youth groups are most effective.

Juvenile Detention Alternative Initiative Research and Policy Series, Family Engagement in Juvenile Justice (n.d.). Retrieved from <http://www.mass.gov/eohhs/docs/dys/jdai/family-engagement-brief.pdf>.

Development Services Group, Inc. 2010. “Parent Training.” Literature Review. Washington, DC.: Office of Juvenile Justice and Delinquency Prevention.

Description:

This program provides intensive family-centered, home-based family support services to probation youth, ages 10-18 and their families across the County of Los Angeles, within the five Supervisorial Districts. Services are intended to avert an ongoing escalation of criminal and delinquent behavior (e.g., including domestic violence, high family conflict/dysfunction and related offenses) at the time of detention and promote school success. Successful delivery of the home-based family support services focuses on strengthening the family unit, foster parenting practices, promoting responsible youth behavior, and decreasing delinquent activities and recidivism. The services are delivered in the participant's home and shall support/develop effective parenting, promote responsible youth behavior and decrease delinquent activities. Adjustments will be made to this model based upon the pandemic recommendations.

Program Name:

County of Los Angeles Youth Commission (#37)

Evidence Upon Which It is Based:

Youth advisory boards are becoming more common across the country, allowing individuals with lived experience in the juvenile justice and child welfare systems to provide input into programming and services in their jurisdictions. An environmental scan of existing practices and engagement with key stakeholders identified the following best practices for engaging young people in an advisory capacity:

- Youth-centered, -led, and -driven
- Adequate staffing
- Adequate funding
- Provision of tools for success, including trauma-informed and youth-accessible training materials
- Proactive attention to/resolution of barriers to successful engagement
- Direct access to policymakers.

Los Angeles County Commission for Children and Families (2019). Report back on exploring the creation of a countywide Youth Advisory Board.
<http://file.lacounty.gov/SDSInter/bos/supdocs/141906.pdf>

Castillo Consulting Partners (2019). LA County Youth Advisory Body Data & Landscape Analysis Report. Los Angeles, CA: Author.

Description:

The Commission was established to provide a platform for policy, practice, and service delivery to be informed and shaped by the lived experience expertise of young people impacted by the child welfare and juvenile justice systems, and to provide leadership of transformative change for youth in Los Angeles County. To carry out this mission, the Commission will focus on the policies, practices, budgets, and programs of the County's child welfare and juvenile justice systems, which include all youth and family-serving County departments.

The Board directed that the Commission be established with 15 members, with the option of increasing to 19 members. The Commission will have county-wide jurisdiction, covering all service planning areas. Each Board office will select one Commissioner to represent their supervisorial district, and the remaining 10 Commissioners will be selected through a self-nomination process. All Commissioners will be appointed by and serve at the pleasure of the Board. The Commission will meet monthly to carry out its duties as listed below:

Duties

A. Make recommendations to the Board and County departments regarding policies, agency budgets, programs, and practices that impact children, youth, families, and their communities;

B. Propose to the Board and County departments, new policies, programs, and services that will positively impact children, youth, families, and their communities;

C. Annually, identify at least three focus areas for concentrated review, analysis, and, where appropriate, Commission involvement;

D. Propose new legislation and advocate and provide recommendations to the Board, consistent with Board policy, regarding existing and proposed legislation impacting children, youth, families, and their communities;

E. Provide to the Board quarterly status reviews in year one, and an annual report, thereafter, apprising it of the Commission's activities and achievements during the year and commenting on the state of County services impacting youth;

F. Engage with key stakeholders and obtain community input;

G. Establish a standing Youth Engagement Committee responsible for ensuring that the voices and experiences of youth under the age of eighteen inform the work of the Commission;

H. Establish a standing Operations Committee that shall manage the process of nominating new commission members; and

I. Work collaboratively with other youth-serving entities to avoid redundancy.

Program Name:

Los Angeles County Office of Education (LACOE) - Tutoring in the Camps and Juvenile Halls (#38)

Evidence Upon Which It is Based:

There is evidence that afterschool programs that include tutoring support can increase school attendance, independent reading, and lower suspension rates among at risk youth (Jenson et al., 2018). This type of support may be especially helpful in custody settings, as there can be challenges to maintaining the quality and continuity of educational service (e.g., movements of youth across facilities, potential for poorer quality of education preceding custody) (Mathur & Schoenfeld, 2010).

Jenson, J. M., Veeh, C., Anyon, Y., Mary, J. S., Calhoun, M., Tejada, J., & Lechuga-Peña, S. (2018). Effects of an afterschool program on the academic outcomes of children and youth residing in public housing neighborhoods: A quasi-experimental study. Children and Youth Services Review, 88, 211-217.

Mathur, S. R., & Schoenfeld, N. (2010). Effective instructional practices in juvenile justice facilities. Behavioral Disorders, 36(1), 20-27.

Description:

Program designed to provide enhanced educational, homework assistance, literacy support services and tutoring for youth housed in Probation Camps and Juvenile Halls across Los Angeles County.

Program Name:

Restorative Justice (#39)

Evidence Upon Which It is Based:

OJJDP and the Safe and Drug-Free Schools Program's "Conflict Resolution Education: A Guide to Implementing Programs in schools, Youth -Serving Organizations , and Community and Juvenile Justice Settings Program Report" states that the effective implementation of conflict resolution processes of negotiation, mediation or consensus decision making requires understanding of four essential principles: 1) separate people from the problem, 2) focus on interests, not positions, 3) invent options for mutual gain and 4) use objective criteria. In addition, a recent meta-analysis highlighted effective and promising restorative justice practices for juvenile justice settings (Wilson, Olaghere, & Kimbrell, 2017). This study found that restorative justice programs and practices were associated with a "moderate reduction in future delinquent behavior" (pg. 2), with promising approaches including "victim-offender conferencing, family group conferencing, arbitration/mediation programs, and circle sentencing programs" (pg. 2). This is consistent with findings of a recent review of promising programs for juvenile justice-involved youth, which found that restorative justice practices may be effective in the context of diversion and psychoeducational interventions with this population (Applegarth, Jones, and Holliday, 2023).

Wilson, D. B., Olaghere, A., Kimbrell, C. S. (2017). *Effectiveness of Restorative Justice Principles in Juvenile Justice: A Meta-Analysis*. Fairfax, VA: George Mason University, Department of Criminology, Law and Society.

<https://www.ojp.gov/pdffiles1/ojjdp/grants/250872.pdf>

Applegarth, D. Michael, P'trice Jones, and Stephanie Brooks Holliday, Promising Services for Justice-Involved Youth: A Scoping Review with Implications for the Los Angeles County Juvenile Justice Crime Prevention Act. Santa Monica, CA: RAND Corporation, 2023. https://www.rand.org/pubs/research_reports/RRA1663-2.html.

Description:

Conflict Resolution education training services will be provided for youth in Probation facilities and include conflict education workshops to teach youth creative problem solving skills that assist with rehabilitation and eventual reintegration/transition to the community, peer mediation for youth to work with peers to find resolutions to conflict, address racial tensions, etc. and youth leadership/ambassador workshops to train youth to serve as peace ambassadors and work to develop/expand youth councils, resolve facility issues and plan facility events.

Program Name:

County of Los Angeles Probation Department - Economic Stability for Youth Reentering the Community from Halls (#40)

Evidence Upon Which It is Based:

Youth can experience several types of stressors or reintegration challenge as they reenter the community after a period of incarceration. One challenge can include returning to an unstable living situation or family setting (Altschuler & Brash, 2004). Providing supports to stabilize the family and housing situation for a returning youth can help ease their reintegration to the community. Efforts to support the youth and their family may also help youth more easily reconnect with family; moreover, providing support to youths' family members has been cited as a trauma-informed care strategy (Dempsey et al., 2021). Ensuring youth have stable housing may also decrease the risk of future juvenile justice involvement (Walker et al., 2018).

Altschuler, D. M., & Brash, R. (2004). Adolescent and teenage offenders confronting the challenges and opportunities of reentry. *Youth Violence and Juvenile Justice*, 2(1), 72-87.

Walker, S. C., Valencia, E., Bishop, A., Irons, M., & Gertseva, A. (2018). Developing a coordinated youth housing stability program for juvenile courts. *Cityscape*, 20(3), 117-138.

Dempsey, M. P., Davis, W. M., Forbes, P., Penkoff, C. B., Gonsoulin, S., & Harris, P. W. (2021). Juvenile Justice Administrator Perspectives: Reframing Reentry Around Positive Youth Outcomes. *Behavioral Disorders*, 46(3), 187-196.

Description:

Submitted by: County of Los Angeles Probation Department - Economic Stability for Youth Reentering the Community from Halls

Provide youth and family with referral to community-based organization to provide systems navigation, peer support, and auxiliary funds (rental assistance, clothing, beds, etc.) to stabilize the family to reunify youth.

Coordinated Entry Services for families has wait lists and a significant percentage of youth lack stability to reunify with their families upon exit. Current housing opportunities are predicated on need and geared towards the individual and not the family.

The programming supports the Intervention service strategy. Youth and families may reside across the SPAs and Supervisorial Districts.

Program Name:

County of Los Angeles Probation Department - Conflict Resolution in Institutions (#41)

Evidence Upon Which It is Based:

OJJDP and the Safe and Drug-Free Schools Program's "Conflict Resolution Education: A Guide to Implementing Programs in schools, Youth -Serving Organizations , and Community and Juvenile Justice Settings Program Report" states that the effective implementation of conflict resolution processes of negotiation, mediation or consensus decision making requires understanding of four essential principles: 1) separate people from the problem, 2) focus on interests, not positions, 3) invent options for mutual gain and 4) use objective criteria.

In addition, a recent meta-analysis highlighted effective and promising restorative justice practices for juvenile justice settings (Wilson, Olaghere, & Kimbrell, 2017). This study found that restorative justice programs and practices were associated with a "moderate reduction in future delinquent behavior" (pg. 2), with promising approaches including "victim-offender conferencing, family group conferencing, arbitration/mediation programs, and circle sentencing programs" (pg. 2). According to this meta-analysis, mediation-oriented programs were associated with a small effect size in juvenile justice contexts; however, these approaches have been shown to be satisfactory to involved parties in educational settings and can promote development of conflict management skills (Burrell et al., 2003; Malizia & Jameson, 2017).

Burrell, N. A., Zirbel, C. S., & Allen, M. (2003). Evaluating peer mediation outcomes in educational settings: A meta-analytic review. Conflict resolution quarterly, 21(1), 7-26.

Malizia, D. A., & Jameson, J. K. (2018). Hidden in plain view: The impact of mediation on the mediator and implications for conflict resolution education. Conflict resolution quarterly, 35(3), 301-318.

Wilson, D. B., Olaghere, A., Kimbrell, C. S. (2017). Effectiveness of Restorative Justice Principles in Juvenile Justice: A Meta-Analysis. Fairfax, VA: George Mason University, Department of Criminology, Law and Society. <https://www.ojp.gov/pdffiles1/ojjdp/grants/250872.pdf>

Description:

Utilize Community-Based organizations to provide conflict resolution for youth on youth and youth on staff assaults within the facility, using mediation. Addressing assaults through mediation and restorative justice will improve relationships between youth and staff.

Addressing trauma caused by violence will help youth practice empathy, and boost social and emotional competence. Social Emotional Learning is part of positive youth development, one of the guiding principles of the CMJJP. Community engagement and restoration is also a tenant of positive youth development.

This program will support the Intervention service strategy. Services will be delivered across SPAs and Supervisorial Districts where Probation facilities are located.

**Part III. Youthful Offender Block Grant (YOBG)
(Welfare and Institutions Code Section 1961(a))**

A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this plan relates to or supports that strategy.

The Juvenile Justice Development Plan (JJDP) for the Los Angeles County Probation Department reflects and supports the Department's Strategic Goals, which are to: implement evidence-based practices to prevent involvement in the County's juvenile justice system; reform service delivery within our justice systems to develop and expand collaborative efforts for referrals of youth and their families to a community-based network of prevention and aftercare providers; and enhance and expand organizational practices for prevention, intervention, and reentry programs. Los Angeles County has strategized to improve services for our justice involved youth and worked to advance community-based alternatives to incarceration for non 707(b) offenders through our care first jails last framework. The goal is to find less restrictive alternatives such as enhanced case planning with linkages to need-based services in the community. Additional strategies include initiatives for the decarceration of girls and women as part of the County's Strategic Plan.

All strategies utilize a validated risk and needs tool for both 707(B) and non-707(b) youth to identify strengths, risks, and needs of individual youth and then provide adequate and appropriate treatment and services identified through MDTs to address the individualized particular needs of the youth and family.

B. Regional Agreements

Describe any regional agreements or arrangements to be supported with YOBG funds.

N/A

YOBG Funded Program(s), Placement, Service, Strategy and/or System Enhancement

Below are YOBG funded programs reported by the county.

Program Name:

Risks and Needs Assessment (#1)

Nature of Coordination with JJCPA:

The intensive individualized risk and needs assessment and multi-disciplinary case plan are utilized to provide youth with camp placement that meets their service needs while in camp. JJCPA provides funding for formal programming, and credible messenger, transformative mentoring, healing circles, and workforce development while the youth is detained. Prior to the youth transition back into the community a collaborative transitional case plan is developed based on the assessment and case planning process utilizing a Multi-Disciplinary Team (MDT) approach. The transitional case plan is utilized to ensure targeted interventions to be provided in the community by CBOs that may be funded with JJCPA funds and/or leveraging existing funds in the community such as medical. The transitional case plan, which includes education, mental health, housing, substance abuse, provided to the aftercare units, partially funded by JJCPA to provide case management support and supervision in the community upon release. Provision of services in this manner is consistent with the risk-need-responsivity framework, an evidence-based approach to providing services to justice-involved populations that is relevant to juvenile justice populations as well (Brogan et al., 2015).

Brogan, L., Haney-Caron, E., NeMoyer, A., & DeMatteo, D. (2015). Applying the risk-needs-responsivity (RNR) model to juvenile justice. *Criminal Justice Review*, 40(3), 277-302.

Description:

Probation continues to utilize an actuarial risk and needs assessment and case planning in residential treatment (camps) as implemented in the FY 2007-2008, JJDP to identify high risk/high need youth who will be appropriate for the camp program by utilizing two (2) dedicated assessment DPOs, one (1) dedicated DMH Masters in Social Work (MSW) and Los Angeles County Office of Education (LACOE) pupil student advisor at the Camp Assessment Unit (CAU). The multi-faceted assessment assists in identifying appropriate youthful offender dispositions, programs, goals, and re-entry plans, and includes the use of a validated and normed risk assessment instrument, the Los Angeles Risk and Resiliency Checkup (LARRC). Additionally, a Multi-Disciplinary Assessment (MDA) is conducted with partner agencies such as Juvenile Court Health Services (JCHS), the Department of Mental Health (DMH), the Los Angeles County of Education (LACOE), as well as guardians, supportive adults and/or interested parties. The MDA assesses the youth based on criteria that includes age, gender, camp program length, medical and mental

health needs, educational services, substance use, and the youth's interests. The MDA is provided to the Multi-Disciplinary Team (MDT) Coordinators at each facility to be utilized to develop the initial case plan to maintain a youth centered therapeutic milieu and create a transitional case plan.

Program Name:

Residential Treatment (Camp) Programs (#2)

Nature of Coordination with JJCPA:

Deputy Probation Officers assigned to community supervision are included in the transitional Multi-Disciplinary Team (MDT) process. The youth's risk and needs determine service needs for community supervision and guides referrals to community-based programs and services funded through JJCPA. Youth assigned to any community-based supervision programs have access to JJCPA contracted services that are provided by CBOs. The risk and needs of this population are included in the JJCPA funding recommendations approved by the JJCC.

Description:

Youth participating in the YOBG program will be housed at any of the Probation Camps in Los Angeles County dependent upon the youth's profile and needs. Probation Camps are characterized by a culture of care and offer enhanced services to shift thinking to cultivate opportunities for growth. This is a care first model for services which include, mental health services, substance abuse treatment, Dialectical Behavior Therapy (DBT), Cognitive Behavioral Interventions (CBI), case management, vocational training, and transition planning utilizing a network of partners to aid in positive youth development. MDTs work with the youth and family to develop an individualized case plan to effectuate the development of youth and successful re-integration into the community to provide a continuum of care for services in the community.

Program Name:

Camp Community Transition Program (CCTP) - Camp Aftercare and Re-entry (#3)

Nature of Coordination with JJCPA:

The Camp Community Transition Program (CCTP) provides re-entry services coordinated upon a youth's entry into the residential treatment camp system. CCTP collaborates residential treatment staff to develop a reentry plan prior to the youth's release into the community. CCTP also works collaboratively with service providers and other departments that are funded through JJCPA to assist with the referral and enrollment of youth into programs based on risk and need. Some research has demonstrated that reentry services for youth transitioning back to the community can reduce rates of recidivism and delay time to future justice system contact (Bouffard & Bergseth, 2008; Calleja et al., 2016).

Bouffard, J. A., & Bergseth, K. J. (2008). The impact of reentry services on juvenile offenders' recidivism. *Youth Violence and Juvenile Justice*, 6(3), 295-318.

Calleja, N. G., Dadah, A. M., Fisher, J., & Fernandez, M. (2016). Reducing Juvenile Recidivism Through Specialized Reentry Services: A Second Chance Act Project. *Journal of Juvenile Justice*, 5(2).

Description:

CCTP begins working with the youth's family, guardians and/or supportive adults through the Family Assessment Support Team (FAST) to assist in streamlining treatment and services provided to youth during camp placement to re-entry into community as a co-case management model. The FAST also provides supporting services to families during the youth's detention in order to ensure appropriate reunification occurs and that cross-systems coordination is streamlined to support healthier family functions and youth development. The assigned CCTP DPO participates in camp MDT to provide valuable input regarding the family and community dynamics. They build a relationship with the youth and family while the youth is detained to ensure the successful transition of youth upon return to the community to maintain continuity of care. The CCTP DPOs also collaborate with other County departments to provide the family with wraparound resources (housing, jobs, substance abuse treatment) to improve/build on protective factors while in the community.

The Probation Department continues to contract with CBOs to provide educational pathways and vocational opportunity services for credit deficient Probation youth transitioning from Camp. The program is designed to engage youth in enriched opportunities that result in educational and vocational pathways that ultimately lead to meaningful employment and higher education.

COUNTY OF LOS ANGELES

COMPREHENSIVE MULTI-AGENCY JUVENILE JUSTICE PLAN

Fiscal Year 2023-24

A Youth Development Mission, Continuum, and Funding Strategy

JJCC Draft – Dec 6, 2022

TABLE OF CONTENTS

I.	EXECUTIVE SUMMARY	4
II.	JJCPA AND CMJJP BACKGROUND	6
a.	Origins and Foundations of the JJCPA.....	6
b.	History of the CMJJP (2001-2020).....	6
c.	CMJJP Requirements and Limits under Government Code Sections 30061 and 30062.....	8
d.	JJCC's Collaborative Approach to the CMJJP	8
III.	ORGANIZATION AND IMPLEMENTATION OF THE CMJJP	9
a.	Structure of the CMJJP	9
b.	Key Stakeholders	11
c.	FY 2022-23 CMJJP Planning, Development, and JJCPA Funding Allocation Approval Process	11
IV.	MISSION AND GUIDING PRINCIPLES.....	14
1.	CMJJP Mission Statement.....	16
3.	CMJJP Guiding Principles.....	17
4.	Growth Fund-Specific Goals and Guiding Principles	18
V.	FRAMEWORK	20
a.	Youth Development and Empowerment.....	21
b.	Continuum of Services	23
c.	Continuum-Based Funding Strategies	25
VI.	SERVICE STRATEGY	27
a.	Landscaping the Need	27
c.	System, Service Delivery, and Youth/Family Outcomes	36
VII.	CMJJP FUNDING ALLOCATIONS AND JJCPA FUNDING	39
a.	Overview	39
b.	Additional Funding Parameters	39
c.	Model Base-Funding Allocation	40
	Appendix A.....	41
	Recommended Format of Community Feedback on Programs and Projects	41
	Recommended Notification Flyer Format for Community Feedback on Programs and Projects.....	42
	Appendix B.....	43

Recommended Format for Governmental Partner Funding Requests	43
Recommended Notification Letter Format for Governmental Partner Funding Requests	48
Appendix C	39
JJCPA Governmental Funding Request Form.....	51
Appendix D	60
Sample of Existing, Relevant Programs, Services, and Initiatives	60
Appendix E	64
At-Promise Youth Demographic Data	64
Appendix F	72
Probation Youth Demographic Data.....	72
Appendix G	
Summary of Results from the 2020 Juvenile Justice Coordinating Council - Community Advisory Committee County of Los Angeles Youth Service Needs Assessment	78

I. EXECUTIVE SUMMARY

Juvenile Justice Crime Prevention Act (JJCPA), formerly known as Schiff-Cardenas Crime Prevention Act of 2000, provides the County of Los Angeles (the “County” or “LAC”) with an annual allocation of State funds to develop and implement a comprehensive multiagency juvenile justice plan (CMJJP).¹ As mandated by the JJCPA, the CMJJP is developed by the local juvenile justice coordinating council (JJCC).² The CMJJP shall include, but not be limited to, all the following components:³

1. An assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol and youth services resources which specifically target “at-risk,” also known as “at-promise” youth,⁴ juvenile offenders, and their families.
2. An identification and prioritization of the neighborhoods, schools, and other areas in the community that face a significant public safety risk from juvenile crime, such as gang activity, daylight burglary, late-night robbery, vandalism, truancy, controlled substance sales, firearm-related violence, and juvenile alcohol use within the council’s jurisdiction.
3. A local action plan for improving and marshaling resources to reduce the incidence of juvenile crime and delinquency in the areas targeted pursuant to the prioritized areas and the greater community. The JJCC shall prepare their plans to maximize the provision of collaborative and integrated services of all relevant resources and shall provide specified strategies for all elements of response, including prevention, intervention, suppression, and incapacitation, to provide a continuum for addressing the identified male and female juvenile crime problem, and strategies to develop and implement locally based or regionally based out-of-home placement options for youth who are deemed a ward of the court by the juvenile court.

Since its inception, the County’s CMJJP has included strategies that provide community-level prevention and intervention programs, and services that target “high-risk” neighborhoods and focus on achieving success for probationers and at-promise youth. These services have been and continue to be provided through the collaborative efforts of governmental agencies and community-based organizations. Proper use of JJCPA funding and development of the CMJJP is guided by an integrated and collaborative approach to reducing crime and delinquency through leveraging existing resources and resourcing a continuum of evidence-based and promising programs for youth in communities of high need.

¹ Government Code, section 30061

² See: Welfare and Institutions Code, section 749.22

³ *Ibid.*

⁴ Government Code, section 30061 uses the term “at-risk,” however, the modern trend is to substitute the term “at-promise.” For example, in 2019 California Assembly Bill No. 413 removed the term “at-risk” and replaced it with “at-promise” in the California Education and Penal Codes, such that “at-promise” has the same meaning and effect as “at-risk.” While AB 413 did not change the JJCPA’s use of “at-risk,” the JJCC adopts and affirms the use of “at-promise” to validate the experiences and potential of the young people along the continuum of need and levels of interaction with the justice system. Therefore, the JJCC and this CMJJP shall use the term “at-promise” in lieu of “at-risk.”

The process to develop the annual CMJJP and JJCPA funding allocations legally must include:

- A Mission Statement and clear goals
- Guiding Principles to ensure programs and services align with intended outcomes
- A framework based on a Continuum of Care Model to allocate relevant resources
- Unbiased evaluation of services provided
- Data to prioritize neighborhoods, schools, and other areas that pose a risk to public safety

The methodology used to develop the annual CMJJP and funding allocations ensures that:

- The JJCC maintains the alignment of JJCPA funded services to the youth population to ensure the County is meeting the needs of its at-risk and justice-involved youth
 - LGBTQIA+, racial disparities, geography, pop. characteristics **(2017 Probation Workgroup Report)**
- The underlying CMJJP framework is used to allocate JJCPA resources
- The JJCC uses the best data available to define the needs of youth in the County
- The JJCPA funding allocation process remains transparent, efficient, and in line with County budgeting process guidelines
- The CMJJP is based on “programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime for any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation,” in accordance with the law that governs JJCPA funding.

The JJCC allocates JJCPA funds to:

1. Programs, which are ongoing services supporting at least one strategic goal with clearly defined objectives and outcomes, funded by ongoing revenues. Programs are selected by the JJCC based upon the CMJJP Mission and the Based Funded Goals and Guiding Principles, which may be found in *Section IV., Mission and Guiding Principles*, on pages 14-16 of this document.
2. Projects, which are temporary endeavors undertaken to create a unique product, service, or result in support of a strategic goal. Projects are considered based upon the CMJJP Mission and the Growth Funded Goals and Guiding Principles, which may be found *Section IV., Mission and Guiding Principles*, on pages 16-17 of this document.

II. JJCPA AND CMJJP BACKGROUND⁵

a. Origins and Foundations of the JJCPA

The Schiff–Cardenas Crime Prevention Act was passed by the California State Legislature in 2000 to establish a juvenile justice funding source for California counties. Later termed the Juvenile Justice Crime Prevention Act (JJCPA), the funds support the development and implementation of county juvenile justice plans that provide a “continuum of responses to juvenile crime and delinquency and demonstrates a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.”

Each county must establish a local multi-agency Juvenile Justice Coordinating Council (JJCC) which, according to Welfare and Institutions Code (WIC) § 749.22, must be chaired by the county’s chief probation officer and composed at minimum of representatives from specific, listed public agencies, as well as community-based organizations and an at-large community representative. The JJCC is charged with developing a Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) that:

- Assesses existing services and resources that target at-risk and justice-involved youth and their families;
- Prioritizes neighborhoods, schools, and other areas with high rates of juvenile crime;
- Lays out a strategy for prevention, intervention, suppression, and incapacitation responses to juvenile crime and delinquency that is based on programs and approaches with demonstrated effectiveness; and
- Develops information-sharing systems to coordinate actions and support evaluation.”⁶

While the JJCC oversees the development of the CMJJP, the LAC Probation Department plays the primary role of coordinator and administrator of JJCPA funds at the local level in the County.

b. History of the CMJJP (2001-2020)

Since 2001, the County has received approximately \$28 million each year in base JJCPA funding, in addition to variable growth JJCPA funds since 2015. While JJCPA-funded programming was regularly updated, the CMJJP remained mostly unchanged from 2001-2018. Between March and December 2017, the Board of Supervisors (Board) worked with the LAC Probation Department and community stakeholders to update membership for the JJCC, including adding ten community representatives as voting members to the JJCC.

