

# JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

# MAIN CONTACT FOR PLAN

Date: April 17, 2025

County Name: The County of Fresno

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Date: April 17, 2025

County Name: The County of Fresno

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# **BACKGROUND AND INSTRUCTIONS:**

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. Section 1995 was amended by Assembly Bill 505 (Ting, Chapter 528, Statutes of 2023.) This template has been updated to reflect those amendments which will be in effect on January 1, 2024. All citations are to the law as amended. The statutory language can be found here.

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).)

County plans are to be submitted to the Office of Youth and Community Restoration in accordance with Welf. & Inst. Code §1995. OYCR may request revisions as necessary or request completion of the required planning process prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are nine sections to the plan:

Part 1: Subcommittee Composition Part 6: Retaining the Target Population in

Part 2: Target Population the Juvenile Justice System

Part 3: Programs and Services Part 7: Regional Efforts

Part 4: Juvenile Justice Realignment Block Part 8: Data

Grant Funds Part 9: Other Updates

Part 5: Facility Plan

# PART 1: SUBCOMMITTEE COMPOSITION AND PROCESS (WELF. & INST. CODE §§ 1995 (B) AND (C))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer ( <b>Chair</b> )	Kirk Haynes, Chief Probation Officer	khaynes@fresnocountyca.gov	(559) 600-1298
Public Defender's Representative (Co- Chair)	JoAnna Edwards, Chief Defense Attorney	jedwards@fresnocountyca.gov	(559) 600-1560
District Attorney's Office Representative	Galen Rutiaga	grutiaga@fresnocountyca.gov	(559) 600-5188
Department of Social Services Representative	Kimberli Smith	Kimsmith@fresnocountyca.gov	(559) 600-9532
Department of Behavioral Health	Emma Rasmussen	erasmussen@fresnocountyca.gov	(559) 600-9192
Office of Education	Joe Hammond	jhammond@fcoe.org	(559) 600-4934
Court	The Honorable Amythest Freeman	afreeman@fresno.courts.ca.gov	(559) 457-6434
Department of Public Health	John Zweifler	jzweifler@fresnocountyca.gov	(559) 779-4277
Three Community Members (defined as	Sergio Coronel	sergiocoronel2690@gmail.com	(559) 519-7830
"individuals who have experience providing community-based youth	Ruben Espinoza	espinoza23ruben@gmail.com	(559) 389-3415

services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been directly involved in the juvenile justice system" (Welf. & Inst. Code § 1995(b).)) Additional Subcommit	Joanna Litchenberg	joannaz@focusforward.org	(559) 600-4961
Additional Subcommit	itee Participants		
GEO Reentry	Angel Duarte	anduarte@GEOgroup.com	(559) 454-0012
Rising Star Baptist Church	Booker Lewis, Pastor	booker.lewis@fresno.gov	(559) 577-2656
Wellpath	Dulces Gonzalez	<u>Dulces.Gonzalez@wellpath.us</u>	(559) 600-4837
	Rick Virk	rick.virk@wellpath.us	(559) 600-4869
Community Justice Center	Sheri Wiedenhoefer	sheri@communityjusticecenter.com	(559) 878-5105
Breaking The Chains	Dominique Brown	dbrown@btcfresno.org	(559) 492-1566

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

Co-chair JoAnna Edwards (Fresno County Public Defender's Office) was selected via Subcommittee vote on February 22, 2024, to serve a minimum 2-year term.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county's JJRBG plan?

Meeting Date 1:	2/27/25	Meeting Date 2:	4/3/25
•		•	

**Additional meeting dates of the subcommittee, if applicable:** Additional dates separate from those listed below will be added as needed.

FY 2024 – 2025 Subcommittee Meeting Dates			
July 25, 2024	April 17, 2025		
October 24, 2024	June 26, 2025		
February 27, 2025	October 23, 2025		
April 3, 2025			

Date that the subcommittee approved the plan by a majority vote. April 17, 2025

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

After submission of our 2024-25 plan, the Subcommittee determined that a self-assessment of our local SYTF was critical to meaningfully inform future plans. The Subcommittee desired to know: (1) what performance indicators and data metrics should be captured to track youth progress and outcomes; (2) which aspects of the current program are effective, and which areas require restructuring or improvement; and (3) how services can better align to reduce duplication and prevent service gaps.

To accomplish this, Fresno County Probation contracted with the Fresno County Superintendent of Schools' (FCSS) Systems Improvement Division. FCSS conducted an evaluation that spanned six months and produced 6 key findings. These findings and recommendations informed the 2025-26 Plan priorities and are guiding future development of SYTF services.

A collaborative process was utilized to draft the plan. The 2024-25 plan was redistributed and discussed at the February 27, 2025, meeting. Mid-March, the co-chairs sent out a revised draft to all Subcommittee members to review and provide feedback. All feedback received was collectively reviewed by the Subcommittee at the April 3, 2025, meeting. The co-chairs then sent a subsequent draft to all members that incorporated the discussed feedback. Any additional comments were collectively considered, and the final draft was voted on and approved at the April 17, 2025, Subcommittee meeting.

# PART 2: TARGET POPULATION (WELF. & INST. CODE § 1995(D)(1))

Briefly describe the County's realignment target population supported by the block grant.

The "target population" is defined as "youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code." (Welf. & Inst. Code § 1990(b))

Fresno County's SYTF population includes youth (age 15 to 25) adjudicated as wards of juvenile court for serious and/or violent felonies as described in WIC Section 707 (b) or sex offenses as described in Penal Code (PC) Section 290.008 (c).

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history.

As of January 2025, Fresno County's CHI population was 23.

Additional demographics are listed below.

Ethnicity			
	~	CHI	
Asian			
Black			
Hispanic/Latin/			
Mexican			
Pacific Islander			
White			

Charges		
	Ċ	Н
Attempted Murder		
Involuntary		
Manslaughter		
Murder		
Sex Offense		
Voluntary Manslaughter		

Age		
	СН	
Age 15		
Age 16		
Age 17		
Age 18		
Age 19		
Age 20		
Age 21		
Age 22 +		

Education / Vocation		
	CHI	
Diploma	13	
College	13	
Courses		
AA Degree		
Rising	13	
Scholars		
Welding		
Horticulture		

Geographic Location		
	CHI	
Southeast Fresno		
Central Fresno		
Northeast Fresno		
Huron		
Merced		
Tulare		

Describe the target population, disaggregated by programs, placements and/or facilities to which they have been referred.

This data pertains to the placement of youth currently serving an SYTF commitment or currently on probation supervision after discharge from SYTF as of 4/3/2025.

Physical Location of Youth	#
CHI (SYTF Program)	23
Youth in secure custody at the Fresno County Juvenile Justice	
Campus Facility (JJC)	
Youth in Less Restrictive Program (LRP) - Currently	
living with family in the community on GPS	
Post-Discharge Youth on Secure Track Supervision	
(STS)	
All STS probation youth are living at home in the	
community.	
Youth in custody at the Fresno County Jail	
Pending new adult felony matters.	

Currently, the County does not plan to secure resources to address the needs of youth with acute psychiatric symptoms, as youth with these specific treatment needs would not benefit from the SYTF programming.

# PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(D)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress on this element since May 1, 2024, at the end of your response (Welf. & Inst. Code §1995(D)(2) and (d)(8)):

#### **FACILITIES**

Fresno County's SYTF program is referred to as CHI (Cultivating Healthy Choices & Independence) and is located in the Juvenile Justice Campus. (JJC) Several Projects have been initiated in and out of the facility since May of 2024, that include:

- Central control panels
- Unit door control panels
- · Refurbishment of commitment living pods
- Furniture
- Outdoor recreational equipment
- Painting
- Creation of programming rooms
- Shade structures (*currently under construction*)
- Tech 84 Body Scanners for youth and staff security from contraband (pending secured contract)
- Offsite Construction House located on Jefferson Avenue (referred to as "Jefferson House" until officially named.) The intended step-down home will offer supportive housing for up to between the ages of 18-25 years old, where they can potentially reside for the remainder of their commitment to facilitate reentry into the community. Youth will have access to structured work experiences, vocational training, specialized tutoring, athletic activities, counseling services and various types of social enrichment, as facilitated by the awarded vendor. The length of stay will vary between 6 to 9 months, or as determined by the Court and/or Probation Department.

# **PROGRAMS**

Youth at CHI are exposed to an array of different programming opportunities offered to meet youth needs regarding:

- Mental Health
- Substance Use and Prevention
- Education
- Vocation / Employment
- Health Adolescent Development
- Reentry
- Family Engagement
- Community Engagement
- Pro-Social Activities

- Parenting
- Life-Skills
- Credible Messengers / Lived Experience Mentors
- Cognitive Behavior Interventions
- Sexual Maladaptive Behavior Interventions
- Job Readiness/Employment

Probation employs a dedicated social work practitioner and two dedicated probation officers to serve and supervise SYTF youth. Once a youth is committed to SYTF, the social work practitioner develops the Individualized Rehabilitation Plan (IRP) using an assessment tool in conjunction with input from the Multi-Disciplinary Team (MDT), the youth, and the youth's family and supportive adults. Once the IRP is adopted by the Court, the social work practitioner case manages the youth's services and conducts monthly MDT meetings to discuss the progress and needs of each youth.

