



**Office of Youth and  
Community Restoration**

**Juvenile Justice Crime Prevention Act & Youthful  
Offender Block Grant (JJCPA-YOBG)  
FY 2025-2026 Consolidated Annual Plan**

Date:	April 2, 2025
County Name:	Kern
Contact Name:	Joel D. Walton
Telephone Number:	661-396-4501
Email Address:	waltonj@kernprobation.org

## **INSTRUCTIONS:**

[Government Code Section 30061\(b\)\(4\)](#) and [Welfare & Institutions Code Section 1961\(b\)](#) call for consolidation of the annual plans required for JJCPA and YOBG.

Please submit your most up-to-date consolidated plan.

The rest of this document is a standardized template for a consolidated county plan. Please use this template or ensure your submission meets the accessibility standards by reviewing either the Microsoft Word or Adobe PDF checklists published by the U.S. Department of Health and Human Services website here [Accessibility Conformance Checklists | HHS.gov](#). Your submission will be posted to the OYCR website once it is confirmed to meet the accessibility standards.

**Once the report is complete, attach the file to an email and send it to: [OYCRgrants@chhs.ca.gov](mailto:OYCRgrants@chhs.ca.gov).**

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# Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))

## A. Assessment of Existing Services

Include here an assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-risk juveniles, juvenile offenders, and their families.

Kern County Probation provides a wide range of services directed at the rehabilitation of youth offenders at risk of entering into and involved in the juvenile justice system, including efforts that support families. Probation's continuum of services is detailed below in "Section C. Juvenile Justice Action Strategy." In addition to the services offered to youth formally referred to the department, there are preventive and intervention-based services with connections to the Probation Department as follows:

- Youth Connection is a non-profit organization dedicated to matching pre-delinquent youth with community resources. It is a community effort supported by Bakersfield North Rotary Club, endorsed by Kern County Probation, and financed by the private sector. Youth Connection assists high-risk youth, ages six through thirteen, and acts as a referral agency to services where problems can be resolved before they have escalated out of control. Probation Officers identify at-risk youth and families on their caseloads who would benefit from these resources and submit a referral to the Youth Connection board. In addition to functioning as a referral source, Youth Connection pays all necessary fees for the services rendered to the child. The Youth Connection goal is, "to provide services to youth to prevent involvement with the youth justice system, therefore enabling them to become productive citizens." Youth Connection will accept referrals for children who are exhibiting problems in the areas of social, psychological, physical, personal, and educational needs which could eventually lead to delinquency. The organization assists children who have not previously been processed through the youth justice system.
- Probation Auxiliary County of Kern (PACK) is a non-profit corporation chartered in October 1976. PACK is an organization that assists youth in the youth justice system and those at-risk. It is endorsed by the Superior Court Judges of Kern County, Kern County Probation, and the Juvenile Justice and Delinquency Prevention Commission. PACK's mission is to provide support and services with the Probation Department, enabling people to become responsible citizens. PACK provides materials and services not included in the tax-supported budget for the Probation Department. These include educational, recreational, and personal necessities for youth. Helping Hands is a program working under PACK which provides clothing and hygiene items to justice-involved youth. PACK also provides scholarships for financial support toward educational goals for individuals on

probation. Supportive services for incarcerated youth and for at-risk youth in need are also provided. PACK's goal is to provide resources and materials to help youth understand themselves, the world around them, and to encourage them to be the best they can be.

- Kern Behavioral Health and Recovery Services (KBHRS) provides mental health and substance abuse services and the resources necessary to promote wellness and recovery for Kern County children and their families through the Children's System of Care, which includes contracted Medi-Cal providers. KBHRS provides services that are consumer centered, racially and culturally appropriate, and flexible, with a focus on individual/family strengths to promote positive peer and professional relationships and incorporate each individual/family's natural support system within the treatment process.
- The Kern County Sheriff's Activities League (KC SAL) is a 501(C)(3), non-profit organization under the Internal Revenue Code. The organization was formed to assist the youth of Kern County by exposing them to positive and constructive activities as a way for them to avoid some of the negative influences they might encounter such as gangs and drugs. The organization seeks to use law enforcement officers to coach, mentor and provide positive role models to our community's disadvantaged youth. The SAL program emphasizes participation in organized sports, community service, academic achievement, leadership training and other activities that tend to expose the participants to places and things they otherwise might not be exposed to such as museums, concerts, college campuses, etc. SAL also exists to foster good relations between the Sheriff's Office and the community through its sponsorship of community activities.
- Bakersfield Police Activities League (BPAL) is a non-profit charitable organization formed in 1994 by police officers and concerned citizens. It is one of the Bakersfield Police Department's approaches to delinquency prevention. BPAL is about cops and kids. Police officers and other community members volunteer their time as coaches, mentors, role models, and friends to children in our community. BPAL provides positive self-esteem, mutual trust, and respect. BPAL targets at-risk youth in high crime neighborhoods. Bakersfield PAL is a chapter member of the state organization California Police Activities League.
- Created in 1992, the Kern County Network for Children (KCNC) harnesses the power of community action in identifying and addressing the most critical children's issues in Kern County, including the prevention of child abuse and neglect. KCNC programs and initiatives serve many functions to improve child safety outcomes for Kern County children and families and are carried out through the active involvement of government leaders, local community collaboratives, nonprofit agencies, organizations, businesses, and private individuals.

Under the KCNC umbrella, the Dream Center assists current and former foster youth transition to independence and self-sufficiency. Services utilize a formal case management system with co-located staff from Probation, KBHRS, Bakersfield College, and the Department of Human Services Independent Living Program on-

site and available to reduce the duplication of services and increase service accessibility for youth.