Noting that the CMJJP had not been changed significantly in almost two decades, on December 19, 2017⁷ the Board mandated that the CMJJP be revamped to reflect best practices, incorporate evaluation findings, and be informed by the needs of youth. In response, on March 28, 2018 the JJCC created a 13-member ad hoc CMJJP Taskforce (Taskforce) composed of nine community

⁵ Juvenile Justice Crime Prevention Act Landscape Analysis Report, prepared by RDA on 12/22/2017.

⁶ Juvenile Justice Crime Prevention Act Gap Analysis Report, prepared by RDA on 4/30/2018.

⁷ Motion by Supervisor Mark Ridley-Thomas and Chair Sheila Kuehl: “Establishing Effective and Diverse Governance of Juvenile Justice Funds”

representatives and four County agency representatives. In November 2018 a community representative and a FUSE Executive Fellow were selected to co-lead the Taskforce. The Taskforce was charged to update and revise a FY 2019-20 CMJJP and to make recommendations as to the spending of FY 2019-20 JJCPA funds. The updated FY 2019-20 CMJJP included a formalized, ongoing planning process to annually redesign the CMJJP and to develop a revised spending plan based on the Resource Development Associates, Inc. evaluation, general research, and other relevant information about the County's population needs, and available youth services and funding resources.⁸

The Taskforce met more than 13 times from March 2018-April 2019 to develop a revised FY 2019-20 CMJJP⁹ based on a philosophy of partnership between diverse public agencies and community-based organizations to promote positive youth development and prevent youth delinquency through shared responsibility, collaboration, and coordinated action. The FY 2019-20 CMJJP served as a theoretical and practical foundation on which programs and services are selected, implemented, and evaluated to maximize benefit to the youth population served.¹⁰ Of particular interest to the Taskforce was finding meaningful ways to fund community-based organizations in areas and service categories with the highest needs in the most time efficient way possible while also empowering community-based organizations that had not previously been party to a County contract.

On March 18, 2019, the Taskforce submitted the FY 2019-20 CMJJP to the JJCC for approval. The JJCC unanimously approved the updated FY 2019-20 CMJJP. A March 26, 2019 Board motion praised the FY 2019-20 CMJJP as “data-driven” and stated that it “creates the foundation for improved JJCPA allocation for years to come that can serve to enhance youth development and delinquency prevention Countywide.”¹¹ The March 26, 2019 Board motion also required that the JJCC, to the best of its ability, adopt a FY 2019-20 JJCPA fiscal allocation that was aligned to the FY 2019-20 CMJJP.

On April 5, 2019 the Taskforce finalized the FY 2019-2020 fiscal allocation, which allocated \$68.9 million in JJCPA funds to provide services to more than 25,000 justice-involved and at-risk youth. The spending plan also passed as much as 75-80% of the funding to community-based organizations, reversed from previous spending plans where funds were 67%+ spent by governmental agencies. The FY 2019-2020 fiscal allocation was approved by the JJCC on April 15, 2019 and then by the Board on April 30, 2019.

⁸ In 2017, Resource Development Associates was contracted by the Los Angeles Probation Department to conduct a more comprehensive evaluation of JJCPA than has been attempted in the County since the funding was created.

Their three reports -- Juvenile Justice Crime Prevention Act Landscape Analysis Report, Juvenile Justice Crime Prevention Act Gap Analysis Report and Juvenile Justice Crime Prevention Act Program Effectiveness Report -- are based on quantitative data and qualitative research conducted over the course of approximately one year.

⁹ Full Title: “County of Los Angeles Comprehensive Multi-Agency Juvenile Justice Plan and Annual Juvenile Justice Crime Prevention Act Budget 2019-2020: *A Youth Development Mission, Continuum, and Funding Strategy*”

¹⁰ *Ibid.*, p.9.

¹¹ Motion by Supervisors Janice Hahn and Mark Ridley-Thomas: “Supporting a Revamped Comprehensive Multi-Agency Juvenile Justice Plan and Improved JJCPA Grant Administration”

In accordance with the FY 2019-20 CMJJP, on December 10, 2019 the JJCC appointed an ad hoc subcommittee to update and revise the FY 2020-21 CMJJP and to make recommendations as to the spending of FY 2020-21 JJCPA funds (FY 2020-21 CMJJP Subcommittee). The FY 2020- 21 CMJJP Subcommittee met in the months of December 2019-February 2020 and delivered its final report, the FY 2020-21 CMJJP, and the FY 2020-21 JJCPA funding allocation at the JJCC meeting on February 7, 2020. The JJCC unanimously approved the FY 2020-21 CMJJP.

c. CMJJP Requirements and Limits under Government Code Sections 30061 and 30062

Under the JJCPA, a CMJJP must serve “at-risk,” also known as “at-promise”, and/or probation youth.¹² It must also be based on components like an assessment of available resources and priority areas to fund, a continuum of effective responses, collaboration and integration, and data collection and evaluation. Specifically, the law requires:

- An assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-promise juveniles, juvenile offenders, and their families.
- An identification and prioritization of the neighborhoods, schools, and other areas in the community that face a significant public safety risk from juvenile crime, such as gang activity, daylight burglary, late-night robbery, vandalism, truancy, controlled substances sales, firearm-related violence, and juvenile substance abuse and alcohol use.
- A local juvenile justice action strategy that provides for a continuum of responses to juvenile crime and delinquency and demonstrates a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-promise youth and juvenile offenders.
- A description of the programs, strategies, or system enhancements that are proposed to be funded pursuant to this subparagraph.

JJCPA-funded programs, strategies, and system enhancements must:

- Be based on programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime for any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation.
- Collaborate and integrate services of all the resources set forth in the assessment of available resources.
- Employ information sharing systems to ensure that county actions are fully coordinated and designed to provide data for measuring the success of juvenile justice programs and strategies.

Pursuant to Government Code 30062, JJCPA funds allocated by the JJCC shall not be used by local agencies to supplant other funding for Public Safety Services, as defined in Section 36 of Article XIII of the California Constitution.

d. JJCC’s Collaborative Approach to the CMJJP

The approach to annually revise the CMJJP in Los Angeles recognizes that there has already been a wealth of collaboration and coordination across City and County agencies, researchers,

¹² *Supra* n. 4.

advocates, youth and community-based organizations to develop strategies and recommendations to improve youth, family and community well-being, and that there is increasingly so. The JJCC aims to capture, adopt, and build on – and not recreate – the frameworks and recommendations already proposed through existing and prior cross-agency and community collaborations, including:

- ❑ Resource Development Associate reports: *Juvenile Justice Crime Prevention Act Landscape Analysis Report* (December 2017), *Juvenile Justice Crime Prevention Act Gap Analysis Report* (April 2018) and *Juvenile Justice Crime Prevention Act Program Effectiveness Report* (April 2018)
- ❑ Denise Herz and Kristine Chan, *The Los Angeles County Probation Workgroup Report* (March 2017)
- ❑ Los Angeles County Office of Child Protection, *Paving the Road to Safety for Our Children: A Prevention Plan for Los Angeles County* (June 2017).
- ❑ Los Angeles County Office of Violence Prevention, *Early Implementation Strategic Plan: A Blueprint for Peace and Healing* (June 2020)
- ❑ Los Angeles County Alternatives to Incarceration, *Alternatives to Incarceration Work Group Final Report: Care First, Jails Last, Health and Racial Justice Strategies for Safer Communities* (March 2020)
- ❑ Los Angeles County: Youth Justice Reimagined, W. Hayward Burns Institute (October 2020)
- ❑ RAND Corporation: A Gap Analysis of the Los Angeles County Juvenile Justice Crime Prevention Act Portfolio (January 2022)

The work of the Probation Working Group in 2017 to develop a “Countywide Juvenile Justice Strategic Plan” is especially relevant. The principles adopted by the JJCC for the CMJJP are in large part based on that Plan, calling for “a comprehensive strategic framework focused on greater interagency collaboration, resources, and systemic changes to prevent additional trauma, reduce risk factors, and increase protective factors by connecting families, youth, and children to supportive systems within their communities.”

Given the commitment to reimagining youth justice, LA County conducts annual revisions to its CMJJP. There exist several opportunities to improve the alignment between the JJCPA CMJJP and best practices (Whittaker, Smucker and Holliday, 2022). For example, the JJCC and the Los Angeles County Probation Department envisions those programs offered include a youth developmental approach and that they are culturally responsive and trauma-informed (Whittaker, Smucker and Holliday, 2022). The JJCC conducts an annual literature scan on best practices approaches in juvenile justice programming, and strives to: 1) provide a continuum of services for different risk and need levels, 2) draw from a positive youth development approach, 3) ensure programs are family-focused and community-led, 4) apply a racial-equity framework to programming, 5) offer culturally responsive programming and 5) use evidenced-based practices (Whittaker, Smucker and Holliday, 2022).

III. ORGANIZATION AND IMPLEMENTATION OF THE CMJJP

This section describes the components of the CMJJP and the process by which the CMJJP and JJCPA funding allocation should be revisited annually.

a. Structure of the CMJJP

The CMJJP has been developed based on a philosophy of partnership between diverse public agencies and community-based organizations to promote positive youth development and prevent youth delinquency through shared responsibility, collaboration, and coordinated action. The CMJJP serves as a theoretical and practical foundation on which programs and services are selected, implemented, evaluated, and continuously improved to maximize benefit to the youth population served.



b. Key Stakeholders –

- California Board of State and Community Corrections (BSCC)
- Los Angeles County Board of Supervisors (Board)
- Public Safety Cluster (District 1-5 Board Justice Deputies)
- Los Angeles County Juvenile Justice Coordinating Council (JJCC)
 - JJCC's Community Advisory Committee (JJCC-CAC), a Standing Subcommittee
 - Annual CMJJP and JJCPA Spending Allocation Ad Hoc Subcommittee (CMJJP Subcommittee), an Ad Hoc Committee
- Youth Justice Advisory Group
- LAC Probation Department
- Governmental departmental partners
- Community-Based Organization (CBO) service providers
- RAND Corporation, the contracted JJCPA evaluator
- Los Angeles County Youth Commission

c. FY 2022-23 CMJJP Planning, Development, and JJCPA Funding Allocation Approval Process

Step 1:

JJCC Convene CMJJP Ad-Hoc Subcommittee to Review JJCPA Gap Analysis and Update CMJJP (March 2023 and Complete May 2023) and reconvene to review funding submissions in Fall 2023 (September 2023 through December 2023)

JJCC Adopts a Resolution to Create the FY 2024-25 JJCC-CMJJP Ad-Hoc Subcommittee (January 2023)

The FY 2024-25 CMJJP Ad-Hoc Subcommittee is formed by the JJCC to utilize the data and recommendations prepared by the JJCC, the JJCC-CAC, and JJCPA Evaluator (RAND Corporation) to draft an annual update to the CMJJP and JJCPA funding allocations for the ensuing fiscal year. The membership of the FY 2024-25 CMJJP Ad-Hoc Subcommittee should proportionally reflect the composition of permanent and non-permanent members of the JJCC. Annually a Resolution is created to be presented during the January/February JJCC meeting.

The Resolution includes the JJCC-CMJJP Ad-Hoc Subcommittee Member Composition.

- Comprised of up to 13 JJCC Members
- Co-Led by a JJCC member elected by the JJCC-CMJJP Ad-Hoc Subcommittee members at their first meeting and that includes:
 - The JJCC Chair and,
 - Up to six (6) permanent members and up to six (6) non-permanent members
 - Those members selected based first on self-nomination and, if necessary, by random drawing of those self-nominated.
- The self-nomination must include a commitment by the nominee to be present for Ad-Hoc Subcommittee meetings. The imperative work of the JJCC-CMJJP Ad-Hoc Subcommittee can only be completed with full attendance and participation including completion of assigned work.
- A process is included to maintain the percentage based upon the JJCC's Permanent Members and Non-Permanent Members (17 Permanent and 11 Non-Permanent) to ensure equitable distribution of JJCC Representation.

- The Ad-Hoc Subcommittee members choose a Co-Chair during the first meeting. The Co-Chair facilitates meetings when the Chair is unavailable. Additionally, the Co-Chair completes the JJCC-CMJJP Ad-Hoc Subcommittee Report. The Co-Chair provides the updates during the JJCC and JJCC-CAC meetings.
- The Ad-Hoc Subcommittee members are responsible for having made a commitment to be present for Ad-Hoc Subcommittee meetings. Additionally, the Ad-Hoc Subcommittee members complete evaluations of funding request submissions and present the information during the Ad-Hoc Subcommittee meetings.

Rules of the Road: In order to assist in a process to complete the funding meetings, since 2020, the Rules of the Road have been adopted.

- Subcommittee (and JJCC) may recommend categories (e.g. primary prevention or intervention), programs and projects (e.g. substance abuse prevention in A City), but can only recommend specific providers if those providers are governmental agencies or subject to a Board contract (e.g. LAC Dept. of B or the P/PP). We cannot recommend any other specific providers (i.e. named CBOs).
- Conflict of interest rules apply to our work in the subcommittee, so be thoughtful about recommendations for funding.
- If the JJCC representative is a county department, it does not present a conflict of interest. If you are a JJCC member affiliated with a listed program, you will have to determine how those rules apply to you.
- If surface issues are identified by Ad-Hoc Subcommittee members, they are asked to provide solutions in concert with the issues
- The CMJJP Ad-Hoc Subcommittee's work was a two-part mission: to complete the CMJJP and to bring forth the recommended funding allocations. Should there be surface issues identified by a JJCC Member, it was requested that the member provide solutions along with the identified issues.
- To ensure deliverables, they would need to remain mission-focused on the work before them. Should any identifiable issues be raised that are outside of the two-part mission, the identified issues would be redirected to the appropriate channels.

The County Executive Office (CEO) maintains the Conflict of Interest (COI) and Statement of Economic Interests (Form 700). County Commission members (including JJCC Members and Alternates) must submit their information by completing the Assuming/Leaving Office and Annual forms.

- The COI website includes frequently asked questions, information regarding the Statement of Economic Interests and how to complete the forms.
- The Los Angeles County Commission Manual states:
 - "Conflicts of Interest and Statement of Economic Interests (Form 700) Commission members must keep their personal interests separate from their Commission duties and responsibilities, and avoid conflicts of interest. A conflict of interest occurs if Commission members allow their personal relationships, money (or the promise of money), or other outside factors to influence how they perform their Commission duties and responsibilities. A conflict of interest also exists if Commission members use information acquired in their capacity as Commission members for personal gain. To avoid potential conflicts or the appearance of any conflicts, Commission members may not participate in discussions, deliberations, or recommendations regarding issues 7 | Page in which they have a personal or financial interest. In addition, they

- may not accept gifts from lobbyists or anyone doing business with the County or who may come before the Commission. This is against County policy and may be illegal.”
- The JJCC received Conflict of Interest Training from the County Counsel on July 26, 2019.

FY 2023-24 JJCC-CMJJP AD-HOC SUBCOMMITTEE MEMBERSHIP		
JJCC MEMBERSHIP	AGENCY/COMMUNITY	REPRESENTATIVE
Permanent Member	Los Angeles County Probation (Chair)	Adam Bettino
Permanent Member	Los Angeles County Parks and Recreation (Co-Chair)	Mercy Santoro
Permanent Member	Los Angeles County Department Mental Health	Karen Streich
Permanent Member	Los Angeles County Public Defender's Office	Luis Rodriguez
Permanent Member	Superior Court – Juvenile Special Needs Court	Tricia Penrose
Permanent Member	Los Angeles County Office of Education	Tapau Osborne
Non-Permanent Member	Non-Profit CBO Supervisorial Representative District 1	Bikila Ochoa
Non-Permanent Member	Non-Profit CBO Supervisorial Representative District 3	Josh Green

The JJCPA Evaluator (RAND) will review the methodologies for evaluation to include literature reviews of effective programs. The evaluation process of JJCPA funded programs will include the following: interviews and/or focus groups with program staff and clients; analysis of program utilization data and program-specific outcome data; and evaluation of justice outcomes to adequately assess the effectiveness of its programs at reducing crime and delinquency. The evaluation of JJCPA funded programs is carried out to assess services and programs impacts on youth, families and communities served. The JJCPA evaluator will also conduct a gap analysis, which may help to understand the disproportionate involvement of JJCPA funded program youth in the juvenile justice system and identify youth service gaps that might exist. See *Appendix B* for data to be submitted by funded organizations.

The gap analysis and evaluation of funded programs to update the CMJJP is especially needed in light of the COVID-19 pandemic, which may have exacerbated service challenges. What we now know about ACEs (Adverse Childhood Experiences). Equally important is assessing how information sharing of data governed by Federal and State Laws...

Step 2: JJCC-CAC Community Feedback Survey (Publish July 1, Close October 1, 2023)

The JJCC-CAC shall engage the community in identifying needs, proven strategies, and systemic issues of JJCPA operations by means of a survey. The survey is meant to gather information from stakeholders connected to or impacted by the juvenile justice system (e.g. community members, youth and families, governmental agencies, and community-based organizations) about the unmet needs of justice-involved and at-risk youth in the County of Los Angeles. This information will provide insight and guidance to the JJCC-CAC and the JJCC on how JJCPA funding can better support young people and close gaps in the services provided to them. Convene a JJCC-CAC survey ad hoc committee to be done in coordination with the JJCC-Governance and Procedure Ad-Hoc Subcommittee update. The survey should at minimum be designed to solicit answers to the following questions:

- ☐ What types of services and strategies are most in need of funding in the County of Los Angeles to better serve at-risk youth and/or youth who have had contact with the justice system?
- ☐ What categories of youth programming should be targeted to? What
- ☐ geographic areas in the County are in most need of services?

Formalize survey process to improve coordination of the survey design (including sample size), ensure survey reliability, and outreach and engagement efforts, supervisorial districts to align with RAND findings community/youth/provider input and develop and communication and outreach plan.

Step 3: JJCC-CAC Community Feedback on Programs and Projects (Publish July 1, Close September 1, 2023)

The JJCC-CAC shall solicit and accept feedback on programs and projects that improve youth and family wellness and community safety by increasing access to opportunities to strengthen resiliency and reduce delinquency consistent with the CMJJP. While the JJCC-CAC may learn about programs or projects, it cannot and will not recommend specific providers receive funding.¹³ The purpose of this feedback process is informational only. See *Appendix A* recommended submission format and example.

Step 4: Governmental Requests for Funding (Send July 1, 2023, to September 1, 2023, 5:00 PST) The LAC Probation Department will solicit requests for funding from relevant governmental partners who provide or contract for services and resources consistent with the CMJJP Mission Statement and Guiding Principles. See *Appendix B* for a recommended request format and example.

Step 5: JJCPA Evaluation Report Presented to the JJCC (Spring 2023)

Based on the submission of required data from JJCPA funded agencies, throughout the year, the JJCPA Evaluator (RAND Corporation) will conduct process and outcome evaluation of some JJCPA funded programs and services and will provide data collection support for all JJCPA-funded programs at Probation Department direction.

RAND will provide the JJCC with an analysis of target population and community needs in addition to reports that document the outcomes of select JJCPA funded programs and services, providing recommendations as requested by the JJCC to ensure alignment with literature reviews of effective programs. The presentation to the JJCC will include public feedback and discussion of recommended changes. Thereafter, the JJCC will appoint a FY 2024-25 CMJJP and JJCPA Spending Allocation Ad-Hoc Subcommittee (FY 2024-25 CMJJP Ad-Hoc Subcommittee) to develop a draft of the FY 2024-25 CMJJP and JJCPA funding allocation for JJCC consideration and approval.

¹³ Consistent with the opinion of LAC Counsel, the JJCC can recommend categories (e.g. primary prevention or intervention), programs and projects (e.g. gang reduction in SPA No. X or substance abuse prevention in Y City) but can only recommend specific providers receive funding if those providers are governmental agencies or subject to certain a Board contracts. The JJCC may not recommend any other specific providers (i.e. named CBOs).

Step 6: CMJJP Ad-Hoc Subcommittee Presents Draft FY 2024-25 CMJJP and FY 2024-25 JJCPA Funding Allocation to the JJCC-CAC in October 2023

The CMJJP Ad-Hoc Subcommittee presents a draft of the FY 2024-25 CMJJP and high-level FY 2024-25 JJCPA funding allocation to JJCC-CAC approximately half-way through the Ad-Hoc Subcommittee's allocated meeting time. The JJCC-CAC holds a public meeting to receive input on the drafts. Feedback from the JJCC-CAC is considered and incorporated into the draft CMJJP and annual JJCPA funding allocation by the CMJJP Ad-Hoc Subcommittee.

Step 7: JJCC Approves the FY 2024-25 CMJJP and the CMJJP Ad-Hoc Subcommittee Presents its Final FY 2024-25 JJCPA Funding Allocation Recommendations (December 2023)

The FY 2024-25 CMJJP Ad-Hoc Subcommittee presents its findings and recommendations as well as a draft FY 2024-25 CMJJP and FY 2024-25 JJCPA funding allocation for the JJCC's consideration. All drafts should be submitted to the JJCC seven calendar days before the JJCC meets to ensure adequate time for JJCC member review.

Step 8: JJCC-CMJJP Ad-Hoc Subcommittee Presentation of Funding Request Recommendations JJCC Meeting (December 2023) and the JJCC will Agendize and vote during the January/February JJCC Meeting (2024). Additional JJCC-CAC meeting to be held prior to the funding meeting in January/February.

Step 9: CMJJP Ad-Hoc Subcommittee Presents Draft FY 2024-25 CMJJP and FY 2024-25 JJCPA Funding Allocation to the JJCC-CAC (December 2023)

The CMJJP Ad-Hoc Subcommittee presents its FY 2024-25 JJCPA funding allocation to JJCC-CAC. The JJCC-CAC holds a public meeting to receive input on the final CMJJP Ad-Hoc Subcommittee recommendations. A report summarizing the community feedback is prepared by the Chair of the JJCC-CAC and submitted to the JJCC seven calendar days before the JJCC meets in January 2024 to ensure adequate time for JJCC member review

Step 10: JJCC Approves the FY 2023-24 JJCPA Funding Allocation (January 2023)

The JJCC approves the FY 2023-24 JJCPA funding allocation and the FY 2023-24 CMJJP Ad-Hoc Subcommittee is dissolved. The JJCC-approved versions of the FY 2023-24 CMJJP and the FY2023-24JJCPA funding allocation are forwarded to the County of Los Angeles's Board of Supervisors for initial review by their justice deputies at a Public Safety Cluster meeting.

Step 11: Los Angeles County Board of Supervisors Approves CMJJP and Annual JJCPA Funding Allocation (Spring 2023)

The Board of Supervisors considers and adopts the FY 2023-24 CMJJP and FY 2023-24 JJCPA funding allocation by means of a Board Motion.

Step 12: Annual JJCPA Funding Allocation Submitted to Board of State and Community Corrections (May 1 2023)

As required by statute, the FY 2023-24 CMJJP is submitted annually to the BSCC no later than May 1st, 2023.

IV. MISSION AND GUIDING PRINCIPLES

1. CMJJP Mission Statement

The mission of the Comprehensive Multi-Agency Juvenile Justice Plan is to improve youth and family wellness and community safety by increasing equitable investments in and access to opportunities to strengthen resiliency and reduce delinquency.

The Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) provides the County of Los Angeles with a strategy that focuses on building healthy and safe communities, using a comprehensive and coordinated plan partially funded by JJCPA to prevent recidivism and reduce delinquency.

2. Statement on Racial Equity

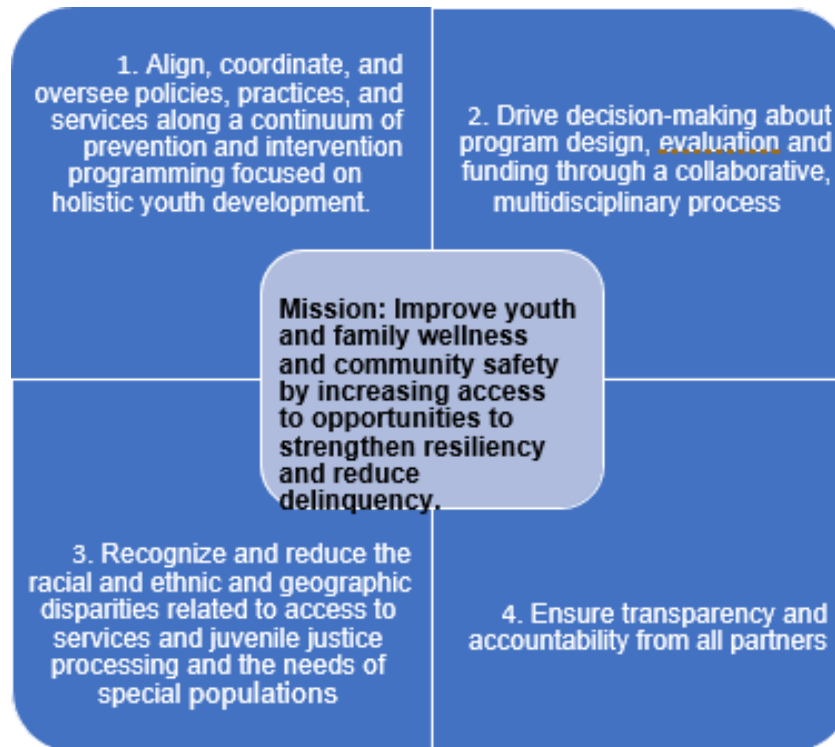
The youth justice system reflects racial and ethnic disparities (RED) resulting from historical, structural inequities – including greater investments in the custody, control and punishment of Black, Indigenous and People of Color (BIPOC), purported to achieve public safety, and underinvestment in public and community institutions promoting health and well-being. In 2020, the discourse and contention with racial equity, especially in the context of the criminal justice system, has reached an inflection point. On July 21, 2020, the Los Angeles Board of Supervisors passed a motion creating an Antiracist, Diversity and Inclusion Initiative “to identify and confront explicit institutional racism.”¹⁴ In the meantime, projects like the Alternatives to Incarceration Initiative and the Youth Justice Workgroup are embarking on sweeping transformations to the youth and criminal justice systems that are explicitly guided by racial equity principles.