#### **PLACEMENTS**

- 1) Community
  - a) Home with family on GPS
    - As of the drafting of this plan, youth who have stepped down from the locked facility are participating in LRP's where youth reside in the community at home with family while placed on GPS monitoring. Focus Forward and GEO Reentry provide supports to the youth regarding their ongoing needs. Additionally, a dedicated probation officer supervises and supports the youth while in the LRP. While we will continue to utilize these options when appropriate as LRP's, we are looking forward to having our official LRP housing to utilize once construction is completed.
  - b) Transitional Housing
    - It is a priority to research and identify all available transitional housing offered to this population. We have been unsuccessful thus far in leveraging these resources for our population.
  - c) College dorms/housing
    - As youth complete their AA degrees while in the locked facility and enroll in state college programs, we anticipate utilizing college dorms and other campus housing for our population.
- 2) Step-down housing (referred to as "Jefferson House" until officially named) where construction is currently underway for an eight bed "Step Down" residential home for SYTF youth exiting the secure housing facilities at the JJC. The home is adjacent to the SYTF facility on Jefferson Avenue but is a completely separate structure not connected to the Juvenile Justice Campus facility. Anticipated construction completion is projected for October of 2025, and the request for proposal (RFP) for a service provider to identify a qualified community vendor to operate the Step-Down program is in progress. The purpose and goal of step-down housing is to help youth transition or "step down" from restrictive housing to less restrictive environments and allow them to practice life skills in a safe space, as they gradually transition back to the community.

The intended step-down home will be located on Jefferson Avenue in Fresno, CA, and will offer supportive housing for up to between the ages of 18-25 years old, where they can potentially reside for the remainder of their commitment to facilitate reentry into the community. Youth shall have access to structured work experiences, vocational training, specialized tutoring, athletic activities, counseling services and various types of social enrichment, as facilitated by the awarded vendor. The length of stay will vary between months, or as determined by the Probation Department. Youth eligibility will be determined by the Probation

Department or the Fresno County Juvenile Court. There will be no live-in staff in the step-down home. Staff shall work in shifts to cover a 24-hour period.

3) Pine Grove Youth Conservation Camp – We have recently executed our completed contract with CDCR allowing up to youth from Fresno to participate in fire camp as a voluntary step-down program.

## **SERVICES**

## Medical

An extensive assessment is completed for every youth upon entry/booking into the JJC detention facility to determine their Medical/Dental/Optometry and Mental Health needs. Medical needs identified may include but are not limited to vision, dental, substance use, physical health, medication management and chronic conditions. Medical staff provide ongoing care to address the medical needs of all youth at JJC. Upon entry into CHI (our SYTF program), medical and mental health staff consult with the multi-disciplinary team and continue providing care for all medical and mental health needs identified.

## Mental Health/Substance Use

Wellpath provides comprehensive medical and behavioral health care services including dental and optometry services; behavioral health assessments; psychiatric crisis intervention; psychiatric case management; health education; life skills groups, and suicide prevention treatment planning and case management. Wellpath provides ongoing voluntarily SUD services once youth have completed Substance Use Program conducted by GEO Reentry.

# **Evidence Based Programming**

## Girls Circle

Girls Circle is an evidence-based program for adolescent females and youth who identify as transgender female or gender expansive, that is proven to reduce delinquency. This model was developed to increase protective factors and reduce risk which includes depression, sexual abuse, substance abuse, dating violence, pregnancy, trafficking, and prostitution and is trauma responsive. It promotes peer support, relational cultural, builds cognitive behavior skills and promotes emotional regulation and critical thinking and self-help coping skills. The program allows for genuine self-expression through verbal sharing and creative activity. Multiple California Probation Departments have developed and implemented this program and have been successful in their outcomes.

# Behavioral Interventions-Substance Use Youth (CBI-SUY)

Behavioral Interventions-Substance Use Youth (CBI-SUY) University of Cincinnati helps to create an action-oriented environment conducive to intensive interactions between group members and skill development using roleplay, behavioral practice, and other activities. Facilitated by GEO Reentry, the curriculum was developed for justice involved juveniles with moderate to high needs for substance use treatment. CBI-SUY is informed by the National Institute of Corrections principles of effective intervention and incorporates a cognitive behavioral approach. The program places heavy emphasis on skill-building activities to assist with cognitive, social, emotional, and coping skill development. The components of the curriculum include Pre-treatment, Motivational Engagement, Cognitive Restructuring, Emotional Regulation Social Skills, Problem Solving, and success Planning.

## Thinking For a Change (T4C)

Thinking for a Change (T4C) T4C is a closed group, Cognitive- Behavioral Therapy (CBT) program that includes cognitive restricting, social skills development, and the development of problem-solving skills. The program is divided into 25 lessons, each lasting approximately 1 to 2 hours. The curriculum is delivered to small groups of (single- gendered). The manually delivered intervention includes some didactic instruction, modeling and role play of skills, a review of previous lessons and homework assignments in which participants practice the skills learned in the group lesson.

# Aggression Replacement Training (ART)

Aggression Replacement Training (ART) is a closed group, CBT program that targets improving social skills, moral reasoning, coping with and reducing aggressive behavior using anger control chain. ART is comprised of three coordinated interventions: anger control training, structured learning, and moral reasoning. The program consisting of 30 sessions (delivered 3 times per week), if possible) sessions are based on 1 to 2 hours of content. The curriculum is implemented with small groups of training (single-gendered). The manually delivered intervention includes some didactic instruction, modeling and role play of skills, group discussion of scenarios, a review of previous lessons and homework assignments in which participants practice the skills learned in the group lesson.

# Phoenix New Freedom Managing Aggression and Violence

Anger Management- *Phoenix New Freedom Managing Aggression and Violence* is a skills-based 50-hour program designed to address key issues in aggression and violence. Each lesson is supported by a session opener from the What Do You Think? series, a subtle approach to cognitive restructuring (CBT) that includes issues relating to aggression, violence, risk and protective factors, substance abuse, victim empathy, and moral dilemmas. The program includes an ample supply of What Do You Think? Scenarios so that each individual instructor may choose ones that best reflect his or her specific group of participants.

## R1 Learning

Coping and Life Skills by the R1 Learning curriculum is grounded in proven behavioral health models, adapted from the work of the original authors and experts and supported by research. The central tools of the system, the Discovery Cards, provide a hands-on, concrete approach that enables both practitioners and clients to learn and apply these theories to real-life situations and circumstances. R1's tools are effective and easily adapted for different populations and settings and by practitioners at all levels of knowledge, skill, and experience. By combining the most effective content with a structure for effective implementation, R1 fosters greater engagement with treatment, counseling, and coaching empowering individuals to live a healthier life and reach their full potential. Discovery Cards topics include: Emotional Triggers, Stages of Changes, Values, and others.

R1 Learning Discovery Cards are structured to "meet people where they are" in terms of background, education, life circumstances, and learning styles. Derived from leading models, and organized into colored categories, each topic module engages, educates, and empowers individuals to concretely process and apply the topic information to their own situations and circumstances. Through use of evidence-based practices such as motivational interviewing (MI) and cognitive behavioral therapy (CBT). This process of internalizing the information (individual activation) motivates individuals toward change to reach their full potential.

#### Choices

Choices focuses on helping youth learn skills to manage their risk for reoffending or engaging in negative/inappropriate behavior. Throughout the 12 lessons youth will be taught pro social decision making, expand their problem-solving techniques, and continue cognitive self-change.

# Positive Action Program

The evidence-based program empowers greatness by teaching youth skills they can use to think, act, and feel positive about themselves. By tapping into and fortifying innate self-worth and confidence, Positive Action proves that when people feel confident about themselves, they think accordingly.

# Nurturing Parenting Programs (aka "Family sessions")

The Nurturing Parenting Programs is recognized by the Office of Juvenile Justice and Delinquency Prevention (OJJDP), the National Registry of Evidence-based Practices (NREPP) and the Substance Abuse-Mental Health Services Administration (SAMHSA). It contains over 30 trauma informed programs that have proven to be effective in treating and preventing the reoccurrence of child abuse and neglect. The programs are designed to be family-based with a highly structured series of sequenced lessons. Lessons in all curriculums or programs are created to address the five Nurturing Parenting Constructs of the Adult-Adolescent Parenting Inventory (AAPI-2.1) based on five parenting patterns, or constructs, that represent abusive and neglecting parenting attitudes, patterns and behaviors. The AAPI is an assessment tool to measure parenting behaviors before and after the parenting program and is the indicator for improved parenting practices and level of decrease in risk of child abuse/neglect. The Nurturing Parenting Programs include over 30 curricula ranging in levels of intervention and targeting various subpopulations. Depending on a variety of factors, including the parent's preassessment scores, FF staff will determine the best NPP curriculum and method to this intervention. Focus Forward is most familiar and has purchased instructional manuals for the following specific curricula:

- Nurturing Program for Parents with Adolescents (NPPA) is a 12-week treatment program of three hours per session, for parents and adolescents. This program is intended for parents who have children between the ages of and is best suited for parents with high-risk levels of abuse and neglect as indicated in their pre-assessment.
- Nurturing Skills for Families (NSF) is a skills-based curriculum that can be tailored to support the parent's improvement in certain constructs. Each session can include up to three to four lessons per session and the session can last a total 60-90 minutes. This program is best suited for parents with a low-moderate risk level of abuse and neglect as indicated in their pre-assessment and have children under \_\_\_\_\_\_. This program serves as an intervention method for the family and sessions can be completed within 12-20 sessions covering 20-24 lessons. The program includes integration of Family Nurturing Time, Home Practice assignments, and a Lesson Guide for Children to promote engagement within the family.
- Nurturing Program for Young Parents and their Families is a 16-week treatment program of 2.5 hours per session for teens or transitional age young parents. It is targeted to educate parents who have children under the age of five and requires home-based sessions. The parents and children are to meet concurrently in separate groups for 16 consecutive weeks and will only come together for 20 minutes to engage in a fun activity together. Lesson competencies help both the parent and parent educator track to make sure the competencies are being understood and practiced. This curriculum comes with an Easy Ready Parent Handbook that Focus Forward has found to be very effective with educating young parents. It uses short phrases and illustrations, catching the attention of parents and serving as a drawing book. It also includes activities that young parents can do with their young children to strengthen the parent and child bond.

