



Office of Youth and Community Restoration

Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOBG) 2026 Consolidated Annual Plan

Date:	May 1, 2026
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INSTRUCTIONS:

Government Code Section 30061(b)(4) and Welfare & Institutions Code Section 1961(b) call for consolidation of the annual plans required for JJCPA and YOBG.

Please submit your most up-to-date consolidated plan.

The rest of this document is a standardized template for a consolidated county plan. Please use this template or ensure your submission meets the accessibility standards by reviewing either the Microsoft Word or Adobe PDF checklists published by the U.S. Department of Health and Human Services website here [Accessibility Conformance Checklists | HHS.gov](#). Your submission will be posted to the OYCR website once it is confirmed to meet the accessibility standards.

Once the report is complete, attach the file to an email and send it to: OYCRgrants@chhs.ca.gov.

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Executive Summary

The 2026 Alameda County Juvenile Justice Crime Prevention Act (JJCPA) and Youthful Offender Block Grant (YOBG) Consolidated Annual Plan outlines a coordinated, data-driven strategy to improve outcomes for youth involved in or at risk of involvement in the youth justice system. Grounded in principles of equity, rehabilitation, and community-based care, Alameda County prioritizes prevention, continuity of care, and targeted intervention for youth with the highest needs.

Service Needs and Strategic Priorities

Analysis of 2025 data indicates that youth involved in the juvenile justice system in Alameda County are disproportionately Black and Latinx and are geographically concentrated in Oakland and Hayward. Youth commonly present with complex needs, including trauma exposure, behavioral health challenges, school disengagement, and family instability.

In response, the County has identified two primary strategic priorities for 2026:

- **Continuity and Longevity of Care:** Strengthening coordination across providers and systems to ensure uninterrupted, trauma-informed services
- **Sustainability for Community-Based Organizations (CBOs):** Enhancing provider capacity and aligning services with communities most impacted by system involvement

Continuum of Care Approach

Alameda County maintains a comprehensive continuum of responses that emphasizes prevention, diversion, and community-based supervision, reserving detention and out-of-home placement as a last resort. Services are guided by validated risk and needs assessments (YLS/CMI™) and delivered through cross-system collaboration among Probation, Behavioral Health, Education, Public Health, and community partners.

JJCPA-funded programs primarily support prevention, early intervention, and lower-risk youth, while YOBG-funded programs provide more intensive, specialized services for moderate- to high-risk youth, including those transitioning from custody or requiring higher levels of care.

JJCPA-Funded Services

JJCPA funds support a broad network of community-based programs that address key risk factors and promote positive youth development. Core services include:

- Mentoring and credible messenger programming
- Behavioral health and trauma-informed counseling
- Family engagement and stabilization
- Educational support and school-based services
- Violence prevention and restorative justice programming

- Workforce development and reentry support

These services are designed to reduce recidivism, strengthen protective factors, and prevent deeper system involvement.

YOBG-Funded Services and System Enhancements

YOBG funds support a continuum of higher-intensity interventions, including:

- Wraparound and intensive case management services
- Cognitive-behavioral and therapeutic interventions
- Restorative justice and accountability-based programming
- Custody-based and transitional services
- Workforce development, education, and reentry programs
- System-level supports such as data evaluation and program improvement

Through regional agreements and local service arrangements, the County ensures access to specialized services that may not be available within county-operated programs.

Funding Strategy and Alignment

Funding decisions are guided by risk and needs assessments, service utilization data, and outcome monitoring. Resources are prioritized for youth with the highest levels of need and for programs that:

- Demonstrate evidence-based or evidence-informed practices
- Address identified service gaps
- Serve disproportionately impacted populations
- Show measurable outcomes

This approach ensures alignment between funding, service delivery, and intended outcomes.

Accountability and Outcomes

Alameda County uses a combination of data systems (Enterprise Supervision, Mobius) and provider reporting to track key outcomes, including:

- Program participation and completion
- Recidivism outcomes
- Educational engagement
- Behavioral and emotional improvements
- Family stability
- Youth feedback and satisfaction

Data are reviewed regularly to support continuous quality improvement and inform future planning and funding decisions.

Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))

A. Assessment of Existing Services

Include here an assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-risk juveniles, juvenile offenders, and their families.

Describe what approach will be used to facilitate collaboration amongst the organizations listed above and support the integration of services.

In accordance with Government Code Section 30061(b)(4)(A), Alameda County has conducted an assessment of existing services funded through the Juvenile Justice Crime Prevention Act (JJCPA) and other aligned funding streams to evaluate the extent to which current programs meet the needs of youth involved in, or at risk of involvement in, the juvenile justice system.

In 2025, the JJCPA Workgroup was established to evaluate existing services and guide the development of the 2026 JJCPA Plan. The workgroup is a small, cross-agency team composed of JJCC members that supports the Juvenile Justice Coordinating Council (JJCC) in preparing the County's annual Juvenile Justice Crime Prevention Act (JJCPA) Plan.

What the workgroup does:

- Reviews JJCPA-funded programming, service trends, and available performance information (e.g., participation/completion data, outcome measures when available).
- Identifies needs and gaps for the target population and service areas (including equity and geographic access considerations).
- Drafts and refine recommendations to strengthen JJCPA-funded services and contracting (e.g., sustainability, accountability, data/reporting improvements, alignment with desired outcomes).
- Coordinates preparation for the JJCC presentation and approval, then supports edits for submission to the Office of Youth and Community Restoration (OYCR) by the annual deadline (May 1).

How it functions:

- Meets in a focused, working-session format (agenda-driven, draft language review, decision tracking).

- Brings together perspectives from Probation and justice-system/community partners to build shared agreement on what to recommend now and what to prepare for future contracting cycles.

Why it exists:

- To make the JJCPA planning process more deliberate and transparent, with clearer rationale and actionable recommendations—rather than treating the annual plan as a routine paperwork exercise.

1. Overview of the Current Service Landscape

JJCPA funds in Alameda County support community-based prevention and intervention services for youth at various points along the continuum of youth justice system involvement. These services are delivered primarily through community-based organizations (CBOs) and are designed to address criminogenic risk factors, behavioral health needs, educational disruption, family instability, and community violence exposure.

Current JJCPA-funded services generally include:

- Mentoring and credible messenger programming
- Behavioral health and trauma-informed counseling services
- Case management and care coordination
- Violence interruption and community-based intervention
- Family engagement and stabilization support
- Reentry-related transition support
- Skill-building, pro-social development, and positive youth development programming

2. Population Served and Equity Considerations

Existing data indicates that youth served through JJCPA-funded programs are disproportionately youth of color, particularly Black and Latinx youth, and are concentrated geographically in Oakland and Hayward. This pattern reflects broader disparities in youth justice system involvement across the County.

Recent demographic data shows that most of the youth served identify as Black and/or Latinx, consistent with system representation patterns. The JJCPA Workgroup also noted the importance of continuing to examine gender-specific service access and outcomes, particularly to ensure that Black and Latinx girls receive programming responsive to their unique needs.

While current services are reaching high-need youth populations, the assessment identified opportunities to:

- More explicitly align funding decisions with local representation and utilization data

- Ensure that geographic targeting reflects system involvement patterns
- Strengthen the transparency and consistency of how equity considerations are embedded in Requests for Proposals (RFPs) and contract language

3. Strengths of the Existing Service System

The Workgroup identified several strengths in the current JJCPA-funded system:

- **Trauma-Informed Orientation:**
Providers incorporate trauma-informed principles into service delivery, recognizing the high prevalence of trauma exposure among justice-involved youth.
- **Community-Based Partnerships:**
The County has longstanding partnerships with community-based providers that have deep community ties and cultural responsiveness.
- **Flexibility in Engagement:**
Providers often adapt engagement strategies to address the realities of high-risk youth, including instability, missed appointments, and complex family dynamics.
- **Cross-Department Collaboration:**
There is ongoing collaboration between Probation and other County agencies, including coordination around case management and referral pathways.

4. Identified Gaps and Areas for Improvement

Despite these strengths, the assessment identified several systemic challenges that inform the 2026 priorities.

A. Continuity of Care Across Transitions

Youth may experience disruptions when transitioning between providers, service levels, or phases of supervision. While safety plans are required for youth on probation, coordination processes between agencies and CBOs are not always standardized or consistently defined.

There is an opportunity to establish clearer expectations regarding intentional coordination of care, including provider-to-provider communication and structured transition processes.

B. Variability in Trauma-Informed Care Practices

Trauma-informed care is a required component of all provider contracts. To ensure consistent implementation across programs, performance measures will be incorporated to clearly define expectations and monitor adherence to trauma-informed practices. Strengthening RFP language to more explicitly outline these requirements will promote consistency and accountability among providers, while preserving the flexibility needed to effectively engage and respond to the needs of youth.

C. Alignment Between Data, Funding, and Intended Outcomes

While demographic and utilization data are collected, there is an opportunity to systematically integrate representation data, geographic patterns, and outcome metrics into funding decisions and RFP criteria.

Clearer alignment between:

- The populations most represented in the system
- The geographic areas of highest need
- The service models funded will strengthen equity and impact.

D. Compliance with JJCPA Requirements

As part of the development of the 2026 JJCPA Plan, the Workgroup conducted a review to ensure alignment with all required components outlined by the Office of Youth and Community Restoration (OYCR) JJCPA Plan checklist.

This review focused on confirming that the plan includes:

- A clear description of target populations and identified risk factors
- Defined strategies and funded programs aligned with those priorities
- Specified outcome measures and performance indicators
- An assessment of existing services and system gaps
- Alignment between funding allocations, service delivery, and intended outcomes

Through this process, the Workgroup identified areas where additional clarification or strengthening was needed, particularly related to:

- Consistency in linking services to measurable outcomes
- Availability and use of performance and outcome data across programs
- Clear articulation of how funded services address identified needs and priorities

These findings informed updates throughout the plan to ensure all required elements are addressed and clearly documented. The County has taken steps to strengthen alignment with OYCR expectations and to ensure the plan is complete, consistent, and compliant with state requirements.

5. Summary of Assessment

Overall, Alameda County's JJCPA-funded service system demonstrates strong community partnerships and a shared commitment to trauma-informed, youth-centered approaches. However, the assessment identified the need to:

- Strengthen continuity and coordination across providers
- Clarify trauma-informed practice expectations

- Improve alignment between data and funding decisions

These findings directly inform the 2026 strategic priorities and recommendations outlined in the sections that follow.

A. Identified Service Needs and Priorities

Based on the assessment of existing services, review of system data, and deliberations of the JJCPA Workgroup, the Workgroup has identified key service needs and strategic priorities to guide the 2026 JJCPA Annual Plan.

These priorities are informed by youth demographic data, geographic system involvement patterns, provider capacity considerations, and alignment with broader County initiatives, including cross-system behavioral health reform efforts.

1. Youth Population Profile and Service Need Indicators

Recent 2025 data reflects continued disparities in youth justice system involvement and service utilization.

- In 2025, 70% of detained youth are Black or Latinx males.
- 27% of youth served through JJCPA-funded programs identified as Black.
- Approximately 35% identified as Latinx.
- Combined, approximately 62% of youth served identified as Black and/or Latinx.
- Youth referrals continue to be concentrated in Oakland (26%) and Hayward (21%), reflecting geographic patterns of system involvement.
- 63% male / 35% female / 3% nonbinary or other.

(Data source: Alameda County Probation Department, 2025 Q2 JJCPA Demographic Report)

These data demonstrate that youth most impacted by justice system involvement are disproportionately youth of color and are concentrated in specific geographic areas. The County's service strategy must therefore ensure that funded programs are intentionally aligned with these patterns of need.