In keeping with the realities of and current confrontations with structural racism, the CMJJP should embrace a call for anti-racism as it is guided by a commitment to and investment in BIPOC and their communities.

¹⁴ Revised Motion by Supervisor Mark Ridley-Thomas: “Establishing an Antiracist Los Angeles County Policy Agenda.”

3. CMJJP Guiding Principles

To accomplish this mission, the following guiding principles were developed to drive the work of key partners in Los Angeles County to:



Specifically, the Guiding Principles encompass the following objectives:

1. Align, coordinate, and oversee policies, practices, and services along a continuum of prevention and intervention programming focused on holistic youth development. The youth development system should:
 - Whenever possible, reduce contact between youth and the juvenile justice system with diversion programs and other community-based resources.
 - Deliver services using a continuum of promising practices, best practices, and evidence-based programs that build on youth's strengths and assets and support the development of youth's skills and competencies.
 - Use strength-based screening and assessment tools to assess youth and family needs, build meaningful case plans and appropriately connect youth and families to appropriate services.
 - When the use of out of home placements—non-secure or secure—is necessary, utilize family-based settings (e.g., relative, a nonrelative extended family member, and foster care placements) whenever possible, maintain safe environments in placements, engage/deliver services within a therapeutic milieu, and provide reentry services to ensure a seamless and positive return to the community.

2. Drive decision-making about systems coordination and integration, programming and direct services, evaluation and funding through identifying, developing and resourcing opportunities for collaborative, multidisciplinary partnerships among county agencies, community-based organizations (CBOs), youth and parents that have been impacted by the juvenile justice system, and other interested stakeholders.
3. Recognize and reduce the racial and ethnic and geographic disparities related to investments in custody, control and punishment approaches, access to services and juvenile justice processing and the needs of special populations including (but not necessarily limited to): females, LGBTQ-2A youth, crossover/dually-involved youth, youth who become parents, undocumented, and transitional age youth without family/caretakers/support systems.
4. Ensure transparency and accountability from all partners engaged in youth development service delivery for fiscal management, measuring outcomes related to their work, and implementing effective practices.
 - Collect and report consistent and meaningful outcomes on program impact and effectiveness on an annual basis (at minimum) to assess the effectiveness and equitable impact of policies, practices, and programs.
 - Develop and support capacity of all partners to conduct consistent and meaningful data collection and evaluation.
 - Ensure studies involve research methodologies that are aligned with the perceptions and experiences of communities of color.

4. Growth Fund-Specific Goals and Guiding Principles

The goal of the JJCC in allocating JJCPA Growth Funds is to promote innovative services, programs, and strategies through JJCPA funding to change and transform lives of youth involved in or at-risk of involvement in the probation system, and lower recidivism.

The Guiding Principles for Growth Funds are to:

1. Provide financial support across the continuum of youth development prevention, intervention, and diversion.
2. Support innovative projects, including pilot projects or one-time costs (consistent with County Board policy that ongoing costs be funded by ongoing revenues/continuing expenditures with continuing revenues, in compliance with *Board Policy 4.030 - Budget Policies and Priorities*). Examples of these include:
 - a. Training and capacity building to improve organizations in more effective and efficient programming
 - b. One-time events/programs

- c. Enhancements to and evaluations of existing programming and employment opportunities for youth (enhanced arts programming, tutoring, sports, internships, and activities that allow youth to connect with natural and cultural resources in the LA area)
 - d. Improvements to environments where youth programming is provided
 - e. Technology, art supplies, books, etc.
 - f. Improvements for energy efficiency and environmental sustainability and long-term cost savings
 - g. Youth emergency funds, such as for:
 - i. Life necessities (housing, food, clothing, etc.)
 - ii. Transportation
 - iii. Counseling
3. Prioritize funding for community-based service provision, including:
- a. By community-based service providers with less access to funding and potential to provide and scale up services effectively
 - b. In areas with high levels of youth arrest (based on up-to-date data) and/or under served
 - c. Organizations who target programming to youth with highest needs
 - d. May support JJCC infrastructure, evaluation, juvenile justice cross-system collaboration and coordination development (including both County agencies and CBOs), and governance beyond base-fund allocations, as deemed appropriate by the JJCC.

V. FRAMEWORK

Based on the mission and guiding principles, the CMJJP uses the following definitions for Youth Development and model for a continuum of services, to outline five funding strategies: primary prevention, focused prevention/early intervention¹⁵, intervention, capacity-building, and evaluation and infrastructure.

Trauma-informed Care: Estimates suggest that up to 90 percent of youth involved in the juvenile justice system have been exposed to at least one type of trauma (Abram et al., 2004), which has led to an increasing recognition of the importance of offering trauma-informed care to this population (Skinner-Osei et al., 2019). The National Child Traumatic Stress Network (2015) has outlined several ways in which a juvenile justice system can be trauma-informed, including by having trauma-informed policies and procedures, doing screenings and assessments to identify youth who have experienced trauma, ensuring that staff have been trained in trauma-informed approaches, and providing trauma-informed programming. Additional resources on trauma-informed care for youth across the spectrum of risk can be found through resources such as the National Child Traumatic Stress Network.

Racial Equity Framework: Black, Indigenous, and People of Color (BIPOC) are more likely to come into contact with law enforcement and be rearrested, though their rates of involvement in delinquent behavior are similar to their White peers (McGlynn-Wright et al., 2020; Mitchell, 2005; Onifade et al., 2019). Juvenile justice programs should aim to address these inequities. This might include approaches such as ensuring that these youth are being offered services, enrolled in services, and equally benefitting from services. It may also include understanding whether youth from diverse racial backgrounds have different needs or are experiencing different challenges to engagement and ensuring that those are being equitably addressed. Resources include:

- Lantos et al., 2022, Integrating Positive Youth Development and Racial Equity, Inclusion, and Belonging Approaches Across the Child Welfare and Justice Systems. Bethesda, MD: ChildTrends. <https://www.childtrends.org/publications/integrating-positive-youth-development-and-racial-equity-inclusion-and-belonging-approaches-across-the-child-welfare-and-justice-systems>
- Annie E. Casey Foundation, 2015, Race Equity and Inclusion Action Guide. Baltimore, MD: Author. https://assets.aecf.org/m/resourcedoc/AECF_EmbracingEquity7Steps-2014.pdf

Culturally Appropriate and Responsive Programming: Culturally responsive programming includes elements reflecting the cultures of the youth being served, which can include language, communication styles, and other factors (Feldman et al., 2010). Offering culturally responsive programming is one way to address racial and ethnic disparities in the juvenile justice system, as it can increase the effectiveness of the programming for diverse racial and ethnic groups (Cabaniss et al., 2007; Hoytt et al., 2001). Some examples of ways that programs can be culturally responsive include offering programming in multiple languages; understanding cultural norms related to the role of family, and adapting programming to include family elements as appropriate; and understanding cultural norms surrounding interactions with authority figures, and identifying ways to improve youth and family member comfort levels with program leadership. Resources include:

- Impact Justice, 2021, Culturally responsive programming for youth. Oakland, CA: Author. <https://probation.acgov.org/probation-assets/files/juvenile-services/SB823/Resources/Culturally%20responsive%20programming.pdf>
- Rogers & Granias, 2019, Culturally specific youth development programs: An evaluation guide. Saint Paul, MN: Wilder Research. https://www.wilder.org/sites/default/files/imports/Wilder_CulturallySpecificOST_PracticeGuide_5-19.pdf

Evidence-Based Practices: Ideally, juvenile justice systems are offering evidence-based programs – that is, those that have been demonstrated to result in positive outcomes for participating youth. Typically, a program is designated as “evidence-based” after multiple high-quality evaluations have demonstrated its effectiveness, and ideally it has been tested in a similar context and population as the juvenile justice system is targeting. However, there can be substantial variability in the types of settings, populations, and outcome measures used in evaluation studies (Applegarth, Jones, & Brooks Holliday, forthcoming), and programs should be mindful about applying findings from studies to their local context. It is also important that these practices be implemented with fidelity in the local setting to increase the likelihood they will accomplish the expected outcomes. For this reason, conducting local evaluations of the implementation and outcomes of programs and services is important.

Vision for Supporting Family’s Needs: Best practices for juvenile justice systems indicate that programming should be family-focused. Evidence demonstrates that strong bonds between children and families can promote pro-social behavior (e.g., Brook et al., 1998), and therefore programming should promote engagement of family members (Luckenbill and Yeager, 2009; Osher et al., 2012; Pennell, Shapiro, and Spigner, 2011; Shanahan and diZerega, 2016). It is also important that family be conceptualized broadly and include not just biological parents, but also foster or adoptive parents and extended family as relevant.

Supporting Communities with High and Very High Need w/Target Prevention Services

The risk-need-responsivity model is an evidence-based approach to providing services to individuals involved in the legal system (Bonta & Andrews, 2016). This model indicates that the intensity of services should be matched to a youth’s risk level, such that higher risk and need youth should receive more intensive services. Services should also be matched to the specific needs of the youth – for example, if a youth has a substance use problem, there should be an intentional effort to provide substance use treatment services to that individual. This match between services and youth risk and need levels is important, as there is evidence that providing overly intensive interventions to low-risk youth can have iatrogenic effects (e.g., increase the likelihood of justice system contact) (Dowden and Andrews, 1999). For this reason, it is important to ensure that services target the highest need youth. Ideally, this begins with the provision of prevention programs for at-risk youth, and then moving toward graduated sanctions and treatment programs for youth who have committed delinquent acts (Wilson and Howell, 1993).

a. Youth Development and Empowerment

Youth Development has become recognized both as theoretical framework and practice based on adolescent stages of development. In theory, Youth Development supports research that youth are continuing to change and develop; and as practice, Youth Development programs

prepare youth to meet the challenges of adolescence by focusing and cultivating their strengths to help them achieve their full potential. For systems including justice, child welfare and education, Youth Development approaches can serve “as an alternative approach to community health and public safety that builds on the strengths of youth, families and communities, addresses the root causes of crime and violence, prevents youth criminalization, recognizes youth leadership and potential, and turns young people’s dreams into realities.”¹⁶ Youth Development as a framework for service delivery works with youth in a place-based, asset-based, holistic and comprehensive way.

Based on research, youth development should be a system, a collective impact model, with its own infrastructure and resources to ensure effective coordination, efficacy and accountability across public agencies and community-based organizations.¹⁷ Ultimately, Youth Development systems and supports would achieve outcomes through activities and experiences that help youth develop social, ethical, emotional, physical, and cognitive competencies. For instance, youth development should:

- ❑ Help young people develop identity, agency, and orientation towards a purposeful future;
- ❑ Cultivate young people’s academic and critical thinking skills, life-skills and healthy habits, and social emotional skills;
- ❑ Link youth to holistic support systems; and,
- ❑ Empower youth to engage in the betterment of their communities and the world.

Additionally, we understand that child-serving systems alone do not fully meet the needs of vulnerable youth. Youth and children are part of family units, and further are connected to their larger community, and social ecology which necessitates looking comprehensively at the underlying social, economic, and environmental conditions that impact vulnerable children, youth, and families. Therefore, a key aspect of advancing positive youth outcomes, is ensuring that there are youth and family empowerment opportunities to engage with the systems throughout all stages of their system involvement.

¹⁵ It is recognized that systems may use different terminology, like “focused prevention” or “secondary prevention,” to describe similar youth populations and stages of prevention and intervention.

¹⁶ LA for Youth report: “Building a Positive Future for LA’s Youth: Re-imagining Public Safety of the City of Los Angeles with an Investment in Youth Development” (2016).

¹⁷ *Ibid.*

b. Continuum of Services

As stated above in *Section II.a.*, state law requires that the CMJJP include a “local juvenile justice action strategy that provides for a continuum of responses to juvenile crime and delinquency.” Funding should go to “programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime for any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation.” Thus, the CMJJP should be grounded in a continuum of responses in Los Angeles County, even though JJCPA funds may only fund part of that continuum.

Research and local cross-sector initiatives have supported the importance of developing a continuum of services targeted at discrete populations of youth. The CMJJP defines the following three populations as its focus:

- **Pre-system connected/at-promise youth**¹⁸ – Risk or “risk factors” are considered alongside strengths or “protective factors” in determining what responses should happen to prevent or reduce the likelihood of delinquency. The CMJJP adopts the definition of risk from a 2011 guidebook on delinquency intervention and prevention by the National Conference of State Legislators:

There are identified risk factors that increase a juvenile’s likelihood to engage in delinquent behavior, although there is no single risk factor that is determinative. To counteract these risk factors, protective factors have also been identified to minimize a juvenile’s likelihood to engage in delinquent behavior. The four areas of risk factors are: individual, family, peer, and school and community.

Individual risk factors include early antisocial behavior, poor cognitive development, hyperactivity, and emotional factors, such as mental health challenges. Family risk factors include poverty, maltreatment, family violence, divorce, parental psychopathology, familial antisocial behaviors, teenage parenthood, single parent family and large family size. Peer-related risk factors include of association with deviant peers and peer rejection. School and community risk factors include failure to bond to school, poor academic performance, low academic aspirations, neighborhood disadvantage, disorganized neighborhoods, concentration of delinquent peer groups, and access to weapons. Many of these risk factors overlap. In some cases, existence of one risk factor contributes to existence of another or others.¹⁹

¹⁸ A federal definition of “at-risk youth” also exists under 20 U.S. Code § 6472: “The term ‘at-risk’, when used with respect to a child, youth, or student, means a school aged individual who is at-risk of academic failure, dependency adjudication, or delinquency adjudication, has a drug or alcohol problem, is pregnant or is a parent, has come into contact with the juvenile justice system or child welfare system in the past, is at least 1 year behind the expected grade level for the age of the individual, is an English learner, is a gang member, has dropped out of school in the past, or has a high absenteeism rate at school.”

¹⁹ National Conference of State Legislators, *Delinquency Prevention and Intervention: Juvenile Justice Guidebook for Legislators* (2011).

□ **LAC Departments that have funding for this population include:**

LAC Department of Children and Family Services
LAC Department of Public Social Services
LAC Department of Mental Health
LAC Department of Parks and Recreation
LAC Arts and Culture
LAC District Attorney's Office
LAC Public Library
LAC Workforce Development and Aging Community Services
LAC Office of Education
Los Angeles Unified School District
LAC Chief Executive Office
My Brother's Keeper
City of Los Angeles Gang Reduction Youth Development
LAC Department of Health Services
LAC Office of Violence Prevention
LAC Department of Public Health

- **Youth with initial and early contacts with law enforcement** – These youth have had initial and early contacts with law enforcement or would likely otherwise have had law enforcement contacts through referrals, such as from communities, education, or other systems.

Departments that have funding for this population include:

LAC District Attorney's Office
LAC Department of Children and Family Services
LAC Department of Mental Health
LAC Department of Health Services

- **Probation youth** – These youth include those under community supervision as informal and formal wardship (Welfare and Institution Code sections 654, 654.2, 725, 790, 601 and 602).

To support these populations, the CMJJP will fund the following continuum of youth development services that must be part of a broader continuum of responses to prevent or reduce delinquency in Los Angeles County. The continuum below is based on the holistic youth development framework defined above. Recognizing that the terms primary prevention, focused prevention/early intervention and intervention are used in a variety of fields – including juvenile justice, delinquency, dependency and child welfare, public health, and education, the CMJJP further defines these terms in the next section, adopting the holistic, health- oriented terms that the field of juvenile justice has increasingly embraced.²⁰

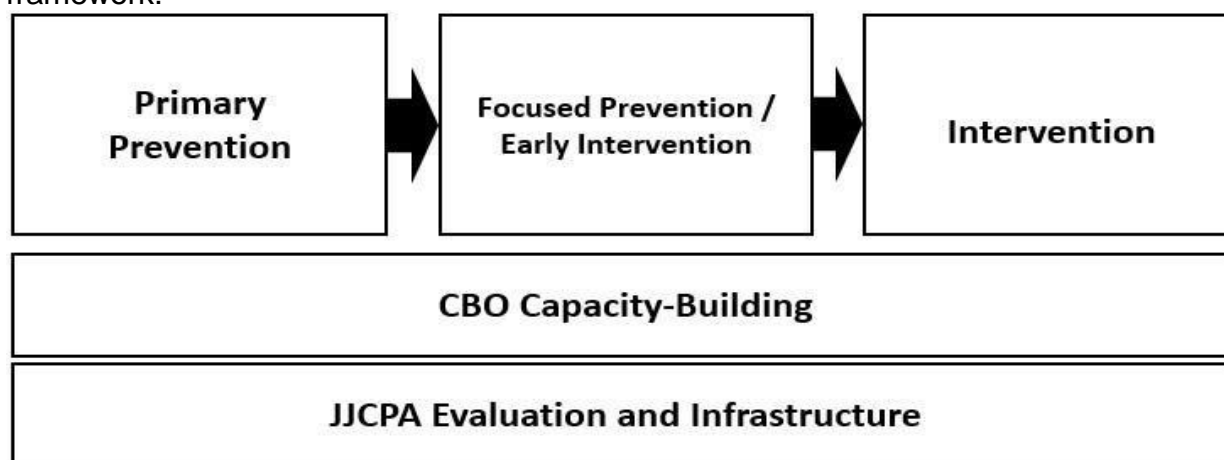
²⁰ The U.S. Department of Justice Office of Juvenile Justice and Delinquency Prevention's definitions also provide helpful context when considering the development of a continuum of services:

-Prevention: "Programs, research, or other initiatives to prevent or reduce the incidence of delinquent acts and directed to youth at risk of becoming delinquent to prevent them from entering the juvenile justice system or to

Target Population	Estimated Numbers ¹	Continuum of Youth Development services	Service categories (discussed further in the sections below)
Pre-system connected/at-promise youth	706,147	Primary Prevention	-Behavioral Health Services -Education/Schools -Employment/Career/Life Skills -Socio-emotional supports -Housing -Parent/caregiver support -Arts and recreation
Youth with initial and early contacts with law enforcement	10,000	Focused Prevention/Early Intervention	
Probation youth	4,054	Intervention	

c. Continuum-Based Funding Strategies

The following funding strategies for the CMJJP correspond with the continuum of services. Each strategy is designed to be flexibly applied based on the individuals and specific services involved, but should always adhere to the CMJJP guiding principles and youth development framework:



- **Strategy 1: Primary Prevention:** Provide children and families (focusing on those at-promise) and the identification of conditions (personal, social, environmental) that contribute to the occurrence of delinquency) with an array of upfront supports within their own communities to minimize their chances of entering the juvenile justice system and maximize their chances of living healthy and stable lives.²²

intervene with first-time and non-serious offenders to keep them out of the juvenile justice system. This program area excludes programs targeted at youth already adjudicated delinquent, on probation, and in corrections.”

-Intervention: “Programs or services that are intended to disrupt the delinquency process and prevent a youth from penetrating further into the juvenile justice system.”

²¹ See *Section VI., Service Strategy* and *Appendix E, Probation Youth Demographic Data* for data supporting these estimates.

²² Adapted from definition in OCP Prevention Plan; Denise Herz, Probation Workgroup Report, 3.3.17.

- **Strategy 2: Focused Prevention/Early Intervention:** Provide upfront supports and services to children and families, whose holistic needs put them at greater risk of delinquency system involvement, in order to intervene early and prevent involvement or further penetration into the delinquency system (see pages 18-19 for a definition of "risk").
 - o *Diversion Intervention to Community-Based Services* – Redirects system responses and provides children and families to avoid involvement or further involvement in delinquency with community-based supports and services to prevent a young person's involvement or further involvement in the justice system. Although there is wide variation in diversion programming nationwide, evidence suggests that diverting young people from the juvenile justice system as early as possible is a promising practice.²³

Departments or agencies that may refer youth to diversion programs include, but are not limited to, schools, service organizations, police, probation, or prosecutors.²⁴
- **Strategy 3: Intervention:** Provide children and families who are already involved in delinquency with supports and services to address the factors leading to their behavior and reduce the likelihood of reoccurring delinquency.²⁵
 - o *During Community Supervision* – Provide children who are on community supervision (including those reentering their homes and communities after a period of placement or detention) and their families with community-based supports and services to prevent the further involvement in the justice system.
 - o *In-Custody* – Provide in-custody children and their families with community-based supports and services prior to and while preparing to reenter their homes and communities to prevent their further involvement in the justice system.
- **Strategy 4: Capacity Building of Community-Based Organizations:** Support community-based organizations with capacity-building, training, and cross-training, evaluation, and to regularly track and monitor outcomes and use the results to drive County policy and practice change.
- **Strategy 5: JJCPA Evaluation and Infrastructure:** Support annual evaluation and ongoing training and supports for the JJCC and JJCC-CAC to provide leadership on the development and implementation of the CMJJP.

²³ A Roadmap for Youth Diversion in Los Angeles County.

²⁴ Definition from Board of State and Community Corrections, *Youth Reinvestment Grant Program: Request for Proposals* (2018).

²⁵ Denise Herz, Probation Workgroup Report, 3.3.17.

VI. SERVICE STRATEGY

Based on a broad needs assessment, the CMJJP has identified additional service parameters and priorities within the continuum of youth development prevention and intervention strategies.

a. Landscaping the Need

Strategically targeting JJCPA funds should be informed by a landscape of “need” – consistent with state law requirements that a CMJJP be based on assessment of resources and priority areas to fund. To define need, the following categories of information have been deemed important:

- **Youth** – demographic data about at-promise and probation youth
- **Programs and services** – mapping of existing programs and services for the focus populations
- **Funding** – available resources and gaps for such programs and services.

The information presented in the CMJJP are consolidated from available and accessible sources; they do not reflect a comprehensive mapping, only an attempt to be more informed about how JJCPA is situated in a broader context. Ultimately, the question that should drive the CMJJP and funding allocation is: “how should JJCPA funds best serve at-promise and probation youth’ needs in Los Angeles County given its available programs and funding resources?”²⁶

i. At-Promise Youth²⁷

	Estimated Number
Estimated Total Youth in Los Angeles County (under age 18)	2,144,549
Estimated at-promise groups	
-Number of youth living below poverty line	514,692
-Number of chronically absent youth, minus those in the SES disadvantaged group (2019)	33,570
-Number of unduplicated suspensions (2019)	29,819
-Number of youth using substances, above poverty threshold	142,120
Total in at-promise groups	720,201 (33.58% of youth)

²⁶ See Appendix C for a list of Sample Existing, Relevant Programs, Services, and Initiatives.

²⁷ See Appendix D for At-Promise Youth Demographic Data

Identifying at-promise youth is not a straightforward process, as the definition is expansive and there are limited data sources available that provide information about relevant risk factors. Some potential indicators are more widely available, such as those related to poverty and suspensions. Others are difficult to estimate at the population level, such as family violence, parental psychopathology, and association with deviant peers. Moreover, available data come from a variety of sources, which use different methods and have different operational definitions of some constructs (e.g., poverty), making it difficult to synthesize estimates while accounting for duplicates (as some youth are likely to be identified as “at-promise” based on multiple indicators). However, estimates based on available data provide some guidepost as to the size of this population, which in turn helps to inform funding levels across categories (i.e., prevention, intervention).

ii. Youth with initial and early contacts with law enforcement Los Angeles County Overall Youth Arrests

	2012	2013	2014	2015	2016	2017	2018
Total Juvenile Pop. ²⁸	2,342,708	2,318,007	2,295,315	2,274,801	2,253,113	2,221,435	2,188,893
Total arrests ²⁹	25,581	20,076	17,279	13,237	11,399	9,788	8,133
Felony arrests	9,271	7,806	6,906	5,224	4,827	4,538	3,943
Misdemeanor arrests	12,362	9,702	8,184	6,716	5,709	4,636	3,843
Status Offense arrests	3,948	2,568	2,189	1,277	863	614	347

The table of Overall Youth Arrests shows marked decreases in the total arrests as well as felony, misdemeanor and status offense arrests from 2012 to 2018. These reductions are part of a steep decline in juvenile arrests in the State over the past decades (<http://www.cjcj.org/news/11883>).

iii. Probation Youth³⁰

1. Probation Youth – Snapshot by Disposition and Psychotropic Medications

Youth in Probation System	2018 (Dec. 31 snapshot)	2019 (Dec. 31 snapshot)	2020 (Oct. 31 snapshot)	2021 (Oct. 31 snapshot)	2022 (Oct. 31 snapshot)
Active Supervision	5,098	4,412	3,538	2,281	1838
Supervision Dispositions					
- 654	448	306	125	68	195
- 654.2	247	169	145	95	93
- 725(a)	299	285	222	143	141
- 727(a)	1	0	0	0	0
- 790	277	246	197	108	56
- Home on probation	2162	1992	1,746	1029	707
- Suitable Placement	646	631	435	301	214
- DJJ	61	60	35	56	37
- Bench warrant	760	607	549	423	314
- Out-of-State/ Courtesy Supervision/ Interc ounty Transfer to Los Angeles	25	23	11	52	20

²⁸ https://www.ojjdp.gov/ojstatbb/ezapop/asp/profile_display.asp

²⁹ <https://openjustice.doj.ca.gov/crime-statistics/arrests>

³⁰ See Appendix E for Probation Youth Demographic Data

Youth in Probation System	2018 (Dec. 31 snapshot)	2019 (Dec. 31 snapshot)	2020 (Oct. 31 snapshot)	2021 (Oct. 31 snapshot)	2022 (Oct. 31 snapshot)
Intercounty Transfer to LA	79	67	56	39	46
Pending	118	26	17	6	15
Juvenile Halls	538	550	325	248	351
-On psychotropic meds	149 (27.7%)	160 (29.1%)	132 (40.6%)	99 (38.9%)	165 (47.0%)
Camps	259	300	133	79	88
-On psychotropic meds	93 (35.9%)	124 (41.33%)	72 (54.1%)	50 (63.3%)	36 (40.9%)
Dorothy Kirby Center	48	53	58	50	40
-On psychotropic meds	37 (77%)	42 (79.25%)	46 (79.3%)	43 (86.0%)	27 (67.5%)

From 2018 to the present, there appears to have been a reduction in the youth on active supervision. Reductions were observed across all supervision dispositions, but proportionally speaking, were notably large for 654 (a 85% reduction from the 2018 snapshot to the 2021 snapshot), 654.2 (a 62% reduction from the 2018 snapshot to the 2021 snapshot), and DJJ (a 43% reduction from the 2018 snapshot to the 2020 snapshot).³¹ Of note, it is somewhat difficult to determine what might account for these reductions, especially from 2019 to 2020, given the influence of COVID-19 on County agencies (e.g., Courts were only hearing a subset of cases). In addition, stay at home orders may have reduced the number of youth interacting with Probation during 2020.