- The Probation Department collaborates with Public Health and the Department of Human Services through an Interagency Agreement to ensure compliance with Federal and State regulations and the appropriate expenditure of Early and Periodic Screening, Diagnosis, and Treatment funds in the implementation of the Child Health and Disability Prevention program.

Describe what approach will be used to facilitate collaboration amongst the organizations listed above and support the integration of services.

Kern County Probation staff are active members of numerous local collaborative efforts where ideas are exchanged, and oversight is given. Examples of such are as follows:

- The Juvenile Justice Coordinating Council (JJCC) consists of high-ranking members of local county and city agencies and other non-profit service providers. Chaired by the Chief Probation Officer, this group advises, oversees, and approves operational plans for funded programs administered by the Probation Department, including the combined JJCPA/YOBG plan.
- The Kern County Juvenile Justice and Delinquency Prevention Commission (JJDPC) meets with the Probation Department quarterly, inspects each facility annually and receives for review and input a quarterly update of all programs and services, offering recommendations for improvement when applicable.
- The Kern County Network for Children (KCNC) Governing Board, which meets quarterly, is led by the KCNC Executive Director and has a robust membership that includes parents and community leaders from a wide range of non-profit and government agencies who provide direct services to youth. KCNC programs and initiatives serve many functions to improve safety outcomes for Kern County children and families and are carried out through the active involvement of government leaders, local community collaboratives, non-profit agencies, organizations, businesses, and private individuals.
- The Special Multi-Agency Resource Team (SMART) and SMART sub-committee provides administrative oversight for the Wraparound contractor. SMART consists of administrators from Probation, Human Services, Public Health, Behavioral Health, and the Kern County Superintendent of Schools Office. SMART is responsible for monitoring the Wraparound process to ensure compliance with agreed upon services, policies, and procedures. The SMART sub-committee will utilize established eligibility criteria to determine which children and families will be eligible for Wraparound services and specialized out of home placements.
- The Continuum of Care Reform (CCR) Implementation Team is led by the Kern County Department of Human Services and exists to ensure appropriate and consistent county-wide level CCR implementation efforts. Each county agency impacted by CCR is represented on this committee.

- Under AB 2083, the Interagency Leadership Team (ILT) is comprised of representatives of partner agencies, including the Kern County Probation Department, the Kern County Department of Human Services, Kern County Behavioral Health and Recovery Services, the Kern County Network for Children, the Kern Regional Center, and the Kern County Superintendent of Schools. The ILT meets quarterly to discuss complex care needs of youth, strategies for success, and issues of shared concern between agencies.

The Kern County System of Care as outlined in the MOU in accordance with AB2083, seeks to provide services in a manner that is integrated, comprehensive, culturally responsive, and reflects evidenced-based practices, regardless of the agency door by which children and their families enter. Participating agencies ensure the programs and policies of each participating agency reflect coordinated, integrated, and effective service delivery to children, youth, and families.

Additionally, the Probation Department has staff who serve collaboratively on local Student Attendance Review Boards, the Kern High School District Interagency Facilitation Committee, after school program boards, the Bakersfield Police Activities League board, the Youth Connection board, and the Probation Auxiliary County of Kern board.

## B. Identifying and Prioritizing Focus Areas

Identify and prioritize the neighborhoods, schools, and other areas of the county that face the most significant public safety risk from juvenile crime.

Kern County is the third largest county in the state with 8,161 square miles. The city of Bakersfield is the main metropolitan area, having the highest concentrated population. Rather than focus on a specific type of crime or zip code, JJCPA and YOBG funded programs primarily serve youth deemed moderate-risk or high-risk to re-offend who reside in the general Bakersfield area. However, YOBG funded programming that occurs within the three youth facilities will support youth committed to those programs from throughout Kern County and is not specific to Bakersfield area residents.

The PACT (Positive Achievement Change Tool) is an evidence-based, risk/needs assessment, and case planning system implemented by the Kern County Probation Department. The Probation Department's evidence-based risk assessment tool is used to assist in reducing recidivism of youth offenders. The success of this tool has been proven through empirical evidence, research, data, and results from controlled studies. The results from empirical research on what works in reducing recidivism in youth has led to the identification of four key principles of effective intervention: Risk (target higher risk offenders), Need (target criminogenic risk factors), Treatment (use cognitive behavioral approaches), and Fidelity (implement the program as designed). The assessments assist Probation staff in accomplishing four basic objectives: determining a youth's level of risk to re-offend; identifying risk and protective factors to tailor rehabilitation efforts; developing an individualized case plan to reduce risk and increase protective factors; and reassessing after a period to determine if Court intervention has had a positive effect.

## C. Juvenile Justice Action Strategy

Describe your county's juvenile justice action strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.

Kern County Probation submitted its original multi-agency juvenile justice plan in 2001, which included the creation of an Early Intervention Program (EIP) in multiple geographic areas of the county and a Gang Intervention and Suppression Team (GIST) in targeted areas of metro-Bakersfield.

In 2002, the original plan was modified to add a Repeat Offender Prevention Program (ROPP) in metro-Bakersfield and in the outlying areas of northern Kern County. This program was designed to address first time offenders and to provide supervision and linkage to services with the goal of reducing recidivism.

In 2004, the plan was modified to eliminate EIP services entirely, while expanding GIST services to encompass the entire county, as it was determined the mobility and influence of gang members exceeded the previously designated boundaries. Additional staff were added to ROPP because of this modification as well.