# **Education**

The Fresno County Superintendent of Schools (FCSS) provides comprehensive educational and vocational services to students, including a transcript analysis to develop individualized academic and career plans. At Alice Worsley School, students are integrated based on age and academic needs, with special education and related services available for those up to age 22 with disabilities. Accredited by WASC for over 20 years, the school offers A-G courses, High School Equivalency Test (HiSET) preparation, dual enrollment opportunities with Fresno City College, and year-round education, including after-school and Saturday programs. Career Technical Education (CTE) and Regional Opportunities Program courses in Welding and Environmental Horticulture Science are also available. Through partnerships with Probation and local colleges, eligible students can earn both high school and college credits, with potential future expansions to local college campuses.

Community Justice Center (CJC) offers a Certificate in Peacemaking for youth that earns Fresno Pacific University credits and provides education, training and practice in restorative justice, conflict transformation and peacemaking, and helps to equip youth for higher education and employment.

# Reentry

The current reentry team includes a reentry social worker and probation officer to ensure appropriate services are planned for and available upon step-down and discharge from CHI. Our self-assessment highlighted reentry services as an area in need of improvement. As such, we are in the RFP process to utilize grant funding awarded from the state (California Health and Human Services Agency, Office of Youth and Community Restoration) to assist with step-down and reentry.

With the passage of SB823, Focus Forward expanded its Reentry Services program to serve the SYTF youth with Reentry Services (described in more detail below in section 4.) However, due to capacity, Focus Forward's Reentry Services for SYTF youth start at 90 days before their release.

As part of the GEO Youth community site, SYTF Youth can be referred for GEO Youth Program for the following Interventions and Case Management services. In addition to the services listed above, GEO Reentry also offers gang intervention services. *Phoenix New Freedom Gang Intervention Program* is a 32-hour gang intervention based on cognitive-behavioral, motivational interviewing, and social learning philosophies. It is designed to reduce the resistance to behavioral change and decrease antisocial behaviors, including gang activity. Includes a DVD-based unit with clips of incarcerated youth discussing their involvement in crime and gang activity.

JJC and Probation are also actively pursuing implementation of CalAIM Justice Involved pre-release services. CalAIM JI services are slated to begin by October 2026 at JJC. CalAIM JI services will complement the current and planned Reentry services at JJC. CalAIM JI supports case coordination and medical and behavioral health care in the 90-day pre-release period and will facilitate warm handoffs to post-release care coordinators to ensure continuity for medical, behavioral, health, substance use, and social determinant of health- related services for all OYCR youth upon their release.

As discussed above in section 3, and below in section 4, Probation currently has two pending RFP's for nongovernmental organizations and/or community-based service providers, totaling approximately 3.5 million dollars over 3-5 years. Credible messengers will be utilized under these RFP's to assist with reentry and other needed supports to ensure a successful transition into the community.

#### **SERVICE PROVIDERS**

Listed below are the contracted providers with services accessible to all SYTF youth if ordered or requested.

- Probation Evidence Based Practices (EBP) Officers
- Probation Social Work Practitioner
- Wellpath
- GEO Reentry
- Focus Foward
- Sierra Education and Research Institute (SERI) service ending 5/2025
- The Counseling and Psychotherapy Center (CPC)
- Department of Behavioral Health Mou pending

#### SUPERVISION

To provide rehabilitative services to these youth, safety and security is paramount. Youth will thrive when they feel safe and secure. Juvenile Correctional Officers (JCO) provide this population supervision and guidance in day-to-day activities. They are trained in the program handbook, rules, incentivized point system and staff is trained in defensive tactics. Youth are held accountable for misbehavior but also provided with an opportunity to redirect their negative behavior. A Social Worker Practitioner and two Deputy Probation Officers are also housed on site for case management and reentry purposes.

The self-assessment completed by FCSS found a need for additional dedicated staff and highlighted the inconsistency in current staffing positions. These two themes emerged repeatedly as significant factors impacting the overall quality and effectiveness of the SYTF program. This is a priority for the Subcommittee. Probation is in the process of reconceptualizing the shift selection process for SYTF pods, with the goal of having the same staff members work in the pod throughout an entire defined period, rather than rotating as they do currently. Additionally, Probation is in the process of adding a Program manager to assist with the procurement and quality control of current SYTF programming.

## **OTHER RESPONSES**

The self-assessment completed by FCSS found a need for individualized programming and the creation of more individualized opportunities to address the specific needs of each participant. FCSS recommended revision of current IRP's to integrate SMART (Specific, Measurable, Achievable, Relevant, Time-bound) goals that are informed by various data sources. Additionally, these IRP's must specify standardized metrics for assessing achievement and progress, enabling successful monitoring over a period of time. Improving individualized rehabilitative programming is a priority for this Subcommittee. As such, Probation will work to revise IRP's to achieve a more accurate and tailored approach to rehabilitation.

# **INCENTIVES**

The SYTF Behavior Management System (BMS) is a way to recognize youth that are programming and having positive behavior by allowing youth the opportunity to earn incentives, in two-week intervals. Incentive selections were voted on by youth and consist of, but are not limited to, chips, ramen noodles, protein bars, protein shakes, corn nuts, and beef jerky.

SYTF youth who have earned the highest phase have an additional "Platinum" incentive. Platinum events occur every eight to ten weeks and generally consist of a cooperative dinner from a restaurant of the youth's collective choice.

# PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(D)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(A) and (d)(8))

Block Grant Need	Use of Funds	Allocation of Funds	Implemented

Licensed mental health clinicians	Hire licensed mental health clinician to deliver mental health and family therapy services specifically to the SYTF population. This is a result of the Program Evaluation completed by FCSS.	MOU between Department of Behavioral Health (DBH) and Probation	Pending
Problematic Sexual Behavior Treatment Program	Counseling Psychotherapy Center (CPC)	JJRBG Funding	Yes
Community Advocates/Credible messengers / Reentry	Provide recruitment, training, and compensation of credible messengers and community advocates to deliver and support services that are trauma informed and culturally competent.	California Health and Human Services Agency, Office of Youth and Community Restoration (OYCR)	Pending

#### Mental Health

Wellpath provides comprehensive medical and behavioral health care services including dental and optometry services; behavioral health assessments; psychiatric crisis intervention; psychiatric case management; health education, life skills groups; mental health treatment plans, and suicide prevention treatment planning and case management.

The Department of Behavioral Health (DBH) now provides a certified Crisis Stabilization Center and field-based mobile crisis response in the community. Representatives from supporting organizations will be involved in a multidimensional team for those youth who present with consistent behavioral issues or evidence of a disability that may pose a barrier to their academic, social, or program success. Wellpath, DBH and additional community providers are all available to provide mental health services for youth in the community such as assessment, psychiatry, therapy, case management, and supportive services. Wellpath will coordinate warm handoffs to Enhanced Care Management (ECM) provider and community organizations that can support the reentry goals of this program in conjunction with CalAIM JI 90-day pre-release services. These providers all deliver services congruent with a trauma-informed model.

The self-assessment by FCSS highlighted the critical need for targeted therapeutic services for youth currently serving SYTF commitments. Addressing this programming gap is a high priority of this Subcommittee that is reflected in our budget. Probation is currently in the process of obtaining a licensed mental health clinician to deliver targeted individual therapy full-time to SYTF youth. Where appropriate, these services will also include family therapy.

# **Trauma-Informed Supports**

A trauma-informed approach is required when working with this population. Probation and Fresno County Superintendent of Schools (FCSS) have provided staff with training to raise awareness to the prevalence of trauma with the youth in their care, as well as approaches to reduce provocation of trauma-responses. The selected programming is designed to support the use of effective emotional regulation and coping strategies to reduce impulsivity, aggression, and social isolation.

Focus Forward is experienced in providing evidence-based parenting education for youth and their parents/caregivers designed to repair abusive parent-teen relationships. Parents and their teens attend separate groups concurrently and then join as one group for 90 minutes. Parents and teens role-play, discuss, draw, and learn how to live with each other, how to play together, how to communicate respectfully, and how to be a positive and nurturing family. Collaterally, Focus Forward also connects youth with adult mentors to provide a social support system for the youth while in custody and during their transition into the community. To respond to the needs of the SYTF population, a greater focus in recruitment for mentors has been with adults with lived experience through partnership with Project Rebound and Impact Justice for their California Justice Leaders AmeriCorps Members and an intentional handoff to community support networks.

GEO Reentry provides the Group Interventions and Related Case Management Services for probation-involved youth. Their services include: group therapies that utilize cognitive behavioral therapy in the areas of problem-solving skill development, aggression replacement training, training intended to reduce the risk of misconduct and recidivism, gang intervention modules, and substance abuse programming.

#### **Restorative Justice**

COSA (Circles of Support and Accountability) is a restorative reentry program committed to evidence-based practices that create safer communities by supporting persons prerelease through the first year of reentry. The COSA model was developed and is implemented primarily as intervention and support for problematic sexual behaviors and provides accountability for community safety and has expanded its services to those who have committed other serious and violent crimes occurring as a teenager. Each Core Member (participant) is supported by trained community volunteers that make up the Inner Circle and commit to weekly meetings for one year. Inner Circle members are matched specifically to the youth and include credible messengers with lived experience and survivors of harm. The Inner circle works with an Outer Circle of professionals that can include probation officers, teachers, social workers, mental health providers, public defenders, district attorneys and others committed to the success of the youth. The case Manager works closely with the Core Member to develop a Wellness plan that outlines their specific needs and goals. The Wellness plan covers important areas like housing, employment, transportation, rebuilding family/community relationships, making amends, substance use and recovery support. The Core Member works with the Case Manager and Circle Members to implement their Wellness Plan post-release as they successfully integrate into the community.