2. Youth on Probation by Geography

The highest numbers of youth under probation supervision live in the following areas and zip codes:

2022

- a. 93535 Lancaster/Quartz Hill
- b. 90044 Athens (City of LA)
- c. 90003 South Central (City of LA)
- d. 90037 South Central (City of LA)
- e. 90011 South Central (City of LA)

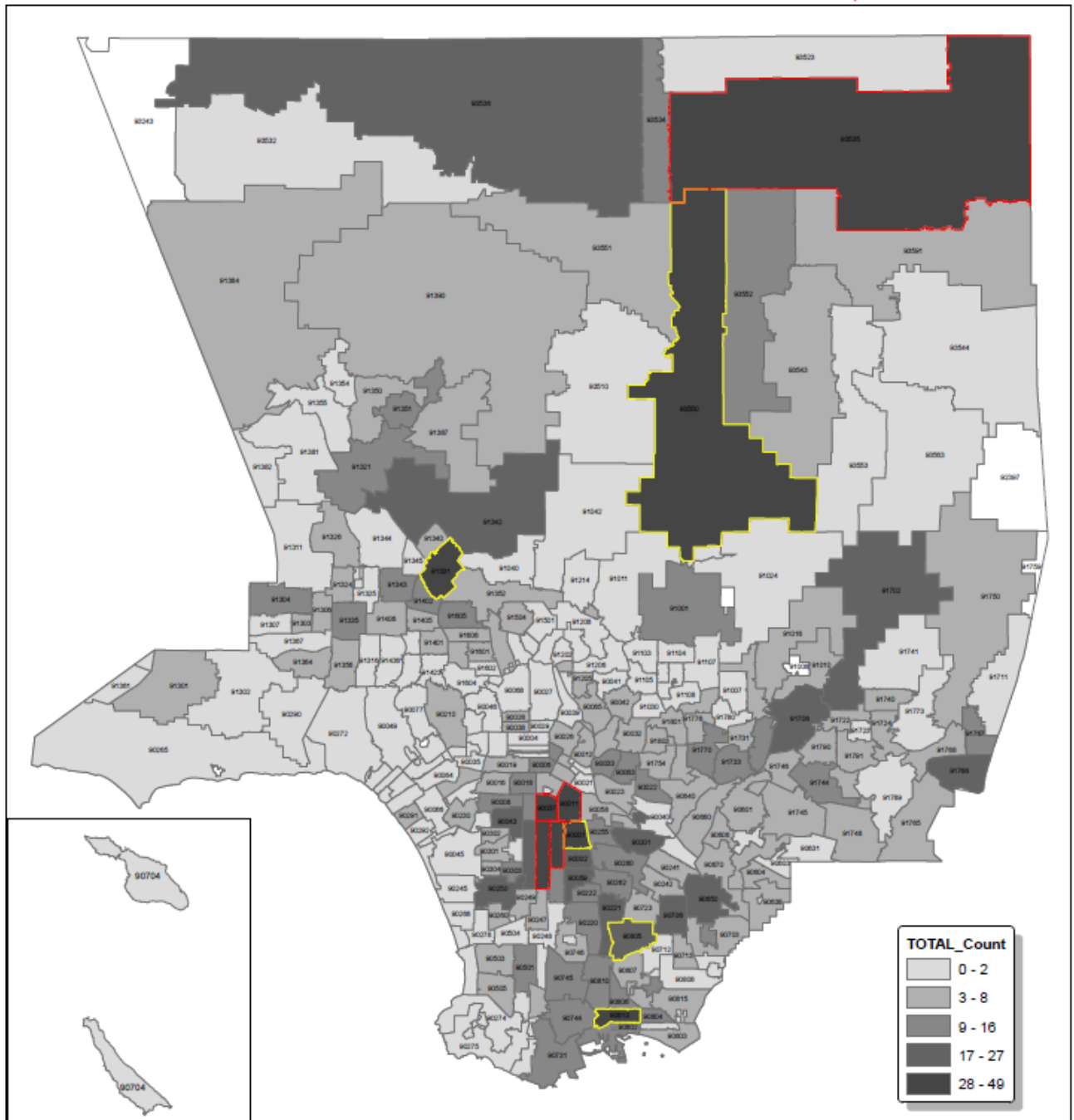
³¹ The number of youth on out-of-state/courtesy supervision also declined substantially but includes a relatively small number of youth.



County of Los Angeles Probation Department

Youth by Zip Code

10/31/2022



2021

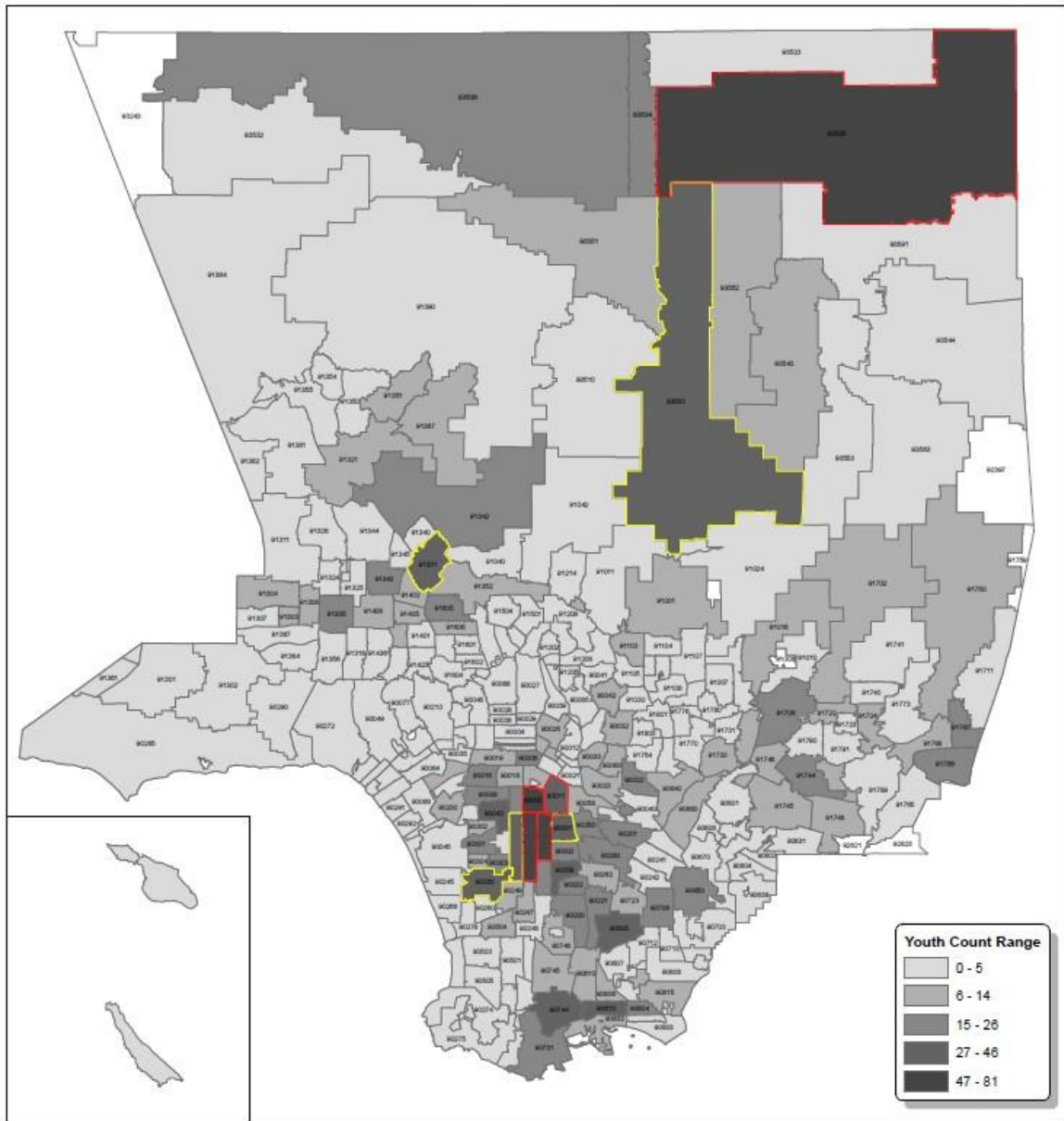
- a. 93535 Lancaster/Quartz Hill
- b. 90044 Athens (City of LA)
- c. 90003 South Central (City of LA)
- d. 90037 South Central (City of LA)
- e. 93550 Palmdale



County of Los Angeles Probation Department

Youth by Zip Code

10/31/2021



2020

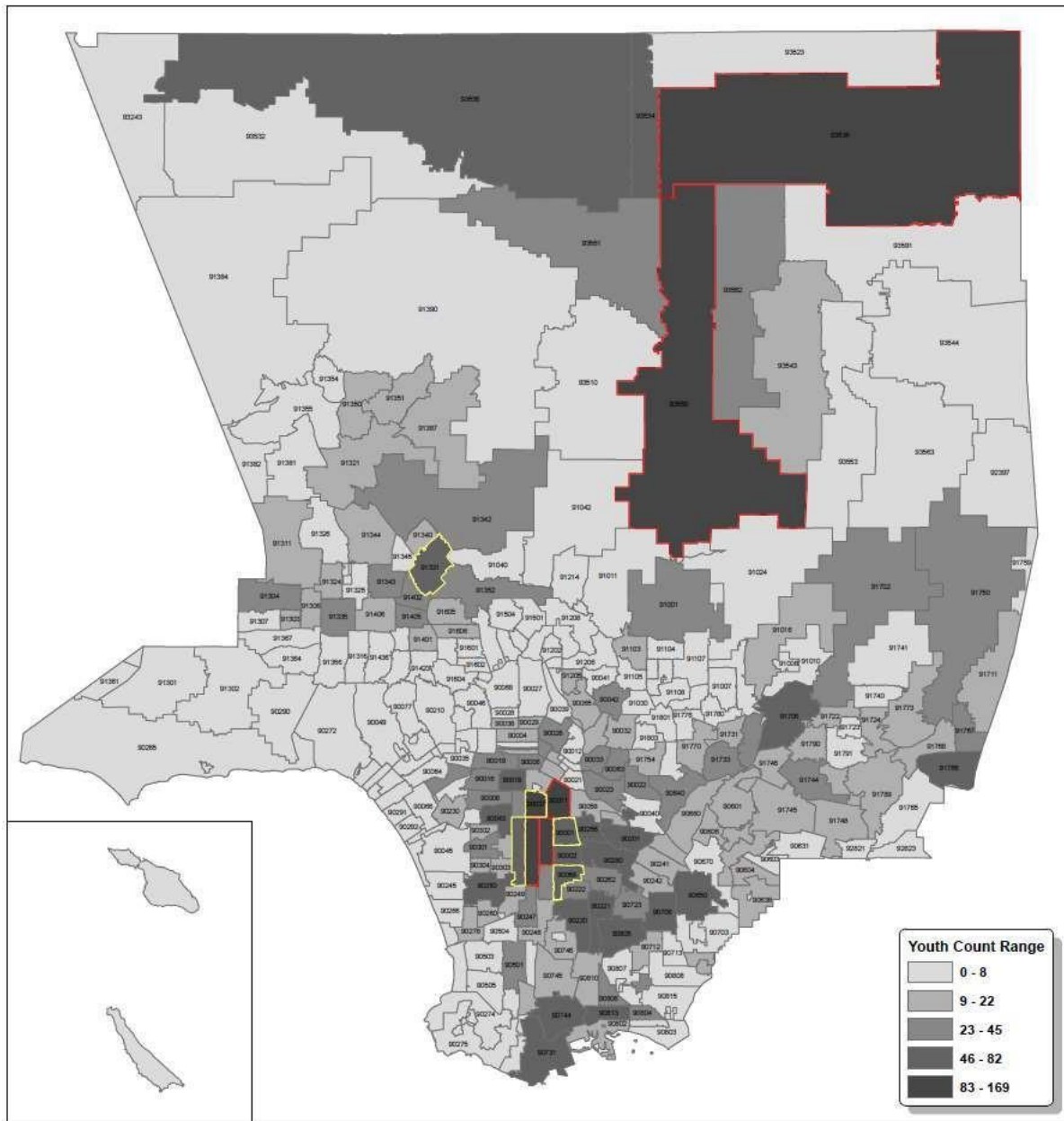
- a. 90044 Athens (City of LA)
- b. 93535 Lancaster/Quartz Hill
- c. 90003 South Central (City of LA)
- d. 93550 Palmdale
- e. 90011 South Central (City of LA)



County of Los Angeles Probation Department

Youth by Zip Code

10/31/2020



2019

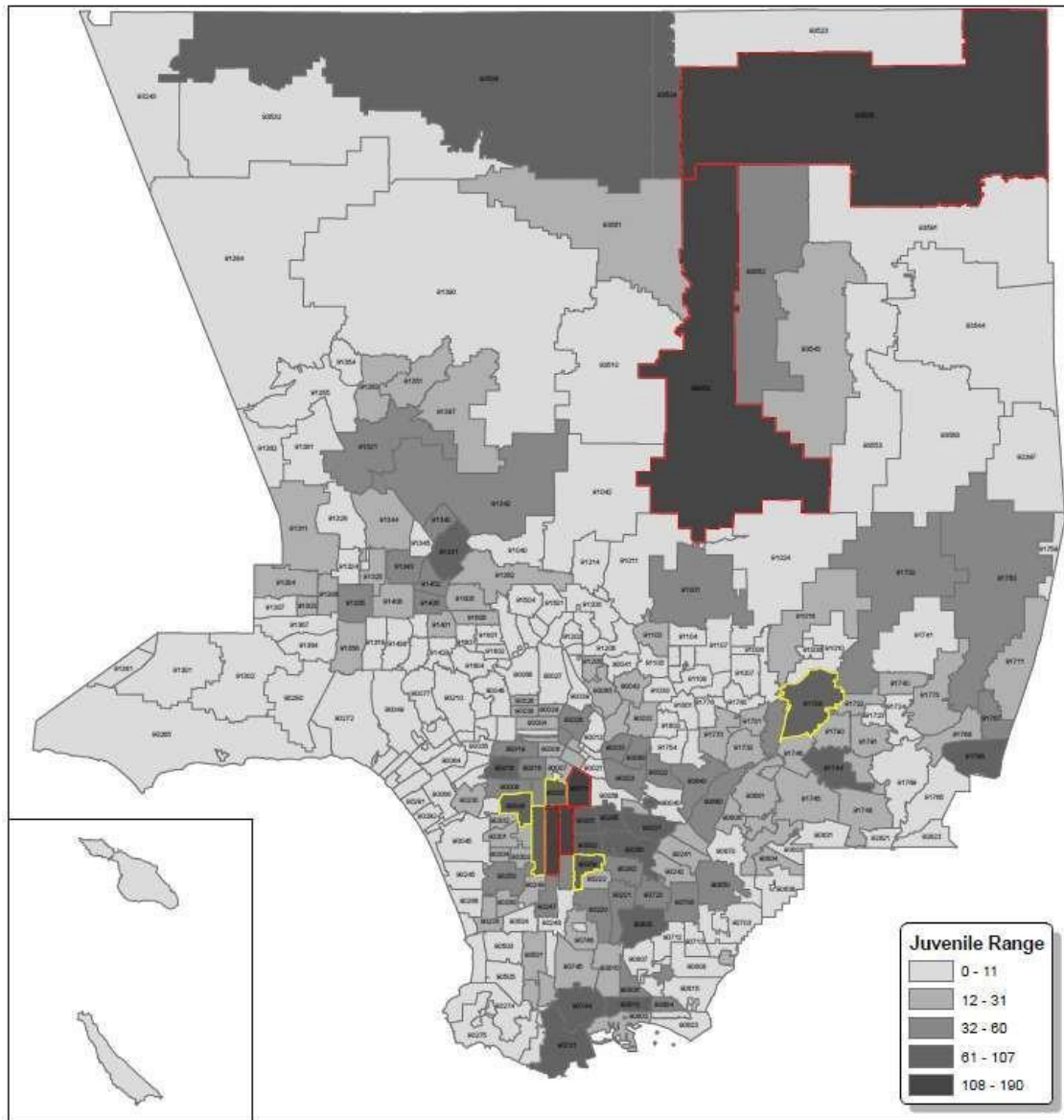
- a. 93535 Lancaster
- b. 90044 Athens (City of LA)
- c. 93550 Palmdale
- d. 90003 South Central
- e. 90805 North Long Beach



County of Los Angeles Probation Department

Juveniles by Zip Code

01/24/2020



These data indicate the areas of the County with the most Probation-involved youth have remained stable over the past three years. This may suggest the ongoing need for investment in these areas, not just in intervention services but also in prevention services.

b. Recommended Service Categories and Approaches

Along the continuum of prevention and intervention services structured around a youth development framework, the CMJJP should support the following service categories and approaches. With a few modifications, these categories and approaches were the recommendations of the JJCPA evaluation conducted by Resource Development Associates. These approaches should be built into requests and contracts for services by public and community-based service-providers.

Physical Health, Mental Health, and Substance Abuse Treatment
<ul style="list-style-type: none"> • Provide target youth populations with appropriate health, mental health, and substance abuse treatment that target their individual needs • Specifically, fund community-based, trauma informed behavioral health interventions and more community-based substance abuse treatment in neighborhoods with high density of youth on probation
Schools/Educational Support
<ul style="list-style-type: none"> • Fund educational advocacy and system navigation for parents/guardians • Fund an asset-based, family and community centered approach to truancy reduction that helps families address issues that limit regular school attendance • Fund community-based providers in schools to provide tutoring/academic support for youth, and educational advocacy and system navigation for youth and families • Fund intervention workers to facilitate violence prevention and safe neighborhoods • Fund access to support remote/online learning
Employment/Career/Life Skills
<ul style="list-style-type: none"> • Increase focus on job development, including career readiness and professional skill-building, vocational training, creative and alternative career training • Strengthen educational pathways to community college courses to promote Career Technical Educational Certifications • Providers should be able to subsidize employment for up to 6-months to increase the likelihood that employers will hire youth • Increase opportunities for vocational skill development, and align vocational training with career opportunities • Loosen the restrictions on the type of accepted employment opportunities to support internships, seasonal employment, and subsidized employment that support career pathways • Leverage and align high-risk/high-need employment with existing LA County youth employment programs, such Youth Workforce Innovations and Opportunity Act-funded Youth Source Centers • Support life skills (e.g., financial literacy, self-care, and stress management) components to employment and educational programs

Socio-Emotional Support
<ul style="list-style-type: none"> • Support community-based programs with a focus on racial equity, historical trauma, and racism • Provide programming focused on personal growth and expression, including creativity, mindfulness, and spirituality • Provide peer and adult mentoring services, particularly for young people of color • Provide gender-specific, culturally, and racially responsive services to at-risk youth • Provide LGBTQ+ specific support services for youth • Partner with schools and CBOs to provide social justice curriculum and restorative justice models in spaces serving youth to promote youth advocacy and voice • Provide CBOs discretionary funding that can be used for supplemental services to support youth and their families (e.g., incentives, household goods, field trips) • Increase services that serve youth and families together, as well as those specifically for parents/caregivers • Prioritize providers who work across the continuum to provide continuity of services For youth
Housing
<ul style="list-style-type: none"> • Support housing linkage assistance for youth and families with unstable housing • Support alternative housing for youth who cannot live at home • Partner with the Los Angeles Homeless Services Authority (LAHSA) and LA County Homeless Initiative, particularly housing navigation and housing problem-solving for transitional aged youth (TAY) • Establish pathways to LA County's Coordinated Entry System (CES)
Parent/Caregiver Support
<ul style="list-style-type: none"> • Fund wraparound services that include the family • System navigation and referral to basic needs providers • Fund individual and group mental health support to parents/caregivers
Arts, Recreation and Well-Being
<ul style="list-style-type: none"> • Support arts-focused programming in the areas of employment/career and socio-emotional development • Provide out-of-school time opportunities in safe spaces and access to mentors • Access to health, fitness, life skill and self-care classes and workshops • Support for cultural events, sports, and recreational activities that promote positive youth development

c. System, Service Delivery, and Youth/Family Outcomes

Ultimately, the success of the CMJJP and any program funded by JJCPA must be guided by an evaluation of its implementation and impact. The following outcomes at three levels – system implementation, service provision, and youth and family impact – can guide evaluation and systems and program improvement.³²

³² The outcomes for service delivery and improved youth and family well-being are adopted from the 2017 Probation Working Group's report.

Systems level	Service provider level	Youth/Family level
See CMJJP guiding principles	<p>Probation Practice</p> <ul style="list-style-type: none"> - Successful completion rates for supervision - Average length of time under supervision and in specific Probation programming - Average length of detention in juvenile hall pending disposition or post-disposition awaiting placement or camp - Factors related to the increase or decrease of length of time under supervision - Level and type of interaction and contact between supervising probation officers and their clients - Relationship between the use of a validated risk and needs tool, case plan goals, and referred/completed services - Relationship between risk and needs identified by a validated tool and the services received - Relationship between services, supervision, and achieving case plan goals - Amount and type of service delivery for youth in placements - Continuity of services once youth leave placements and reentry the community - Level of coordination between agencies (e.g., Probation, the Department of Children and Family Services, and the Department of Mental Health) - Strengths and challenges related to interagency collaboration <p>Program Delivery by Community-Based Agencies</p> <ul style="list-style-type: none"> - Types of programs accessed by clients 	<p>Improvement in Protective Factors—Individual and Family Strengths</p> <ul style="list-style-type: none"> - Change in protective/strength assessment scores - Stable living situation - Stable educational plan (enrollment in school, improvement in attendance, improvement in performance, improved behavior at school, access to an IEP, school progressions (increase in credits, graduation, GED)) - Economic stability (e.g., employment for older youth) - Increase in positive, supportive family relationships - Connection to positive, supportive adults - Connection to positive, extracurricular activities - Connection to employment <p>Reduction in Risk and Need Factors</p> <ul style="list-style-type: none"> - Risk/need assessment scores - Decreased family conflict - Decreased substance misuse/abuse - Decreased mental health stress - Access to basic legal documents needed for employment <p>Supervision Success</p> <ul style="list-style-type: none"> - Completion of probation - Completion of community service - Completion of restitution - Probation violations and whether sustained (WIC 777—e.g., violations related to school, drugs) <p>Recidivism</p> <ul style="list-style-type: none"> - New camp/Dept. of Juvenile Justice placements - New arrests

	<ul style="list-style-type: none"> - Successful completion rates for programs - Average length of time in programs - Retention rates for programs - Fidelity of service delivery across programs - Average time between service referral and provision of services - Cultural competency of programs (including gender specific programs) <p>Youth and Family Engagement and Experiences</p> <ul style="list-style-type: none"> - Extent to which youth and family felt they understood juvenile justice process - Extent to which youth and family were satisfied with their experience in the juvenile justice system - Extent to which youth and family found experiences with Probation and community-based providers helpful 	<ul style="list-style-type: none"> - Sustained petitions
--	---	---

CMJJP FUNDING ALLOCATIONS AND JJCPA FUNDING

a. Overview

Each year, the County receives approximately \$28 million in JJCPA funds from the State at the beginning of the new fiscal year– these are known as “base funds” and support ongoing programs.³³ Mid-way during the fiscal year, the County also receives an allocation of “growth funds” – the amount of which varies. Growth funds have been used for one-time projects.³⁴

Below are additional funding parameters and the allocation goals of the CMJJP. It is important to note that:

- The FY 2022-23 JJCPA funding allocation will more closely reflect the model allocation – considering variables including the one-time allocation of accumulated funds in recent years that still need to be spent down, and the need to conduct further assessment and/or planning to significantly reduce or end JJCPA funding for some programs. Additional time should be committed to further research, especially about other available funding sources to accurately assess whether a program or service should receive JJCPA funding versus other funds, or no funds because the program is not supported by outcomes data or best practices research.
- The JJCC should ensure that the implementation of the model allocation continues to be phased in over the next several fiscal years.

b. Additional Funding Parameters

The following funding parameters should further focus the allocation of JJCPA funds in each of the five funding strategies (primary prevention, focused prevention/early intervention, intervention, capacity-building and evaluation and infrastructure):

- 1) Maintain the increased amount of JJCPA funding that goes toward programming and direct services provided to clients by and in coordination with CBOs.³⁵
- 2) Prioritize the funding of public agency personnel's time to specifically facilitate service referral to, coordination, and delivery partnerships with CBOs.
- 3) Rather than dividing services equally by the five clusters, target services by needs, demographics, gaps in services, and existing resources, such as the Service Planning Areas (SPA) developed by the LA County Department of Public Health.³⁶
- 4) Leverage and prioritize existing partnerships that facilitate service coordination and delivery and have demonstrated good results or are promising (e.g. the

³³ CEO policy 4.030 – Budget Policies and Priorities

³⁴ *Ibid.*

³⁵ As has been discussed over many years, successful implementation of any CMJJP will need to improve the referral systems to and contract challenges with community-based service providers.