In 2009, another modification to the plan was made, eliminating ROPP and enhancing the Aftercare (now referred to as Youth Re-Entry Supervision) program. This change was deemed appropriate and necessary because of the results obtained from the department's implementation of a risk/needs assessment tool, the PACT, which showed that approximately 63% of youth served by ROPP were at low-risk to re-offend without intervention. Meanwhile, Aftercare services were directed toward youth exiting department custodial treatment programs, with a goal of bridging services and providing accountability to youth on furlough from those programs.

In November of 2019, the plan was modified again to eliminate the GIST unit and create a stand-alone Juvenile Programming Unit (now referred to as Youth Programs and Supports) funded with JJCPA dollars. This change occurred to provide enhanced evidenced-based resources across our continuum of youth services.

The Probation Department continues to provide investigative and supervision services for the Superior Court. The Probation Department serves as the gatekeeper of all law enforcement referrals and helps to determine the most appropriate course of action to redirect behavior, reduce recidivism, and provide for public safety based on the requirements set forth in California law and on results of evidence-based assessments and case plans. Below is an overview of some of the services provided as part of the juvenile justice action strategy.

## **Court Investigations:**

When the Probation Department receives a law enforcement referral for a youth who is not currently on probation, it is referred to an officer who conducts a PACT pre-screen evaluation which assesses the youth's risk to reoffend. Options regarding the handling of referrals include sending warning letters, referrals to Traffic Court, and various community resources. Referrals assigned to officers for pre-screen assessment are those in which a formal Petition request is in question, including many which fall under Welfare and Institutions Code 653.5. The officers are required to have all felony cases reviewed by the District Attorney's Office to determine if a Petition request should be submitted. The primary goal of a pre-screen assessment is to divert low-risk offenders and forward moderate and high-risk offenders through the justice system. Those diverted are often referred to counseling services, and parents/guardians are provided a list of local resources, including evidenced-based treatment and mentorship programs, which can be contacted for further assistance and support.

Once a Petition is filed, Investigations officers interview the youths and their families, gather outside information, and complete full PACT assessments in preparation of making dispositional recommendations to the Court. Depending upon the type of law violation and/or the needs of the youth, Investigations officers are responsible for completing a variety of reports. In addition to dispositional reports and readiness memorandums, officers complete reports for the following types of hearings:

- **Transfer of Jurisdiction Hearings** - The District Attorney or other appropriate prosecuting officer may request a hearing to determine if a youth is an appropriate candidate to be transferred to Criminal Court (WIC 707 (a)). It may also be requested that youth who have been found not amenable for Juvenile Court be detained in jail upon reaching the age of nineteen and meeting specific criteria outlined in WIC 208.5.
- **WIC 709 Hearings** - These hearings are initiated by the youth's counsel to address issues related to the youth's competency to stand trial. When the Court determines substantial evidence raises doubt as to a youth's competence, the youth's proceedings are suspended. A Court appointed psychiatrist/psychologist completes an evaluation to determine whether the youth is competent to participate in Court proceedings. If found incompetent, the youth may be referred for an evaluation of eligibility for services with the Kern Regional Center. If ineligible for services with the Kern Regional Center, the Probation Department may be ordered to provide competency training. If the youth is in custody, Kern Behavioral Health and Recovery Services shall provide the Court with suitable alternatives to confinement in the Youth Detention Center. If competency is not achieved, the Court will dismiss the Petition. If competency has been restored, the Court shall reinstate delinquency proceedings.
- **Deferred Entry of Judgment** - Youth eligible for the Deferred Entry of Judgment (DEJ) Program pursuant to WIC 790 are referred to the Investigations officer for a DEJ assessment to determine suitability for the program. The officer will provide the Court with a report outlining whether or not the youth is suitable. If granted DEJ, youth are placed on probation without wardship for a period of no less than

12 months and no greater than 36 months. Status hearings to evaluate compliance with Court-ordered probation terms are calendared every 12 months, at which time the assigned Probation Officer reports on the youth's progress. If, after 12 months, the youth is found to be in compliance, probation may be terminated by the Court. If, however, at any time during the DEJ term, the youth is not compliant or has committed a new law violation, DEJ status may be lifted pursuant to WIC 793, and the youth may be adjudged a Ward of the Court.

- **Probation Without Wardship** - Youth who have a sustained Petition for certain misdemeanor or felony charges, with less than \$5,000.00 restitution, can be placed on probation for a period not to exceed six months pursuant to WIC 725. The Court may order specific terms of probation, excluding incarceration. Once granted, the matter is calendared for a Status Hearing just prior to the expiration of the probation term for a compliance report. If the youth has complied with the terms, the Probation Officer may submit a memorandum prior to the status review and request probation be terminated, vacating the pending status hearing. If the youth has not satisfied the orders of the Court, the Court may adjudge the youth a Ward and order formal probation.
- **WIC 241.1**- Whenever a youth appears to come within the description of both Section 300 and Section 602 of the Welfare & Institutions Code (WIC), the county probation department and the child welfare services department shall determine which status will serve the best interests of the minor and the protection of society. The recommendations of both departments shall be presented to the juvenile court with the petition that is filed on behalf of the minor, and the court shall determine which status is appropriate for the minor.

### **Youth Supervision:**

Once placed on formal probation by the Court, Youth Supervision units are responsible for the supervision of youth and for ensuring they are following the terms and conditions of their probation. Officers are instrumental in ensuring youth are enrolled in school and are referred for mental health services as appropriate and necessary. Based on results from the PACT assessments, cases are determined to be low to high-risk to re-offend. Officers then work collaboratively with youth and their families to develop and fulfill their case plans. Low-risk offender caseloads have been developed to monitor low-risk and WIC 725 status youth.