In addition, youth served often present with:

- Significant trauma exposure
- Behavioral health needs
- School disengagement or disruption
- Housing instability
- Family system stressors
- High rates of missed appointments and service interruption

These realities require flexible, culturally responsive, and trauma-informed service models capable of maintaining engagement with high-risk youth.

2. Identified Service Needs

Based on the data review and stakeholder input, the County has identified the following core service needs:

A. Targeted Equity-Focused Service Delivery

There is a continued need to prioritize services for youth most disproportionately represented in the youth justice system and to align funding with geographic areas where system involvement is highest.

Service models must be responsive to the lived experiences of Black and Latinx youth and should account for gender-specific needs where disparities or service gaps are identified.

B. Strengthened Continuity and Coordination of Care

Youth frequently interact with multiple systems, including Probation, behavioral health providers, schools, and community-based organizations. Transitions between providers or service levels can create gaps in engagement and support.

There is a need to formalize expectations around intentional coordination of care, including:

- Defined communication pathways between providers
- Structured transition processes
- Youth-centered, relationship-based handoffs
- Clear delineation of roles between Probation and CBO partners

Improved coordination reduces service disruption and promotes more stable outcomes.

C. Operationalized Trauma-Informed Practice

While trauma-informed care is widely recognized as a foundational principle, expectations are not always clearly translated into measurable deliverables.

The JJCPA Workgroup has identified a need to:

- Incorporate performance measures for trauma-informed care expectations within RFPs and contracts
- Ensure providers demonstrate engagement strategies responsive to instability and high no-show rates
- Promote continuity of care despite staff turnover or organizational change

D. Data-Driven Funding Alignment

The JJCPA workgroup recognizes the need to more consistently integrate into funding decisions and RFP criteria the following:

- Demographic representation data
- Geographic utilization patterns
- Service dosage and outcome data

Improved data alignment ensures that services are directed to the populations and communities with the highest levels of system involvement and need.

3. 2026 Strategic Priorities

Based on the identified needs, the JJCC has established two strategic priority areas for 2026:

Priority Area 1: Continuity and Longevity of Care

Ensure youth experience coordinated care, trauma-informed, and uninterrupted services aligned with their needs and risk profiles.

Priority Area 2: Sustainability for Community-Based Organizations

Expand CBO service capacity.

- The plan will prioritize current and future providers serving youth in Oakland and Hayward, where rates of justice system involvement are highest.
- Funding will be allocated to address areas of sustained underutilization or service misalignment, ensuring resources are aligned with youth needs.

Alignment of Needs, Services, and Outcomes

The programs and strategies funded through JJCPA and YOBG are intentionally aligned with the identified service needs. Behavioral health services, mentoring, and cognitive-behavioral interventions address trauma exposure and criminogenic risk factors; workforce and education programs respond to school disengagement and economic instability; and reentry and transition services address continuity of care challenges.

Each funded program is expected to contribute to key outcomes, including reduced recidivism, improved behavioral health, increased school engagement, and successful community reintegration. This alignment ensures that funding decisions are directly connected to identified needs and measurable outcomes.

4. Summary

The identified service needs reflect both youth-level and system-level considerations. The 2026 strategy is designed to:

- Align services with the youth most disproportionately impacted
- Strengthen coordination and trauma-informed care delivery

- Integrate data into funding and accountability decisions

B. Identifying and Prioritizing Focus Areas

Identify and prioritize the neighborhoods, schools, and other areas of the county that face the most significant public safety risk from juvenile crime.

In developing the 2026 JJCPA Plan, Alameda County's JJCPA Workgroup conducted a focused review of existing JJCPA-funded programs, service utilization data, and system capacity to determine priority areas for improvement. The Workgroup's analysis was grounded in the JJCC's identified target population and the County's commitment to advancing equity, improving outcomes, and strengthening community-based service delivery.

The Workgroup reviewed available program data, including referral patterns, participation and completion rates, geographic distribution of services, and emerging outcome measures. Discussions also incorporated feedback regarding service alignment, accessibility, and the long-term sustainability of funded programs.

Based on this review, the Workgroup prioritized the following focus areas for the 2026 Plan year:

1. Enhancing Accountability and Youth-Centered Outcome Measurement

The Workgroup identified a need to strengthen how program effectiveness is assessed and communicated. While providers submit monthly and biannual reports and outcome tools are in place for services, the Workgroup emphasized the importance of clearer, youth-centered measures of impact.

Accordingly, the Workgroup prioritized exploring mechanisms to:

- Incorporate structured youth feedback into performance assessment
- Improve use of available data systems (e.g., Mobius and outcome measurement tools)
- Prepare for stronger performance and reporting expectations in future contracting cycles

Recognizing current contractual constraints, the Workgroup focused on building the foundation for enhanced accountability in upcoming Request for Proposal (RFP) processes.

2. Aligning Services with the Identified Target Population

The Workgroup reaffirmed the importance of ensuring that JJCPA-funded services are reaching the intended population, including youth in Oakland and Hayward and youth disproportionately impacted by system involvement. The group examined service

distribution and discussed strategies to strengthen geographic and demographic alignment in future funding cycles.

While current contracts limit immediate structural changes, the Workgroup prioritized developing recommendations that position the County to:

- Refine service expectations in the next contracting cycle
- Broaden and strengthen the provider pool
- Ensure greater alignment between funded services and identified community need

3. Coordinating and Leveraging Complementary Funding Streams

The Workgroup reviewed related initiatives, including CalVIP-funded victim services and hospital-based outreach efforts, to ensure JJCPA funding remains coordinated and not duplicative. The Workgroup prioritized continued alignment with complementary funding sources to maximize impact and support both youth and victims of youth crime where appropriate.

Overall, the 2026 JJCPA focus areas reflect a balanced approach: addressing immediate infrastructure and sustainability needs while laying the groundwork for longer-term contracting, accountability, and system improvements. The Workgroup recognizes that meaningful structural change often aligns with procurement timelines; therefore, this year's recommendations emphasize building capacity now to enable stronger implementation in future funding cycles.

C. Juvenile Justice Action Strategy

Describe your county's juvenile justice action strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.

Alameda County's youth justice action strategy is grounded in prevention, risk-based supervision, community-based intervention, and cross-system collaboration. For the 2026 JJCPA Plan year, the County is strengthening this framework by enhancing provider sustainability, improving accountability and youth-centered outcome measurement, and ensuring greater alignment between funded services and the identified target population.

Continuum of Responses to Youth Crime and Delinquency

Alameda County maintains a comprehensive continuum of responses designed to provide swift, certain, and graduated interventions that are developmentally appropriate

and tailored to individual youth needs. Detention is used as a last resort, with community-based diversion and supportive supervision prioritized whenever possible.

Before disposition, youth undergo assessment using the Youth Level of Service/Case Management Inventory™ (YLS/CMI™). This evidence-based tool combines risk and needs assessment with case management planning and informs recommendations to the Court. The YLS/CMI™ identifies criminogenic needs, strengths, responsivity factors, and protective factors, guiding individualized case planning.

Based on assessment results and other relevant information, recommendations to the Court may include:

- Probation supervision in the community
- Camp Sweeney
- Resource Family Approval (RFA)
- Short-Term Residential Therapeutic Program (STRTP)

Deputy Probation Officers (DPOs) supervise youth using a risk-based model. Higher-risk youth receive more intensive supervision and contact, while lower-risk youth receive proportionate supervision. Youth placed out of home are overseen by the Placement Unit to ensure appropriate monitoring and coordination.

Prevention and Community-Based Diversion

Prevention remains central to Alameda County's youth justice strategy. Community-based diversion programs serve as the primary response to youth justice involvement, helping to reduce deeper system penetration.

Prevention efforts:

- Address root causes of delinquency, including trauma, poverty, and family instability
- Promote positive youth development through mentoring, education, restorative practices, and life skills programming
- Reduce recidivism by targeting criminogenic needs early
- Minimize stigmatization associated with formal system involvement.

Through JJCPA and other aligned funding streams, the County supports Youth Service Centers and community-based providers that deliver therapeutic services, restorative justice programming, mentoring, and family support.

Target Population Alignment and Equity

The 2026 JJCPA Plan reinforces the County's commitment to ensuring services are aligned with the identified target population, including youth disproportionately impacted by system involvement and youth residing in Oakland and Hayward.

The JJCPA Workgroup reviewed service utilization trends and geographic distribution to identify opportunities for stronger alignment in future contracting cycles. While existing contracts remain in place, the County is building the framework necessary to refine service expectations, strengthen provider alignment, and broaden the pool of qualified providers in future RFP processes.

Accountability and Youth-Centered Outcomes

The County is advancing efforts to improve accountability and better understand program effectiveness. Existing mechanisms include monthly quantitative reporting, biannual narrative reporting, and outcome measurement tools embedded within therapeutic services. Additionally, the Probation Department is preparing to implement youth surveys with pre- and post-supervision components to capture youth feedback on services received and services desired.

For the 2026 Plan year, the County is focused on:

- Strengthening use of available data systems (e.g., Mobius and outcome tools)
- Incorporating structured youth voice into performance measurement
- Laying the groundwork for enhanced performance expectations in future contracting cycles

This work supports a more transparent, data-informed approach to funding decisions while respecting current contractual limitations.

Specialized and Collaborative Responses

Alameda County maintains specialized responses for vulnerable populations. All youth are screened at intake using the Commercial Sexual Exploitation Identification Tool (CSE-IT). A designated DPO supervises youth identified as at risk for commercial sexual exploitation, using gender-responsive and trauma-informed practices.

Through coordinated efforts with Public Health, the District Attorney's Office, Behavioral Health, and community-based providers, the County also supports victims of youth crime. Recent California Violence Intervention and Prevention (CalVIP) funding enhances services for victims, complementing existing restorative and supportive programming. Youth can also access the Transition Center, which is designed to support reentry by reconnecting youth to education, health services, and other critical supports. The center facilitates coordination among providers to ensure a smooth transition from detention or placement. It also provides access to:

- Behavioral Health
- Oakland Unified School District
- Alameda County Office of Education
- Public Health

This cross-system coordination ensures continuity of care from intake through supervision and reentry.

Training and Professional Development

All Deputy Probation Officers and youth-serving staff receive mandated core training and specialized instruction in areas such as trauma-informed care, crisis intervention, equity and inclusion, and suicide prevention. Ongoing professional development strengthens the County's ability to deliver developmentally appropriate, culturally responsive supervision and services.

Strategic Direction for 2026 and Beyond

Alameda County's 2026 youth justice action strategy reflects both immediate operational priorities and long-term system improvement goals. By strengthening provider sustainability, enhancing accountability, centering youth voice, and aligning services with the intended population, the County continues to build a responsive and equitable continuum of care.

The JJCPA Workgroup will continue to monitor implementation, review data annually, and refine strategies to ensure JJCPA funds are used effectively to improve outcomes for youth and families across Alameda County.

D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year:

If your Plan has not been updated this year, explain why no changes to your plan are necessary:

Description of Plan Updates for 2026

The 2026 JJCPA Plan reflects substantive revisions informed by the work of the JJCPA Workgroup. Unlike prior years, this year's Plan includes strategic updates that strengthen sustainability, accountability, target population alignment, and coordination across systems. These updates are grounded in data review, cross-agency collaboration, and the County's commitment to equity and improved youth outcomes.