Restorative justice additional supports include family respect agreements, family group conferences, family reunification, family maintenance, mediations, restorative conversations, victim/offender dialogues, and larger circle processes.

#### **Problematic Sexual Behavior Treatment**

The Counseling Psychotherapy Center of Greater Boston Inc (CPC) provides treatment and programming for probation-involved youth with problematic sexual behavior. Their services are based on evidence-based cognitive behavioral therapies and juvenile sexual offending specific treatment programming which includes: assessment, case planning, individual treatment, group intervention, and family intervention services. Probation is committed to providing programming for youth with problematic sexual behaviors informed by the individual treatment needs of youth in custody and in the community. Probation is interested in securing capacity to assess those youth adjudicated with a sexual offense using a tool that will provide guidance in the formation of a treatment plan. Options include the Juvenile Sex Offender Assessment Protocol-II(J-SOAP-II), Estimate of Risk of Adolescent Sexual Offense Recidivism (ERASOR), or Protective + Risk Observations For Eliminating Sexual Offense Recidivism (PROFESOR). With adequate assessment information, a portion of the Individualized Rehabilitation Plan will be developed and include participation in the I Decide curriculum.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(B) and (d)(8))

Block Grant Need	Use of Funds	Allocation of Funds	Implemented
Educational Support and Services	Increasing educational instructors, developing vocational opportunities and supports	MOU with FCSS and Probation	Yes
Journaling program and other social emotional supports	Provide "Wreck This" journals as a form of expressive art/medium to help channel emotions and have a safe outlet and coping mechanism to manage frustration.	Probation Department Social Worker Practitioner (SWP)	Yes
Licensed Clinician	Dedicated licensed mental health clinician to provide individual and family therapy to SYTF youth	MOU with DBH and Probation	Pending
System Improvement Consultant  *See self-assessment	Implementing self-assessment recommendations for program improvements	JJRGB funding	Pending
Evidence Based Practices Consultant	Provides recommended curriculum and probation staff/provider training	University of Cincinnati	Yes
Probation Officer	Provide probation officer to support housing and reentry, visitation, supervision needs of youth while at CHI and release into the community	Probation Department	Yes
Administrative Support	Dedicated probation staff to oversee construction/facility improvements, fiscal support for MOU's and programming contracts	Probation Department	Yes
Use of Furloughs to support reentry	Body scan machine for youth and facility safety to support outings into the community that promote reentry while in CHI	Probation Department	Pending
Chaplaincy	Chaplaincy volunteers provide services to youth		Yes

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: Welf. & Inst. Code §1995(d)(3)(C) and (d)(8))

Block Grant Need	Use of Funds	Allocation of Funds	Implementation
Family Supports			
Family Therapy	Licensed Clinician dedicated licensed mental health clinician to provide individual and family therapy to SYTF youth	MOU with DBH and Probation	Pending
Family Engagement	SYTF Youth with young children: Educational classes and bonding opportunities while in CHI	Community Based Organization	Yes
	Parents of SYTF Youth:		
	Educational classes and supports		
	Sibling Events: Opportunities to promote strengthening of family relationships while in CHI		
Family Visitation	Juvenile correctional officers supervise family visits to support family engagement.	Probation	Yes

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(D) and (d)(8)

# **Reentry Program**

Block Grant Need	Use of Funding	Allocation of Funding	Implemented
	DMV application /		
	appointment / birth		
California ID		JJRBG / Focus Forward	YES

	certificate / Transporation to DMV		
Bank Accounts	Education / FAFSA	JJRBG / Focus Foward	YES
College Enrollment / Technology	Enrolment / class scheduling / P2O mentors	JJRBG / Project Rebound, Underground Scholars, Rising Scholars/ Pipeline to Opportunity	YES
Transportation	For school / employment / treatment / bus pass / Uber	JJRBG	Pending
Transitional Housing	Short term housing	JJRBG	Pending
Clothing	School / employment	JJRBG	Pending

In 2021, Focus Forward Reentry Services launched as a collaborative service model between the Fresno County Probation Department (Probation) and Focus Forward, Focus Forward's staff partners with Probation and community organizations to ensure the effective delivery of services inside the JJC, in homes, and during the in-custody phase as well as in the community for several months following their release while they are on active probation. Reentry Services pairs a Youth Social Worker and Family Support Advocate to youth committed to the JJC and their families. Youth and family clients receive ongoing service geared toward education, life skills, medical and behavioral health, job training, public safety, and relationships. Focus Forward staff utilize evidence-based programming as well as case management with the goal of lowering recidivism for juveniles in Fresno County. With the passage of SB823, Focus Forward expanded its Reentry Services program to serve the SYTF youth with Reentry Services (described in more detail below). However, due to capacity, Focus Forward's Reentry Services for SYTF youth start at 90 days before their release. Our self-assessment highlighted reentry services as an area in need of improvement. As such, we are in the RFP process to utilize grant funding awarded from the state (California Health and Human Services Agency, Office of Youth and Community Restoration) to assist with step-down and reentry. These services will be trauma informed and culturally and gender responsive. It is intended that the added services will provide the below supports.

- Restorative programming that promotes youth accountability for their offense(s) and builds and maintains positive relationships and behavior relating to victim awareness, personal insight, and restorative justice.
- Housing assistance.
- Transportation assistance.

- Reentry planning and preparation that commences at the time of commitment to the secure facility and
  continues throughout step-down to LRP and subsequent discharge. This planning will include pre-release
  engagement with community health and resources, warm transitions to community and home living that
  includes supportive living programs, income assistance where needed, educational and vocational
  placements, and continuing therapeutic and substance use supports as needed.
- Technology and vocational supports and equipment needed for youth to be successful.
- Barrier removal.

## **Education**

Fresno's plan aims to improve on this by raising education attainment rates at release for the new program, as well as create linkages to employment to create employment opportunities pathways to build a career and entrepreneurship, not just have a job. Through partnerships with local education providers as well as employers, linking Fresno's program with community partners is a core strategic goal. A tattoo removal program is an area of need for SYTF and other youth to increase employability, improve self-esteem and align their physical presentation with their psychological transformation. This need has been proposed by the JJC Youth Council. JJC will leverage CalAIM JI 90 day pre-release services to support transitions of care and successful reentry with warm handoffs to post-release care managers.

The FCSS is positioned to provide and extend services to this population. Upon admission each student will receive a comprehensive educational and vocational transcript analysis to aid in the development of an academic and career plan. Students will attend school in the Alice Worsley School, integrated with other students depending on age and academic needs. Students up to age 22 with disabilities will have full access to special education and related services as determined by the school's Individualized Education Program (IEP) team. Individual and small group services may include an emphasis on the development of cognition, language, social, behavioral, self-help and academic skills at minimum and in accordance with the IEP. FCSS has partnered with Probation for many years in delivering high quality education services for young people at the JJC. The Alice Worsley School has achieved full accreditation by the Western Association of Schools and Colleges (WASC) for over 20 years with goals that include students achieving proficiency in academics, 21st century skills, and college and career readiness. The school provides all courses necessary for young people to earn their high school diploma, including A-G courses, offers courses to prepare young adults to pass the High School Equivalency Test (HiSET) where applicable, offers dual enrollment courses for eligible high school students, and provides education year-round, including after school educational programming and on scheduled Saturdays. In addition, the school offers Career Technical Education and Regional Opportunities Program courses that currently include Welding and Environmental Horticulture Science.

## Higher Education:

Eligible high school students at Alice Worsley School have access to Fresno City College Dual Enrollment Program, whereby high school students complete college and high school credits simultaneously. The dual enrollment courses offered are in concert with the rigor and requirements at the college level, the majority of the courses are CSU/UC transferrable, and upon completion of the courses, the students' grade point average is weighted accordingly. As academic services and programs expand over time, the existing remote and Worsley-campus classes may grow to include students attending classes at a local college campus. This projection may demonstrate an effective path for young people upon re- entry. One example of a community resource that assists with university awareness, readiness, and opportunities for our young people is Project Rebound (Fresno State), where the focus is reintegration in a college setting for justice-impacted young persons. The school's guidance learning specialist and principal maintain collaboration for scheduling campus visits with Project Rebound representatives.

Project Rebound is a program designed to help formerly incarcerated individuals successfully reintegrate into society via higher education. Project Rebound prepares serious students for a university mindset and assists in helping fill out enrollment forms, provides mentors, conducts academic advising, and provides a space to support students.

Additionally, Focus Forward maintains a strong partnership with Fresno City College, Probation, Fresno State's Project Rebound, Impact Justice, and Alice M. Worsley School. Focus Forward assists current and former justice-involved young people, including Worsley students through a program titled Pipeline to Opportunity. They are a placement site for CA Justice Leaders (CJL) AmeriCorps members who are credible messengers. AmeriCorps members are mentors, case managers and educators for justice involved youth working toward success. The goal is to help them transition back into society so they can become the next generation of community leaders. Focus Forward's Pipeline to Opportunity program reports 15 youth/young adults in the SYTF program were enrolled in Fresno City College courses while in-custody at the JJC in the fall and spring of 2024 semesters. Focus Forward is partnering with Fresno City College and Clovis Community College to strengthen the pipeline from incarceration to college with additional resources from the Rising Scholars network with the California Community College's Chancellor's Office.