The Youth Regional Supervision unit covers probation supervision for all regional offices in Kern County. The unit continues to utilize an evidence-based infrastructure by cultivating strategic alliances with local providers and ensuring appropriate delivery of services to youth. Additionally, the Regional unit continues to provide re-entry services in all outlying areas for youth released from commitment programs. Officers continue to work collaboratively with local law enforcement officers in each area to facilitate the sharing of information and to stay apprised of ongoing area activity. Officers continue to utilize the department's risk/needs assessment tool to develop a case plan by identifying the top criminogenic needs of each youth and matching them with the proper referrals needed, including utilizing evidence-based programs where possible. A Deputy Probation Officer II in the Youth Metro Supervision unit acts as the department contact for Interstate

Compact. The officer processes all new requests for transfer between states as well as other inquiries from the State Interstate Compact office via the Juvenile Interstate Data System (JIDS).

The Youth Placement Supervision unit is responsible for supervising youth in out of home placements as well as AB 12 youth. Officers must maintain monthly face-to-face contact with each youth in out-of-home placement. Placement officers are diligent in finding the least restrictive, most family-like environment possible. The ongoing implementation of Continuum of Care Reform (CCR), which includes recruiting and developing Resource Families, participation in Child and Family Team meetings with allied agencies and those invested in youths' lives, and remaining aware of group home transitions to Short Term Residential Treatment Programs (STRTPs) remain at the forefront of Placement unit activity. The SB 163 Wraparound program is a family-focused, strength-based program used as an alternative to out-of-home care in order to provide in-home support. Screenings for this program flow through the Placement unit. It is unique in that it allows a youth to remain in their home through a foster care agency, which in turn provides intensive in-home services in a collaborative effort with Probation and Kern Behavioral Health and Recovery Services (KBHRS). Regular team meetings in the youth's home are held. Additionally, one officer assigned to the Placement unit works in collaboration with KBHRS through a Mental Health Services Act funded program, the Multi-Agency Integrated Services Team (MIST).

The Home Supervision program is a pre-disposition program youth may be placed on in lieu of incarceration. The Probation Department actively supervises the youth and may bring them back into custody depending on the level of violation. An Electronic Monitoring Program may be utilized for youth leaving commitment programs on furlough release. Additionally, Secure Youth Treatment Facility youth may be placed on electronic monitoring as a component of a less restrictive placement.

The Juvenile Court Work Program is a frequently used option whereby the Court orders youth, as a condition of probation, to perform a specified number of community service work hours supervised by the Probation Department. It should be noted that some of the outlying area offices have limited Work Program sites available. In these cases, youth are encouraged to find an organization within their community where they can complete the required hours. Potential sites include churches or other community-based organizations. There may also be limited activities for youth with physical restrictions.

The Youth Re-Entry Supervision Unit is committed to providing wards of the Juvenile Court who are on furlough from Kern County Probation Department custodial treatment programs with intensive supervision and referrals to community based educational and counseling programs in order to redirect delinquent behaviors. Youth are under commitment to residential programs for one year, serving a portion of that time in custody and the remainder of the time on furlough release. The primary goal of the Youth Re-Entry Supervision Unit is to increase efforts towards successful transitions from custody to community and efforts are geared toward reducing or eliminating the youth's criminal and delinquent behaviors that have been identified through evidence-based assessments.

The Youth Programs and Supports (YPS) Unit is tasked with providing evidence-based treatment with the goal of decreasing recidivism in our community. Staff members have been trained in various cognitive behavioral programs and techniques, including Aggression Replacement Training (ART), Cognitive Behavioral Interventions for Substance Abuse (CBI-SA), Thinking for a Change (T4C), Effective Practices in Community Supervision (EPICS), and Motivational Interviewing (MI). Specific programming for victims of Commercial Sexual Exploitation of Children (CSEC) include the Empowerment Project, Becoming Me, and Ending the Game (ETG). Staff are equipped to provide services proven to reduce recidivism to youth supervised by the department in the community and while in-custody at our detention and commitment facilities.

The Bridges Career Development Academy serves youth on probation, between ages 14-18, who are Court ordered to complete the program, released from Kern County Probation commitment programs or assessed as high-risk to re-offend and referred by their assigned Probation Officer. The Bridges Academy affords youth the opportunity to engage in educational programming, evidenced-based treatment, job readiness, Career Technical Education, enrichment activities, and incentive-based participation in extra-curricular activities. Bridges staff incorporate a balance of accountability, redirection, and positive reinforcement through a school-based Positive Behavioral Interventions & Supports (PBIS) model, with the overall goal of reducing recidivism and educating the students.

Garden Pathways is the contracted service provider that is funded by JJCPA Growth Funds through December 2024 to provide supplemental services to youth involved, or at-risk of being involved, in the juvenile justice system. Garden Pathways provides best practices and evidence-based mentoring and case management services to provide support to youth and to further reduce recidivism in our community.

### **Youth Facilities:**

The James G. Bowles Youth Detention Center is a secure detention facility for youth who fall under the jurisdiction of the Juvenile Court. Youth detained at the Youth Detention Center are alleged to have committed a law violation and are detained for the protection of themselves and/or the community. The Youth Detention Center program is structured to provide individual and group activities and a well-balanced school program. Youth are provided with the necessities of life including food, clothing, and living quarters, as well as mental health, medical, and dental care. Youth Services Officers are trained to provide support and assist youth adjusting to detention. They closely observe and document behaviors. This information, which might include gang affiliation or traits, disruptive behavior, quality of peer interaction, and readiness to receive instruction, is reported to officers in the Probation Department's investigative or supervision divisions. Detention Reports are also provided to the Court, which uses it as a determinant factor in dispositional decisions. Both the Furlough Treatment and Rehabilitation Program and the Pathways Academy are located on the Youth Detention Center campus.