For 2026, Alameda County has organized its updates around five key recommendations:

1. Enhancing Accountability and Youth-Centered Outcome Measurement

The 2026 Plan strengthens the County's approach to program accountability. While existing contracts include monthly and biannual reporting requirements, this year's Plan emphasizes clearer performance measures and the integration of youth voice into outcome evaluation.

Updates include:

- Improved use of existing data systems (e.g., Mobius and therapeutic outcome tools)
- Implementation of youth surveys to capture pre- and post-supervision feedback

- Preparation for enhanced performance expectations in future contracting cycles

These revisions support a more transparent and data-informed framework for assessing effectiveness and guiding funding decisions.

2. Aligning Services with the Identified Target Population

The Plan has been updated to reinforce alignment between JJCPA-funded services and the identified target population, including youth disproportionately impacted by the justice system and youth residing in Oakland and Hayward.

For 2026, the County will:

- Review geographic service distribution and referral patterns
- Lay the groundwork for refining service expectations in the next contracting cycle
- Explore strategies to broaden and strengthen the provider pool to better meet community-specific needs

This revision reflects a commitment to ensuring JJCPA funds are directed toward youth with the highest identified needs.

3. Strengthening Collaborative and Integrated Responses

The 2026 Plan formalizes continued collaboration among Probation, Behavioral Health, Education partners, Public Health, the District Attorney's Office, and community-based organizations to provide swift, certain, and graduated responses for youth.

Key updates include:

- Continued coordination through multidisciplinary case planning and risk-based supervision
- Integration of victim services supported by CalVIP funding to complement JJCPA-funded programming
- Enhanced transition planning and cross-system communication to support continuity of care

These revisions strengthen the County's coordinated continuum of responses and ensure that services are not duplicative but complementary.

4. Building Infrastructure for Long-Term System Improvement

The Plan reflects a shift toward building infrastructure that supports long-term system change rather than short-term program adjustments. Recognizing that significant structural changes align with contracting cycles, the 2026 Plan emphasizes:

- Preparing for future RFP processes that incorporate enhanced sustainability and accountability expectations
- Strengthening performance measurement tools to inform future funding allocations

- Positioning the County to make data-driven refinements in subsequent plan years

5. Monitoring the Plan

The JJCPA Workgroup will continue to meet over the next year. This recommendation focuses on creating a feedback loop to track how the plan is implemented over time.

The workgroup will continue meeting periodically to review progress, monitor how recommendations are incorporated into contracts and RFPs, and assess program performance using available data.

The Workgroup would also look at alignment with priorities, identify gaps or challenges, and provide updates to the JJCC.

Ultimately, this helps ensure continuous improvement and stronger planning in future cycles.

- Continue regular JJCPA Workgroup meetings
- Include JJCPA Workgroup input in the drafting of the statement of work to ensure that recommendations are incorporated into RFPs and contracts by consulting with Probation's Program Design and Development unit
- Assess program performance and outcomes using available data (e.g., participation, completion, key indicators) by receiving regular updates from Probation's Contracts, Re-entry, and Research teams
- Review alignment between funded services and identified priorities (e.g., target populations, geographic focus)
- Identify challenges, gaps, and needed adjustments throughout the implementation process
- Provide updates to the JJCC on progress, barriers, and emerging needs
- Use findings to inform future JJCPA annual plans

Summary of Revisions

The 2026 JJCPA Plan represents a transition from identifying future priorities to implementing strategic system improvements. Rather than adding new standalone programs, the County is strengthening the infrastructure, accountability mechanisms, and funding alignment that support the existing continuum of care.

These updates ensure that Alameda County's JJCPA strategy remains prevention-focused, equity-driven, and responsive to the evolving needs of youth and families.

Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))

A. Information Sharing and Data

Describe your information systems and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

Alameda County continues to strengthen its data infrastructure to support informed decision-making, cross-agency collaboration, accountability, and strategic allocation of JJCPA resources. For the 2026 Plan year, enhancements to information sharing and data use align directly with the County's four JJCPA recommendations, particularly those related to accountability, sustainability, and target population alignment.

Case Management and Data Systems

The Alameda County Probation Department (ACPD) utilizes the cloud-based case management system Enterprise Supervision. Enterprise Supervision enables Deputy Probation Officers (DPOs) to document and track:

- Youth demographics and supervision status
- Contact history and case plan progress
- Risk and needs assessment results (Youth Level of Service/Case Management Inventory™ – YLS/CMI™)
- Referrals to community-based programs
- Court information, petitions, dispositions, and restitution data

The system is integrated with the Alameda County Superior Court, providing real-time updates regarding hearings, sentencing decisions, warrants, and arrests. This integration supports timely and coordinated responses for youth and families.

Enterprise Supervision also captures information related to youth in Juvenile Hall and Camp Sweeney, ensuring continuity of data across supervision settings.

Use of Data to Measure Program Effectiveness

Data collected through Enterprise Supervision and related platforms are used to monitor participation, track service referrals, and evaluate progress toward case plan goals. For JJCPA-funded services specifically, data are used to:

- Monitor referral patterns and service utilization
- Track participation and completion rates

- Review geographic distribution of services
- Assess alignment with the identified target population
- Support emerging recidivism tracking efforts

In alignment with the 2026 recommendations, Alameda County is strengthening its use of outcome data to better assess program effectiveness. This includes enhancing the integration of data from the Mobius platform—a web-based application that provides therapeutic outcome measurement tools and analytics—and preparing for more robust performance expectations in future contracting cycles.

Youth-Centered Outcome Measurement

As part of the County's enhanced accountability efforts, ACPD is implementing structured youth feedback mechanisms. Pre- and post-supervision surveys will capture youth perspectives on services received and services desired. This initiative supports the Workgroup's recommendation to incorporate youth voice into performance measurement and provides an additional layer of qualitative and quantitative outcome data.

Provider Data Exchange and Collaboration

ACPD supports data exchange with community-based organizations (CBOs) through integrated provider portals and reporting systems. JJCPA-funded providers submit regular performance data, and dashboards are available to support program monitoring and collaboration through the Mobius platform.

Strengthened data-sharing practices support several 2026 priorities, including:

- Monitoring alignment of services with Oakland and Hayward youth
- Identifying potential service gaps
- Informing sustainability planning for CBOs
- Preparing for future RFP processes with clearer performance expectations

Public Transparency and Community Engagement

To promote transparency and accountability, ACPD publicly shares aggregate-level, de-identified probation data through interactive dashboards on its website. Updated quarterly, these dashboards include information related to:

- Cities of residence
- Supervision types
- Race and ethnicity
- Age and gender

These public-facing tools enhance collaboration with community partners, support funding applications, and provide stakeholders with accessible information about youth justice trends in Alameda County.

Building Infrastructure for Long-Term System Improvement

For the 2026 Plan year, Alameda County is using its data systems not only for compliance reporting, but as a strategic tool to guide system improvements. Data are being leveraged to:

- Strengthen provider sustainability planning
- Inform future contracting decisions
- Evaluate the effectiveness of targeted interventions
- Support coordinated responses across Probation, Behavioral Health, Education, Public Health, and the District Attorney's Office

By integrating risk assessment data, service utilization metrics, youth feedback, and cross-agency collaboration, Alameda County continues to build a more responsive, equitable, and data-informed youth justice system.

AI Technology

Aligned with the department's Strategic Plan Goal 5: Lead in Enhanced Technology, the Alameda County Probation Department (ACPD) introduced POLI, a new AI-powered policy search tool.

POLI stands for Policies, Operations, and Legislative Insight and is designed to help staff quickly locate relevant policies and understand guidance in plain language. POLI brings approved policies, operational guidance, and probation-relevant legislative information together in one easy-to-use tool.

POLI searches approved policies, Informational Bulletins, Chief Memos, and Protocols & Plans and provides brief summaries along with references to the original source documents.

JJCPA Outcome Measures

Alameda County utilizes a combination of quantitative and qualitative performance indicators to measure the effectiveness of JJCPA-funded programs and strategies. These measures are aligned with the County's goals of reducing recidivism, improving youth well-being, and strengthening family and community stability.

Key outcome measures include:

- **Program Participation and Completion:** Tracking enrollment, engagement, and successful completion of JJCPA-funded services
- **Recidivism Outcomes:** Monitoring new arrests, petitions, or sustained offenses following program participation as data capacity continues to be developed and refined

- **Educational Engagement:** Assessing school attendance, enrollment status, and progress toward educational goals
- **Behavioral and Emotional Functioning:** Measuring improvements in emotional regulation, decision-making, and pro-social behavior through validated tools and provider reporting
- **Family Stability and Engagement:** Evaluating caregiver participation, family functioning, and stability indicators
- **Youth Voice and Satisfaction:** Incorporating feedback from youth through surveys and other engagement tools to assess perceived effectiveness and service relevance

These outcome measures are tracked through systems such as Enterprise Supervision, the Mobius platform, and provider reporting processes. Data are reviewed regularly by the Probation Department and the JJCPA Workgroup to monitor program performance, identify service gaps, and inform continuous quality improvement.

This structured approach ensures that JJCPA-funded services are accountable, data-informed, and aligned with the County's priorities and intended outcomes.

B. Juvenile Justice Coordinating Councils:

Does your county have a fully constituted Juvenile Justice Coordinating Council (JJCC) as prescribed by Welfare & Institutions Code Section 749.22?

☒ Yes ☐ No

If no, please explain what vacancies exist on your JJCC, when those vacancies began, and your plan for filling them:

C. Funded Programs, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

JJCPA-Funded Program, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, strategy, and system enhancement you plan to fund next year.

1. Program Name:
2. Evidence Upon Which It Is Based:
3. Description:

1. Program Name:

Centerforce

2. Evidence Upon Which It Is Based:

Centerforce's reentry and parenting services are grounded in research demonstrating that strong family relationships and structured reentry support significantly reduce recidivism and improve long-term outcomes for justice-involved individuals.

The Centerforce Parenting Program (CPP) is informed by evidence-based parenting and family engagement models that emphasize skill-building, communication, accountability, and consistent supervision. Research consistently shows that improving parenting practices and strengthening caregiver-youth relationships are among the most effective protective factors against youth delinquency and system involvement.

CPP incorporates elements of cognitive-behavioral skill development, parent coaching, and structured case management to help families improve conflict resolution, emotional regulation, and pro-social behavior. Evidence indicates that structured parenting interventions reduce reoffending by increasing positive parental involvement and strengthening family stability.

Centerforce's reentry framework is also aligned with best practices in reentry programming, which highlight the importance of continuity of care, individualized case planning, and support both during incarceration and after release. Coordinated support across systems increases engagement, reduces barriers to reintegration, and improves outcomes for youth and families.

Collectively, these evidence-based approaches support reduced recidivism, improved family functioning, and enhanced community stability.

3. Description:

Centerforce is a prominent provider of reentry services, dedicated to supporting individuals with a history of incarceration, as well as their families and communities. Centerforce offers evidence-based programs that represent best practices in reentry. The organization provides comprehensive services both during incarceration and throughout the reentry process after release.

One of their key offerings, the Centerforce Parenting Program (CPP), leverages their expertise in parent coaching, case management, and parenting classes to reduce youth justice involvement and strengthen family relationships. Centerforce works closely with justice-involved and at-risk youth, along with their parents, to improve parenting skills, foster greater youth-parent engagement, and ultimately reduce youth delinquency.