³⁶ Gap Analysis, 9

Public/Private Partnership, Prevention-Aftercare Networks and the Youth Development and Diversion division of the Office of Diversion and Reentry.

c. Model Base-Funding Allocation

The following allocation goals of the CMJJP for base funding were based on an assessment of youth, program, and funding needs in Los Angeles County. The intent of having allocations is to provide the JJCC a set of guidelines for making funding decisions, not a firm set of rules to adhere to.

5)

<i>Funding strategy</i>	<i>Allocation</i>	<i>Approximate \$ (based on \$27.5 million funding)</i>
Primary Prevention	25%	6,875,000
Focused Prevention/Early Intervention	35%	9,625,000
Intervention	30%	8,250,000
Capacity-building of community-based organizations	5%	1,375,000
JJCPA Evaluation and Infrastructure	5%	1,375,000

Appendix A

Recommended Format of Community Feedback on Programs and Projects

- ☐ Title of Program or Project You Would Like to Share Information About (up to 81 characters)
- ☐ Submitting Individual or Organization and Contact Information (optional)
 - ☐ Individual or Organization name
 - ☐ Contact name (if different from above)
 - ☐ Contact email
 - ☐ Contact phone
- ☐ Program or Project Summary (up to 500 characters)
- ☐ What Service Planning Area (SPA) does the Program or Project serve?
- ☐ How many young people does the Program or Project serve?
- ☐ Describe How the Program or Project Addresses a Need Existing in LA County, including the Population Identified as in Need of Services or Support (up to 500characters)
- ☐ How does the Program or Project Align with the CMJJP Mission and Guiding Principles (up to 300 characters)?
- ☐ You may optionally include up to three additional pages of supporting materials (e.g. logic models, charts/graphs, references to academic publications, etc.)

Recommended Notification Flyer Format for Community Feedback on Programs and Projects

County of Los Angeles Juvenile Justice Coordinating Council Community Advisory Committee (JJCC-CAC) Fiscal Year 2024-25 Community Input on Programs and Projects

Each year the County of Los Angeles supports programs and projects that prevent and reduce youth crime. To help guide programming decisions, the JJCC developed and adopted a Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP), which serves as a theoretical and practical guide for selection, implementation, and evaluation to maximize benefit to the youth population served. The CMJJP can be accessed at:

The JJCC is accepting input on existing or proposed programs and projects that improve youth and family wellness and community safety by increasing access to opportunities to strengthen resiliency and reduce delinquency consistent with the CMJJP.

The JJCC is interested in learning about both programs (ongoing services supporting at least one strategic goal with clearly defined objectives and outcomes, funded by ongoing revenues) and projects (temporary endeavors undertaken to create a unique product, service, or result in support of a strategic goal).

- Programs are considered in light of the CMJJP Mission and Guiding Principles, which may be found on pages 14-16 of the CMJJP
- Projects are considered in light of the Growth Fund Goals and Guiding Principles, which may be found on pages 16-17 of the CMJJP

While the JJCC may learn about programs or projects, it cannot and will not recommend specific providers receive funding. The purpose of this input process is informational only.

Format of Community Input on Programs and Projects

- Title of Program or Project You Would Like to Share Information About (up to 81 characters)
- Submitting Individual or Organization and Contact Information (optional)
 - Individual or Organization name
 - Contact name (if different from above)
 - Contact email
 - Contact phone
- Program or Project Summary (up to 500 characters)
- What Service Planning Area (SPA) does the Program or Project serve (if applicable)?
- What Supervisorial District does the Program or Project serve (if applicable)?
- How many young people does the Program or Project serve?
- Describe How the Program or Project Addresses a Need Existing in LA County, including the Population Identified as in Need of Services or Support (up to 500 characters)
- How does the Program or Project Align with the CMJJP Mission and Guiding Principles (up to 300 characters)?
- You may optionally include up to three additional pages of supporting materials (e.g. logic models, charts/graphs, references to academic publications, etc.)

Email your input to: JJCC-Admin@probation.lacounty.gov with the subject line: *2023 Community Input on Programs and Projects*

Please respond by 5:00 P.M. on September 01, 2023

Disclaimer: This is not an application for funding! Any individual or organization who submits information to the JJCC is under no guarantee for future contracts, including under the Juvenile Justice Crime Prevention Act. All interested providers must participate in the contracting process in accordance with applicable County contracting procedures. Do not include proprietary, confidential information, or trade secrets in your input.

Appendix B

Recommended Format for Governmental Partner Funding Requests

Section 1. CMJJP Guiding Principles

CMJJP GUIDING PRINCIPLES:

The following guiding principles were developed to drive the work of key partners in Los Angeles County to:

1. **Align, coordinated, and oversee policies, practices, and services along a continuum of prevention and intervention programming focused on holistic youth development.**
2. **Drive decision-making about program design, evaluation and funding through a collaborative, multidisciplinary process**
3. **Recognize and reduce the disparities related to access to services and juvenile justice processing and the needs of special populations**
4. **Ensure transparency and accountability from all partners.**

Section 2. Frameworks

- **Trauma Informed Care**
- **Vision for Supporting Family's Needs**
- **Culturally Appropriate and Responsive Programming**
- **Evidence Based Practices**

Section 3. Statement of Need (Character limit of 2500)

- a. Describe the problem that the program/project will attempt to address.
- b. Describe the population that will be served.

Section 4. Program/Project Description Summary (Character limit of 2500)

- a. Describe the program/project and provide information on how it will be implemented. Include specific approaches, modalities, and/or curricula used by your program/project, as application. Include information on what will be accomplished and the desired outcomes.
- b. Provide the evidence upon which the program/project is based; includes references to local outcome data and/or applicable research studies.
- c. How many young people will the program/project serve annually?
- d. What Service Planning Area(s) (SPA) does the program/project serve?
<http://publichealth.lacounty.gov/chs/SPAMain/ServicePlanningAreas.htm>
- e. Which Supervisorial District(s) does the program/project serve?
- f. Which service strategies does the program/project support (Primary Prevention, Focused Prevention/Early Intervention, Intervention, Capacity-building of community-based organizations, JJCPA Evaluation and Infrastructure)?
- g. Include percentage of requested funding allocation designated for CBO contracts/sub-contractsService Strategies include the following:
 - Primary Prevention
 - Focused Prevention/Early Intervention

- Intervention
- Capacity Building of Community-Based Organizations
- JJCPA Evaluation and Infrastructure
- What are your metrics of success?
- What are your program costs per capita of youth served?

CMJJP Service Strategy category definitions are included for submitters to complete the applicable required information that align(s) with the program/projects submitted.

“Strategy 1: Primary Prevention: Provide children and families (focusing on those at- promise) and the identification of conditions (personal, social, environmental) that contribute to the occurrence of delinquency) with an array of upfront supports within their own communities to minimize their chances of entering the juvenile justice system and maximize their chances of living healthy and stable lives.

Strategy 2: Focused Prevention/Early Intervention: Provide upfront supports and services to children and families, whose holistic needs put them at greater risk of delinquency system involvement, in order to intervene early and prevent involvement or further penetration into the delinquency system (see pages 18-19 for a definition of "risk").

Diversion Intervention to Community-Based Services – Redirects system responses and provides children and families to avoid involvement or further involvement in delinquency with community-based supports and services to prevent a young person’s involvement or further involvement in the justice system. Although there is wide variation in diversion programming nationwide, evidence suggests that diverting young people from the juvenile justice system as early as possible is a promising practice.²³ Departments or agencies that may refer youth to diversion programs include, but are not limited to, schools, service organizations, police, probation, or prosecutors.²⁴

- o **Strategy 3: Intervention:** Provide children and families who are already involved in delinquency with supports and services to address the factors leading to their behavior and reduce the likelihood of reoccurring delinquency.²⁵
- o *During Community Supervision* – Provide children who are on community supervision (including those reentering their homes and communities after a period of placement or detention) and their families with community-based supports and services to prevent the further involvement in the justice system.
- o *In-Custody* – Provide in-custody children and their families with community- based supports and services prior to and while preparing to reenter their homes and communities to prevent their further involvement in the justice system.
- o **Strategy 4: Capacity Building of Community-Based Organizations:** Support community-based organizations with capacity-building, training, and cross-training, evaluation, and to regularly track and monitor outcomes and use the results to drive County policy and practice change.
- o **Strategy 5: JJCPA Evaluation and Infrastructure:** Support annual evaluation and ongoing training and supports for the JJCC and JJCC-CAC to provide

leadership on the development and implementation of the CMJJP.”

- o Note: If your program supports more than 1 Service Strategy category, it is recommended that you divide the allocation amounts proportionally between the service categories.

Section 5: CMJJP Guiding Principles and Additional Questions:

- a. How does your program align, coordinate, and oversee policies, practices, and services along a continuum of prevention and intervention programming focused on holistic youth development?
- b. How does your program recognize and reduce the racial and ethnic and geographic disparities related to investments in custody, control and punishment approaches, access to services and juvenile justice processing in the needs of special populations including (but not necessarily limited to): females, LBGTQ-2A youth, crossover/dually involved youth, youth who became parents, undocumented, and transitional age youth without family/caretakers/support systems?
- c. How does your program ensure transparency and accountability from all partners engaged in youth development service delivery for fiscal management, measuring outcomes related to their work, and implementing effective practices?
 - Collect and report consistent and meaningful outcomes on program impact and effectiveness to assess the effectiveness and equitable impact of policies, practices, and programs.
 - Develop and support capacity of all partners to conduct consistent and meaningful data collection and evaluation.
 - Ensure studies involve research methodologies that are aligned with the perceptions and experiences of communities of color.
- d. Include provider challenges (if applicable)
- e. Does the program reach target recipients?
- f. Describe the return on investment of taxpayer money.
- g. What are your alternate sources of funding?

Section 6. Timeline and Milestones (e.g., contracting processes, when service delivery will begin, report submissions, etc.). **(Character limit of 2500)**

Section 7. Budget by Service Strategy

- a. For each service strategy category, provide a budget breakdown explaining by category how the funds will be used (e.g. salaries and benefits, services, supplies, indirect costs, etc.).

Note: If your program supports more than one service strategy, it is recommended that you divide the administrative and overhead costs proportionally between the service categories. See pp.30-33 of the CMJJP for descriptions of the service strategies.

Note: It is recommended that you include a brief narrative of expenses along with a table of individual cost components.
- b. What is the cost per youth served?

- c. Why was this program/project not included in your departmental budget?
 - Alternatively, list the amount of departmental funding or support the program/project will receive from other source(s)

Section 8. Evaluation (up to one page) Provide information on the metrics that will be used to determine the effectiveness of the program/project. **(Character limit of 2500)**

- a. Provide the specific measure or indicators that the program/project collects or plans to collect to demonstrate the outcomes of the program
- b. The measures should be program specific, but may include:
 - Academic Achievement
 - Social and emotional competencies
 - Skill development
 - Referrals made to services or mental health symptoms
 - Mental health symptoms
- c. Include information about when or how measures will be collected
 - Examples:
 - Youth Survey administered at program completion
 - Pre and Post Program Surveys of participants
 - Data to be provided (based upon an administrative database maintained by the agency (e.g., attendance or academic performance))

(Note: The JJCPA Evaluator may provide limited technical assistance for data collection to programs that receive JJCPA funding, however, preliminary plans for evaluation metrics should be in place at the time funds are requested).

Section 9. The California State Auditor's Report: Juvenile Justice Crime Prevention Act Weak Oversight Has hindered its Meaningful Implementations (ca.gov) Report 2019-115, issued May 12, 2020, included the following finding for all California Counties: "Los Angeles should collect data on all participants in each JJCPA program and service to adequately assess the effectiveness of those programs at reducing juvenile crime and delinquency."

This restated the requirement for JJCPA funded agencies to collect and submit data to the Probation Department for purposes of reporting on and evaluating specific program and justice outcomes (by the JJCPA Evaluator) through the full evaluation process.

By submitting the request for JJCPA funding and upon JJCC approval/adoption, agencies agree to be responsible for developing the process to collect and submit data for all youth served through the program/service to Probation.

1. **If you have carry-over (unspent) funds from previous years, that carry-over will be applied, and your funding allocation request may be adjusted accordingly.**
2. **One additional attachment will be accepted regarding a budget sheet that includes cost breakdown. Any additional information will not be considered part of the submission.**

Agency Program Manager Print Name _____

Program Manager Signature _____

Date

JJCPA Funding Request Application will not be accepted as complete without signature regarding acceptance of Section 9.

Recommended Notification Letter Format for Governmental Partner Funding Requests

DATE

TO: NAME, POSITION TITLE AGENCY NAME

FROM: CHIEF DEPUTY PROBATION OFFICER JUVENILE SERVICES

SUBJECT: **FISCAL YEAR 2024-25 JUVENILE JUSTICE CRIME PREVENTION ACT FUNDING**

Dear NAME,

We greatly appreciate your continued partnership in support of Juvenile Justice Crime Prevention Act's (JJCPA's) programs and services for our Los Angeles County's at-promise young people and youth on probation. During Fiscal Year (FY) 2023-24 **AGENCY** received an approved Juvenile Justice Crime Prevention Act (JJCPA) funding allocation in the amount of \$ to support **PROGRAM NAME**.

JJCPA funded agencies are required to submit estimated expenditures on a monthly basis to the JJCPA Administration email address by the 15th of the following month. For October 2022, the due date for this information is October 31, 2023.

JJCPA funded agencies are required to collect and submit data to Probation for all youth participants in each JJCPA program and service in order to adequately assess the effectiveness of those programs at reducing juvenile crime and delinquency. JJCPA funded agencies are required to collect and submit additional program specific data to Probation and participate in the evaluation process for all JJCPA programs (see CMJJP Appendix B, Section 7 for additional detailed information).

- Required Data for JJCPA Program/Service to evaluate youth justice outcomes shall include, but not be limited to the following:

Monthly submission of the following data, by program/program site (automated data collection template to be provided by Probation):

- o Agency Name
- o Name and Type of Program/Service
- o One Time or On-Going
- o Date and Timeframe
- o Session Location
- o Date of Birth (for At-Promise Youth)
- o Ethnicity (for At-Promise Youth)
- o Gender (for At-Promise Youth)
- o Zip Code of Residence (for At-Promise Youth)
- o Program/Service Start Date
- o Program/Service End Date

- o At the end of the funded Fiscal Year, status of each youth: completed, did not complete and reason or in progress (for applicable program/service)
- Required additional data in order to adequately assess program effectiveness at reducing juvenile crime and delinquency (justice outcome reporting and full evaluation)
- If the applicant believes that one or more of the requested data is in contradiction to any State and/or Federal law and/or regulation, the applicant must present such position for consideration and discussion. Once funds are received the applicant agrees to provide all above listed data unless there are changed circumstances that necessitate re-consideration of what data cannot be provided. "Changed Circumstances" include changes in legislation and/or regulations.

To better align the JJCPA funding schedule with the County budget timeline, this year, the Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) and JJCPA Spending Allocation Ad-Hoc Subcommittee (CMJJP Ad-Hoc Subcommittee) will be meeting in early Spring 2023 and between September – December 2023 to prepare recommendations for the FY 2024-25 spending allocation plan. The spending plan will be considered for approval by the full JJCC at their meeting on December 2023. To begin this process:

- ☐ If your agency is interested in continued funding for FY 2024-25 to support PROGRAM NAME, please send an email, with the information requested in *Attachment I*, describing how the funds will be utilized to serve at-promise or probation youth, to: JJCC-Admin@probation.lacounty.gov with a courtesy copy (CC) to: JJCPA ADMINISTRATOR EMAIL ADDRESS at probjjcpaadmin@probation.lacounty.gov
- ☐ and a subject line of: *FY 2024-25 AGENCY NAME JJCPA Funds for PROGRAM NAME*
- ☐ If your agency would like to request funding for a new or additional program or project, please use same format as for existing programs (above) and a subject line: *FY 2024-25 New Program/Project, AGENCY NAME.*
- ☐ **Email submissions are due by 5:00 PM on September 1, 2023.**

I look forward to continuing our work together in advancing partnerships between diverse public agencies and community-based organizations to promote positive youth development and prevent youth delinquency through shared responsibility, collaboration, and coordinated action.

Please contact me at PHONE NUMBER if you have any questions or require additional information, or you may contact PROBATION CONTACT NAME, JJCPA Administration, at PHONE NUMBER or SECOND PROBATION CONTACT NAME, JJCPA Administration, at PHONE NUMBER.

Section 7. Required Data Collection and Evaluation of JJCPA Programs

According to a recent JJCPA State audit (The California State Auditor's Report: Juvenile Justice Crime Prevention Act Weak Oversight Has Hindered Its Meaningful Implementation (ca.gov) Report 2019-116, issued May 12, 2020), the following finding was documented: "Los Angeles should collect data on all participants in each JJCPA program and service to adequately assess the effectiveness of those programs at reducing juvenile crime and delinquency."

This restates the requirement for JJCPA funded agencies to collect and submit data to the Probation Department for purposes of reporting on and evaluating specific program and justice outcomes (by the JJCPA Evaluator) through the full evaluation process.

By submitting this request for JJCPA funding and upon the County's/JJCC approval/adoption, agencies agree to be responsible for developing the process to collect and submit data for all youth served through the JJCPA funded program/service to Probation.

Submission of this required JJCPA Data on all youth served includes, but is not limited to the following:

Monthly submission of the following data, by program/program site will be due on the 15th of the following month; for the last month of the Fiscal Year, 2024-25, the data will be due on July 15, 2024

- Agency Name
- Name and Type of Program/Service
- One Time or On-Going
- Date and Timeframe
- Session Location
- Date of Birth (for At-Promise Youth)
- Ethnicity (for At-Promise Youth)
- Gender (for At-Promise Youth)
- Zip Code of Residence (for At- Promise Youth)
- Program/Service Start Date
- Program/Service End Date
- At the end of the funded Fiscal Year, status of each youth: completed, did not complete and reason or in progress (for applicable program/service)
- Required additional data in order to adequately assess program effectiveness at reducing juvenile crime and delinquency (for full program specific evaluation)

Failure to submit the required data to Probation may result in loss of grant funds in accordance with monthly reporting submissions.

Appendix C

JJCPA Governmental Funding Request Form FY 2024-2025

JUVENILE JUSTICE CRIME PREVENTION ACT FUNDING REQUEST FISCAL YEAR 2024-2025

AGENCY NAME			
PROGRAM NAME - SUBMIT ONE (1) FUNDING REQUEST FOR EACH PROGRAM			
<p>Important Information: Every program must identify a Program Manager with contact information. The program manager will be the primary contact for the programs. The agency is responsible for coordinating internally within their organization. These include but are not limited to the following: Coordinate any MOU, Statement of Work; Budget modifications submissions and fiscal and funding tracking. If the submission is received from an agency that has a JJCC member, the agency must coordinate with the JJCC member regarding funding allocations and information regarding JJCC meetings. Additionally, the program manager and any identified team members should join JJCC meetings to receive updates and related information of the funding processes and the funding recommendation outcomes and JJCC annually adopted fiscal year funding.</p>			
PROGRAM MANAGER NAME AND EMAIL ADDRESS			
Name and Telephone Contact:			
Email Address:			
LIST FUNDING ALLOCATION AMOUNT REQUEST BY STRATEGY (Below please provide funding amount per applicable Service Strategy. List zeros in Categories that do not apply to your Program)			
Primary Prevention:	\$	Focused Prevention/Early Intervention:	\$
Intervention:	\$	Capacity-Building of CBO's:	\$
JJCPA Evaluation and Infrastructure:		\$	
Total Requested Funding Amount (do not include potential carryover amount)		\$	
Target Population (Include ages to be served)			
Geographic Service Area (Superviseorial District(s))			
How Many Young People Will the Program Serve?			
Is the program a new program or an existing program?		NEW <input type="checkbox"/> EXISTING <input type="checkbox"/>	
Percentage Funding Designated for CBOs and planned contract time period			
If the current funding request is an increase from the previous year, provide information below:			
Provide the amount of the funding increase request			
\$			
Provide the reason for the increase in the funding request (Character Limit: 500)			
How are the below listed Frameworks used? Check each box that applies, and for each box checked, describe how this framework is applied to the intervention. For specific information refer to the FY 2023-24 CMJJP, page 19)			
<input type="checkbox"/> Trauma Informed Care <input type="checkbox"/> Vision for Supporting Family's Needs <input type="checkbox"/> Racial Equity Framework <input type="checkbox"/> Culturally Appropriate and Responsive Programming <input type="checkbox"/> Evidence Based Practices			

JUVENILE JUSTICE CRIME PREVENTION ACT FUNDING REQUEST FISCAL YEAR 2024-2025

Trauma Informed Care (Character Limit: 750)
Vision for Supporting Family's Needs (Character Limit: 750)
Racial Equity Framework (Character Limit: 750)
Culturally Appropriate and Responsive Programming (Character Limit: 750)
Evidence Based Practices (Character Limit: 750)
FY 2023-24 CMJJP APPENDIX B (FY 2023-24 CMJJP Page 44)
<p>Section 1. CMJJP Guiding Principles from FY 2023-24 CMJJP (Page 15 (Character Limit: 2500))</p> <p>CMJJP MISSION:</p> <p>Improve youth and family wellness and community safety by increasing access to opportunities to strengthen resiliency and reduce delinquency.</p> <p>CMJJP GUIDING PRINCIPLES:</p> <p>The following guiding principles were developed to drive the work of key partners in Los Angeles County to:</p> <ol style="list-style-type: none"> 1. Align, coordinated, and oversee policies, practices, and services along a continuum of prevention and intervention programming focused on holistic youth development. 2. Drive decision-making about program design, evaluation and funding through a collaborative, multidisciplinary process 3. Recognize and reduce the disparities related to access to services and juvenile justice processing and the needs of special populations 4. Ensure transparency and accountability from all partners. <p>Section 2. Frameworks:</p> <ul style="list-style-type: none"> • Trauma Informed Care • Vision for Supporting Family's Needs

- Racial Equity Framework
- Culturally Appropriate and Responsive Programming
- Evidence Based Practices (listed on Page 1 of Funding Request Form)

Section 3. Statement of Need (Character Limit: 2500)

- Describe the problem that the program/project will attempt to address.
- Describe the population that will be served.

Section 4. Program/Project Description Summary (Character Limit: 2500)

- Describe the program/project and provide information on how it will be implemented. Include specific approaches, modalities, and/or curricula used by your program/project, as applicable. Include information on what will be accomplished and the desired outcomes.
- Provide the evidence upon which the program/project is based; includes references to local outcome data and/or applicable research studies.
- How many young people will the program/project serve annually?
- What Service Planning Area(s) (SPA) does the program/project serve?
<http://publichealth.lacounty.gov/chs/SPAMain/ServicePlanningAreas.htm>
- Which Supervisorial District(s) does the program/project serve?
- Which service strategies does the program/project supports (Primary Prevention, Focused Prevention/Early Intervention, Intervention, Capacity-Building of community-based organizations, JJCPA Evaluation and Infrastructure)?
- Include percentage of requested funding allocation designated for CBO contracts/subcontracts
Service Strategies include the following:
 - Primary Prevention
 - Focused Prevention/Early Intervention
 - Intervention
 - Capacity Building of Community-Based Organizations
 - JJCPA Evaluation and Infrastructure
 - What are your metrics of success?
 - What are your program costs per capita of youth served?

CMJJP Service Strategy category definitions are included for submitters to complete the applicable required information that align(s) with the program/project submitted.

The information is from the CMJJP and can be found on pages 24 and 25.

Strategy 1: Primary Prevention: Provide children and families (focusing on those at-risk) and the identification of conditions (personal, social, environmental) that contribute to the occurrence of delinquency with an array of upfront supports within their own communities to minimize their chances of entering the juvenile justice system and maximize their chances of living healthy and stable lives.

Strategy 2: Focused Prevention/Early Intervention: Provide upfront supports and services to children and families, whose holistic needs put them at greater risk of delinquency system involvement, in order to intervene early and prevent involvement or further penetration into the delinquency system (see pages 18-19 for a definition of "risk").

○ *Diversion Intervention to Community-Based Services* – Redirects system responses and provides children and families to avoid involvement or further involvement in delinquency with community-based supports and services to prevent a young person's involvement or further involvement in the justice system. Although there is wide variation in diversion programming nationwide, evidence suggests that diverting young people from the juvenile justice system as early as possible is a promising practice.²³

Departments or agencies that may refer youth to diversion programs include, but are not limited to, schools, service organizations, police, probation, or prosecutors.²⁴

Strategy 3: Intervention: Provide children and families who are already involved in delinquency with supports and services to address the factors leading to their behavior and reduce the likelihood of reoccurring

delinquency.²⁵

- *During Community Supervision* – Provide children who are on community supervision (including those reentering their homes and communities after a period of placement or detention) and their families with community-based supports and services to prevent the further involvement in the justice system.
- *In-Custody* – Provide in-custody children and their families with community-based supports and services prior to and while preparing to reenter their homes and communities to prevent their further involvement in the justice system.

Strategy 4: Capacity Building of Community-Based Organizations: Support community-based organizations with capacity-building, training, and cross-training, evaluation, and to regularly track and monitor outcomes and use the results to drive County policy and practice change.

Strategy 5: JJCPA Evaluation and Infrastructure: Support annual evaluation and ongoing training and supports for the JJCC and JJCC-CAC to provide leadership on the development and implementation of the CMJJP."

- Note: If your program supports more than 1 Service Strategy category, it is recommended that you divide the allocation amounts proportionally between the service categories."

Section 5: CMJJP Guiding Principles and Additional Questions:

- a. How does your program align, coordinate, and oversee policies, practices, and services along a continuum of prevention and intervention programming focused on holistic youth development?
- b. How does your program recognize and reduce the racial and ethnic and geographic disparities related to investments in custody, control and punishment approaches, access to services and juvenile justice processing in the needs of special populations including (but not necessarily limited to): females, LGBTQ-2A youth, crossover/dually involved youth, youth who became parents, undocumented, and transitional age youth without family/caretakers/support systems?
- c. How does your program ensure transparency and accountability from all partners engaged in youth development service delivery for fiscal management, measuring outcomes related to their work, and implementing effective practices?
 - Collect and report consistent and meaningful outcomes on program impact and effectiveness to assess the effectiveness and equitable impact of policies, practices, and programs.
 - Develop and support capacity of all partners to conduct consistent and meaningful data collection and evaluation.
 - Ensure studies involve research methodologies that are aligned with the perceptions and experiences of communities of color.
- d. Include provider challenges (if applicable)
- e. Does the program reach target recipients?
- f. Describe the return on investment of taxpayer money.
- g. What are your alternate sources of funding?