Furlough Treatment and Rehabilitation is a 30-bed short-term in-custody program designed for youth who are on furlough release, or who are pending transfer to a Court ordered treatment facility, which may include Camp Erwin Owen or the Larry J. Rhoades Kern Crossroads Facility.

Pathways Academy is a highly structured commitment program for female offenders. Pathways Academy works collaboratively to ensure youth successfully complete their commitment and make smooth transitions into the community. At Pathways Academy, staff continuously strive to rehabilitate and provide resources in an effort to successfully reintegrate youth into the community. They are provided with evidence-based services and linked with outside service organizations. The girls participate in an educational program administered by KCSOS and receive mental health services through Juvenile Probation Psychiatric Services.

Pathways Academy also houses female youth who have been committed to the Secure Youth Treatment Facility for committing an offense listed in WIC 707(b). These youth are also provided with evidence-based services, academic and vocational opportunities, cognitive behavioral therapy, as well as behavioral health and medical services. Further, these youth have the ability to engage in incentive-based activities within the community, participate in Career Technical Education, and attend college.

The Kern Crossroads Facility is a secure residential facility with an operational capacity of 80 beds. It was created to provide a local commitment option for male offenders, ages 14-18, in lieu of a Division of Juvenile Justice (DJJ) commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes evidence-based cognitive behavioral therapy, incentives, education, work experience, vocational training, athletics, physical education, group living, and a mental health counseling component. Youth attend school and participate in vocational/work programs and/or counseling when not in the classroom. The custody portion of the program is a two-tiered, 168 or 252 day program to be followed by intensive re-entry supervision. The facility programming includes two evidence-based risk assessment tools, the PACT and the MAYSI-2 (Mental Health Screening).

Camp Erwin Owen is a 65-bed youth forestry camp for young men ages 14-18. It is in Kernville, California, and opened in 1938 as an honor and work camp. Camp holds true to that tradition today, as staff and allied agencies provide services which promote discipline, a strong work ethic, and individual responsibility. All programming is geared to provide youth with the necessary tools to remain crime free upon their return to the community. Youth attend school, participate in evidence-based treatment and contribute to the maintenance of the facility on work crews. The work crews include caring for chickens and pigs, working in the garden which produces food for the campus, as well as being assigned to kitchen, laundry, maintenance, grounds, and various community service projects.

The APEX (Achievement, Perseverance, Excellence) Academy began in July 2021 as a result of SB823 Juvenile Justice Realignment. The imminent closure of the California Department of Corrections and Rehabilitation – Division of Juvenile Justice (DJJ), created a need for dispositional alternatives when a youth whose most recent adjudicated offense is described in WIC 707(b) and where the Juvenile Court has made a finding that less restrictive dispositions are unsuitable. The program is located on the Kern Crossroads Facility campus and designed to account for the youth's age, length of commitment, criminal sophistication, and educational and mental health needs. Kern County Probation serves youth ages 14-23, and up to age 25 depending on the length of the disposition

ordered by the Juvenile Court. There is capacity for 40 youth. APEX services to youth include supervision, medical and behavioral health services, educational programs including opportunities to enroll in college-level courses, vocational training including an Electric Vehicle Lab Program and SERV Safe, forklift safety, and virtual welding certificates, landscaping, Westec, and Department of Rehabilitation, and volunteer services.

All four facility settings have incorporated Re-Entry, ADA, and Programming (RAP) units. The RAP units have staff dedicated to providing additional programming and support to the youth in custody. The staff are not assigned to youth supervision duties but instead offer a continuum of services to aid in their well-being and rehabilitation. The RAP unit officers are not considered in the facilities' youth supervision staffing ratios, allowing them to respond to youth who are in crisis, focus on specific services designed to reduce recidivism and effect positive change. The goal of these RAP units is to increase programming, reinforce positive behavior, improve staff/youth interactions, de-escalate crisis situations, reduce use of force incidents, and improve the facility culture. The RAP unit officers receive specialized training and serve as coordinators for different aspects of the program.

## D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year:

The names of certain job classifications (e.g. from "Deputy Probation Officer III" to "Senior Deputy Probation Officer") were changed to reflect the most recent classification titles. Also, in the "Facilities" section of the Juvenile Justice Action Strategy, further clarification was provided as to the female youth committed to a Secure Track facility.

If your Plan has not been updated this year, explain why no changes to your plan are necessary:

There were no other significant or substantive changes made to the plan during this year.

## Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))

### A. Information Sharing and Data

Describe your information systems and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

Kern County Probation developed a web-based application, the Juvenile Data Management (JDM) system, which was initially utilized by supervision officers and has recently been enhanced for use by investigations officers and facility staff. This application tracks participants in the JJCPA and YOBG programs and retains historical data for analysis.

The department has a committee who is working with the Research Analysis and Data Unit to collect data to ensure consistency throughout the Youth Court and Programs and Youth Supervision Divisions. This will allow the department to ensure reporting accuracy and provide the ability to identify trends that impact services including programs funded by JJCPA and YOBG.

The Probation Department provides data to the Juvenile Court and Probation Statistical System (JCPSS) and reports annually through the Chief Probation Officers of California (CPOC) annual report. Monthly statistical reports are also collected from Probation Officers. This information is used to direct resources and help guide decision making for the department's Management Team.

In addition, the Superior Court has authored a Standing Order that allows for information sharing between specific agencies that have a vested interest and involvement in youth offenders' treatment plans and rehabilitation.

### B. Juvenile Justice Coordinating Councils:

Does your county have a fully constituted Juvenile Justice Coordinating Council (JJCC) as prescribed by Welfare & Institutions Code Section 749.22?