1. Program Name:

The City of Fremont

2. Evidence Upon Which It Is Based:

The City of Fremont's trauma-focused Cognitive Behavioral Groups are grounded in research supporting Cognitive Behavioral Therapy (CBT) as one of the most effective interventions for justice-involved youth. CBT-based programs have been consistently shown to reduce recidivism by helping youth identify and modify negative thought patterns, improve emotional regulation, and strengthen problem-solving skills.

The trauma-focused component aligns with evidence demonstrating that many justice-involved youth have experienced adverse childhood experiences (ACEs) and trauma. Trauma-informed CBT approaches are associated with improved mental health outcomes, reduced behavioral incidents, and increased engagement in services.

The City's Parent Classes and Support Services are informed by evidence-based parenting and family-strengthening models. Research shows that positive parenting practices—including consistent supervision, effective communication, and structured discipline—are strong protective factors against youth delinquency. Parent education programs improve caregiver confidence, reduce family conflict, and strengthen youth-parent relationships, which in turn decreases the likelihood of reoffending.

Together, these approaches support improved family functioning, increased youth self-regulation, and reduced justice system involvement.

3. Description:

The City of Fremont offers trauma-focused Cognitive Behavioral Groups that provide youth with tools to manage stress, alter negative thinking and behavior patterns, and enhance self-awareness. Additionally, the city provides Parent Classes & Support Services designed to help parents learn effective, positive parenting strategies and connect with community resources that support their efforts. The goal of these parenting classes is to strengthen and empower families by developing self-advocacy skills and improving parenting techniques.

1. Program Name:

Fresh Lifelines for Youth (FLY)

2. Evidence Upon Which It Is Based:

Fresh Lifelines for Youth (FLY) is grounded in research demonstrating that cognitive-behavioral interventions, mentoring, and pro-social skill development reduce delinquency and improve long-term youth outcomes. FLY's Law Program incorporates cognitive-behavioral principles that help youth examine decision-making patterns, understand consequences, and build problem-solving and self-regulation skills—approaches consistently shown to reduce recidivism.

The program's law-related education model is supported by research from the Office of Juvenile Justice and Delinquency Prevention (OJJDP), which highlights the effectiveness of interactive legal education in increasing youth knowledge of the justice system, strengthening critical thinking, and promoting lawful behavior. Through role-plays, debates, and mock trials, youth actively engage in experiential learning that reinforces accountability and pro-social decision-making.

FLY's mentoring and leadership components further align with Positive Youth Development research, which emphasizes the importance of supportive adult relationships, skill-building, and opportunities for meaningful participation. These evidence-based strategies collectively contribute to reduced system involvement and improved educational and behavioral outcomes.

3. Description:

Fresh Lifelines for Youth (FLY) is dedicated to preventing juvenile crime and incarceration by offering legal education, leadership training, and one-on-one mentoring. FLY provides cognitive behavioral groups for youth in Hayward through its Law Program, an innovative law-related education and life skills training initiative. The program is taught over 12 weekly sessions by FLY staff and volunteers at alternative/continuation schools and community-based locations.

FLY's nationally recognized curriculum, supported by the OJJDP's law-related educational research, is an interactive, evidence-based program designed to engage youth through role-plays, debates, and mock trials. These activities not only capture the youth's interest but also educate them about the law and the consequences of crime.

1. Program Name:

Youth Uprising (YU)

2. Evidence Upon Which It Is Based:

Youth UpRising (YU) is grounded in Positive Youth Development (PYD) and trauma-informed practice, both of which are supported by research demonstrating that youth thrive when provided with supportive adult relationships, skill-building opportunities, and safe, structured environments. PYD frameworks emphasize strengthening protective factors—such as leadership skills, school engagement, and workforce readiness—to reduce delinquency and promote long-term success.

YU's integrated model addressing Career & Education, Health & Wellness, and Arts & Expression aligns with research showing that comprehensive, wraparound programming improves social-emotional development and reduces risk behaviors. Trauma-informed approaches further recognize the impact of adverse childhood experiences (ACEs) and promote resilience, emotional regulation, and stability.

The program's workforce development and social enterprise components reflect evidence indicating that access to employment pathways, sector-based skills training, and economic opportunity are associated with reduced justice involvement and

improved life outcomes for system-impacted youth. By combining leadership development, job training, and mentoring within a community-based setting, YU's model supports reduced recidivism, improved educational attainment, and enhanced economic mobility.

3. Description:

Youth Up Rising (YU) is a community transformation hub based in East Oakland, dedicated to enhancing the health and economic vitality of the area by empowering youth and young adults. YU's mission is to create positive change in East Oakland by fostering leadership development among youth while improving the systems that influence them. Serving youth and young adults ages 13 to 24, YU offers integrated services in three core areas: Career & Education (C&E), Health & Wellness (H&W), and Arts & Expression (A&E).

In addition to daily trauma-informed programming, YU runs a social enterprise that provides sector-specific skills training in high-demand fields such as food and hospitality management, landscaping, and digital arts. YU believes that through comprehensive programming and the support of caring adults, youth can build social-emotional skills, develop the tools needed to thrive, and reduce risky behaviors that may hinder their success.

1. Program Name:

Youth Alive!

2. Evidence Upon Which It Is Based:

Youth ALIVE!'s violence intervention programs are grounded in research supporting hospital-based violence intervention programs (HVIPs) and community violence interruption models. National studies have demonstrated that timely intervention with violently injured youth—particularly at the bedside immediately following an incident—can significantly reduce retaliation, reinjury, and future justice involvement.

The Caught in the Crossfire (CiC) program aligns with evidence showing that credible messengers and trained intervention specialists are effective in de-escalating high-risk situations and interrupting cycles of violence. By engaging youth and their families during moments of crisis, the program leverages a critical intervention window to promote non-retaliation, connect youth to supportive services, and develop individualized safety plans.

This approach is further supported by trauma-informed and public health frameworks, which recognize violence as a preventable condition that requires coordinated community response. Research indicates that combining crisis intervention, case management, and ongoing support increases engagement in services and reduces subsequent violent injury.

Collectively, Youth ALIVE!'s model reflects nationally recognized best practices in violence interruption and hospital-based intervention, contributing to reduced recidivism, improved safety, and strengthened community stability.

3. Description:

The threat of violence in Oakland's streets remains constant and ever-changing. Youth ALIVE!'s intervention programs and Violence Interrupters work directly with young people caught in the cycle of violence, stepping into high-tension situations to prevent retaliation, de-escalate conflicts, and offer pathways to a safer and healthier future.

Through the Caught in the Crossfire (CiC) program, Youth ALIVE! Intervention Specialists meet with young victims of violence at their hospital bedsides to: 1) urge them, along with their friends and family, to avoid retaliation; and 2) provide practical support and a clear path toward safety and healing.

1. Program Name:

Union City Youth & Family Services

2. Evidence Upon Which It Is Based:

Union City Youth & Family Services (UCYFS) is grounded in the evidence-based community school model, which research shows improves youth outcomes by integrating academic, behavioral health, workforce, and social services within a coordinated system of care. Studies demonstrate that community schools increase school engagement, reduce behavioral incidents, and strengthen family stability through cross-sector collaboration.

The organization's trauma-focused Cognitive Behavioral Groups are informed by Cognitive Behavioral Therapy (CBT), one of the most widely supported evidence-based interventions for justice-involved youth. CBT has been shown to reduce recidivism by improving emotional regulation, decision-making, and problem-solving skills. Trauma-focused adaptations further address adverse childhood experiences (ACEs), which are strongly associated with youth justice involvement.

UCYFS's financial coaching, employment readiness training, and life and career coaching align with research indicating that workforce development and economic stability are key protective factors against delinquency. Access to employment pathways and supportive adult mentoring has been linked to improved long-term outcomes and reduced system involvement.

Together, these evidence-based approaches promote youth resilience, strengthen family and community supports, and contribute to reduced justice system involvement.

3. Description:

Union City Youth & Family Services offers an innovative community school model, serving as the anchor organization for over 40 regional partners. Through collaboration with educators, employers, public officials, social service providers, and local residents,

they create an integrated system of care that supports the community from cradle to retirement, utilizing evidence-based practices.

The organization provides trauma-focused Cognitive Behavioral Groups, helping youth manage stress, alter negative thought patterns and behaviors, and enhance self-awareness. Additionally, Union City Youth & Family Services offers financial coaching, employment readiness skills, and personalized life and career coaching to support youth in their growth and development.

1. Program Name:

Raising Leaders Program

2. Evidence Upon Which It Is Based:

The Raising Leaders Program is grounded in research demonstrating that workforce readiness, mentoring, and career exposure are strong protective factors against youth delinquency and justice involvement. Evidence indicates that structured employability training, financial literacy education, and career exploration programs improve long-term educational attainment, employment outcomes, and pro-social engagement.

The program's focus on interview skills, financial awareness, and career pathways aligns with Positive Youth Development (PYD) principles, which emphasize skill-building, supportive adult relationships, and opportunities for meaningful participation. Exposure to diverse professionals and real-world career pathways increases youth aspirations, strengthens self-efficacy, and promotes goal-oriented behavior—factors associated with reduced risky behavior.

The paid internship component reflects research showing that work-based learning experiences significantly improve youth engagement, workforce attachment, and long-term economic mobility. Financial literacy education further supports responsible decision-making and stability, which are linked to decreased system involvement.

Collectively, these evidence-based strategies support increased confidence, improved employability, and reduced likelihood of justice system contact by promoting economic opportunity and future orientation.

3. Description:

The Raising Leaders Program is an eight-week workshop series conducted online via Microsoft Teams. The program aims to equip students with essential life skills in areas such as Interview & Employability Skills, Financial Awareness, Career Exploration, and Educational Opportunities. Upon completion, students will have a broader understanding of the various careers available within their community. Those who successfully complete the program will be eligible for a paid internship.

Throughout the workshop series, students will develop skills in Interview & Employability Skills, Financial Awareness, Career Exploration, and Educational Opportunities. The program features guest speakers from a diverse range of professions, including Judges,

Nurses, Firefighters, California Highway Patrol officers, Comerica Bank representatives, and other local leaders from cities, districts, and Alameda County departments.

The custom-tailored workshops are designed to teach students crucial life skills while also preparing them to become the next generation of professionals in the workforce. Students will learn about career fields of interest, understand what is expected in interviews, and receive tips on how to succeed in the job application process. Most importantly, students will gain the confidence and tools needed to move forward in their careers and personal lives.

Upon completion of the eight-week series, students will earn five elective credits, receive an updated resume, receive certificates from local politicians, and earn a CHP START SMART Certificate.

1. Program Name:

Catholic Charities of the East Bay

2. Evidence Upon Which It Is Based:

Catholic Charities of the East Bay's youth program is grounded in research supporting restorative justice practices and cognitive-behavioral interventions as effective approaches for reducing recidivism and strengthening community ties.

Restorative justice models are supported by evidence indicating that structured dialogue, accountability, and community engagement reduce repeat offending by helping youth understand the impact of their actions, repair harm, and rebuild relationships. These approaches promote empathy, responsibility, and pro-social decision-making.

The integration of Cognitive Behavioral Therapy (CBT) principles further strengthens the program's evidence base. CBT-based interventions are among the most effective strategies for justice-involved youth, helping participants identify and change negative thought patterns, improve emotional regulation, and develop healthier coping skills.

By combining restorative practices with skill-building and community collaboration, the program supports improved youth accountability, strengthened family and community relationships, and reduced likelihood of future system involvement.