The Alice Worsley School maintains a continuous collaboration with State Center Community College District (SCCCD) that includes Fresno City, Clovis, Madera, and Reedley campuses. Through this collaboration, college outreach specialists provide services for students to become more informed about community college opportunities, orientation, and may include registration, including completing the FAFSA application and placement testing.

The school is also a member of the State Center Adult Education Consortium (SCAEC) whereby California Adults in Corrections funds and services may support young adults on campus who are over 18 years of age in obtaining a high school diploma or support access for high school graduates on campus to post-secondary courses and vocational training. Eligible young persons for the SCAEC services have regular access to SCAEC Transition Specialists. The school's guidance learning specialist, principal, and SCAEC Transition Specialists work in tandem and schedule campus visits by the Transition Specialists to meet with young persons on campus individually or in small groups.

## **Vocational Training Programs:**

Alice M. Worsley School offers Career Technical Education and Regional Opportunity Program (CTE/ROP) classes at the JJC. The impetus of the CTE/ROP program is that high quality technical and career training opportunities are essential to meet the ever-changing needs of both our students and communities. CTE/ROP classes provide multi-faceted leadership in employment preparation, the upgrading of skills of those employed, and career preparation emphasizing post-secondary education. Based upon rapidly changing technology, increased employer demands, and the necessity of lifelong learning, career preparation is a primary objective. Currently the school offers CTE/ROP courses in Welding Fabrication and Application, Environmental Horticulture Science, and certification in Leadership/Workforce Readiness offered in the CTE/ROP courses. The Leadership/Workforce Readiness certification focuses on developing soft skills that are needed in today's workforce.

With expected growth of our young adult population with high school diplomas, a need for expanded CTE opportunities. As such, the school in partnership with Probation, may expand CTE offerings to possibly include: increased and various agricultural course offerings, pre-apprenticeship opportunities, building trades, Microsoft Office Systems (MOS) certification, and animal husbandry. There is an identified need for additional and diverse vocational training offerings.

Youth released from incarceration often do not have access to meaningful employment opportunities. To ensure investments in vocational training are maximized, Probation will continue to collaborate and increase connections with other agencies to identify local employers or trade unions to establish employment pipelines into jobs that pay livable wages. Opportunities for transitional jobs such as wage-subsidized internships, stipends for community service, and time-limited, subsidized positions need to be expanded. To the extent possible, placement into these jobs will begin as soon as possible when youth enter "step-down" phases.

# **Community Reentry Services**

Justice-involved youth often have few, if any, financial resources and may not have family members that they can rely on for food and shelter upon release. Probation and other agencies serving realigned youth are committed to addressing all the stabilizing needs of released youth and are prepared to provide financial assistance when possible as well as referrals for concrete services and resources such as transportation, food vouchers, relocation supports, clothing, school supplies, and hygiene items. The Realignment Workgroup will evaluate options such as ensuring access to Extended Foster Care Benefits for those eligible, utilizing statewide grants to establish a basic income pilot, or partnering with community-based organizations to identify stipend funds. When available, youth can be referred to local community-based organizations to ensure credible messenger reentry programming.

Probation has applied for and received PATH 3 funding for justice involved youth. CalAIM enhanced care management (ECM) services will be utilized to identify social determinants of health (SDOH) and access to care issues that may be encountered when released and will connect youth to an ECM provider prior to their release who will be able to assist and support youth post-release in receiving necessary services. Probation will leverage CalAIM services to connect youth to health care providers, governmental agencies, and community-based organizations when needed. Probation will utilize CalAIM to connect youth to trusted messenger community-based organizations.

Several community-based organizations are available to provide for the reentry needs of the youth and young adults upon their release to the community, such as (GEO Day Reporting Center, Workforce Connection, Focus Forward, Project Rebound, CPC, and CJC).

GEO Reentry Youth Program provides reentry services to probation-involved youth for group intervention and case management, which includes programming for youth in-custody, youth in the community, and youth being released from the JJC, with supplemental services provided virtually, as needed. The services include group therapies that utilize cognitive behavioral therapy in the areas of problem-solving skill development, anger management, training intended to reduce the risk of misconduct and recidivism, gang intervention modules, and substance abuse programming.

The GEO Reentry Employment Program provides for a full complement of services to support educational and vocational assessment, training, and support. This includes resume support, computer labs for job seeking purposes, and job readiness training. They have Barriers to Employment Success Inventory (BESI) assessments and curriculum modules available to support instruction on the skills necessary for workplace success.

The GEO Reentry Employment Program can provide a group intervention for those who have limited success in procuring and sustaining employment. Cognitive-Behavioral Interventions for Employment (CBI-EMP) is designed for adults and juvenile justice-involved individuals who are moderate to high need in the area of employment. The curriculum integrates cognitive behavioral interventions with more traditional employment approaches. The program teaches individuals how to identify and manage high risk situations related to obtaining and maintaining employment. Heavy emphasis is placed on skill building activities to assist with cognitive, social, emotional, and coping skill development for the work environment. Using a modified closed group format with

multiple entry points, the curriculum is designed to allow for flexibility across various service settings and intervention lengths. This curriculum was developed by the UC in partnership with MDRC.

#### **OVERVIEW**

Components of the modified curriculum include the following five modules:

- Module 1: Motivational Enhancement Getting Them Ready for Work
- Module 2: Cognitive Restructuring Thinking Right about Work
- Module 3: Social Skills/Emotional Regulation Skills Skills for Work
- Module 4: Problem Solving Working through Challenges at Work
- Module 5: Success Planning Being Successful at Work

#### The modified 10 sessions include:

- 1. Introducing Cognitive-Behavioral Interventions for Obtaining and Maintaining Employment
- 2. Clarifying Values
- 3. Behavior is a Choice
- 4. Recognizing Risky Situations
- 5. Changing Risky Thinking
- 6. Replacing Risky Thinking
- 7. Examining Work History
- 8. Identifying Your Strengths
- 9. Social Skill A
- 10. Social Skill B

Probation is able to refer to the GEO Reentry Employment Program for intensive services and would be able to provide additional structure and support to program participants who have transitioned to the community and have difficulties maintaining employment/education, stability, or as an alternative to Probation violation.

Workforce Connection is located throughout Fresno County and provides services that encourages careers in a variety of fields. The Young Adults Services includes a variety of services related to academic success, job readiness, and guidance and support.

Focus Forward has programs that support a range of reentry needs of youth and young adults. Through assessments and case planning, case managers and mentors work with youth and their families in collaboration with Probation, Wellpath, and other community partners to support youth while they are in custody through transition post release with a shared case plan. For SYTF youth, Reentry Services begin 90 days prior to release. Areas of focus include Academic Education, Workforce, Life Skills, Medical/Behavioral Health, Safety and Relationships. Programs provided include Nurturing Parenting for youth parents, and for youth with their parents; Just Beginnings for youth parents and their babies, Safe Dates and Money Habitudes group classes for youth in custody, Higher Education matriculation and one-on-one mentoring support throughout. In addition, case management services provide unique support individualized to the youth or family as needed (i.e. forklift certification, employment readiness, document attainment, application assistance, etc.). Tangible resources and financial support are provided to remove barriers to program participation. Referrals to other community based or in custody programs and services are also provided. Transition from Focus Forward programs includes an intentional handoff to youth/family's established support networks. This is an approach to support self-sufficiency for long term success.

CJC is invested in serving the target population and has a long- standing relationship with Probation. CJC offers Cognitive Behavioral Intervention (CBI), family group conferences, and victim offender mediator sessions and will continue to be an available resource.

The SCAEC Transition Specialists are invited to be part of the school transition process team along with the school's guidance learning specialist, and together provide valuable linkages to community service providers

and/or universities. Transition plans will be discussed with students and referrals to various community-based organizations and adult schools, or universities will be made in alignment with students educational and career goals.

CPC provides reentry services based on evidence-based cognitive behavioral therapies and juvenile sexual offending specific treatment programming. Services include assessment, case planning, individual treatment, group intervention, and family intervention. Programming is provided to probation-involved youth in-custody, in the community, and youth being released from the JJC, with supplemental services provided virtually, as needed.

Lack of transportation remains a huge barrier to reentry services. There is no means of public transportation to the SYTF. Workgroup deliverables will include efforts to remedy this and implement viable and accessible modes of transportation to and from this location.

# **Housing**

It is a priority of the Subcommittee over the next year to maximize resources surrounding housing. There is a gap in knowledge in this area that Probation and the Subcommittee will research and fill so that all resources can be effectively utilized in the community and throughout the state.

Appropriate housing to facilitate reentry and LRP has been identified as a need that requires targeted efforts. Probation has a long tradition of utilizing a variety of foster and Short-Term Residential Therapeutic Program (STRTP) placements for youth under supervision. CalAIM pre-release ECM services will facilitate these efforts. Probation will continue the strong collaborative work with the Department of Social Services related to suitable foster care placements for eligible youth, which includes family finding, other relative/family-based placements and community housing opportunities. These relationships will continue to be utilized as necessary upon discharge. The identification of a placement that will best address the needs of youth without suitable homes will be initiated several months before potential release from the JJC, and may include transition-aged youth family finding services and expanded transitional housing. Probation intends to seek additional housing services offered in the community to include: Housing Authority, Community Justice Center, Fresno County Homeless Task Force, and Turning Point; all agencies that provide or assist with transitional housing. Additional opportunities for independent living will be explored in subsequent years as the population transitions from the facility to the community. It is essential that they provide an environment that is conducive for the changes initiated in the program and provide a prosocial support system. This will help cultivate an establishment in the community and reinforce efforts towards connections with education, work, and civic organizations.