Yes     No

If no, please explain what vacancies exist on your JJCC, when those vacancies began, and your plan for filling them: N/A

## C. Funded Programs, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

### JJCPA Funded Program, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, strategy, and system enhancement you plan to fund next year.

## 1. Program Name:

Youth Re-Entry Supervision

## 2. Evidence Upon Which It Is Based:

The Youth Re-Entry Supervision Unit will focus on youth exiting local commitment programs who have been deemed moderate or high-risk to re-offend based on the PACT assessment. Developing a plan for community re-entry prior to release and providing immediate corrective sanctions, when necessary, through proactive supervision serves to decrease the frequency of sustained new law violation petitions. The PACT is an evidence-based, risk/needs assessment and case planning system implemented by Kern County Probation, in conjunction with NOBLE, to assist officers in accomplishing four basic objectives:

1. Determine level of risk for re-offending to focus resources on moderate and high-risk youth.
2. Identify the risk and protective factors linked to criminal behavior so the rehabilitative effort can be tailored to address youth's unique assessment profile.
3. Develop a case management plan focused on reducing risk factors and increasing protective factors.
4. Allow managers to determine if targeted factors change because of the Court's intervention.

### **Philosophy**

The underlying philosophy of the PACT enables the department to reduce recidivism by helping youth under supervision to increase personal accountability and make positive changes in attitudes and behavior, thereby increasing community protection.

### **Role of Staff**

The implementation of the PACT revitalizes the role and responsibilities of staff from monitoring sanctions to becoming an "agent of change," who models pro-social behavior and works with youth and families to reduce the risk to re-offend.

Officers will have the ability to refer youth for services available at the Bridges Academy (see YOBS section for details) and at the Probation Department's Youth Programs and Supports (YPS) unit. The mission of YPS is to empower youth by providing support and intensive skill training through evidence-based practices to reduce criminal behavior thereby creating a safer community. The YPS unit is designed to offer youth a respectful and safe environment for individualized treatment of criminogenic needs by using evidence-based and cognitive behavioral treatment models with fidelity. The treatment provided promotes accountability, development of attainable goals, and a framework for making positive changes in personal values for increased success and reduced recidivism.

### 3. Description:

Youth are under commitment to local custodial programs (Pathways Academy, Camp Erwin Owen, and Kern Crossroads Facility) for one year, serving a portion of that time in custody and the remainder of the time on furlough release. These youths are typically those who, because of their level of delinquent behavior and risk to reoffend, require intensive supervision. Youth Re-Entry Supervision unit caseloads are typically comprised of probationers who may be criminal street gang members or gang affiliated, violent offenders, habitual offenders, and substance abusers. The primary goal of the Youth Re-Entry Supervision unit is to increase efforts towards successful transitions from custody to community and to reduce and/or eliminate the offenders' criminal and delinquent behaviors that have been identified through evidence-based assessments.

Other responsibilities include continuous monitoring of completion of Court-ordered programs, restitution payments, weekly reporting, school attendance and behavior, and the monitoring of any new law violations. Any violations of the terms and conditions of probation, furlough terms, and new law violations may result in referrals to appropriate resources, furlough detention, the filing of a WIC 777(a)(2) Petition, or referring the matter to the District Attorney's Office. Youth Re-Entry Supervision Probation Officers are also responsible for monitoring referrals made to community agencies and the documentation of all referrals to community resources, along with progress made, or lack thereof.

The Youth Re-Entry Supervision Unit consists of (1) Probation Supervisor, (1) Senior Deputy Probation Officer, (11) Deputy Probation Officer I/II's, and (1) Office Services Technician. They continue to participate in both Review Board and Pre-Release meetings at the Youth Detention Center, Camp Erwin Owen, and the Kern Crossroads Facility/APEX Academy. These meetings give the Probation Officer an opportunity to provide input on the services the youth will receive while in commitment and in designing an appropriate transition case plan for the youth as they re-enter our community. All Re-Entry officers have been trained in Effective Practices in Community Supervision (EPICS). EPICS enhances officers' abilities to effectively engage the youth they supervise in developing skills directly tied into their criminogenic needs.

## 1. Program Name:

Youth Programs and Supports

## 2. Evidence Upon Which It Is Based:

Providing evidence-based treatment to probation youth from custodial to community-based sites is an effective way to target criminogenic needs and reduce recidivism. The mission of the Kern County Probation Department is to reduce the incidence and impact of criminal behavior in those we supervise. The department has a long history of implementing policies and programs to achieve this goal. Conducting research and reviewing national best practices in the area of community corrections is vital to ensure the department is on the cutting edge of offering the best services to the residents of Kern County. Providing evidence-based treatment to probationers is a proven and effective way to reduce recidivism.

## 3. Description:

The Youth Programs and Supports (YPS) unit is tasked with providing evidence-based programs with the goal of decreasing recidivism in our community. Staff members have been trained in various cognitive behavioral programs and techniques including Aggression Replacement Training (ART), Cognitive Behavioral Interventions for Substance Abuse (CBI-SA), Thinking for a Change (T4C), Effective Practices in Community Supervision (EPICS), and Motivational Interviewing (MI). Specific programming for victims of Commercial Sexual Exploitation of Children (CSEC) include the Empowerment Project, Becoming Me, and Ending the Game (ETG). Staff are equipped to provide services proven to reduce recidivism to youth supervised by the department while in-custody, attending school at the Bridges Academy, and on site at the Youth Programs and Supports office. The unit receives referrals from Probation Officers based upon what program the Court has ordered them to complete or needs identified by their supervision officer. YPS is designed to work rotating shifts to better meet the needs of youth. YPS staff will ideally carry a caseload of 20 youth and be required to meet with assigned youth using the EPICS model. Staff will facilitate cognitive behavioral treatment programs, ensure accurate and timely documentation, provide consistent responses to violations of the program, and strive to meet the individual needs of the youth in the program.