3. Description:

Catholic Charities of the East Bay has been dedicated to supporting individuals facing challenging circumstances, helping them build greater independence and move forward in life. One of their key programs is a 10-week youth program that blends restorative practices with cognitive behavioral therapy. This program includes eight 2-hour weekly meetings, and two Saturday workshops (4-6 hours each) focused on fostering healthy communities and repairing harm.

The groups, consisting of 10-15 participants, typically start with two groups for the initial cycles. These meetings are held at Sacred Heart Church in Oakland on Wednesdays

and Thursdays. The Saturday workshops are a collaborative effort with the school-based Health Alliance and other community organizations, all of whom are dedicated to supporting young people.

1. Program Name:

Midnight Basketball-JJCPA

2. Evidence Upon Which It Is Based:

The Oakland Midnight Basketball League (OMBL) is grounded in research supporting structured pro-social activities, mentorship, and violence prevention strategies for youth and young adults at elevated risk of justice involvement. Studies have shown that providing safe, supervised activities during high-risk evening hours can reduce violent incidents and increase community safety.

Midnight basketball and similar sports-based intervention models are associated with improved youth engagement, strengthened peer relationships, and reduced delinquent behavior when combined with structured life skills programming. OMBL's required pre-game workshops incorporate Positive Youth Development principles by connecting participants to employment resources, legal assistance, parenting support, and other stabilizing services.

The program's use of credible messengers and violence interrupters aligns with evidence indicating that trusted community members play a critical role in preventing retaliation and interrupting cycles of violence. Research also supports multi-agency collaboration as a key factor in effective violence reduction initiatives.

By combining late-night supervision, life skills education, mentorship, and coordinated community partnerships, OMBL reflects evidence-informed best practices in youth violence prevention and community-based intervention, contributing to reduced risk behaviors and strengthened protective factors.

3. Description:

Since its return to Oakland in the summer of 2018, the Alameda County Probation Department (ACPD) has proudly supported the Oakland Midnight Basketball League (OMBL). The OMBL is a violence-reduction and youth-development program with three main objectives: 1) to provide a safe activity during the late hours when violence typically increases in Oakland; 2) to connect participants and attendees with valuable community resources and services; and 3) to foster positive relationships between players, their peers, and adult mentors.

Each season, youth and young adults ages 16-25 participate in the league, which includes 12-16 teams over an eight-week period. Games are played between 9:00 pm and 1:00 am, with players required to attend a one-hour life skills workshop before each game. These workshops aim to connect players with resources and opportunities in areas like employment, legal aid, and parenting. Additionally, players and spectators receive a free meal each week from a rotating selection of food trucks.

The OMBL is the result of a collaborative partnership between four public entities: the Alameda County Probation Department, the Oakland Safety Impact Table, the Oakland Police Activities League (OPAL), and Oakland Unite, a division of the City of Oakland's Human Services Department. The Alameda County Probation Department is a key funder and recruits youth on probation to participate. The Oakland Safety Impact Table handles fundraising, communication, evaluation, and purchasing. OPAL oversees league operations, including recruiting players, managing team rosters, organizing schedules, coordinating referees, and handling game-day logistics. Oakland Unite leads the player workshops, inviting relevant organizations to speak and utilizing violence interrupters to recruit participants.

1. Program Name:

Alameda Family Services

2. Evidence Upon Which It Is Based:

Alameda Family Services' Clinic and Community Behavioral Health programs are grounded in evidence-based clinical practices shown to improve mental health outcomes and reduce justice system involvement among youth and families. Licensed clinicians provide trauma-informed, culturally responsive services that align with research demonstrating that access to behavioral health treatment is a key protective factor against delinquency and recidivism.

Individual, family, and group therapy services incorporate evidence-based modalities such as Cognitive Behavioral Therapy (CBT), Child-Parent Psychotherapy (CPP), and other developmentally appropriate interventions. CBT has consistently been shown to reduce reoffending by improving emotional regulation, decision-making, and coping skills. Child-Parent Psychotherapy is supported by research demonstrating improved attachment, reduced trauma symptoms, and strengthened caregiver-child relationships.

Psychological assessments targeting attention, executive functioning, learning disorders, and social-emotional functioning are informed by validated clinical tools, enabling individualized treatment planning and coordinated care. The availability of multilingual services and Telehealth further increases access and continuity of care.

Collectively, these evidence-based behavioral health services support improved family functioning, reduced behavioral risk factors, and enhanced stability for justice-involved and at-risk youth.

3. Description:

Alameda Family Services offers a range of school-based, early childhood, family support, and clinic/community behavioral health services.

The Clinic and Community Behavioral Health Division provides counseling for families, children, adults, couples, and groups. Services are delivered by licensed clinicians and professional therapists-in-training under the supervision of licensed clinical supervisors. These services are available in English, Spanish, and Mandarin, and include:

- Family therapy for children and adolescents
- Therapy for youth on probation
- Individual or family therapy for adults
- Couples counseling
- Psychological assessments
- Group therapy
- Alameda County Medi-Cal eligible child-parent psychotherapy
- Counseling at Alameda Point Collaborative
- Referrals and resources

All services are also available via Telehealth.

Psychological assessments focus on attention, executive functioning, academic/learning disorders, and social-emotional functioning.

1. Program Name:

Berkeley Youth Alternatives (BYA)

2. Evidence Upon Which It Is Based:

Berkeley Youth Alternatives (BYA) is grounded in research supporting Positive Youth Development (PYD), prevention science, and wraparound service models. PYD frameworks emphasize building on youth strengths, fostering supportive adult relationships, and providing structured opportunities for education, workforce development, and pro-social engagement—factors consistently linked to reduced delinquency and improved long-term outcomes.

BYA's continuum of care, addressing Education, Health and Well-Being, and Economic Self-Sufficiency, aligns with research demonstrating that integrated, multi-disciplinary approaches improve youth stability and decrease justice system involvement. Prevention-focused programming helps engage youth before challenges escalate, while targeted intervention services address criminogenic needs for justice-involved youth.

The organization's coaching and mentoring model reflects evidence showing that consistent, supportive adult relationships are a key protective factor against recidivism. Holistic, culturally responsive services further align with best practices indicating that interventions are most effective when they are developmentally appropriate and responsive to the lived experiences of youth and families.

Collectively, BYA's evidence-informed approach strengthens protective factors, reduces risk behaviors, and supports long-term positive outcomes for youth and families.

3. Description:

Berkeley Youth Alternatives (BYA) is a community-based organization with a vision to provide a safe and supportive environment for all children, youth, and families in their community. BYA aims to help individuals reach their fullest potential, fostering the freedom to develop personal skills and unique perspectives on the world.

BYA's mission is to support children, youth, and families by addressing challenges through Prevention—engaging youth before problems escalate—and Intervention, providing services to those involved in the juvenile justice system. BYA works to build the capacity of individuals to realize their innate potential.

The organization's holistic services are designed to transform “at-promise individuals” into “individuals with promise.” This is achieved through a continuum of care that focuses on three core areas: Education, Health and Well-Being, and Economic Self-Sufficiency. To implement this approach, BYA assembles diverse teams of professionals from fields such as education, mental health, workforce development, and recreation, who work together to address the psycho-social, emotional, and economic needs of the community's most vulnerable members. BYA meets individuals where they are and builds upon their unique talents, inspiring them to reach their full potential with staff who act as coaches and mentors, guiding them to take charge of their own futures.

BYA is committed to diversity and providing culturally competent, holistic services that enhance the lives of children, youth, and families. The organization strives to amplify the voices of the voiceless and advocate for the underserved, working to reform the educational, youth justice, foster care, and healthcare systems. BYA seeks to provide individuals and families with the opportunities they need to reach their potential and control their own destinies. Ultimately, BYA is dedicated to empowering the next generation and repairing the harm caused by political, educational, and economic systems, helping those most vulnerable to live their best lives.

1. Program Name:

Carl B. Metoyer Center for Family Counseling

2. Evidence Upon Which It Is Based:

The Carl B. Metoyer Center for Family Counseling is grounded in evidence-based family systems therapy, early intervention models, and trauma-informed practices. Research consistently demonstrates that family-centered interventions improve youth behavioral outcomes, strengthen caregiver engagement, and reduce the likelihood of justice system involvement.

Family counseling services are informed by therapeutic approaches that address communication patterns, conflict resolution, and underlying risk factors contributing to youth behavioral challenges. Evidence shows that structured family therapy is effective in reducing delinquency and improving school engagement, particularly when combined with case management and coordinated community support.

The Center's work with habitually truant youth aligns with research indicating that early intervention in school attendance issues reduces later justice involvement. By partnering with the Oakland Unified School District's Student Attendance Review Board (SARB) and the Alameda County Truancy Mediation Program, the Center supports youth and families in addressing attendance barriers before court involvement becomes necessary.

Crisis intervention services further reflect best practices in stabilizing youth during acute situations and connecting them to appropriate ongoing supports. Collectively, these evidence-informed approaches strengthen family functioning, improve school engagement, and reduce risk factors associated with delinquency.

3. Description:

The Carl B. Metoyer Center for Family Counseling provides a variety of culturally sensitive mental health services to youth and their families, including prevention, early intervention, clinical case management, and collaboration with community support services.

The center primarily offers family counseling for families with youth aged 7 to 18 years. Clinical case managers work with youth and their families to assess and prioritize immediate needs, as well as address underlying risk factors contributing to the referral. The center also provides crisis intervention services for youth placed at local crisis receiving homes. Additionally, the center offers family counseling and case management for students referred by the Oakland Unified School District's Student Attendance Review Board (OUSD SARB) and the Alameda County Truancy Mediation Program, aiming to help habitually truant students improve school attendance and avoid involvement with the justice system.

1. Program Name:

City of Hayward - Youth and Family Services Bureau

2. Evidence Upon Which It Is Based:

The Youth & Family Services Bureau (YFSB) is grounded in research supporting multidisciplinary, prevention-focused approaches to reducing youth delinquency. By integrating law enforcement officers with licensed counselors, YFSB reflects evidence indicating that collaborative, problem-solving models improve youth outcomes and reduce unnecessary system penetration.

Family counseling, crisis intervention, and case management services are informed by evidence-based family systems and early intervention practices, which have been shown to strengthen caregiver engagement, reduce behavioral risk factors, and improve youth stability. Research supports diversion programs as effective alternatives to formal court processing, with studies demonstrating lower recidivism rates among youth who participate in structured diversion services compared to traditional justice responses.

School-based counseling and School Resource Officer partnerships align with evidence indicating that coordinated school-community approaches improve attendance, reduce behavioral incidents, and enhance student engagement when implemented with a prevention and relationship-building focus. Pro-social youth development programs, such as mentorship and structured recreational activities, further reflect Positive Youth Development principles associated with reduced risk behaviors and improved long-term outcomes.

Collectively, YFSB's integrated prevention and intervention model supports reduced delinquency, strengthened family functioning, and safer school and community environments.

3. Description:

The Youth & Family Services Bureau (YFSB) is a unique division of the Hayward Police Department, where police officers and professional counselors work together to provide a variety of services to the residents of Hayward. For over 40 years, YFSB has been dedicated to helping families thrive at home, in school, and within the community. The bureau aims to strengthen the Hayward community by creating opportunities for children to grow up in safe, healthy neighborhoods and schools.

YFSB's dedicated staff works to reduce delinquency and crime through a wide range of services tailored to meet the specific needs of each family. While law enforcement can sometimes be part of the solution when a child is facing trouble, YFSB recognizes that other approaches may be more effective in certain situations. By combining the expertise of both officers and counselors, YFSB ensures that each family's unique needs are properly assessed.