Section 6. Timeline and Milestones (e.g., contracting processes, when service delivery will begin, report submissions, etc.). (Limit : 2500)

Section 7. Budget by Service Strategy (Character Limit: 2500)

- a. For each service strategy category, provide a budget breakdown explaining by category how the funds will be used (e.g., salaries and benefits, services, supplies, indirect costs, collection, and submission of data, etc.).

Note: If your program supports more than one service strategy, it is recommended that you divide the administrative and overhead costs proportionally between the service categories. See pp.30-33 of the CMJJP for descriptions of the service strategies.

Note: It is recommended that you include a brief narrative of expenses along with a table of individual cost components.

b. What is the cost per youth served?

c. Why was this program/project not included in your departmental budget?

- Alternatively, list the amount of departmental funding or support the program/project will receive from other source(s)

Section 8. Evaluation Provide information on the metrics that will be used to determine the effectiveness of the program/project. (Character Limit: 2500) Provide the specific measure or indicators that the program/project collects or plans to collect to demonstrate the outcomes of the program

a. The measures should be program specific, but may include:

- Academic achievement
- Social and emotional competencies
- Skill development
- Referrals made to services
- Mental health symptoms

b. Include information about when or how measures will be collected

- Examples:
 - o Youth survey administered at program completion
 - o Pre- and post-program surveys of participants
 - o Data obtained from a program or administrative database maintained by the agency (e.g., attendance or academic performance)

(Note: The JJCPA Evaluator may provide limited technical assistance for data collection to programs/projects that receive JJCPA funding, however, preliminary plans for evaluation metrics should be in place at the time funds are requested).

Section 9. The California State Auditor's Report: Juvenile Justice Crime Prevention Act Weak Oversight Has hindered its Meaningful Implementations (ca.gov) Report 2019-115, issued May 12, 2020, included the following finding for all California Counties: "Los Angeles should collect data on all participants in each JJCPA program and service to adequately assess the effectiveness of those programs at reducing juvenile crime and delinquency."

This restated the requirement for JJCPA funded agencies to collect and submit data to the Probation Department for purposes of reporting on and evaluating specific program and justice outcomes (by the JJCPA Evaluator) through the full evaluation process.

By submitting the request for JJCPA funding and upon JJCC approval/adoption, agencies agree to be responsible for developing the process to collect and submit data for all youth served through the program/service to Probation.

1. If you have carry-over (unspent) funds from previous years, that carry-over will be applied, and your funding allocation request may be adjusted accordingly.
2. One additional attachment will be accepted regarding a budget sheet that includes cost breakdown. Any additional information will not be considered part of the submission.

Agency Program Manager Print Name _____

Program Manager Signature _____

Date _____

JJCPA Funding Request Application will not be accepted as complete without signature regarding acceptance of Section 9.

SECTION 1- GUIDING PRINCIPLES (See Page 3 above for more information)

By reviewing the CMJJP Guiding Principles, provide information how the program is consistent with holistic youth development approach and how it addresses equity considerations related to race/ethnicity, geography and/or other special populations. (Character Limit 2500)

SECTION 3 – STATEMENT OF NEED (SEE Page 3 above for information) (Character Limit: 2500)

SECTION 4 - Program/Project Description Summary (See Page 3 for more information) (Character Limit: 2500)

SECTION 5 - Timeline and Milestones (See Page 5 above for more information) (Character Limit: 2500)

SECTION 6 / BUDGET (See Page 4 above for more information) (Character Limit: 2500)

SECTION 7/ Evaluation (See Page 4 for more information) (Character Limit: 2500)

Appendix D

Sample of Existing, Relevant Programs, Services, and Initiatives

The CMJJP should leverage, link and resource existing collaborations and programs and services that can serve at-risk and probation youth. The following is a non-exhaustive list of potentially relevant initiatives and service providers.

1. **Office of Diversion and Reentry, Youth Diversion and Development (YDD)** – YDD was created in 2017 as the result of a collaboration to develop a countywide blueprint for expanding youth diversion at the earliest point possible; in January 2018, YDD selected 9 service providers as the first cohort to receive law enforcement diversion referrals.
2. **Public/Private Partnership (P/PP) with California Community Foundation and Liberty Hill Foundation** – The P/PP was created to serve as a passthrough for county funding to be granted directly to community-based service organizations; technical assistance will also be available to those service providers.
3. **Office of Child Protection’s Prevention Plan** – Created in 2015, the Office of Child Protection released a comprehensive countywide prevention plan in 2017 for reducing child maltreatment. The plan was developed through collaboration across public agencies and community groups.
4. **Department of Children and Family Services Prevention-Aftercare Networks** – DCFS institutionalized its community-based networks of service providers in 2015 and established ten countywide Prevention and Aftercare networks (P&As). These include a broad range of public, private, and faith-based member organizations—groups that bring resources to the shared goal of preventing child abuse and neglect, along with designated lead agencies responsible for convening, organizing, and leading local grassroots groups. The P&A organizations are part of a critical web of providers across the county that effectively reach out to and engage parents, assisting them as they navigate often complex systems of services. In so doing, providers develop relationships with these parents, building upon their natural assets through the Strengthening Families Approach. Those relationships in turn create trusting environments that encourage parents to disclose family needs and access appropriate services earlier, as family stressors occur.³⁷
5. **Trauma-informed schools** – A new initiative was launched by the Los Angeles County Office of Education (LACOE) in September 2018 to support a trauma-informed approach in schools countywide. The initiative brings together LACOE, the County Department of Mental Health, UCLA, and other agencies to enhance schools' capacity to address trauma, which impacts at least one in four students. The effort will involve professional

³⁷ OCP prevention plan.

development as well as enhancing resources at or near schools through partnerships with county agencies.³⁸

6. **Performance Partnership Pilot (P3)** – has a 2017-2020 strategic plan to improve education, employment, housing and well-being for disconnected youth; an effort of the City of Los Angeles, the County of Los Angeles, Los Angeles Unified School District, Los Angeles Community College District, local Cal State Universities (CSU 5), Los Angeles Chamber of Commerce, Los Angeles Housing Service Agency, and over 50 public, philanthropic and community-based organizations to improve the service delivery system for a disconnected young adult population ages 16-24 and improve their educational, workforce, housing and social well-being outcomes.

In addition to the above six initiatives, other relevant initiatives and providers include:

7. Office of Violence Prevention
8. Trauma Prevention Initiative
9. Capacity Building Training and Technical Assistance
10. Incubation Academy
11. My Brother's Keeper
12. Whole Person Care
13. SEED School
14. Master Service Agreement Vendors as of DATE (RFSQ #6401706)

In addition, the following community-based organizations have been certified as Master Service Agreement Vendors during the 5-year MSA Term of September 2017-2022. This list includes providers from across the Los Angeles County region:

- | | |
|---|-----------------------------------|
| • Alma Family Services | • Coalition for Engaged Education |
| • Asian American Drug Abuse Program (AADAP) | |
| • Asian Youth Center | |
| • Boys and Girls Club of the Foothills | |
| • Boys and Girls Club of the West Valley | |
| • Boys and Girls Clubs of the LA Harbor | |
| • Boys Republic | |
| • Catholic Charities | |
| • Center for Living & Learning | |
| • Center for the Empowerment of Families, Inc | |
| • Centinela Youth Services | |
| • Change Lanes Youth Support Service | |
| • Child and Family Guidance Center | |

- Coalition for Responsible Community Development
- Communities in Schools of the San Fernando
- Community Career Development, Inc.
- Compator, Inc.
- El Nido Family Centers
- First Place for Youth
- Helpline Youth Counseling, Inc
- Insideout Writers, Inc.
- Jewish Vocational Services
- Justice Children Deserve
- Keep Youth Doing Something, Inc.
- Koreatown Youth and Community Center
- L.A. Boys & Girls Club
- L.A. Conservation Corps
- LA Brotherhood Crusade
- Let Us! Inc.
- Living Advantage Inc.

³⁸ <https://www.lacoe.edu/Home/News-Announcements/ID/4232/Effort-aims-to-build-school-capacity-to-address-trauma>

- New Directions for Youth
- New Earth
- New Hope Academy of Change
- New Hope Drug & Alcohol Treatment
- North Valley Caring Services
- Optimist Boys Home & Ranch, Inc.
- Our Saviour Center
- People for Community Improvement
- Phillips Graduate University
- Playa Vista Job Opportunities & Business Services
- San Gabriel Valley Conservation Corps
- Social Justice Learning Institute
- Soledad Enrichment Action Inc.
- South Bay Workforce Investment
- Special Service for Groups, Inc.
- Spirit Awakening Foundation
- StudentNest
- Tarzana Treatment Centers, Inc.
- The Community College Foundation
- Turning Point Alcohol and Drug Education
- Venice Community Housing Corp
- Vermont Village Community Development
- Watts Labor Community Committee
- Whole Systems Learning
- Women of Substance Men of Honor
- Workforce Development Board City of LA
- Youth Advocate Programs, Inc.
- Youth Incentive Programs, Inc.
- Youth Policy Institute

Appendix E

At-Promise Youth Demographic Data

Data Sources

- Chronically absent youth data, California State Department of Education
 - Total numbers/proportions and broken out by socioeconomically disadvantaged youth
 - https://dq.cde.ca.gov/dataquest/DQCensus/AttChrAbsRateLevels.aspx?cds=19&a_gglevel=County&year=2018-19&ro=y
- Suspended youth, California State Department of Education
 - https://dq.cde.ca.gov/dataquest/dqCensus/DisSuspRate.aspx?cds=19&agglevel=C_ounty&year=2018-19
- Estimates of marijuana and alcohol use in youth ages 12-17 in LA County from the LA County Department of Public Health
 - <http://publichealth.lacounty.gov/sapc/prevention/PP/StrategicPreventionPlan0716-0619.pdf>

-0619.pdf

- U.S. Census data
 - Used to obtain total youth population in LA County (0-17), and the youth population 10-19
 - <https://www.census.gov/quickfacts/fact/table/losangelescountycalifornia,CA/PST045218>
 - <https://data.census.gov/cedsci/table?q=los%20angeles&g=0500000US06037&tid=ACSDP1Y2019.DP05&hidePreview=true>
- Data from the Lucile Packard Foundation (citing the U.S. Census Bureau)
 - Proportion of youth age 0-17 living below the Federal poverty threshold and qualifying for free/reduced lunch
 - <https://www.kidsdata.org/export/pdf?loc=364>

Method

Attempts were made to deconflict data sources to the extent possible.

- For example, though the California State Department of Education defines “socioeconomic disadvantage” more broadly than individuals living below the poverty line, the assumption was made that these could be approximating the same group.
- A study in Washington State suggests that 70% of youth who use marijuana also use alcohol (<https://adai.uw.edu/mjsymposium/slides/2018/Lee.pdf>).
- Proportion of youth estimated to be using substances using those youth living above the poverty threshold as the base, so as not to re-count those in the population living below the poverty threshold.

Limitations:

- As noted, some of the data sources focused on restricted ranges of ages. For example, the substance use data focused on youth age 12-17, but I was only able to find the census breakdown for youth age 10-19. The population of youth age 10-19 is used as

the base population, but there may be different rates of substance use in those age 10/11 and 18/19.

- Certain data sources could not be unduplicated because they did not report on subgroups, like the suspension data.

Los Angeles County School Districts with Absenteeism and Expulsion Rates Above the California State Average
2018-19 Absenteeism³⁹

District Name	<u>Cumulative</u> Enrollment	<u>Chronic</u> <u>Absenteeism</u> <u>Eligible</u> <u>Cumulative</u> Enrollment	<u>Chronic</u> <u>Absenteeism</u> Count	<u>Chronic</u> <u>Absenteeism</u> Rate (by Percentage)
SBE - Barack Obama Charter	480	464	161	34.7
Centinela Valley Union High	10,971	8,622	2,783	32.3
Antelope Valley Union High	24,340	23,536	4,821	20.5
Inglewood Unified	12,516	12,055	2,433	20.2
Eastside Union Elementary	3,741	3,545	673	19
Lynwood Unified	14,413	14,117	2,666	18.9
SBE - Anahuacalmecac International University Preparatory of North America	345	321	60	18.7
Lancaster Elementary	17,216	16,611	3,085	18.6
Palmdale Elementary	25,209	24,342	4,523	18.6
Los Angeles Unified	630,838	617,871	113,784	18.4
Acton-Agua Dulce Unified	28,517	23,005	4,028	17.5
Los Angeles County Office of Education	12,136	10,125	1,769	17.5
Long Beach Unified	76,554	75,038	11,303	15.1
SBE - Academia Avance Charter	422	407	59	14.5
West Covina Unified	15,301	14,629	2,092	14.3
Compton Unified	25,016	24,171	3,334	13.8
Keppel Union Elementary	3,734	3,517	484	13.8

³⁹California Department of Education chronic absenteeism data for students above the California average. Note: 2019-20 data not available at the time of publishing. See: <https://www.cde.ca.gov/ds/sd/sd/fsabd.asp>

<u>District Name</u>	<u>Chronic Absenteeism</u>			
	<u>Culmulative</u>	<u>Eligible</u>	<u>Chronic</u>	<u>Absenteeism</u>
	<u>Rate</u>	<u>Cumulative</u>	<u>Absenteeism</u>	<u>Absenteeism</u>
	<u>Enrollment</u>	<u>Enrollment</u>	<u>Count</u>	<u>(By Percentage)</u>
Hughes Elizabeth Lakes Elementary	211	208	28	13.5
Monrovia	5,632	5,547	750	13.5
Montebello Unified	26,643	25,929	3,466	13.4
El Month Union High	9,083	8,848	1,172	13.2
SBE- The School of Arts and Enterprise	820	781	103	13.2
Pasadena Unified	18,871	18,255	2,394	13.1
Pomona Unified	24,875	24,158	3,125	12.9
CA Statewide Total/Average	6,329,883	6,258,845	755,950	12.1

Cumulative and Enrollment regardless of Cumulative enrollment consists of the total number of unduplicated primary short-term enrollments within the academic year (July 1 to June 30)

Whether the student is enrolled multiple times within a school or district.

Cumulative enrollment is calculated at each reporting level (e.g., school, district, county, and state), and therefore is **not** necessarily additive from one reporting level to the next. For example, if a student is enrolled in multiple schools within a district during the academic year, they are counted once at each school, but only once in the district's cumulative enrollment.

Chronic Absenteeism Enrollment

This count uses the Cumulative Enrollment of the selected entity as the baseline and removes students that were not eligible to be considered chronically absent at that entity. Students that are expected to attend less than 31 instructional days at the selected entity who were enrolled but did not attend the selected entity are **not** eligible to be considered chronically absent at that entity. This is calculated by looking at the number of expected days to attend and actual days attended that LEAs submit for each student in CAPOADS. Students with exempt status are also removed from Chronic Absenteeism eligibility. Students are exempt if they are enrolled in a Non-Public School (NPS), receive instruction through a home or hospital instructional setting or are attending community college full-time.

Chronic Absenteeism Count	Total count of ALL chronically absent students at the selected entity for the selected population using the available filters. Students are determined to be chronically absent if they were eligible to be considered chronically absent at the selected level during the academic year and they were absent for 10% or more of the days they were expected to attend. Chronic absenteeism is calculated for each student at each reporting level (e.g., school, district, county, and state) based on the expected days of attendance and actual days attended reported by local educational
	agencies (LEAs) in the California Longitudinal Pupil Achievement Data Systems (CALPADS). Expected attendance days are determined for each student at each reporting level based on the total number of days a student was scheduled to attend. Days attended are determined for each student at each reporting level based on the total number of days the student attended the school. A day attended is defined as any day a student attended for all or part of a school day.
Chronic Absenteeism Rate	The unduplicated count of students determined to be chronically absent (Chronic Absenteeism Count) divided by the Chronic Absenteeism Enrollment at the selected entity for the selected population using the available filters.

2018-19 Expulsions⁴⁰

2019-2020 Expulsions

<u>District Name</u>	<u>Cumulative Enrollment</u>	<u>Total Expulsions</u>	<u>Expulsion Count Violent Incident (Injury)</u>	<u>Expulsion Count Violent Incident (No Injury)</u>	<u>Expulsion Count Violent Incident (Weapons Possession)</u>	<u>Expulsion Count (Illicit Drug Related)</u>	<u>Expulsion Count (Defiance Only)</u>	<u>Expulsion Count (Other Reasons)</u>
Whittier Union High	11,642	28	1	0	1	26	0	0
Antelope Valley Union High	22,534	30	9	7	6	5	0	3
Bellflower Unified	12,040	9	1	0	3	5	0	0
Alhambra Unified	16,804	12	2	7	1	1	0	1
Bassett Unified	3,575	4	0	2	0	2	0	0
Beverly Hills Unified	3,675	0	0	0	0	0	0	0
Bonita Unified								
Centinela Valley Union High	6,693	10	1	4	0	5	0	0
Covina Valley Unified	12,119	4	0	2	2	0	0	0
El Rancho Unified	8,571	7	0	5	1	1	0	0
El Segundo Unified	3,546	0	0	0	0	0	0	0
Las Virgenes Unified	11,144	2	0	1	0	1	0	0
Los Angeles County Office of Education	4,199	0	0	0	0	0	0	0
Torrance Unified	23,699	11	1	3	0	7	0	0
William S. Hart Union High	22,749	1	0	0	0	1	0	0
Los Angeles County CA	1,260,271	244	37	69	37	88	0	13
Statewide Total	5,624,643	3,111	863	853	417	871	22	85

- **Note:** As a result of the statewide physical school closures that occurred in February/March 2020 due to the COVID-19 pandemic, the CDE has determined that the 2019–20 absenteeism data are not valid and reliable for the 2019–20 academic year; therefore, the CDE has not processed these data and they are unavailable for public release. For more information about the impact of

COVID-19 on data reporting for the 2019–20 academic year, please visit the CDE [COVID-19 and Data Reporting](#) webpage.

⁴⁰ California Department of Education expulsion data for school districts at or above the California average. Note: 2019-20 data not available at the time of publishing. See: <https://www.cde.ca.gov/ds/sd/sd/fsed.asp>

Cumulative short-Enrollment	Cumulative enrollment consists of the total number of unduplicated primary and term enrollments within the academic year (July 1 to June 30), regardless of whether the student is enrolled multiple times within a school or district. Cumulative enrollment is calculated at each reporting level (e.g., school, district, county, and state) and therefore is not necessarily additive from one reporting level to the next. For example, if a student is enrolled in multiple schools within a district during the academic year, they are counted once at each school, but only once in the district's cumulative enrollment.
Total Expulsions	Total count of ALL expulsions at the selected entity for the selected population using the available filters. Some students may be expelled multiple times and all Expulsions are counted.
Unduplicated Count Entity of Students Expelled (Total)	Total distinct count of ALL students expelled one or more times at the selected for the selected population using the available filters. Students who are expelled multiple times are only counted once.
Unduplicated Count ONLY of Students Expelled Students (Defiance-Only)	Total distinct count of all students expelled one or more times for DEFIANCE-ONLY at the selected entity for the selected population using the available filters. who are expelled multiple times are only counted once.
Expulsion Rate at(Total)	The unduplicated count of students expelled divided by the cumulative enrollment the selected entity for the selected student population.
Expulsion Count Violent Incident (Injury)	<p>This Federal Offense Category includes the following California Education Code sections:</p> <ul style="list-style-type: none"> • Sexual Battery/Assault: 48915(c)(4), 48900(n) • Caused Physical Injury: 48915(a)(1)(A) • Committed Assault or Battery on a School Employee: 48915(a)(1)(E) • Used Force or Violence: 48900(a)(2) • Committed an act of Hate Violence: 48900.3 • Hazing: 48900(q)

Expulsion Count Violent Incident (No Injury)	<p>This Federal Offense Category includes the following California Education Code sections:</p> <ul style="list-style-type: none"> • Sexual Harassment: 48900.2 • Caused, Attempted, or Threatened Physical Injury: 48900(a)(1) • Aided or Abetted Physical Injury: 48900(t) • Harassment or Intimidation: 48900.4 • Harassment, Intimidation of a Witness: 48900(o) • Made Terrorist Threats: 48900.7 • Obscene Acts, Profanity, and Vulgarity: 48900(i)
---	--

	<ul style="list-style-type: none"> Bullying: 48900(r)
Expulsion Count Weapons Possession	<p>This Federal Offense Category includes the following California Education Code sections:</p> <ul style="list-style-type: none"> Possession, Sale, Furnishing a Firearm: 48915(c)(1) Possession, Sale, Furnishing a Firearm or Knife: 48900(b) Brandishing a Knife: 48915(c)(2) Possession of a Knife or Dangerous Object: 48915(a)(1)(B) Possession of an Explosive: 48915(c)(5)
Expulsion Count Illicit Drug-Related	<p>This Federal Offense Category includes the following California Education Code sections:</p> <ul style="list-style-type: none"> Sale of Controlled Substance: 48915(c)(3) Possession of Controlled Substance: 48915(a)(1)(C) Possession, Use, Sale, or Furnishing a Controlled Substance, Alcohol, Intoxicant: 48900(c) Offering, Arranging, or Negotiating Sale of Controlled Substances, Alcohol, Intoxicants: 48900(d) Offering, Arranging, or Negotiating Sale of Drug Paraphernalia: 48900(j) Offering, Arranging, or Negotiating Sale of Soma: 48900(p)
Expulsion Count a Defiance-Only	<p>Any expulsion associated with a student in which the only offense committed by student is Disruption is considered a "Defiance-Only" incident. The Defiance-Only Category includes the following California Education Code section:</p> <ul style="list-style-type: none"> Disruption, Defiance: 48900(k)(1)
Expulsion Count Other Reasons	<p>This category includes the following California Education Code sections, most of which are NOT included in any of the Federal Offense Categories. The only offense that is reportable in the Federal category of "Other" is EC 48900(m)— Possession of an Imitation Firearm, the rest of the offenses are not part of the federal hierarchy.</p> <ul style="list-style-type: none"> Possession of an Imitation Firearm: 48900(m) Possession or Use of Tobacco Products: 48900(h)(2) Property Damage: 48900(f) Robbery or Extortion: 48915(a)(1)(D) Property Theft: 48900(g) Received Stolen Property: 48900(l)

Appendix F

Probation Youth Demographic Data

1. WIC 652 Investigations by Probation Disposition

Year	WIC654	WIC654 Teen Court	WIC 654 Victim Offender Restitution Services (VORS)	WIC 654 Early Intervention and Diversion Program (EIDP)	District Attorney	Closed	Citation Diversion	Sealed	Total
Nov. 2017- Dec. 2018	383 (27.2%)	200 (14.2%)	6 (0.4%)	17 (1.2%)	518 (36.7%)	278 (19.7%)	5 (0.4%)	3 (0.2%)	1410
Jan-Oct. 2019	272 (18.9%)	147 (10.2%)	7 (0.5%)	47 (3.3%)	476 (33.1%)	345 (24.0%)	16 (1.1%)	130 (9.0%)	1440
Nov. 2019- Jun 2020	219 (35.0%)	63 (10.1%)	1 (0.2%)	4 (0.6%)	206 (33%)	110 (17.6%)	16 (2.6%)	6 (1.0%)	625
Jul 2020- Jun 2021	66 (15.9%)	24 (5.8%)	0 (0%)	0 (0%)	135 (32.6%)	126 (30.5%)	8 (1.9%)	54 (13.0%)	413
Jul 2021- Jun 2022	225 (31.8%)	36 (5.2%)	0 (0%)	2 (0.2%)	245 (34.8%)	161 (22.8%)	3 (0.4%)	34 (4.8%)	706

Comparisons across the last four reporting periods were limited by the differing lengths of the first three reporting periods (14 months, 10 months, 8 months), as well as the impact of COVID-19 on provision of services beginning in March 2020. However, there are still certain trends worth considering:

- First, accounting for the different reporting periods, there appears to have been substantially fewer investigations in the last two reporting periods (November 2019 to June 2021). However, this might reflect a reduced likelihood to be referred for an investigation during the COVID-19 stay-at-home orders, as youth were more likely to be home and not in school, and are the top arresting agency.
- Second, there have been some changes in the proportion of WIC 654 dispositions over time. In the reporting period from January to October 2019, a smaller proportion of investigations were resolved through WIC 654 dispositions (a combined 33%). In the period from November 2019 to June 2020, the proportion resolved through WIC 654 dispositions had increased to 46%, more like the data from 2017-2018, however, for July 2020 through June 2021, decreased to approximately 22%.
- Third, fewer cases were sent to the District Attorney in the most recent period, though these cases reflected a similar proportion of the overall number of investigations as in previous periods (about 33%).