The Youth Programs and Supports Unit consists of (1) Probation Supervisor, (1) Senior Deputy Probation Officer, and (10) Probation Program Specialists.

### 1. Program Name:

Garden Pathways

### 2. Evidence Upon Which It Is Based:

Positive youth development research has long demonstrated benefits to youth as a result of close, caring relationships with adults who serve as positive role models. Mentoring is an intervention strategy which provides youth with mentors who can develop an emotional bond and provide support, guidance, and opportunities to help the youth succeed. Mentoring relationships can be formal or informal with substantial variation, but the essential components include creating caring, empathetic, consistent, and long-lasting relationships, often with some combination of role modeling, teaching, and advising.

### 3. Description:

Garden Pathways provides mentoring and case management to at-risk and justice-involved youth. Intensive case management services include home visits, school site visits, and appropriate linkage to services based upon the individual risk factors of the youth. Additional services include housing and emergency food assistance. Mentoring services utilize an evidenced-based curriculum, assist in job readiness, educational success, and college readiness. Weekly support services, community services, enrichment activities, industry recognized certification trainings, and vocational trainings are also provided to the youth. Best practices and evidence-based curriculum includes Transformative Education, Seeking Safety, Employment Strategies, and Youth on a Mission.

## Part III. Youthful Offender Block Grant (YOBG) – (Welfare & Institutions Code Section 1961(a).

### A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this Plan relates to or supports that strategy.

Kern County Probation provides a continuum of services for youth who enter the youth justice system. The department continues to provide services to non-707(b) offenders assessed as high or moderate-risk to reoffend, utilizing a system of graduated sanctions. The department's approach to providing services to youthful offenders remains focused on the principles of effective intervention: risk, needs, treatment, and fidelity. Upon being placed on probation, every youth is assessed using the PACT assessment to determine risk levels and top criminogenic needs. As a result, dispositional options to address the most critical needs are recommended to the Court. Case planning based on the results of the PACT assessment drives the treatment plan. Youth who remain in community supervision are directed to services available through the Probation Department's Youth Programs and Supports unit and through local service providers. Youth committed to an in-custody program are provided with evidence-based programming and treatment with the goal of providing a higher dosage of treatment hours to youth with the highest probability to reoffend. Prior to release, a pre-release meeting is held with the youth and his/her parent/guardian, along with multidisciplinary team members who work together to determine the community re-entry plan as it relates to probation, education, and mental health.

### B. Regional Agreements

Describe any regional agreements or arrangements to be supported with YOBG funds.

None

## C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

## YOBG Funded Program, Placement, Service, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, placement, service, strategy, and system enhancement you plan to fund next year.

### 1. Program Name:

Bridges Career Development Academy

### 2. Evidence Upon Which It Is Based:

Kern County Probation is utilizing JJCPA grant funds to support two separate programs which have been identified as being essential components of the department's continuum of services. The first program is the Youth Programs and Supports (YPS) unit. The Youth Programs and Supports unit is tasked with providing evidenced based programs with the goal of decreasing recidivism in our community. The second JJCPA funded program is the Youth Re-Entry Supervision program. Probation Officers in this program provide intensive supervision and transitional assistance to youth offenders who have been released on furlough after successfully completing the in-custody phase of their commitment to a custodial treatment facility. Some of the youth in the JJCPA funded programs are also youth who receive services provided in the Bridges Academy program. The coordination between the two plans occurs in that the YOBG funded services at Bridges Academy focus on assessing and treating the youth while in a specialized school setting and the JJCPA funded programs focus on the same youth when in community supervision.

### 3. Description:

The purpose of Bridges Academy is to provide a structured and supervised school environment where youth between 14 and 18 years of age can learn vocational skills, as well as life skills, while working to earn their high school diploma or the equivalent with collaborative partner Kern County Superintendent of Schools (KCSOS). In addition to traditional educational opportunities, Bridges' youth are also routinely afforded opportunities to participate in enrichment activities. Probation has contracted services through KCSOS Kern Youth @ Work program for service delivery to Bridges youth in the area of job readiness and career development. The Career Associate assists the students in obtaining job readiness skills and enrolling in Bakersfield College. Specific evidence-based programming provided by the Youth Programs and Supports staff onsite at Bridges Academy includes Motivational Interviewing, Effective Practices in Community Supervision (EPICS), Thinking for Change (T4C), Aggression Replacement Training (ART) and Cognitive Behavioral Interventions for Substance Abuse (CBI-SA). Daily contact and oversight with the youth are effective tools in redirecting them and preventing new law violations.

YOBG funds pay for the school site and a portion of the staffing. Bridges Academy staffing includes the following: (1) Probation Supervisor, (2) Senior Deputy Probation Officers, (5) Deputy Probation Officer I/II's, (1) Senior Youth Services Officer, (1) Office Services Technician, and education staff.

### 1. Program Name:

Mental Health Services at Camp Erwin Owen and the Pathways Academy

### 2. Evidence Upon Which It Is Based:

Kern County Probation is utilizing JJCPA grant funds to support two separate programs which have been identified as being essential components of the department's continuum of services. The first program is the Youth Programs and Supports (YPS) unit. The Youth Programs and Supports unit is tasked with providing evidenced based programs with the goal of decreasing recidivism in our community. The second JJCPA funded program is the Youth Re-Entry Supervision program. Probation Officers in this program provide intensive supervision and transitional assistance to youth offenders who have been released on furlough after successfully completing the in-custody phase of their commitment to a custodial treatment facility. The population of youth in the JJCPA programs are also offenders who receive services provided in the Camp Erwin Owen and Pathways Academy programs. The coordination between the two plans occurs in that the YOYG funded services focus on assessing and treating youth while they are serving a Court ordered commitment to Camp Owen and Pathways and the JJCPA funded programs focus on the same youth prior to release and when in community supervision.