In addition to its intervention services, YFSB offers various prevention programs designed to help youth avoid trouble and engage with their peers and community in positive ways. The programs and services provided by YFSB include:

- Family Counseling, Crisis Intervention, and Case Management
- School Resource Officer Program
- School-Based Counseling Program
- Youth Diversion Program
- Junior Giants Summer Baseball Program
- Police Explorer Program

1. Program Name:

Eden Counseling Services

2. Evidence Upon Which It Is Based:

Eden Counseling Services is grounded in evidence-based family therapy, cognitive-behavioral interventions, and trauma-informed practice. Research consistently

demonstrates that family-centered therapy improves communication, reduces conflict, and strengthens caregiver-youth relationships—key protective factors associated with reduced delinquency and improved behavioral outcomes.

The program's cognitive behavioral groups for teens align with Cognitive Behavioral Therapy (CBT), one of the most widely supported evidence-based approaches for justice-involved youth. CBT has been shown to reduce recidivism by helping youth identify and modify negative thought patterns, improve emotional regulation, and develop healthier coping strategies. School-based anger management groups further support skill development in impulse control and conflict resolution.

Crisis shelter services reflect research indicating that timely stabilization and safe housing reduce immediate risk factors and connect youth to longer-term supports. School-based counseling services align with prevention research demonstrating that accessible behavioral health interventions improve attendance, reduce behavioral incidents, and strengthen academic engagement.

Collectively, Eden Counseling's evidence-informed services promote family stability, improve youth self-regulation, and reduce risk factors associated with justice system involvement.

3. Description:

Eden Counseling's mission is to offer affordable, professional, and confidential counseling services to youth, adults, couples, and families in Alameda County. With over 20 years of experience, Eden Counseling Services provides a compassionate and multicultural environment for individuals and families navigating times of stress or crisis.

Specializing in family therapy, Eden places particular emphasis on addressing teen-related issues. The focus is on fostering positive solutions to help heal relationships and resolve challenges, empowering youth and families to thrive in their own unique ways.

Eden Counseling also offers the following services:

- School-based anger management groups
- Cognitive behavioral groups for teens
- Crisis shelter home for at-risk youth
- School-based counseling

1. Program Name:

Intensive Case Management (ICM) – Seneca Family Agencies

2. Evidence Upon Which It Is Based:

Intensive Case Management (ICM) at Seneca Family Agencies is grounded in evidence-based wraparound and family-driven care models designed for youth with significant behavioral health needs. Research shows that wraparound approaches—

characterized by individualized planning, cross-system collaboration, and intensive family engagement—reduce out-of-home placements and improve youth stability.

The team-based model aligns with best practices in coordinated care, integrating probation, behavioral health providers, the Court, and community partners to ensure consistent communication and shared accountability. Studies demonstrate that multidisciplinary case management improves service access, enhances treatment adherence, and reduces recidivism among high-need youth.

ICM's emphasis on frequent contact, caregiver involvement, and sustained engagement over 12–18 months reflects research indicating that intensive, relationship-based interventions are particularly effective for youth with complex mental health and trauma histories. By stabilizing youth within their home and community environments, the program promotes family functioning, reduces reliance on residential placement, and supports long-term positive outcomes.

3. Description:

Intensive Case Management (ICM) at Seneca Family Agencies provides tailored case management services for youth with significant mental health needs, with a strong emphasis on family engagement. ICM uses a team-based approach, bringing together key stakeholders, including the Court, behavioral health care providers, probation officers, and community-based intensive case management providers. The primary goal of ICM is to reduce out-of-home placements and increase family involvement for this specific population.

Probation officers and clinicians offer essential community support and services for youth, providing critical input to the Court on a weekly basis. The treatment model follows a wraparound approach, where multiple team members—including a clinician, parent partner, and youth counselor—work with the youth for a period of 12 to 18 months or until the youth is discharged from probation. Youth and their caregivers meet with the team multiple times a week. Case management and referral services are integral components, aiming to stabilize the youth in their home environment.

1. Program Name:

Horizons Family Counseling-The City of Livermore

2. Evidence Upon Which It Is Based:

Horizons Family Counseling is grounded in evidence-based prevention, family systems therapy, and diversion practices shown to reduce juvenile justice involvement. Research consistently demonstrates that early intervention and family-centered counseling improve communication, reduce conflict, and strengthen caregiver engagement—key protective factors associated with decreased delinquency.

Crisis intervention services align with best practices indicating that timely stabilization and problem-solving support reduce escalation of behaviors such as truancy, running away, and out-of-control conduct. Structured diversion counseling for first-time offenses

reflects evidence showing that diversion programs reduce recidivism compared to formal court processing, particularly when paired with counseling and case management.

School-based counseling and case management further support prevention research demonstrating that accessible behavioral health services improve attendance, reduce behavioral incidents, and enhance academic engagement. By combining prevention, diversion, and therapeutic intervention within a collaborative law enforcement partnership, Horizons promotes family stability and reduces the likelihood of deeper justice system involvement.

3. Description:

Horizons Family Counseling, a division of the Livermore Police Department, was established in 1973 after the City Manager received a grant for a Juvenile Delinquency Prevention Program. Since its founding, Horizons has expanded to provide a range of services for Tri-Valley families and their children, including family counseling, case management, and parent training. Currently, the Alameda County Probation Department funds approximately half of Horizons' services, with the remaining funding coming from the Cities of Livermore, Pleasanton, and Dublin.

Horizons offers a variety of programs, including Family Counseling, which supports Tri-Valley youth under 18 and their families in improving relationships during times of stress. Crisis Intervention services are available to assist youth and families facing issues such as running away, truancy, and out-of-control behaviors. Additional services include case management and on-site school counseling at select Livermore schools. Livermore Police Department Diversion Counseling is also provided for Livermore youth who qualify after a first-time offense.

1. Program Name:

The Youth Employment Partnership- Probation Employment Program

2. Evidence Upon Which It Is Based:

The Youth Employment Partnership (YEP) is grounded in research demonstrating that workforce development, education support, and paid employment opportunities are strong protective factors against justice involvement. Studies show that structured job readiness training and work-based learning programs improve long-term employment outcomes, increase school engagement, and reduce recidivism among justice-involved and at-risk youth.

YEP's model aligns with Positive Youth Development principles by combining skill-building, mentoring, and real-world work experience. Evidence indicates that youth who participate in paid employment and sector-based training programs develop increased self-efficacy, future orientation, and pro-social engagement—factors associated with decreased risk behaviors.

Summer employment programs and career pathway initiatives are further supported by research showing that access to legitimate income and workforce opportunities reduces involvement in criminal activity and strengthens economic stability. By integrating job readiness training, educational support, and employment placement, YEP's evidence-informed approach promotes economic mobility and long-term positive outcomes for youth and young adults.

3. Description:

The Youth Employment Partnership (YEP) is dedicated to creating meaningful change and transformative outcomes for its youth participants. In addition to job placement, YEP provides educational support, workforce training, vital resources, and real opportunities for young people seeking a growth partner. YEP offers job readiness training, education, and summer employment opportunities for at-risk youth and young adults in Oakland. The organization also provides a variety of job training and educational programs for individuals ages 18 to 24.

1. Program Name:

East Bay Agency for Children (EBAC)

2. Evidence Upon Which It Is Based:

East Bay Agency for Children (EBAC) is grounded in evidence-based trauma-informed care and prevention science, both of which are supported by research demonstrating that early mental health intervention improves long-term outcomes and reduces justice system involvement. Studies show that addressing adverse childhood experiences (ACEs) and chronic trauma significantly decreases behavioral risk factors associated with delinquency.

EBAC's therapeutic services incorporate evidence-based modalities designed to treat traumatic stress, emotional dysregulation, and behavioral disorders. Research supports school-based behavioral health services as an effective strategy for increasing access to care, improving academic engagement, and reducing behavioral incidents. Providing services in familiar community settings further reduces barriers to access and increases family participation.

The agency's focus on resilience-building aligns with research indicating that strengthening protective factors—such as supportive adult relationships, emotional regulation skills, and stable family environments—mitigates the long-term impact of trauma. EBAC's culturally responsive and community-embedded approach reflects best practices demonstrating that services are most effective when they are linguistically accessible and responsive to the lived experiences of youth and families.

Collectively, EBAC's evidence-informed programs promote recovery, prevent escalation of behavioral health needs, and support long-term stability for youth and families.

3. Description:

Since 1952, East Bay Agency for Children (EBAC) has been addressing the mental health needs of children, investing over \$16.5 million annually in more than 16,000 children and families across the East Bay. Through a comprehensive range of services, EBAC aims to reduce the impact of childhood trauma and adverse experiences, resulting in both immediate and long-term improvements in the lives of these children and their families.

EBAC's programs are especially effective due to the agency's deep expertise, cultural humility, and language competence in serving communities disproportionately affected by poverty, violence, loss, marginalization, and other forms of trauma.

EBAC offers services that:

- Build Resilience to help children and families shield themselves from long-term harm caused by chronic adversity.
- Aid in Recovery by treating children displaying symptoms of traumatic stress, emotional, or behavioral disorders.
- Prevent the risk of adverse childhood experiences that can affect long-term well-being.

To maximize their impact, EBAC provides a variety of complementary services tailored to address the complex needs of children and families. They minimize barriers to access by offering most services in schools and community locations where children and families already gather. Additionally, staff members are often from the communities they serve, fostering a sense of comfort and trust. The agency operates within a trauma-informed framework, recognizing that children exposed to trauma often view the world differently and may be misunderstood.

EBAC's program areas include intensive therapeutic health, school-based behavioral health, and family and community wellness.

1. Program Name:

Hope Psychotherapy

2. Evidence Upon Which It Is Based:

The HOPE Program provides specialized outpatient treatment grounded in evidence-based practices for youth exhibiting problematic sexual behaviors. As a CASOMB-certified provider, HOPE aligns with California's Sex Offender Management Board (CASOMB) standards, which emphasize risk assessment, individualized treatment planning, and ongoing evaluation based on validated research.

Treatment incorporates cognitive-behavioral therapy (CBT), which is widely recognized as an effective intervention for reducing recidivism among youth with sexual behavior problems. CBT-based approaches focus on accountability, cognitive restructuring, impulse control, empathy development, and relapse prevention planning. Research

demonstrates that structured, developmentally appropriate treatment significantly lowers reoffense rates when compared to non-specialized interventions.

The program's multidisciplinary model reflects best practices in coordinated behavioral health care, integrating clinical expertise across licensed mental health disciplines. Individual and group therapy formats further align with evidence indicating that combined modalities enhance skill development, peer accountability, and treatment engagement.

Collectively, HOPE's evidence-informed and standards-based approach supports community safety, reduces risk of reoffending, and promotes long-term behavioral change for youth.

3. Description:

The HOPE Program is a Northern California-based outpatient mental health agency specializing in general psychotherapy and CASOMB-certified treatment for both adult and adolescent clients. HOPE offers evidence-based sex offender treatment for youth in Alameda County, providing individual and group psychotherapy, as well as support groups. Each client's treatment plan is customized based on their individual needs, as identified during the intake and initial evaluation process. The program aims to integrate the latest research with practical psychotherapy techniques, delivering personalized, affordable care that leads to meaningful outcomes. HOPE's unique clinical approach involves a multidisciplinary team of Licensed Clinical Social Workers, Licensed Marriage and Family Therapists, Licensed Professional Clinical Counselors, and Licensed Psychologists.