2. WIC 652 Investigations by Arrest Charge (Most Serious)

Arrest Category	Nov 2017- Dec 2018	Jan 2019- Oct 2019	Nov 2019- Jun 2020	July 2020 - June 2021	July 2021 - June 2022
Accessory After the Fact	0	1	0	0	0
Advise/Encourage Suicide	1	0	0	0	0
Aid in a Speed Contest/Participate in Speed Contest	0	0	1	3	5
Alcohol Related (Poss/Open Container)	0	0	2	2	10
Alcohol/Drug Related (DUI)	x	x	11	25	17
Allow/Cause Injury to Elder/Dependent Adult	1	3	0	0	0
Alter/etc Firearm Markings	x	x	x	x	2
Annoy/Molest Child	0	0	1	0	1
Arson Related Charges	6	1	2	4	1
Assault with Deadly Weapon	9	10	5	1	0
Assault-Related Charges	559	435	5	9	15
Battery Related	x	x	224	65	200
Begging	0	0	2	0	0
Bring into State Matter Depicting Minor in Sex Act/Indecent Exposure	13	14	0	0	4
Burglary Related Charges	93	59	23	14	13
Business & Professional (B&P) Code	10	8	0	0	0
Carjacking	0	4	0	3	0
Child Abuse/Assault	x	x	x	2	0
Civil Code Violation	1	5	0	1	0
Civil Rights Violation w/ Injury	0	1	0	0	0
Conspire to Commit Crime	3	8	2	4	3
Contempt of Court	0	3	0	2	0
Corporal Injury/Domestic Relations	3	9	3	4	1
Criminal Threat	57	37	20	3	34
Curfew	x	x	x	x	1
Defraud Innkeeper of \$950	4	3	0	0	0
Discharge Fireworks with Likelihood of Injury	x	x	x	2	0
Disobedience of Court Order	1	0	0	0	0
Disorderly Conduct	0	25	4	4	0
Disturbing the Peace	5	2	3	0	0
Distribute Private Images	x	x	4	0	1
Draw/Exhibit Imitation Firearm or Other Weapon	x	x	x	x	11
Drug Related Charges	87	96	35	15	11
Education Code Violations	6	2	0	0	0
Electronically Distribute Harassing Material	1	0	0	0	0
Embezzlement	1	1	0	0	0
Engage/Solicit Lewd Conduct in Public Place	19	0	0	0	0
Evading a Peace Officer and/or Driving Reckless	x	x	3	13	7
Extortion	1	2	1	1	0
Fail to Obey Peace Officer	x	x	x	1	0
Fail To Present DI/Financial Responsibility Information	x	x	x	1	0
False Identity to a Peace Officer	0	4	1	3	1
False Imprisonment	2	0	0	0	0
False Report to a Peace Officer	0	2	2	1	1
Falsely Impersonate through Internet Website	1	0	0	0	0
Fight in a Public Place	x	x	1	0	1
Firearm/Weapons Related Charges	45	48	34	42	28
Forgery	0	1	2	0	3
Fraud Related Activity	0	4	0	0	0
Give Tobacco/Smoking to Minor	x	x	x	x	1
Grand Theft (Over \$400) Charges	0	24	9	6	12
Harass by Telephone	3	1	0	0	0
Hit & Run (Property Damage)	x	x	4	1	1

Illegal Distribution of Electronic Identifying Information	x	x	4	1	0
Illegal Poss of Explosives/Fireworks	x	x	2	0	6
Illegal Possession of a False ID	0	3	0	0	0
Illegal Possession of Tear Gas	0	3	1	0	1
Illegal Speed Contest	x	x	x	x	5
Indecent Exposure	x	x	x	x	2
Inhumane Tx/Torture/Kill Living Animal	0	4	0	0	2
Injure/Remove Wireless Communication Device	1	0	0	0	0
Kidnapping	0	2	0	1	0
Lewd Act with Children Under 14/Aggravated Sexual Assault of Child Sex Penetration/Sex Penetration by Object by Force/Sodomy	33	21	14	14	14
Litter on Public/Private Property with 1 Prior	2	0	0	0	0
Lynching	0	2	0	0	0
Make Obscene/Threatening Phone Call	0	1	5	1	3
Make/Possess/Utter Fictitious Instruments	x	x	x	x	3
Municipal Code Violations	5	7	0	2	5
Obstruct/Resist Officer	60	55	20	28	33
Offensive Words in Public	x	x	x	x	1
Oral Copulation	x	x	1	1	4
Participate in a Street Gang	0	3	0	1	0
Peeking in a Public Building/Inhabited Building	x	x	2	2	4
Petty Theft Related Charges	160	198	55	25	38
Promote Criminal Street Gang	x	x	x	0	0
Poisoning	0	1	0	0	0
Possess Bill/Note/Check (over \$950)	1	0	0	0	0
Possession of Illegal Substances	x	x	2	3	27
Property Theft Related Charges	28	17	3	5	35
Rape	x	x	x	x	1
Robbery/Attempted Robbery	17	33	10	18	15
Send/bring/Possess obscene matter	0	14	2	1	1
Sexual Battery	0	40	28	8	29
Shooting at Inhabited Building	x	x	x	x	1
Stalking/Follow Harrass	0	1	0	0	1
Subordination of Perjury	0	1	0	0	0
Theft Related - Other	x	x	3	2	0
Threaten to Injure School/Public Employee	8	4	0	0	5
Trespass Related Charges	11	13	8	6	15
Unauthorized Computer Access or Fraud	1	1	0	0	0
Unauthorized Duplication of Keys to State Building	1	0	0	0	0
Unlawful 911 Call	x	x	x	x	1
Unlawful Remain after Told to Disperse	x	x	x	2	0
Unlawful Sexual Intercourse	9	10	4	1	6
Unlawful Damage of Wireless Device	x	x	x	x	1
Unlawful Discharge Of Fireworks W/O Permit	x	x	x	1	0
Unlawful Use Expired/Forged/Revoked Access Card	x	x	x	1	0
Vandalism/Destruction of Property	60	91	32	33	26
Vehicle Code Charges	66	95	20	20	27
Video Or Photograph Person In Undergarments	X	X	X	1	1
Weapon on School Grounds Related Charges	15	17	3	2	7
Willful Cruelty/Injury of a Child	0	3	0	0	0
Willfully Tamper with a Fire Equipment	0	2	0	0	0
Witness Tampering	x	x	1	0	0
Video/Photograph of Person inside a Room	x	x	1	1	1

During the last reporting period, the most common arrest categories remained consistent with previous reporting periods. These included battery-related, theft-related, drug-related, and vandalism-related charges. Absolute numbers of charges in each of these categories declined, consistent with the overall reduction in WIC 652 investigations.

3. School-based Probation

	2018 (Dec. Snapshot)	2019 (Dec. snapshot)	2020 (Oct. Snapshot)	2021 (Oct. Snapshot)	2022 (Oct. Snapshot)
Number of Youth	1238	736	681	435	412
Number of Probation Officers	93 (65 funded by JJCPA)	46	43	41	41
Average Caseload	13.31	16	15	11	10
Number of Schools	111	71	75	72	82

Probation Youth in School-Based Probation Supervision – Select Years 2003-2016								
	2003-2004	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
High School	6,520	6,443	5,518	4,685	4,021	3,561	2,650	1,905
Middle School	731	213	180	129	85	112	80	85
Total	7,251	6,656	5,698	4,814	4,106	3,673	2,730	1,990

From 2018 to 2019, the number of youth served by School-Based Supervision decreased substantially, as did the number of probation officers. In part, this reflects a scaling back of the School-Based Supervision program to focus on youth in high school who are under supervision by Probation. The size of the population served by School-Based Supervision remained similar in 2020.

4. Probation Youth by Race/Ethnicity

	2018 (Dec. snapshot)	2019 (Dec. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Active supervision	5098	4,412	3538	2286	1838
- Hispanic	3035 (60%)	2643 (60%)	2140 (60%)	1326 (58%)	1111 (60%)
- Black	1571 (31%)	1342 (30%)	1074 (30%)	767 (34%)	537 (30%)
- White	302 (6%)	257 (6%)	194 (5%)	111 (5%)	114 (6%)
- API	36 (<1%)	30 (1%)	19 (1%)	14 (<1%)	21 (1%)
- American Indian	7 (<1%)	2 (0%)	3 (<1%)	0	0
- Other	93 (2%)	88 (2%)	73 (2%)	43 (2%)	34 (2%)
Unstated	54 (1%)	50 (1%)	35 (1%)	25 (1%)	21 (1%)

	2018 (Oct. snapshot)	2019 (Dec. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Camps	301	300	194	130	74
- Hispanic	181 (60%)	191 (63.7%)	123 (63.4%)	84 (65%)	45 (61%)
- Black	107 (36%)	102 (34%)	56 (28.9%)	41 (32%)	24 (32%)
- White	4 (2%)	4 (1.3%)	9 (4.6%)	2 (1%)	2 (3%)
- API	2	0	0	1 (<1%)	0
- American Indian	0	0	0	0	0
- Other	4 (1%)	3 (1%)	6 (3.1%)	2 (1%)	3 (4%)

	2018 (Oct. snapshot)	2020 (Jan. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Halls	569	550	322	242	351
- Hispanic	319 (56%)	313 (56.9%)	208 (64.6%)	145 (60%)	221 (63%)
- Black	218 (38%)	198 (36%)	101 (31.4%)	88 (36%)	109 (31%)
- White	22 (4%)	31 (5.6%)	13 (4%)	7 (3%)	14 (4%)
- API	2	1 (0.2%)	0	0	0
- American Indian	0	1 (0.2%)	0	0	0
- Other	5	6 (1.1%)	0	2 (1%)	6 (2%)

	2018 (Dec. snapshot)	2019 (Dec. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Active Supervision	5098	4,412	3538	2286	1838
- Male	4047 (79%)	3,521 (80%)	2874 (81%)	1887 (83%)	1519 (83%)
- Female	1051 (21%)	891 (20%)	664 (19%)	399 (17%)	319 (17%)

	2018 (Oct. snapshot)	2019 (Dec. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Camps	301	300	194	130	74
- Male	252 (4%)	260 (87%)	165 (85.1%)	120 (92%)	71 (96%)
- Female	49 (16%)	40 (13%)	29 (14.9%)	10 (8%)	3 (4%)

	2018 (Oct. snapshot)	2020 (Jan. snapshot)	2020 (Oct. snapshot)	2021 (Oct. snapshot)	2022 (Oct. snapshot)
Halls	569	550	322	242	351
- Male	480 (64%)	465 (85%)	272 (84.5%)	218 (90%)	318 (90.6%)
- Female	89 (16%)	85 (15%)	50 (15.5%)	24 (10%)	33 (9.4%)

As reported by the United States Census Bureau as of 2020, the percentage of youth (ages 10-17) race/ethnic groups in the County of Los Angeles, 55.7% of youth are Hispanic or Latino and 7.5% are African American. Based on these data, Black youth continue to be overrepresented among those on active supervision, in camps, and in halls.

Appendix G

Summary of Results from the 2020 Juvenile Justice Coordinating Council - Community Advisory Committee County of Los Angeles Youth Service Needs Assessment

Background: Each year since 2001, counties across the state have received roughly \$100 million in Juvenile Justice Crime Prevention Act (JJCPA) funds meant for effective programs that prevent and reduce youth crime. The County of Los Angeles receives approximately \$28 million in JJCPA funds at the beginning of the new fiscal year, with additional variable growth funds each Fall based on a legislative change in 2011. To help guide funding decisions, the JJCC developed and adopted a new Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) in February 2020, which serves as a theoretical and practical guide for funding, implementation, and evaluation to maximize benefit to the youth population served.

To better refine this framework and plan, the Juvenile Justice Coordinating Council (JJCC) and the JJCC's Community Advisory Committee (JJCC-CAC) are seeking community input on how funds can best be allocated to improve youth and family wellness and community safety by increasing access to opportunities to strengthen resiliency and reduce delinquency.

The CMJJP can be accessed at:

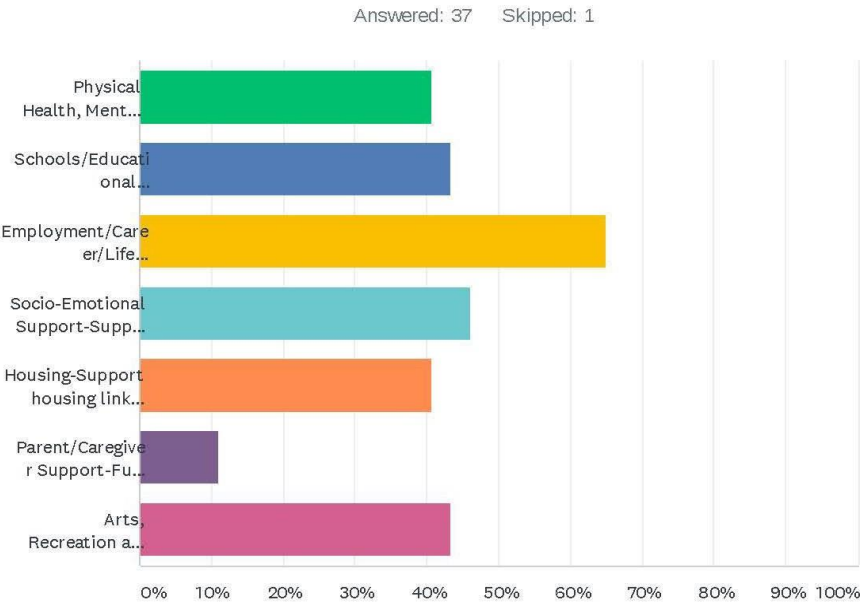
Purpose of this Survey: This survey is meant to gather information from stakeholders connected to or impacted by the juvenile justice system (e.g. community members, governmental agencies, and community-based organizations) about the unmet needs of justice-involved and at-risk youth in the County of Los Angeles. This information will provide insight and guidance to the CAC and the JJCC on how JJCPA funding can better support young people and close gaps in the services provided to them.

You will be asked about:

- ☐ Types of services and the strategies that are most in need of funding in the County of Los Angeles to better serve at-risk youth and/or youth who have had contact with the justice system;
- ☐ Categories of youth you feel this programming should be targeted towards;
- ☐ Geographic areas in the County which are in most need of these services; and,
- ☐ A few questions about yourself to better understand your perspective.

Disclaimer: This is not an application for funding. Any individual or organization who submits information to the CAC is under no guarantee for future contracts under the JJCPA. All interested providers must participate in the contracting process in accordance with applicable County contracting procedures. Do not include proprietary, confidential information, or trade secrets in the fields below.

Q1 What category of services for youth do you feel are most important to fund in the County of Los Angeles based on the greatest unfulfilled need?
Choose up to 3



Juvenile Justice Coordinating Council - Community Advisory Committee 2021 County of Los Angeles Youth Service Needs Assessment

ANSWER CHOICES	RESPONSES	
Physical Health, Mental Health, and Substance Abuse Treatment -Provide target youth populations with appropriate health, mental health, and substance abuse treatment that target their individual needs-Specifically, fund community-based, trauma informed behavioral health interventions and more community-based substance abuse treatment in neighborhoods with high density of youth on probation	40.54%	15
Schools/Educational Support-Fund educational advocacy and system navigation for parents/guardians-Fund an asset-based, family and community centered approach to truancy reduction that helps families address issues that limit regular school attendance-Fund community-based providers in schools to provide tutoring/academic support for youth, and educational advocacy and system navigation for youth and families-Fund intervention workers to facilitate violence prevention and safe neighborhoods-Fund access to support remote/online learning	43.24%	16
Employment/Career/Life Skills-Increase focus on job development, including career readiness and professional skill-building, vocational training, creative and alternative career training- Strengthen educational pathways to community college courses to promote Career Technical Educational Certifications-Providers should be able to subsidize employment for up to 6-months to increase the likelihood that employers will hire youth-Increase opportunities for vocational skill development, and align vocational training with career opportunities-Loosen the restrictions on the type of accepted employment opportunities to support internships, seasonal employment, and subsidized employment that support career pathways-Leverage and align high-risk/high-need employment with existing LA County youth employment programs, such Youth Workforce Innovations and Opportunity Act-funded Youth Source Centers-Support life skills (e.g., financial literacy, self-care, and stress management) components to employment and educational programs	64.86%	24
Socio-Emotional Support-Support community-based programs with a focus on racial equity, historical trauma, and racism-Provide programming focused on personal growth and expression, including creativity, mindfulness, and spirituality-Provide peer and adult mentoring services, particularly for young people of color-Provide gender-specific, culturally, and racially responsive services to at-risk youth-Provide LGBTQ+ specific support services for youth-Partner with schools and CBOs to provide social justice curriculum and restorative justice models in spaces serving youth to promote youth advocacy and voice-Provide CBOs discretionary funding that can be used for supplemental services to support youth and their families (e.g., incentives, household goods, field trips)-Increase services that serve youth and families together, as well as those specifically for parents/caregivers-Prioritize providers who work across the continuum to provide continuity of services for youth	45.95%	17
Housing-Support housing linkage assistance for youth and families with unstable housing-Support alternative housing for youth who cannot live at home-Partner with the Los Angeles Homeless Services Authority (LAHSA) and LA County Homeless Initiative, particularly housing navigation and housing problem-solving for transitional aged youth (TAY)-Establish pathways to LA County's Coordinated Entry System (CES)	40.54%	15
Parent/Caregiver Support-Fund wraparound services that include the family-System navigation and referral to basic needs providers-Fund individual and group mental health support to parents/caregivers	10.81%	4
Arts, Recreation and Well-Being -Support arts-focused programming in the areas of employment/career and socio-emotional development-Provide out-of-school time opportunities in safe spaces and access to mentors-Access to health, fitness, life skill and self-care classes and workshops-Support for cultural events, sports, and recreational activities that promote positive youth development	43.24%	16
Total Respondents: 37		

Q2 Based on what you selected in your last answer, please further describe what type of programming you feel is most in need of funding for youth in the County of Los Angeles, and/or what you feel is the greatest unmet need: Short answer, 500 character limit

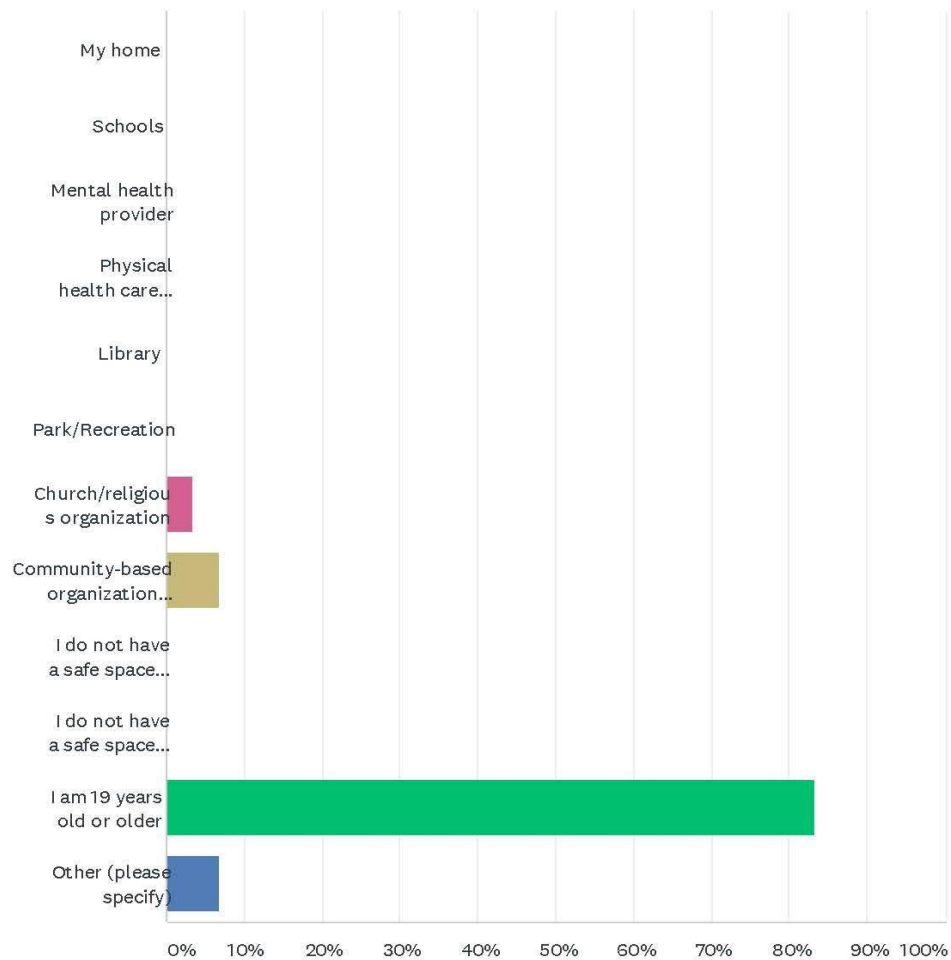
Answered: 38 Skipped: 0

Q3 Are there existing programs or services in the community already providing this programming that could be further supported or expanded? If so, please describe, including the name of the program, organization, and/or area covered by the program: Short answer, 500 character limit

Answered: 33 Skipped: 5

Q4 If you are under 19 years old, where do you feel most safe and comfortable receiving services?

Answered: 30 Skipped: 8

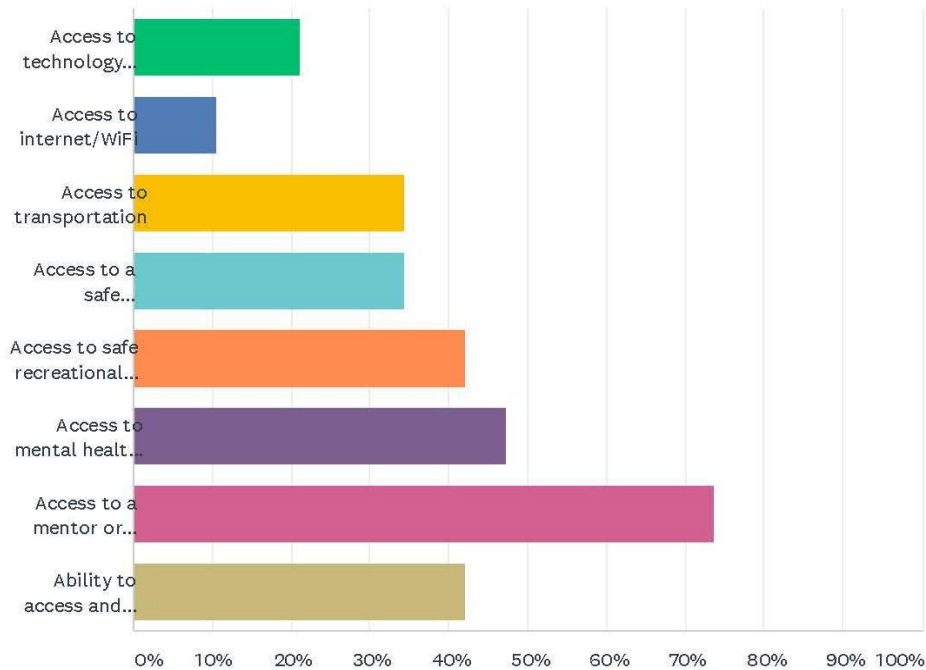


Juvenile Justice Coordinating Council - Community Advisory Committee 2021 County of Los Angeles Youth Service Needs Assessment

ANSWER CHOICES	RESPONSES	
My home	0.00%	0
Schools	0.00%	0
Mental health provider	0.00%	0
Physical health care provider	0.00%	0
Library	0.00%	0
Park/Recreation	0.00%	0
Church/religious organization	3.33%	1
Community-based organization (please specify)	6.67%	2
I do not have a safe space to access services	0.00%	0
I do not have a safe space to access services	0.00%	0
I am 19 years old or older	83.33%	25
Other (please specify)	6.67%	2
TOTAL		30

Q5 What are the greatest obstacles or barriers for youth in the County of Los Angeles? Choose up to 3

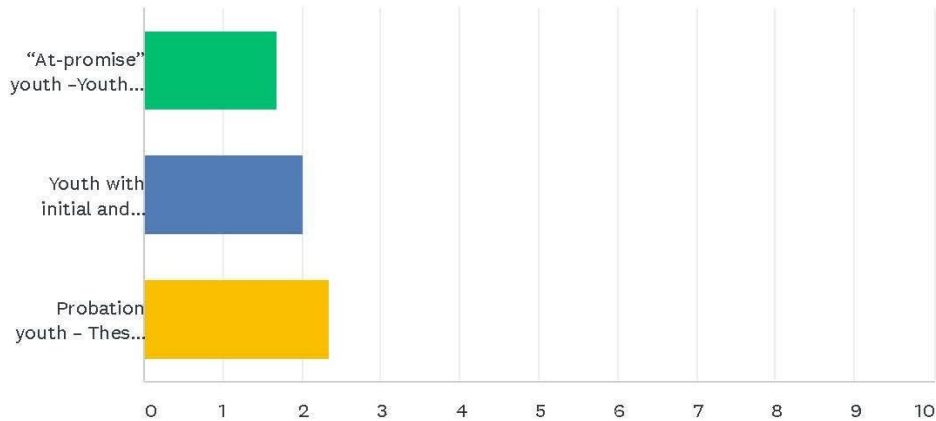
Answered: 38 Skipped: 0



ANSWER CHOICES	RESPONSES	
Access to technology (e.g. computer or phone)	21.05%	8
Access to internet/WiFi	10.53%	4
Access to transportation	34.21%	13
Access to a safe educational space to learn and do homework	34.21%	13
Access to safe recreational spaces	42.11%	16
Access to mental health services	47.37%	18
Access to a mentor or caring adult	73.68%	28
Ability to access and navigate government and community-based services	42.11%	16
Total Respondents: 38		

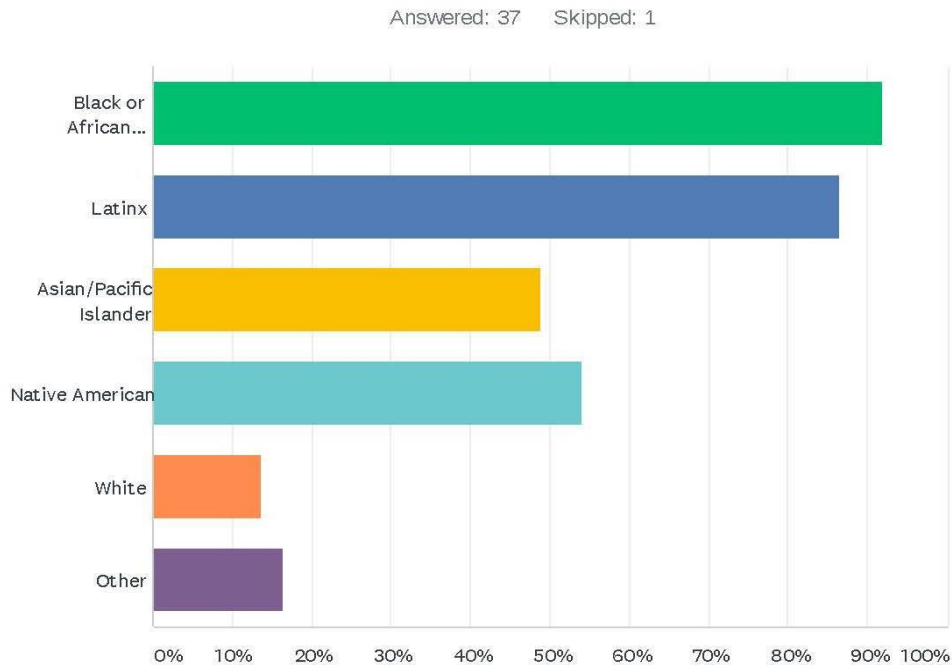
Q6 Which category of youth do you feel are in most need of services?
Please rank the categories below by which group of youth you feel is most in need of the services described above. 1=highest need 2=second highest need 3=third highest need Expanded definitions of these categories can be found on pages 18-20 of the CMJJP.