### 3. Description:

Camp Erwin Owen is a 65-bed forestry camp for males, ages 14-18. The program varies in length from six months to nine months in custody. Youth receive evidence-based treatment modalities such as Aggression Replacement Training (ART), Thinking for Change (T4C), Seeking Safety, and substance abuse treatment through the Cognitive Behavior Intervention for Substance Abuse (CBI-SA) program. Youth receive these services in both group and individual therapy sessions. YOYG funds are used to provide the identified amount of dosage treatment hours to match the youth's identified risk level and criminogenic needs, thus reducing the youth's risk to reoffend. Youth will be reviewed for the appropriate model based on the PACT assessment results.

The Pathways Academy is an all-female commitment program for offenders whose ages range from 14 to 18. The program length varies from 12 to 36 weeks, which is determined at a program assessment meeting. Youth receive individual and group evidence-based and cognitive behavioral services targeted to meet their criminogenic needs as identified by the PACT.

YOYG funds pay for mental health staffing at each respective facility as follows:

Camp Erwin Owen: (2) Recovery Coordinators, (1) Licensed Therapist

Pathways Academy: (1) Therapist, (1) Recovery Specialist

### 1. Program Name:

Kern Crossroads Facility

### 2. Evidence Upon Which It Is Based:

Kern County Probation is utilizing JJCPA grant funds to support two separate programs which have been identified as being essential components of the department's continuum of services. The first program is the Youth Programs and Supports (YPS) unit. The Youth Programs and Supports unit is tasked with providing evidenced based programs with the goal of decreasing recidivism in our community. The second JJCPA funded program is the Youth Re-Entry Supervision program. Probation Officers in this program provide intensive supervision and transitional assistance to youth offenders who have been released on furlough following successfully completing the in-custody phase of their commitment to one of our department's custodial treatment facilities. The population of youth offenders in the JJCPA programs are also offenders who receive services provided in the Kern Crossroads Facility program. The coordination between the two plans occurs in that the YOBG funded services focus on assessing and treating youth while they are serving a Court ordered commitment to the Kern Crossroads Facility and the JJCPA funded programs focus on the same offender prior to release and when in community supervision.

### 3. Description:

The Kern Crossroads Facility is a secure residential facility with an operational capacity of 80 beds. It was created to provide a local facility option for male youth offenders, ages 14-18, in lieu of a Division of Juvenile Justice (DJJ) commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes use of a validated risk-needs assessment tool, evidence-based cognitive behavioral therapy, incentives, education, work experience, vocational training, athletics, physical education, group living and a mental health counseling component. Youth attend school and participate in vocational/work programs and/or counseling when not in the classroom. The custody portion of the program is a two-tiered, 168 or 252-day program to be followed by intensive re-entry supervision. The facility programming includes two evidence-based risk assessment tools, the PACT and the MAYSI-2 (mental health screening). These tools identify criminogenic needs and monitor changes in behavior and attitude. Other evidence-based programs include Aggression Replacement Training (ART), Thinking for Change (T4C), Seeking Safety, Strengthening Families, Stages of Change, Choices and Changes, as well as domestic violence and family therapy sessions.

YOBG funds pay for (3) Senior Youth Services Officers and (10) Youth Services Officers who work with the youth in the program.

### 1. Program Name:

Furlough Treatment and Rehabilitation Program

### 2. Evidence Upon Which It Is Based:

Kern County Probation is utilizing JJCPA grant funds to support two separate programs which have been identified as being essential components of the department's continuum of services. The first program is the Youth Programs and Supports (YPS) unit. The Youth Programs and Supports unit is tasked with providing evidenced based programs with the goal of decreasing recidivism in our community. The second program is the Youth Re-Entry Supervision program. Probation Officers in this program provide intensive supervision and transitional assistance to youth offenders who have been released on furlough following successfully completing the in-custody phase of their commitment to one of our department's custodial treatment facilities. The population of youth offenders in the JJCPA Re-Entry program are also offenders who receive services provided in the Furlough Treatment and Rehabilitation (FTR) program. The coordination between the two plans occurs in that the YOBG funded services focus on assessing and treating youth while they are serving a short- term commitment to FTR for furlough violations and the JJCPA funded Re-Entry program focuses on the same offender prior to release and after release when the youth is in community supervision.

### 3. Description:

The FTR program is a short term, 30 day maximum, in-custody program exclusively for male offenders on furlough release from Camp Erwin Owen and the Kern Crossroads Facility. The program emphasizes accountability for delinquent behaviors and assists youth in their rehabilitation. Youth committed to FTR benefit from the daily structured routine, education and mental health services facilitated by Juvenile Probation Psychiatric Services. While in the program, FTR youth can work with staff in various areas of the Youth Detention Center including food services, grounds, and unit details and maintenance. Once released, the continuum of care is maintained as the youth returns home on a supervised Youth Re-Entry Supervision program (see JJCPA section). The program also houses and provides orientation to youth awaiting delivery to Camp Erwin Owen and Kern Crossroads Facility.

YOBG funds pay for the staffing ratio required to supervise the youth in this program, specifically (1) Senior Deputy Probation Officer, (2) Senior Youth Services Officers and (7) Youth Services Officer positions.