1. Program Name:

The Alameda County Office of Education (ACOE) Positive Attendance Care Team

2. Evidence Upon Which It Is Based:

The Truancy Prevention and Intervention Program is grounded in research demonstrating that early intervention in chronic absenteeism reduces later justice system involvement. Studies consistently show that truancy is a strong predictor of academic failure, school disengagement, and delinquency; therefore, timely, structured intervention is critical to preventing deeper system penetration.

The program utilizes individualized case management, an evidence-based strategy shown to improve school attendance by addressing underlying risk factors such as family instability, unmet behavioral health needs, transportation barriers, and disengagement from school. Research indicates that collaborative, school-based interventions that include probation, educators, and community partners are more effective than punitive responses alone.

By partnering with the Alameda County Office of Education (ACOE) and local school districts, the program reflects best practices in cross-system collaboration and

prevention-focused approaches. Coordinated case planning and data-driven identification of chronically absent youth allow for targeted support, increased family engagement, and improved academic outcomes.

Collectively, this evidence-informed model promotes school re-engagement, reduces risk factors associated with delinquency, and strengthens protective factors that support long-term youth success.

3. Description:

The truancy prevention and intervention program is a collaboration between Alameda County Probation Department (ACPD) and Alameda County office of Education (ACOE) to address truancy issues with students who attend school in Alameda County.

The program provides students with comprehensive case management services that address the root causes of chronic absenteeism to empower the truant students to remain in school and achieve academic success. ACPD is responsible for the oversight and delivery of services to truant youth residing in Alameda County designated as the "target population." ACPD and ACOE have identified student truancy to be an unmet need for the target population. ACOE has developed a comprehensive truancy program that will target the youth most in need of support. ACOE has the connections to, and the collaborations with the local school districts to successfully implement the truancy program throughout Alameda County.

ACPD is dedicated to partnering with community partners and school districts to support truant students in attending school and re-engaging in their education. The truancy program will offer individualized case management services to truant students demonstrating chronic absenteeism patterns. ACOE will also collaborate closely with community partners to deliver services to students that have been identified through their school attendance records. ACPD and ACOE will actively work together on solutions to ensure this program is addressing the needs of the students to improve their school attendance.

1. Program Name:

George Mason University the Elevate Academy

2. Evidence Upon Which It Is Based:

The Elevate Academy Influencers Training Program is grounded in implementation science and evidence-based correctional practices. Developed in partnership with George Mason University's Center for Advancing Correctional Excellence, the program reflects research demonstrating that effective youth outcomes depend not only on program design, but on fidelity to evidence-based practices and organizational capacity.

The Academy focuses on strengthening community-based organizations' understanding and application of validated models such as Risk-Need-Responsivity (RNR), cognitive-behavioral interventions, and data-driven performance improvement. Research indicates that agencies that integrate evidence-based practices with continuous quality improvement processes achieve stronger reductions in recidivism and improved service outcomes.

By emphasizing data collection, performance measurement, and collaborative partnership-building, the Academy aligns with best practices in systems change and cross-sector coordination. Participant feedback and evaluation surveys further support ongoing program refinement and adherence to evidence-informed standards.

Collectively, the Elevate Academy enhances provider capacity, strengthens implementation fidelity, and promotes a more effective and coordinated juvenile justice service continuum.

3. Description:

Alameda County Probation Department (ACPD) partnered with George Mason University's (GMU) Center for Advancing Correctional Excellence to develop the Elevate Academy Influencers Training Program. This program is a comprehensive training academy that instructs community-based organizations serving youth populations on how to build capacity and successfully implement effective evidence-based practices.

The Elevate Academy has a hybrid model with three in-person sessions and five virtual sessions. The goals of the academy are to (1) increase understanding and use of evidence-based practices, (2) enhance program capacity to become data-driven and improve service delivery on an ongoing basis, and (3) build collaborative partnerships with ACPD and other reentry providers. GMU surveys participants at the end of the program to obtain feedback on the Academy.

1. Program Name:

The City of Oakland-Department of Violence Prevention (DVP)

2. Evidence Upon Which It Is Based:

The City of Oakland's Department of Violence Prevention (DVP) programs are grounded in research supporting focused deterrence, violence interruption, and community-based public health approaches to violence reduction. Oakland's Ceasefire-Lifeline strategy aligns with national evidence demonstrating that focused deterrence models—when combined with intensive life coaching and community support—reduce group and gun violence.

DVP's use of credible messengers and violence interrupters reflects research indicating that trusted community members are effective in de-escalating conflicts, preventing retaliation, and engaging individuals at highest risk of serious injury or death. Intensive life coaching, characterized by frequent contact and individualized case planning over extended periods, aligns with evidence showing that sustained, relationship-based interventions reduce violent recidivism and strengthen protective factors.

Town Nights and other Community Healing and Restoration initiatives are informed by prevention science demonstrating that safe, structured community events during high-risk hours reduce violent incidents and promote social cohesion. Research shows that community engagement, pro-social activities, and visible collective efficacy contribute to lower neighborhood violence rates.

Through collaboration between ACPD and DVP, the program integrates focused deterrence, credible messenger engagement, wraparound support, and community-

building strategies—evidence-informed approaches that contribute to reduced violence and improved community safety.

3. Description:

The City of Oakland's Department of Violence Prevention (DVP) provides violence prevention and intervention services in three areas: Gun/Group/Gang Violence Response, Gender-Based Violence Response, and Community Healing and Restoration. DVP provides direct services in crisis response and family coaching, and funds Community-Based Organizations (CBOs) to support those affected by violence. As part of the Community Healing and Restoration strategy, DVP will coordinate Town Nights for residents, offering safe and positive spaces for community building and promoting peace. The events will provide free food, entertainment, various activities for all attendees, and will employ community members to operate the events.

Town Nights will take place on six consecutive Friday evenings from 5pm to 10pm at nine locations across Oakland. To support violence prevention and community restoration, the Alameda County Probation Department (ACPD) will assist DVP by sponsoring numerous Town Nights. Locations are identified below:

- Verdese Carter Park, Josie De La Cruz Park or Fruitvale Transit Center, Carter Gilmore Park, Elmhurst Park, Lincoln Square Park or Clinton Park, San Antonio Park, Acorn Learning Center, Hoover Elementary School, and Arroyo Viejo Park

Moreover, DVP implements the prevention and intervention ("Lifeline") components of Oakland's Ceasefire-Lifeline strategy. DVP violence interrupters and life coaches relentlessly pursue individuals at greatest risk of death or serious injury from group violence to engage them in intensive life coaching services that support changes in their mindsets and behaviors to avoid future violence. ACPD is crucial to the Ceasefire-Lifeline strategy, joining quarterly call-in meetings and maintaining close communication with the Oakland Police Department.

In addition to supporting Town Nights, ACPD will collaborate with DVP to support the youth life coaching program. Life coaches work closely with clients to identify factors driving their participation in violence, develop and implement strategies to reduce risk of violence, and build the safety nets and support needed to increase protective factors. Life coaches also connect clients to organizations funded by DVP to provide resources including housing, employment, and relocation services. This intensive program model requires life coaches to have daily communication with their clients over a period of at least 12 months to facilitate positive behavior change. The life coaches funded through this agreement will work with school-aged individuals (ages 21 and under).

The success of violence prevention services in Oakland relies on the close collaboration between ACPD and DVP. Both share the goal of fostering a safe, inclusive, and healthy community by reducing crime and violence. Together, both are working to create positive change by providing gathering spaces through community outreach, fostering connections across race, culture, and generations, and enhancing peace-building skills.

1. Program Name:

Bay Area Legal Aid

2. Evidence Upon Which It Is Based:

Bay Area Legal Aid's Youth Justice services are grounded in research demonstrating that access to civil legal assistance is a critical protective factor for justice-involved and at-risk youth. Studies show that unresolved civil legal issues—such as housing instability, lack of access to public benefits, school exclusion, and immigration concerns—can contribute to increased risk of system involvement and barriers to long-term stability. Addressing these legal needs through integrated legal advocacy improves educational engagement, housing stability, and family functioning.

Civil legal representation for youth aligns with evidence supporting holistic defense and legal services models, which combine legal advocacy with social services and case management. Research indicates that these integrated approaches reduce justice system involvement by addressing underlying structural barriers that impact youth and families.

Legal advocacy in areas such as education rights, public benefits, and guardianship is further supported by research demonstrating that educational stability and access to financial resources are strong protective factors against delinquency. Ensuring youth access to appropriate educational services, including special education supports, improves academic outcomes and reduces school disengagement.

By integrating civil legal representation, social work support, and community collaboration, Bay Area Legal Aid's model reflects evidence-informed best practices that promote youth stability, increase access to critical resources, and reduce risk factors associated with justice system involvement.

3. Description:

Bay Area Legal Aid helps eligible youth from Probation in a range of legal issues to address homelessness, safety, self-sufficiency, and education goals. The Youth Justice Team believes that young people should be treated with respect and have the resources they need to meet their goals. To that end, they engage in civil legal representation, social work, community collaborations, and systematic advocacy, in partnership with the young people they serve. Services and legal areas they address include:

- Entry into Foster Care and Foster Care Benefits
- Education (special education, enrollment, partial credit recovery, school discipline defense)
- Guardianships
- Public Benefits and SSI
- Immigration
- Family Law

1. Program Name:

Beyond Emancipation

2. Evidence Upon Which It Is Based:

This strategy is grounded in research demonstrating that community-based, youth-centered interventions are more effective than system-based responses in improving outcomes for justice-involved youth. Studies show that access to stable housing, education, employment opportunities, and supportive adult relationships significantly reduces recidivism and improves long-term well-being.

Programs serving transition-age youth, particularly those with foster care or probation involvement, are most effective when they incorporate individualized case management, skill-building, and connections to community resources. Additionally, trauma-informed approaches have been shown to improve youth engagement, reduce behavioral incidents, and support positive development.

The inclusion of youth voice through advisory bodies such as the Youth Advisory Council aligns with best practices in juvenile justice reform, which emphasize participatory approaches and the value of lived experience in shaping effective systems. Research indicates that engaging youth in decision-making leads to more relevant services, increased trust in systems, and better program outcomes.

This approach is further supported by state and national juvenile justice frameworks that prioritize diversion, community-based alternatives, and rehabilitative, developmentally appropriate interventions over punitive models.

3. Description:

Alameda County partners with community-based organizations (CBOs), including Beyond Emancipation, to provide developmentally appropriate, trauma-informed services that support justice-involved and system-impacted youth in achieving stability and long-term success. These services focus on key transition areas such as housing, education, employment, and independent living skills, particularly for youth with experience in foster care and/or probation.

In addition, Alameda County incorporates youth voice into program design and system improvement efforts through the Youth Advisory Council (YAC). The YAC consists of young people with lived experience in the juvenile justice system who provide input on policies, programs, and services. Their engagement ensures that services are responsive to the needs of youth and aligned with principles of equity, accountability, and positive youth development.

Together, these efforts support a coordinated, community-based approach that prioritizes youth engagement, reduces system involvement, and promotes successful transitions to adulthood.

Part III. Youthful Offender Block Grant (YOBG) – (Welfare & Institutions Code Section 1961(a).

A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this Plan relates to or supports that strategy.

Alameda County's overall strategy for addressing non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice (DJJ) is grounded in a continuum of care model that emphasizes rehabilitation, community-based intervention, and the least restrictive placement appropriate to the youth's risk and needs. The County prioritizes keeping youth safely in their communities whenever possible, while ensuring access to targeted services that address underlying factors contributing to delinquent behavior.