Fresno County Department of Social Services offers programs and services to individuals and families designed to assist people with temporary financial, health, housing, food and other needs. These programs are designed to alleviate poverty and support low-income individuals and families. Some common types of social services that involved eligibility determination: Cash aid, Medi-Cal, CalFresh, General Relief (GR) and Cash Assistance Program for immigrants (CAPI).

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code  $\S1995(d)(3)(E)$  and (d)(8))

Please refer to programs and services outlined in Section 6.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers.

# Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code $\S1995(d)(3)(F)$ and (d)(8))

We are currently engaged in two separate Requests for Proposal's (RFP's) for nongovernmental and/or community-based providers to provide comprehensive stepdown and reentry services to our SYTF population. For this reason specific funding for credible messengers is not included in this budget. As discussed above, one of the proposals specifically solicits restorative justice and supportive circles as part of the services offered, something not currently offered to all SYTF youth.

Additionally, Focus Forward is a community-based provider that is expanding its reentry services and is in the process of being designated as a CalAIM provider. These services are discussed more-in-depth elsewhere in the plan.

Category	FY 2025-26
IT Contractor	50,000
Administrative Support	338,393
Fresno County Superintendent of Schools	323,644
UCI Agreement	135,000
Information Technology Analyst	194,600
SYTF ADC, SW, DPO	523,662
JJC Pod Staffing and Facilities	4,213,374
Group Interventions and Case Management Programming	360,000
Juvenile Sexual Offending Treatment Programming	488,710
Programming Contracts	500,000
<ul> <li>Implementation of Program Audit Findings</li> </ul>	(70,000)
Licensed Mental Health Clinician	165,627
Youth Funds	30,000
Step-Down Facility Facilities Charges	100,000
Contract for Step-Down Facility	2,500,000
Total	9,923,010
One-Time Cost	
Step-Down Facility Construction	1,000,000
Total	1,000,000
Total Budget	10,923,010

Category FY 2025-26: IT Contractor \$50,000; Administrative Support \$338,393; Fresno County Superintendent of Schools (FCSS) \$323,644; UCI Agreement \$135,000; Information Technology Analyst \$194,600; SYTF ADC, SW, DPO \$523,662; JJC Pod Staffing/Maintenance for SYTF \$4,213,374; Group Interventions and Case Management Programming \$360,000; Juvenile Sexual Offending Treatment Programming \$488,710;

Programming Contracts \$500,000; Licensed Mental Health Clinician \$165,627; Youth Funds \$30,000; Step-Down Facility Facilities Charges \$100,000; Contract for Step-Down Facility \$2,500,000; Total \$9,923,010. One-Time Cost: Implementation of Program Audit Findings Contract \$70,000; Step-Down Facility Construction 1,000,000; Total 1,070,000. Total Budget \$10,993,010.

Fresno County SB 823 Funding Allocations by Year:

Fiscal Year 2021-22: \$1,549,213

Fiscal Year 2022-23: \$4,443,373

Fiscal Year 2023-24: \$7,600,904

Fiscal Year 2024-25 \$8,199,903

Fiscal Year 2025-26 \$8,548,702 (estimate)

# PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(D)(4))

Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

The Juvenile Justice Campus has a separate housing section for Commitment and Detention youth. The Fresno County Probation Department is currently utilizing (2) housing units for males, and (1) for female SYTF population. Housing units are self contained including classrooms, day space, showers, and outdoor recreation areas. Each youth has their own individual room with sink and toilet. The youth have access to a medical clinic, vocational programing, education, and higher educational programing. Due to staffing challenges, the units have remained in the detention area of the facility; however, great strides have been made to increase staffing and retention.

Juvenile Correctional Officers (JCO) classify the SYTF population, considering risk assessments and other potential identifiers. JCO's provide, custody, care, and supervision of the youth while in custody.

The goal in 2025 will be to transition the male STYF population to the commitment facility that has been remodeled and is ready for occupancy. The Core Programming Units will be housing units in the Commitment Facility. Given that the youth will be residing in these units for an extensive period, the accommodations have been upgraded to provide a more comfortable and relaxed environment. In addition, the goal will be to split the unit into smaller population housing to 10-15 youth instead of 20-15 youth per pod. The housing units are single tier units.

The goal is to allow for a normative environment to the extent possible to assist with positive youth development, and includes the below:

- Movable furnishing that permits changing use of space throughout the day and over time while offering some control over the environment.
- Sound absorbing materials that mitigate the often disruptive and disturbing noise usually generated by youthful populations living together.
- Open interior spaces, views to the outside, and natural lighting that reduce perceptions of crowding.
- Ready access to outdoor spaces from housing and program areas so that the sense of confinement is minimized while program options are expanded.
- Light colors, decorative accents and changing decorations that contribute to spatial openness, add visual variety and permit some sense of personalization.
- Spatial variety throughout the day, with changing spatial scale and shapes that reflect those normally encountered in daily experience.
- Access to varying program activities at all times with appropriate space for residents to engage in satisfying formal and casual pursuits through daytime and evening hours so that residents and staff have options and no unproductive down time.

# PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(D)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

Cognitive Behavior Interventions		
Aggression Replacement Training (ART)	Described in more detail in section 3, page 9.	
Provider: GEO Reentry Administered: In custody		
New Horizons Program (NHP)	Administered by Wellpath the NHP is designed for WIC 707(b) offenders, and offenders of serious or violent crimes. The program serves 30 males in a residential dual-diagnosis treatment program. Each youth is committed to the program through a juvenile court order for 365 days and placed on 18 months' probation after an assessment has been completed. Intensive treatment services provided in a highly structured setting is part of the NHP. Services include but are not limited to school (including academic and vocational evaluations), anger management, life skills, parenting class, medical treatment, psychiatric evaluations, toxicology screenings, substance abuse treatment and 12-step meetings, case management, discharge planning, and supervision. Each resident has an individualized inter-agency treatment plan, including a discharge/community reintegration plan.	

Floyd Farrow Substance Abuse Unit (SAU) Program	The SAU program, administered by Wellpath, serves 30 males and in residential dual diagnosis treatment program. Youth referred to the program are identified as having both substance abuse and mental health related issues. Each youth is committed to the program through a juvenile court order for up to a 180-day maximum commitment after an assessment has been completed. After completing the six-month program, the youth will attend Aftercare for up to six months. Intensive drug education and intervention counseling is part of the SAU program, with weekly family therapy sessions to aid in the recognition of addictive behaviors and triggers.
Substance Abuse Programming Provider: GEO Reentry Administered: In custody	Substance Use is a modified-closed group CBT that teaches participants strategies for avoiding substance use. The program places heavy emphasis on skill-building activities to assist with cognitive, social, emotional, and coping skill development. The group is designed for youth who are in the juvenile justice system and have a need in the substance abuse domain on the risk assessment. The program includes 39 sessions; each session will be 1-2 hours long. The curriculum is implemented with small groups of 4 to 8 youth (single-gendered). Instruction includes modeling and role play of skills, a review of previous lessons, and homework assignments in which participants practice the skills learned in the group lesson.
Anger Management (Phoenix New Freedom) Provider: GEO Reentry Administered: In custody	Described in more detail in section 3, on page 9.
R1 Learning Provider: GEO Reentry Administered: In custody Thinking for a Change	Described in more detail in section 3, on page 9.  Described in more detail in section 3, on pages 8-9.
Provider: Probation Administered: In custody	
Problematic Sexual Behavior Treatment Provider: Counseling and Psychotherapy Center (CPC) Administered: In custody and in the community	CPC is contracted to provide JSO programming to youth in the SYTF regional hub, as well as eligible youth in the general population of the JJC, which would include youth with a history of sexual offending. Services are delivered to youth in-custody, youth being released from the JJC, and youth in the community. The selected curriculum for group intervention is I Decide: Cognitive-Behavioral Intervention to Control Impulses and Create Identity. I Decide targets sexually maladaptive behavior in moderate to higher risk adolescents. It is intended to: (1) promote healthy sexual attitudes and behavior (2) encourage youth to take responsibility for behaviors (3) identify and replace risky thinking (4) learn to manage emotions (5) develop the ability to take the perspective of others (6) build social skills to strengthen relationships (7) support the formation of a

# **Education Services**

# High School, College, and Dual Enrollment Education Opportunities

Provider: FCSS, Focus Forward

Administered: In custody and in the

community.

In partnership with the California Wellness Foundation, Fresno County Probation, Fresno County Superintendent of Schools and Fresno City College, the Pipeline to Opportunity Program connects youth interested in pursuing higher education, with resources to support their educational goals. Youth are supported with enrollment, connection to campus programs, including mentors who are also formerly incarcerated students, and supplies such as laptops and textbooks. Youth in Dual Enrollment at Alice Worsley High School inside JJC also qualify under this program and are supported with their transition from in-custody programming to the community-based college.

# **Bright Futures Parenting Services**

Provider: Focus Forward Administered:

In custody and in the community.