Answered: 37 Skipped: 1



	1	2	3	TOTAL	SCORE
"At-promise" youth – Youth who have not yet had contact with the juvenile justice-system but who face an array of internal and/or external circumstances which make it likely they will have future contact with the system. Primary prevention programming.	22.22% 8	22.22% 8	55.56% 20	36	1.67
Youth with initial and early contacts with law enforcement – These youth have had initial and early contacts with law enforcement or would likely otherwise have had law enforcement contacts through referrals, such as from communities, education, or other systems	16.67% 6	66.67% 24	16.67% 6	36	2.00
Probation youth – These youth include those under community supervision as informal and formal wardship (Welfare and Institution Code sections 654, 654.2, 725, 790, 601 and 602).	62.16% 23	10.81% 4	27.03% 10	37	2.35

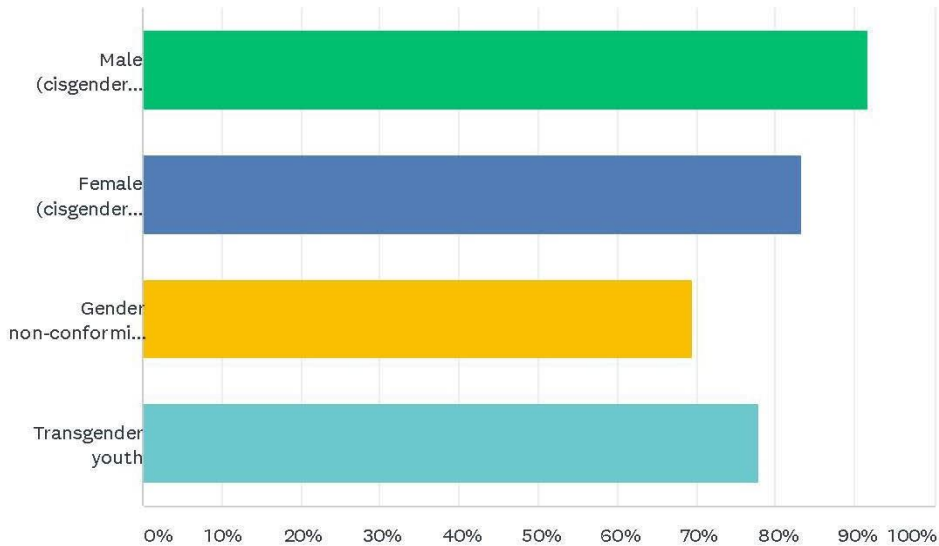
Q7 Are there particular demographics of youth who you feel services should be targeted towards? Select all that apply for the specific group(s) of youth you had in mind and, if needed, clarify further in the following question. Racial/Ethnic Identities:



ANSWER CHOICES	RESPONSES	
Black or African American	91.89%	34
Latinx	86.49%	32
Asian/Pacific Islander	48.65%	18
Native American	54.05%	20
White	13.51%	5
Other	16.22%	6
Total Respondents: 37		

Q8 Select all that apply for the specific group(s) of youth you had in mind and, if needed, clarify further in the following question. Racial/Ethnic Identities: Gender:

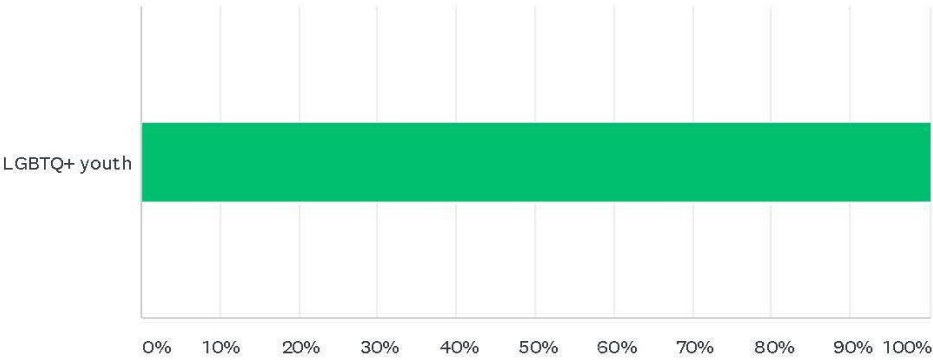
Answered: 36 Skipped: 2



ANSWER CHOICES	RESPONSES	
Male (cisgender male)	91.67%	33
Female (cisgender female)	83.33%	30
Gender non-conforming and/or two-spirit	69.44%	25
Transgender youth	77.78%	28
Total Respondents: 36		

Q9 Select all that apply for the specific group(s) of youth you had in mind and, if needed, clarify further in the following question. Sexual Orientation:

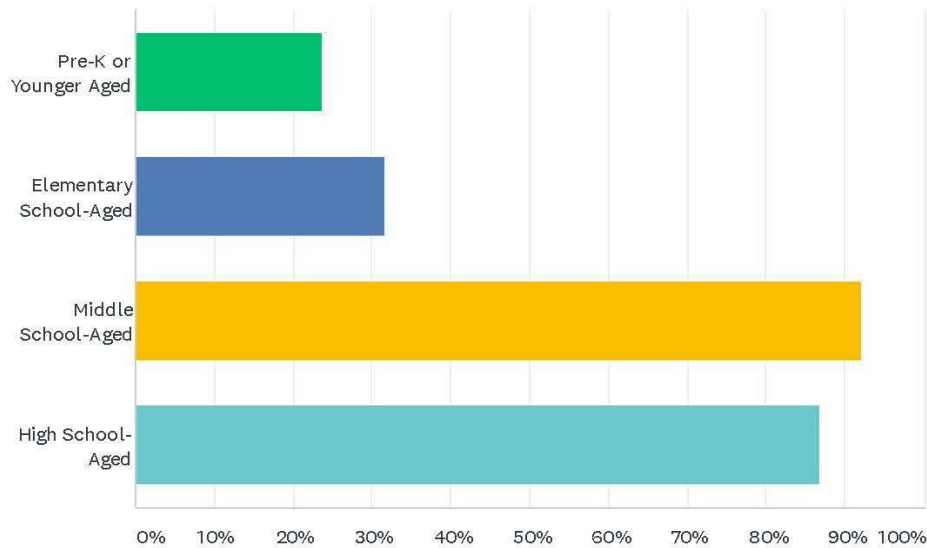
Answered: 28 Skipped: 10



ANSWER CHOICES		RESPONSES	
LGBTQ+ youth		100.00%	28
Total Respondents: 28			

Q10 Are there particular demographics of youth who you feel services should be targeted towards? Select all that apply for the specific group(s) of youth you had in mind and, if needed, clarify further in the following question.Age Groups:

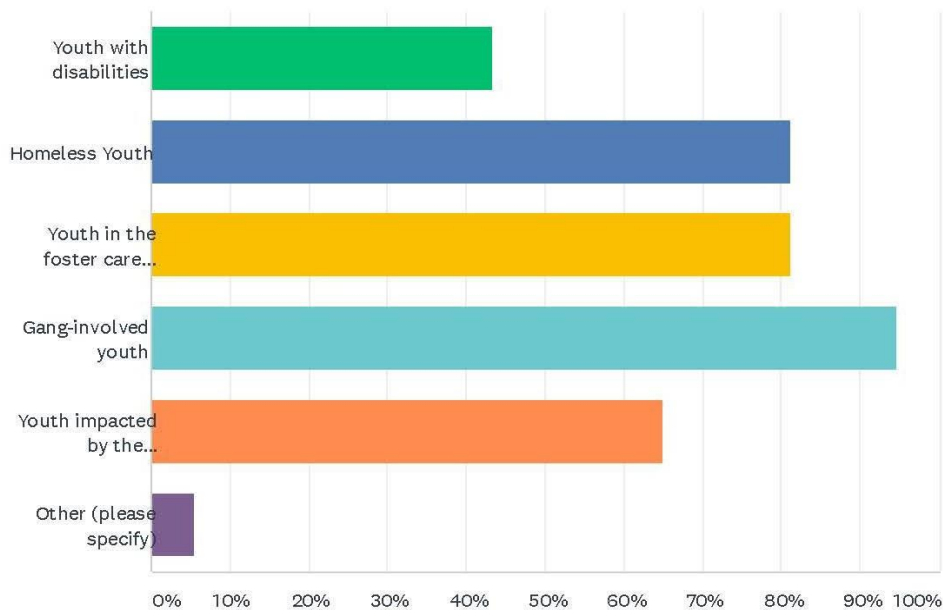
Answered: 38 Skipped: 0



ANSWER CHOICES	RESPONSES	
Pre-K or Younger Aged	23.68%	9
Elementary School-Aged	31.58%	12
Middle School-Aged	92.11%	35
High School- Aged	86.84%	33
Total Respondents: 38		

Q11 Are there particular demographics of youth who you feel services should be targeted towards? Select all that apply for the specific group(s) of youth you had in mind and, if needed, clarify further in the following question. Additional challenges:

Answered: 37 Skipped: 1



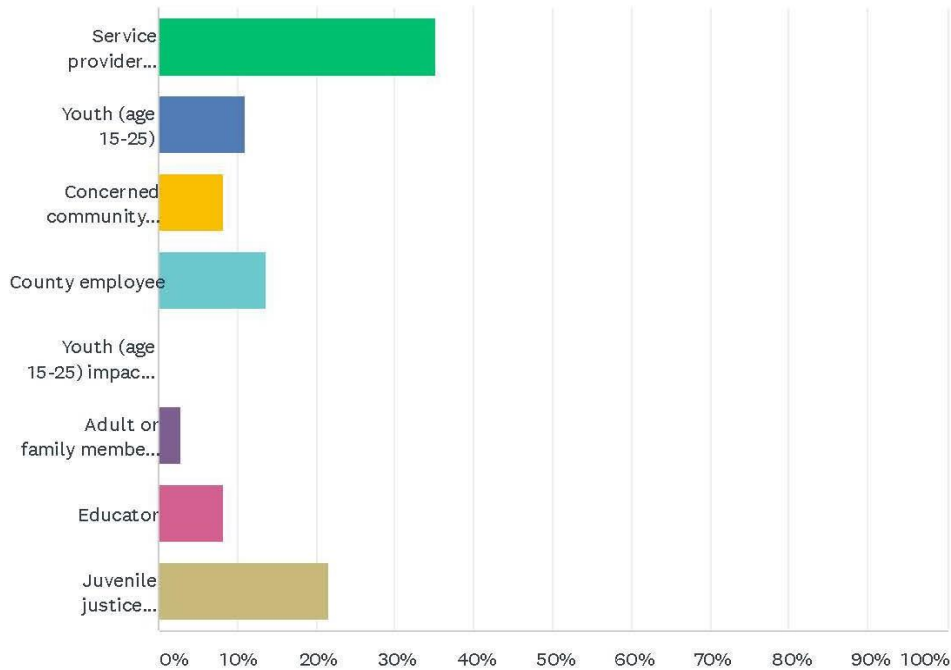
ANSWER CHOICES	RESPONSES	
Youth with disabilities	43.24%	16
Homeless Youth	81.08%	30
Youth in the foster care system	81.08%	30
Gang-involved youth	94.59%	35
Youth impacted by the immigration system	64.86%	24
Other (please specify)	5.41%	2
Total Respondents: 37		

Q12 Would you like to further clarify what group you feel is most in need of the services listed above? Short answer, 300 character limit

Answered: 24 Skipped: 14

Q13 The County of Los Angeles is divided into 8 geographic regions called Service Planning Areas, or SPAs. These distinct regions allow the Department of Public Health to develop and provide more relevant public health and clinical services targeted to the specific health needs of the residents in these different areas. What best describes you?

Answered: 37 Skipped: 1



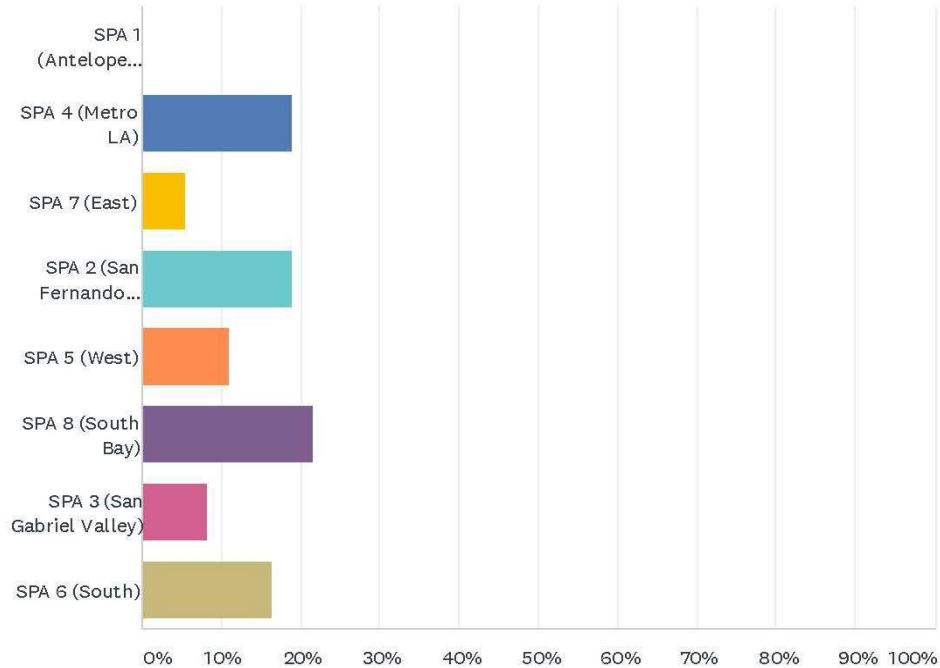
ANSWER CHOICES	RESPONSES	
Service provider working directly with youth	35.14%	13
Youth (age 15-25)	10.81%	4
Concerned community member	8.11%	3
County employee	13.51%	5
Youth (age 15-25) impacted by the justice system	0.00%	0
Adult or family member impacted by the justice system	2.70%	1
Educator	8.11%	3
Juvenile justice advocate	21.62%	8
TOTAL		37

Q14 If applicable, please name the agency, department or organization that you work with, or please briefly describe it: Short answer, 300 character limit

Answered: 27 Skipped: 11

Q15 What Service Planning Area (SPA) do you live in? See map and definition of SPA in Question 12. More specifics on each SPA.

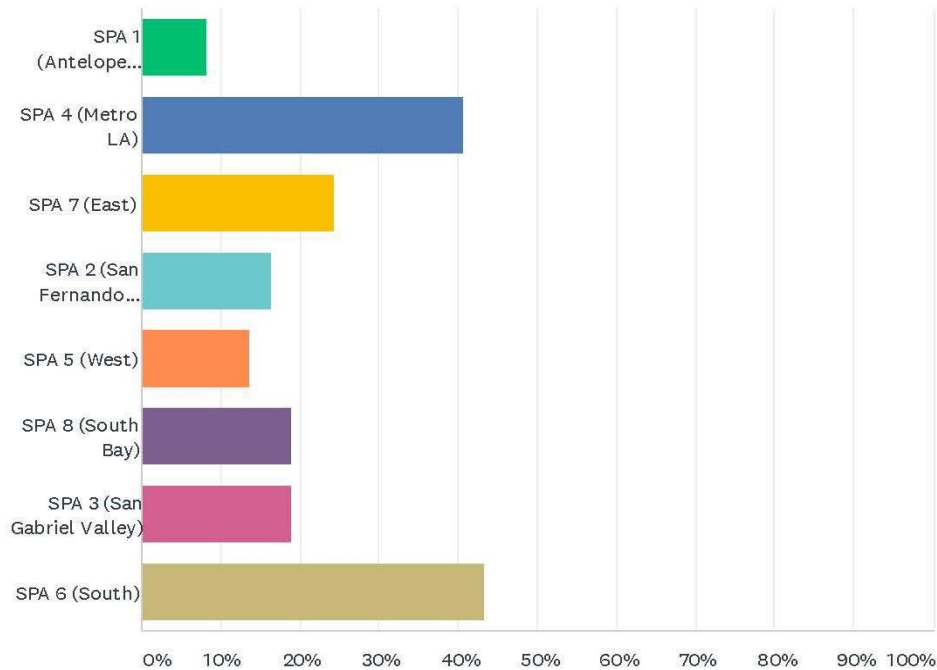
Answered: 37 Skipped: 1



ANSWER CHOICES	RESPONSES	
SPA 1 (Antelope Valley)	0.00%	0
SPA 4 (Metro LA)	18.92%	7
SPA 7 (East)	5.41%	2
SPA 2 (San Fernando Valley)	18.92%	7
SPA 5 (West)	10.81%	4
SPA 8 (South Bay)	21.62%	8
SPA 3 (San Gabriel Valley)	8.11%	3
SPA 6 (South)	16.22%	6
TOTAL		37

Q16 What Service Planning Area (SPA) do you work in? Select all that apply. See map and definition of SPA in Question 12.

Answered: 37 Skipped: 1



ANSWER CHOICES	RESPONSES	
SPA 1 (Antelope Valley)	8.11%	3
SPA 4 (Metro LA)	40.54%	15
SPA 7 (East)	24.32%	9
SPA 2 (San Fernando Valley)	16.22%	6
SPA 5 (West)	13.51%	5
SPA 8 (South Bay)	18.92%	7
SPA 3 (San Gabriel Valley)	18.92%	7
SPA 6 (South)	43.24%	16
Total Respondents: 37		

Q17 Is there anything else you would like us to know about yourself or the project or program you have described? Short answer, 500 character limit

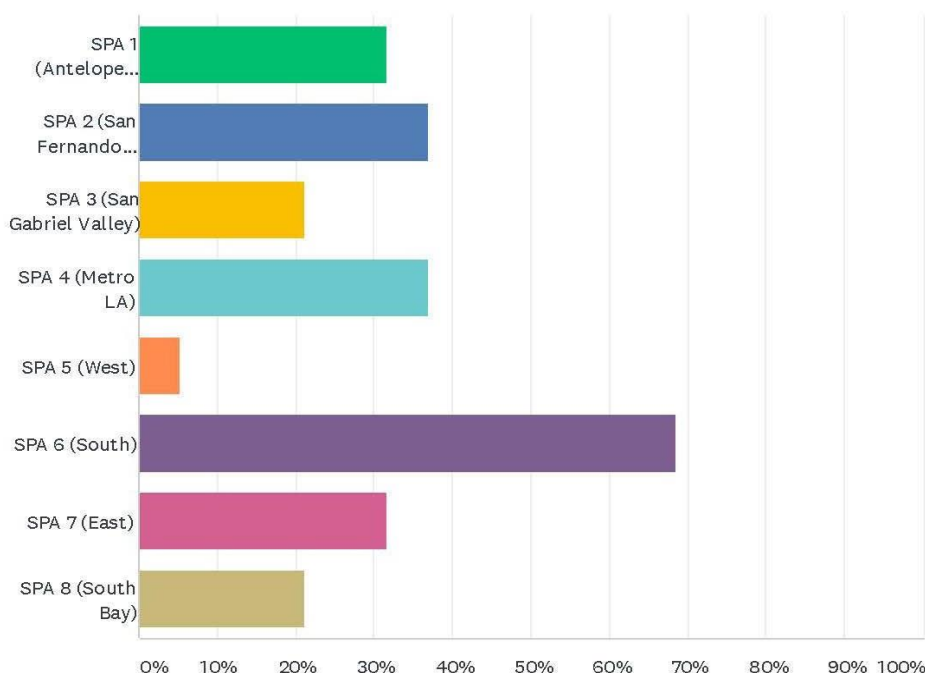
Answered: 14 Skipped: 24

Q18 If you would like us to have the ability to contact you with any additional questions, please provide your name, email, and phone number below: Short answer, 300 character limit

Answered: 18 Skipped: 20

Q19 The County of Los Angeles is divided into 8 geographic regions called Service Planning Areas, or SPAs. These distinct regions allow the Department of Public Health to develop and provide more relevant public health and clinical services targeted to the specific health needs of the residents in these different areas. Which geographic area, as defined by county Service Planning Areas (SPAs), do you feel is in highest need of this programming or services? (Limit to 3 - See Descriptions Below)

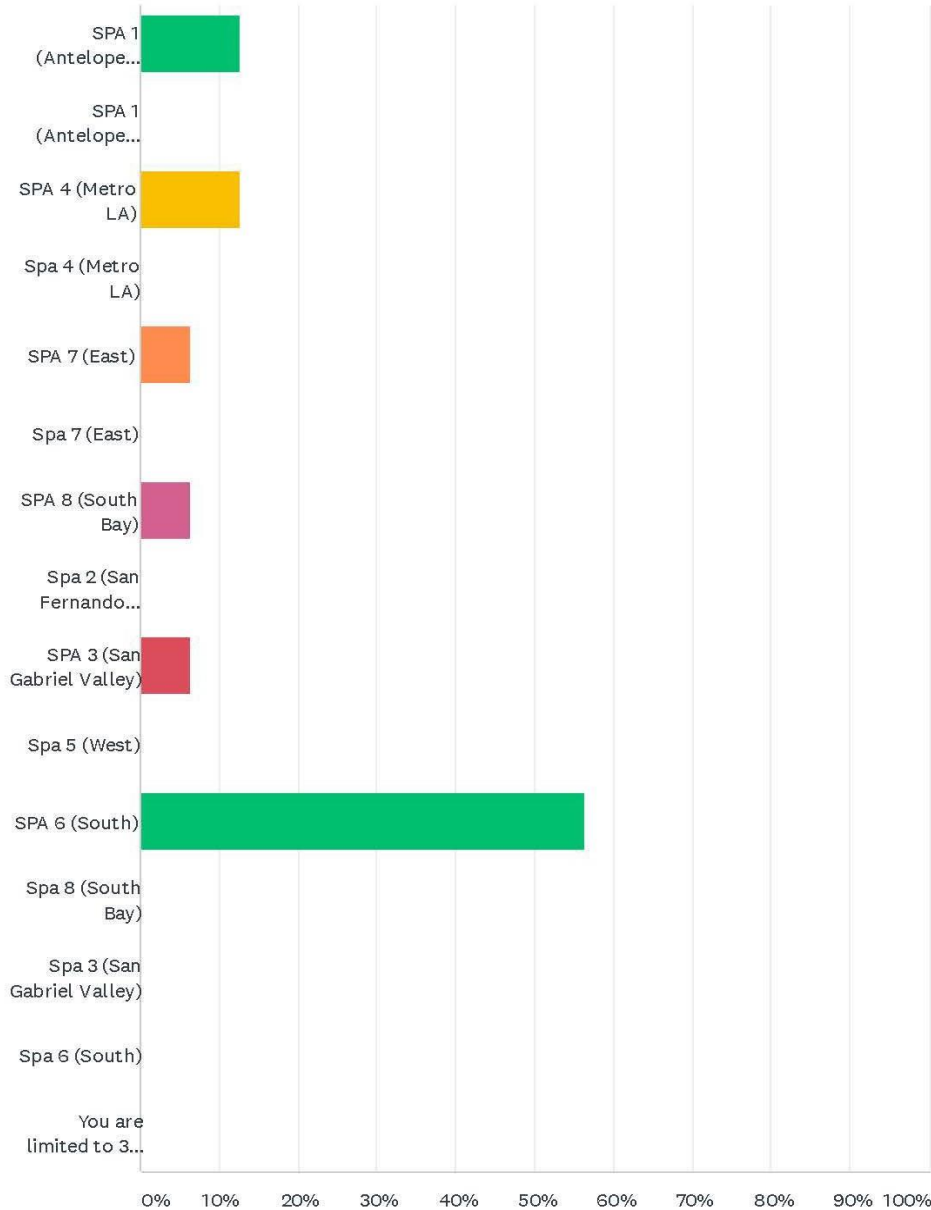
Answered: 19 Skipped: 19



ANSWER CHOICES	RESPONSES	
SPA 1 (Antelope Valley)	31.58%	6
SPA 2 (San Fernando Valley)	36.84%	7
SPA 3 (San Gabriel Valley)	21.05%	4
SPA 4 (Metro LA)	36.84%	7
SPA 5 (West)	5.26%	1
SPA 6 (South)	68.42%	13
SPA 7 (East)	31.58%	6
SPA 8 (South Bay)	21.05%	4
Total Respondents: 19		

Q20 This question intentionally left blank

Answered: 16 Skipped: 22



Juvenile Justice Coordinating Council - Community Advisory Committee 2021 County of Los Angeles Youth Service Needs Assessment

ANSWER CHOICES	RESPONSES	
SPA 1 (Antelope Valley)	12.50%	2
SPA 1 (Antelope Valley)	0.00%	0
SPA 4 (Metro LA)	12.50%	2
Spa 4 (Metro LA)	0.00%	0
SPA 7 (East)	6.25%	1
Spa 7 (East)	0.00%	0
SPA 8 (South Bay)	6.25%	1
Spa 2 (San Fernando Valley)	0.00%	0
SPA 3 (San Gabriel Valley)	6.25%	1
Spa 5 (West)	0.00%	0
SPA 6 (South)	56.25%	9
Spa 8 (South Bay)	0.00%	0
Spa 3 (San Gabriel Valley)	0.00%	0
Spa 6 (South)	0.00%	0
You are limited to 3 choices. Please list all three Spa choices in the Comment Box below	0.00%	0
TOTAL		16