In partnership with First 5 Fresno County and Fresno County Probation, the Focus Forward Bright Futures program provides case management and parenting services to teen and young adult parents while in custody and out of custody. Parents of non-parenting teens with current or former justice involvement can enroll in this program if there is a child under age six in their care. Parenting services include evidencebased parenting education through Nurturing Parenting and the research-based parent-child bonding program, Just Beginnings ("Baby Elmo"). With Nurturing Parenting, each parent is assessed and assigned parenting lessons based on the parent's needs. Bright Futures parenting classes are accepted by the Juvenile Court and Family Court. Just Beginnings is an in-custody program conducted in the JB room to bring the teen parent and baby together in a nurturing setting to build or strengthen the bond between them. While the youth participate in parenting services, case management is also provided. Case management includes an assessment, an individualized case plan, resources, and referrals in the six key areas: Education (academic), Life Skills, Mental/Behavioral Health, Workforce, Safety and Relationships. Particular focus is on economic security, early childhood education, and removing barriers to accessing mental and physical health services. Other services offered through this program include developmental screenings for

	the babies and toddlers and postpartum depression screenings for new moms.
Nurturing Parenting Programs (a.k.a "Family Sessions") Provider: Focus Forward Administered: In custody and in the community.	Described more in depth in section 3, page 10.

## **All Other Services**

# **Mentoring Services**

Provider: Focus Forward

Administered: In custody and out in the

community.

In partnership with Fresno County Probation, Focus Forward's mentoring program provides mentors year-round to meet with youth weekly during their incarceration at the JJC and biweekly in the community during their reentry. Focus Forward recruits, trains and oversees mentors using the research-based National Mentoring Toolkit, Elements of Effective Practice for Mentoring, established by the National Mentoring Partnership as well as facility training provided by Fresno County Probation. Mentors are recruited from the community and several local and online university programs. Mentors come from diverse educational and experiential backgrounds including Social Work, Criminology, Psychology, Child Development and involvement in the criminal justice system. The mentor's role is to be a trusted adult who is both a role model for the youth and a resource to assist in navigating their journey through the juvenile justice system. Mentors, under the supervision of Focus Forward staff, guide youth to follow their case plans, meet Probation requirements, connect to resources and engage in a variety of activities based on youth needs. Mentoring activities include self-reflection, general guidance, direct assistance with case plan goals (writing resumes, practicing interview skills, tutoring, discussing coping skills, how to achieve stages, life skills workshops, etc.), self-advocacy, and more.

# **Employment Linkages**

Provider: GEO Reentry Employment

Program

Administered: out-of-custody

The Fresno County Reentry Employment Program operated by GEO Reentry Services, is designed to assist participants in becoming self-sufficient. Customized service tiers based on self-assessment information allow for individualized and achievable case planning. The tiers address barriers and challenges and assist in setting educational and employment goals that are important to the participant. The Employment Program delivers Cognitive Behavioral Interventions for Employment (CBI-EMP) to help restructure participant thinking and behavior. The program also offers employment readiness workshops to enhance interpersonal and technical skills. The computer lab is available to participants for educational and vocational training, online testing, and certifications. Job Developers provide job search training and help participants secure employment. Additional services include community-based referrals, OSHA certificates, HiSET® academy, and individualized coaching as needed.

# This course further builds upon the Manufacturing and Career Technical Education/ROP Welding Product Development introduction and the Welding and & Environmental Horticulture Science Materials Joining concentrator courses. This career technical education capstone course provides content, skill Provider: Alice Worsley development and leadership training which prepare students Administered: In Custody for the world of work and to pursue further education such as industry certifications and a postsecondary degree. This course expands on the areas of Landscape Design, Turf Grass propagation, Greenhouse and Nursery production. Additionally, the marketing, sales, economics, cash flow and management of landscape design, greenhouse, nursery and related enterprises. **Transition / Reentry Services** Reentry is a process that begins when a youth is first detained. Each youth is assessed for criminogenic risk/needs Provider: Probation coordinates through the Positive Achievement Change Tool (PACT 2020). The PACT 2020 information is used within the JJC to Administered: In custody and on STS assist with case plan development while the youth is in supervision. custody and to prepare them for Reentry. Transition meetings are held prior to the release date of each individual youth, parents/guardians are advised and encouraged to attend. During the meeting, the youth is advised of any court ordered requirements, terms and conditions of probation, school requirements and reenrollment procedures. The youth receive information on the location and continuation of resources/services from agencies and organizations from which the youth received services while at JJC. This includes mental health resources, reentry services, faith-based community mentors, and other community programs or providers who will engage the youth by providing specific treatment and employment goals, or other pro-social supports for the youth's reintegration into the community. Girls Circle Described in more detail in section 3, on page 8. Provider: Probation Administered: In custody Teen pregnancy care center (PCC). Educate youth on **Hope Program** healthy relationships, teen pregnancy, parenting skills. Pregnancy Care Center exists to make sure that women are provided with the support they need as they face crucial decisions regarding their pregnancy. PCC is a fully licensed medical clinic that offers caring and compassionate help through initial pregnancy-related services including pregnancy testing, limited ultrasounds, prenatal education. options education for both men and women, grief support for reproductive loss, material resources, and referrals. All our services are always free and confidential. An extension to our core services provided at the center includes healthy relationship education provided to our community through the HOPE Team. The HOPE (Healthy Options in Prevention

Education) Team is Pregnancy Care Center's prevention education program that exists to equip our community on

issues of self-esteem, healthy relationships, and sexual integrity – empowering them to make healthy choices for a better life.

PCC's curriculum teaches Sexual Risk Avoidance Education, based on a primary prevention public health model. We seek to inform and empower young students to make healthy decisions for their future. Our curriculum has been developed by certified Sexual Risk Avoidance Specialists, and includes topics such as Healthy Choices and Goal Setting, STDs, Communication, Refusal Skills, Healthy Relationships, etc. We believe that all students, regardless of their past or present sexual activity or current cultural, economic, or Geographical circumstance, deserve to receive information that will give them the best advantage for a life of health and well-being. We desire to equip JJC students with knowledge and tools to achieve optimal holistic health.

#### **Safe Dates**

Provider: Focus Forward

Administered: In custody

Safe Dates is an evidence-based prevention program for middle and high school students designed to stop or prevent the initiation of dating violence victimization and perpetration, including the psychological, physical, and sexual abuse that may occur between youths involved in a dating relationship. The Safe Dates program includes a curriculum with nine 50minute sessions, one 45-minute play to be performed by students, and a poster contest. It is published by Hazelden Publishing. It is not out of the ordinary for our youth to witness domestic violence and then in turn end up being an aggressor or a victim. The program can help break the cycle of abuse in their personal lives and/or help their loved ones break the cycle of abuse. Youth also tend to receive information about relationships from their peers, perpetuating misinformation that can lead to unhealthy habits in a relationship. Safe Dates provides intervention by helping our youth identify the red flags, create a safety plan, understand the short term and long-term effects/consequences of domestic violence, and what they can do if they end up in a situation where they need help. It's also effective because the youth typically enjoy the group. It discusses real life scenarios that our kids face. Much like T4C, the youth work together to act out scenarios and then identify problematic behavior; then the youth act out more prosocial ways to handle partner violence.

## **Money Habitudes**

https://www.moneyhabitudes.com/research-endorsements/

Provider: Focus Forward

Administered: In custody

Money Habitudes is a three-lesson program introducing young adults to fundamental concepts to successful money management. Money Habitudes is a game-like assessment to help people understand and talk about their finances in a fun, constructive way. It also allows people to pinpoint underlying financial habits, attitudes and motivations to make real behavior changes. The program was written specifically

	for at-risk or system-involved youth in community settings, including pregnancy prevention, healthy relationship, responsible fatherhood, and workforce development. The scenarios are realistic, reflecting that the students have few resources and often lack even basic financial skills.
Youth Council Administered: In Custody	The Youth Council is a group of responsible youth who have been appointed by their unit to ensure youth have a platform to utilize their voice and advocate for change at the JJC. The mission statement, in the words of the founding youth council members, is as follows: "To make sure youth are heard regarding programming and services offered at the JJC and by the JJC once youth are released. Youth Council's goal is to make sure youth are receiving services that will help them make better decisions and terminate probation successfully." Currently, the Youth Council is on a hiatus, but it is expected to resume in the Fall of 2025.
Job Readiness workshops Provider: Focus Forward Administered: In & out of custody	Focus Forward staff have provided a 5-week job readiness group including preparing for employment, resume building, cover letters, interviewing skills, and maintaining employment. Youth complete this group with the knowledge and skills on how to dress appropriately for an interview, communicate with their employer, navigate employment opportunities, etc.  Focus Forward hosts weekly Open Hours for FF-enrolled youth for job readiness at their Community Site. A mentor is available to work with youth in the computer lab to complete/print resumes, apply for jobs online, access clothing and food resources, and more.
Boys & Girls Club	The Boys and Girls Club is an after-school program. Services provided include social and life skill building, leadership skills, vocational and career development, psycho-educational programming, including character development, leadership, sports leagues, and recreational opportunities.
Faith-Based Services	Community volunteers provide religious services and guidance to youth within the JJC including weekly individual and group meetings, and special presentations. Services include human trafficking groups, Bible study groups, 12 excursions to community activities, annual Christmas/Holiday
Yoga	Namaste for Compassion provides weekly trauma informed yoga, meditation and breathe work to the youth at Juvenile Justice Campus. This service provides needed education in mindfulness as a mental health tool to manage and heal trauma. NFC continues to provide this weekly class.
Alcoholics/Narcotics Anonymous	AA/NA offers recovery from the effects of addiction through working a twelve-step program, including regular attendance

	at peer group meetings held at the JJC. The group atmosphere provides help from peers and offers an ongoing support network for youth who wish to pursue and maintain a drug/alcohol-free lifestyle.
Positive Action Program	The evidence-based <i>Positive Action</i> program empowers greatness by teaching youth skills they can use to think, act and feel positive about themselves. By tapping into and fortifying innate self-worth and confidence, Positive Action proves that when people feel confident about themselves, they think accordingly.
	The <i>Positive Action</i> program consists of two elements: the underlying philosophy of the whole program and the tools necessary for implementing that philosophy. The philosophy governing both is "We feel good about ourselves when we do positive actions, and there is a positive way to do everything."

# PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(D)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

Fresno County is the Regional Hub for SYTF youth in need of treatment for problematic sexual behavior. Fresno currently has active MOUs with Tulare and Merced counties for this treatment.

Fresno County CHI commitment, and CHI commitment currently serving her commitment in CHI, but is housed with the female general population unit. Regional discussions with other counties may need to occur regarding utilization of LRP facilities and programming to ensure this youth's needs continue to be met as she exhausts our local available programming.

# PART 8: DATA (WELF & INST. CODE § 1995(D)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress on this element since May 1, 2024, at the end of your response:

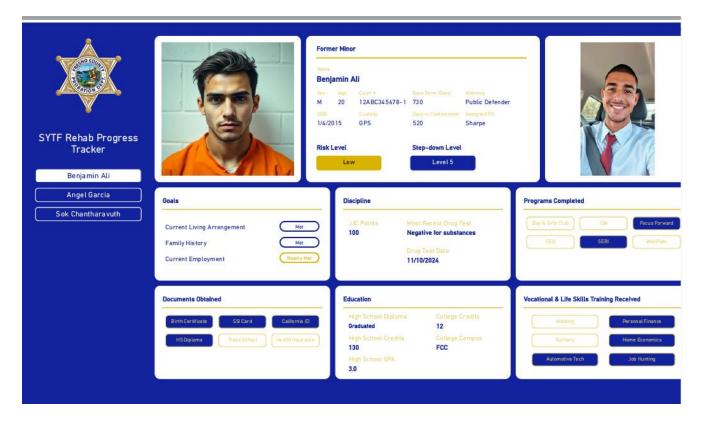
Fresno County uses a modern database system to track all youth in its Probation system of care. Data will be collected at multiple points for administrative and operational purposes, which will facilitate information sharing as well as high quality case management. Youth entering the new system of care will be entered into the Probation case management system, as will referrals for services. There is some concern with extracting information for analysis, but the county will work to develop relevant MOUs to meet the complex needs of the youth being served by agency and community partners.

Additionally, it has been identified that improvements are needed to the current data collection system to accurately pinpoint, collect, and interpret the relevant data. The Subcommittee recognizes this as a priority over the next year.

The SYTF Program evaluation completed by the Fresno County Office of Superintendent of Schools (FCSS) highlighted and recommended the following changes to data collection moving forward:

# **Progress Monitoring Dashboard**

A dashboard should be developed to easily track and analyze youth progress across various common metrics. This will allow staff to make data-informed decisions and identify areas where further intervention is necessary. The dashboard would also offer greater accessibility of data. In addition, Information Technology (IT) expertise should be leveraged to expand the PRIMS system, enabling more comprehensive reporting and query capabilities.



# **Training and Standardization**

Staff must be trained on standardized data entry processes to ensure consistency across the system. Adopting standardized language for data reporting will reduce discrepancies and improve the quality of information available.

# Post-Release Assessments

It is the intention of Probation to collect data that is meaningful and relevant. Below are data points that the department will begin gathering from youth after release.

Do you need support to access any of the following services? (yes/no)

- Medical care
- Behavioral health
- Substance use
- Dental care

- Housing
- Transportation
- Clothing
- Having enough to eat
- Public benefits or social services
- Personal safety

Do you think your time in JJC prepared you to do the following when you were released: (1-5 scale)

- Continue your education
- Find a job

Are you enrolled in at least one college course?

Are you employed at least 15 hours/week?

Probation will attempt to collect the above data at the following intervals:

- 0-3 months after release
- 3-6 months after release
- 6-12 months after release
- 2 years after release
- 3 years after release

In addition to collecting data through Probation, data will be collected while youth are in custody to assess preparation for release, and perceptions of the efficacy of programs offered while in custody. Pre-release data points will include:

- Which in-facility programs did you complete? (list completing in-facility programming as referred, by program)
- Are you graduating with high-school equivalency education?
- How many college credits have you successfully completed?
- What is your plan for what to do when triggered or overwhelmed?
- Have you received adequate mentoring from trusted community members while in custody to prepare you for your release? 1-5 scale
- Do you feel you have been safe while in custody? 1-5 scale
- Do you think the services you have received and the people who have taken care of you while in custody have helped you feel good about yourself or your sense of well-being? 1-5 scale

Will you need support to access any of the following services when you are released? (yes/no)

- Medical care
- Behavioral health
- Substance use
- Dental care

Do you think your time in JJC has prepared you to do the following when you are released: (yes/no)

- Continue your education
- Find a job

Are you worried about the following when you are released? (yes/no)

- Housing
- Transportation
- Clothing
- Having enough to eat
- Public benefits or social services
- Personal safety

Data Analysis: Probation will use this data as well as other court data to generate the following reports that can be disaggregated by race and ethnicity and by the number of months or years prior to release, and after release for up to 3 years after release:

- % of youth with new law violations
- % of youth enrolled in at least one college course
- % of youth employed at least 15 hours/week
- % of youth enrolled at last half-time in school
- % of youth connected to a mentor or caring adult
- % of youth who have a plan for what to do when triggered or overwhelmed
- % of youth who identified housing needs at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified food needs at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified clothing needs at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified transportation needs at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified public benefits or social service needs at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified personal safety concerns at their last assessment who were connected to resources within 30 days of release or since their last assessment
- % of youth who identified a mental health need at their last assessment who were connected to services within 30 days of release or since their last assessment
- % of youth who identified a substance use need at their last assessment who were connected to services within 30 days of release or since their last assessment
- % of youth who identified a medical need at their last assessment who were connected to services within 30 days of release or since their last assessment
- % of youth who identified a dental health need at their last assessment who were connected to services within 30 days of release or since their last assessment

Timely collection and reporting of data related to SB 823 implementation is critical to ensure (1) there are no net-widening impacts in commitments to the local SYTF; (2) the Plan sufficiently protects against an increase in adult court transfers of youth in Fresno County; (3) there is an ongoing racial and ethnic disparity analysis to monitor the impact of the most restrictive and punitive decisions on youth of color compared to white youth; and (4) "step-downs," or less restrictive programming for eligible youth to serve the remainder of their baseline term or modified baseline term, is being utilized to the greatest extent possible.

The fourth key finding from the self-assessment our SYTF program concerns the lack of a standardized progress monitoring system. An inadequate progress monitoring system, a void of consistent and defined metrics, and a shortage of data sharing between agencies were themes underlying this finding. As a result, probation will be working toward consistent data entry and collection, data accessibility, improvement of data information systems, and addressing gaps in data reporting and analysis over the next year.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress on this element since May 1, 2024, at the end of your response:

Probation Information Technology (IT) in collaboration with the JJCRBG committee and FCSS report findings/recommendations will work toward a systematic and unified approach toward measuring the outcomes and analyzing the results of block grant funds.

All future grant funded RFP's will require a self-reporting measure and data collection process. In addition, work will begin toward the following recommendations and goals:

- To effectively monitor rehabilitation progress, a more standardized approach to tracking youth achievements is necessary. This includes developing clear metrics, a shared data system, and consistent reporting. The following recommendations are essential for improving progress monitoring.
- Create an operational Definition of rehabilitation. A shared, operational definition of rehabilitation should be established and communicated to all stakeholders. This will ensure that everyone involved in the youth's 25 rehabilitation is aligned on the goals and outcomes to be achieved. This definition will be a guiding force in all IRP and Reentry Plan developments.
- Develop Clear Metrics. Progress should be assessed using a range of common metrics that align with the rehabilitation definition. These metrics should cover education, social-emotional growth, program completion, and goal progress. A shared data-tracking document should be used across multidisciplinary teams to enable consistent monitoring and ensure that progress is evaluated during six-month reviews.
- Create a Progress Monitoring Dashboard. Develop a dashboard to easily track and analyze youth
  progress across various common metrics. This will allow staff to make data-informed decisions and
  identify areas where further intervention is necessary. The dashboard would also offer greater
  accessibility of data. In addition, Information Technology (IT) expertise should be leveraged to expand
  the PRIMS system, enabling more comprehensive reporting and query capabilities.

• Training and Standardization. Staff must be trained on standardized data entry processes to ensure consistency across the system. Adopting standardized language for data reporting will reduce discrepancies and improve the quality of information available.

PART 9: OTHER UPDATES: DESCRIBE ANY PROGRESS ON ELEMENTS SINCE MAY 1, 2024: (WELF. & INST. CODE (D)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

Since last year's plan, significant progress has been made toward understanding current programming needs, successes, and areas for improvement in our efforts to rehabilitate and reintegrate youth committed to SYTF. (See FCSS Program Evaluation). There is an increased determination and engagement amongst the Subcommittee toward formulating this year's plan. This appears to be a direct result of having the program evaluation conducted, as the Subcommittee now has concrete priorities to focus on and work toward.

Our increased productivity is also attributed to the co-chair Subcommittee structure. Chairing this Subcommittee is a significant undertaking, and the option of having a co-chair has allowed the sharing of responsibilities that has resulted in increased progress toward plan goals.

To keep this momentum going, we have allocated funding in our budget for an entity outside of probation to facilitate implementation of the program evaluation recommendations. We are in the process of drafting the RFP for this. This is a priority for the Subcommittee, as we recognize that leveraging experts in quality improvement science is the most efficient and reliable way to implement changes in SYTF that will have lasting positive and sustainable impacts.