For youth who cannot be safely maintained at home, Alameda County utilizes a combination of local placement options, short-term residential therapeutic programs, and regional partnerships to ensure access to appropriate levels of care. These placements are supplemented with individualized case planning, educational support, behavioral health services, and reentry planning designed to promote long-term stability and reduce recidivism.

A key component of the County's strategy is cross-system collaboration, including coordination between Probation, Behavioral Health, Social Services, community-based organizations, and the courts. This multidisciplinary approach ensures that youth receive trauma-informed, culturally responsive services tailored to their specific needs. Additionally, the County continues to expand evidence-based practices, trauma-informed care, positive youth development approaches and other practices, including cognitive behavioral interventions.

B. Regional Agreements and Arrangements

Describe any regional agreements or arrangements to be supported with YOBG funds.

Alameda County Probation maintains a diverse network of contracted community-based providers and service partners to deliver a comprehensive continuum of care for youth. These arrangements include partnerships with organizations such as the Youth Advocate Program (YAP), Education and Treatment Alternatives, Inc., Family Spring, Inc., and Special Service for Groups, Inc. (OTTP-SF), which provide intensive case management, behavioral health services, and skill-building interventions tailored to justice-involved youth.

The County also contracts with specialized providers to deliver targeted therapeutic and evidence-based programming, including Gender Responsive Cognitive Behavioral

Therapy, restorative justice services through Restorative Justice for Oakland Youth (RJOY), and cognitive and behavioral interventions supported by providers such as Golden Mean Management, LLC, One in 37 Research Inc., and CognisenseAI, Inc. These services are designed to address criminogenic needs, support positive behavior change, and promote accountability.

In addition, Probation partners with organizations such as the Alameda County Deputy Sheriffs' Activities League (DSAL) and Raising Leaders Program to provide prosocial development opportunities, including recreation, leadership development, and life skills programming. Educational and vocational advancement is supported through partnerships with Peralta Community College, Educational Transition Services, and other providers offering post-secondary access, educational continuity, and workforce readiness support.

Together, these arrangements ensure that youth receive coordinated, trauma-informed, and culturally responsive services that support rehabilitation, successful reentry, and long-term positive outcomes.

Funding Allocation and Prioritization Strategy

Alameda County allocates Youthful Offender Block Grant (YOBG) funds to support a continuum of services that prioritizes youth with the highest assessed needs and risk levels, while maintaining alignment with the County's broader juvenile justice strategy. Funding decisions are guided by validated risk and needs assessments, service utilization data, and ongoing evaluation of program effectiveness.

YOBG funds are primarily directed toward moderate- to high-risk youth, including those who require intensive interventions, specialized treatment services, custody-based programming, or reentry support. These investments complement JJCPA-funded services, which are more heavily focused on prevention, diversion, and early intervention for lower-risk youth, ensuring a balanced and comprehensive system of care.

The County prioritizes funding for programs and providers that:

- Deliver evidence-based or evidence-informed interventions
- Address identified service gaps, particularly in behavioral health, cognitive skill development, and reentry support
- Serve youth with complex or high-acuity needs, including those impacted by trauma
- Demonstrate measurable outcomes related to reduced recidivism, improved behavior, and increased stability

Funding allocation also reflects a commitment to community-based service delivery, culturally responsive programming, and partnerships with providers that have strong ties to the populations served. In addition, resources are directed toward system

coordination, data evaluation, and continuous quality improvement efforts to ensure accountability and effectiveness across all YOBG-supported programs.

Through this approach, Alameda County ensures that YOBG funds are used strategically to maximize impact, reduce system involvement, and promote long-term positive outcomes for youth, while maintaining alignment with state priorities and local system goals.

Funding decisions also incorporate equity considerations, ensuring that resources are directed toward populations and communities disproportionately impacted by system involvement.

C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Youthful Offender Block Grant (YOBG). Explain how they complement or coordinate with the programs, strategies and system enhancements to be funded through the Juvenile Justice Crime Prevention Act (JJCPA) program.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Nature of Coordination with JJCPA," and "3. Description" as many times as necessary.

YOBG-Funded Program, Placement, Service, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, placement, service, strategy, and system enhancement you plan to fund next year.

1. Program Name:

2. Nature of Coordination with JJCPA:

3. Description:

The following YOBG-funded programs provide a continuum of interventions ranging from intensive behavioral health and cognitive interventions to reentry, workforce development, and system-level supports. Each program complements JJCPA-funded services by serving youth with higher levels of assessed risk and need.

1. Program Name:

The Youth Advocate Program (YAP)

2. Nature of Coordination with JJCPA:

The Youth Advocate Program (YAP) is grounded in research-supported practices drawn from wraparound services, mentoring models, and positive youth development frameworks. YAP's service approach, known as YAPWrap, integrates key strategies from wraparound care coordination and mentoring while incorporating advances in positive youth justice research. Within Alameda County's system, YAP is supported

through YOBG as a high-intensity intervention for moderate- to high-risk youth, complementing JJCPA-funded programs that are primarily designed to serve lower-risk youth through prevention and early intervention services.

The wraparound approach emphasizes family voice and choice, individualized service planning, and collaboration among formal service providers and informal community supports. Each youth's service plan is developed through Probation-led referral pathways, including court orders, risk and needs assessments, and multidisciplinary team coordination with Behavioral Health and other partners. Plans are created with input from the youth, family members, and service providers to ensure services are responsive to the youth's strengths and needs. Crisis response plans are also developed to proactively address risk factors and stabilize youth in the community.

Research demonstrates that High Fidelity Wraparound (HFW) models are particularly effective for youth with complex behavioral health and social service needs. Studies have shown that wraparound services improve family stability, increase school engagement, and reduce behavioral and mental health challenges among high-risk youth. Youth receiving wraparound services are also more likely to remain in their homes and experience improved permanency outcomes compared to traditional service models (VanDenBerg et al., 2000). These outcomes support the County's broader strategy of utilizing YOBG-funded services to intervene at higher levels of need, preventing escalation into more restrictive placements.

YAP's mentoring component further aligns with Positive Youth Development research, which highlights the importance of supportive adult relationships, skill-building opportunities, and community engagement in reducing delinquency and improving long-term youth outcomes. This mentoring model serves as a critical bridge within the continuum of care, reinforcing progress made through JJCPA-funded services and supporting youth as they transition from higher levels of supervision to more independent, community-based functioning.

By combining wraparound coordination, intensive mentoring, crisis support, and community-based resource connections, the YAP model reflects evidence-informed best practices for supporting youth with the highest needs while reducing the likelihood of deeper justice system involvement. As part of Alameda County's integrated continuum of care, YAP connects front-end JJCPA prevention and diversion services with YOBG-funded intensive interventions and reentry supports, ensuring continuity of care, reducing system fragmentation, and promoting long-term positive outcomes for youth.

3. Description:

The Alameda County Probation Department partners with the Youth Advocate Program (YAP) to provide intensive mentoring and wraparound services for youth on probation who are at high risk of further justice system involvement. Initially launched through a grant in March 2020, the program serves up to 30 youth and their families at a time and

has continued based on the positive outcomes observed during the initial implementation period.

YAP provides individualized, community-based services delivered in the youth's home, school, and neighborhood settings for up to six months. Each referred youth receives a comprehensive assessment that informs the development of an individualized service plan. These plans address the youth's unique strengths, needs, and goals and may include crisis intervention, skill development, educational and vocational support, and connections to community-based resources.

YAP Advocates work closely with youth and their families for approximately ten hours per week, providing intensive mentoring, case management, and family engagement. Services are designed to stabilize youth within their home environments, strengthen family functioning, and promote positive youth development. Advocates maintain frequent contact with participants through in-person meetings, phone calls, and virtual communication to ensure consistent engagement and support.

The program integrates mentoring, restorative practices, and positive youth development strategies to help youth build pro-social skills, strengthen relationships, and develop pathways toward education and employment. Older youth are often connected to GED programs and workforce development opportunities, while younger youth may be referred to tutoring, arts programming, and other constructive community activities.

Program goals include reducing new offenses and preventing out-of-home placement by strengthening family stability and increasing youth engagement in positive activities. The program aims for at least 70 percent of participating youth to remain in their homes while reducing reoffending among participants.

1. Program Name:

Education and Treatment Alternatives, Inc.

2. Nature of Coordination with JJCPA:

Aggression Replacement Training® (ART) is an evidence-based intervention initially developed in 1978 and has since been widely implemented in schools, youth justice settings, correctional facilities, and community-based programs. ART integrates cognitive-behavioral and social skills training approaches that research has shown to be effective in reducing aggression and delinquent behavior among youth. Within Alameda County's system, ART is supported through YOBG as a targeted intervention for moderate- to high-risk youth exhibiting aggression and behavioral challenges, complementing JJCPA-funded services that primarily focus on lower-risk youth and early-stage behavioral interventions.

Multiple evaluations have demonstrated that ART improves pro-social behavior, increases emotional self-regulation, and reduces recidivism among justice-involved

adolescents. The program's structured curriculum targets key risk factors associated with delinquency, including poor impulse control, limited problem-solving skills, and deficits in moral reasoning. Youth are referred to ART through Probation-driven referral pathways, including court-ordered participation, risk and needs assessments, and case planning processes that identify aggression and cognitive-behavioral needs. Referrals may also involve coordination with Behavioral Health and community-based providers to ensure appropriate service matching.

ART has been recognized by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) as a Model Program in the OJJDP Model Programs Guide, reflecting strong evidence supporting its effectiveness. The program's cognitive-behavioral framework aligns with research indicating that interventions focused on skill development, anger management, and moral reasoning are among the most effective strategies for reducing reoffending among youth. As part of the County's service continuum, ART provides a structured, skills-based intervention that builds on JJCPA-funded prevention and early intervention services, offering a more intensive level of support for youth with elevated criminogenic needs.

By combining structured skill-building with opportunities for practice and reinforcement, ART supports positive behavioral change and helps youth develop the tools necessary to manage conflict, regulate emotions, and make responsible decisions. ART also serves as a key component within the County's continuum of care, linking youth from front-end JJCPA services to YOBG-funded interventions and supporting step-down and reentry planning. This integration ensures continuity of care, reinforces skill development across service levels, and promotes long-term positive outcomes while reducing the likelihood of deeper justice system involvement.

Description:

Education and Treatment Alternatives, Inc. provides Aggression Replacement Training® (ART), a structured cognitive-behavioral intervention designed to reduce aggressive behavior and improve social functioning among justice-involved youth. The program focuses on helping participants develop pro-social skills, improve emotional regulation, and strengthen moral reasoning to support healthier decision-making.

ART is delivered in a structured group format and incorporates three integrated components: SkillStreaming, Anger Control Training, and Moral Reasoning Training. Through SkillStreaming, youth learn and practice positive interpersonal skills that provide alternatives to aggressive or antisocial behavior. Anger Control Training helps participants identify triggers, manage emotional responses, and develop strategies for responding constructively to conflict. Moral Reasoning Training encourages youth to consider the impact of their actions on others and to develop values that promote respect, responsibility, and accountability.

Sessions emphasize active participation through role-playing, group discussion, and guided practice to reinforce new skills and promote behavior change. By combining skill

development with cognitive restructuring and emotional regulation techniques, the program supports youth in improving relationships with peers, family members, and authority figures while reducing the likelihood of future aggressive behavior.

1. Program Name:

Family Spring, Inc.

2. Nature of Coordination with JJCPA:

Family Spring's services are grounded in evidence-based behavioral health practices and emerging research supporting the use of telehealth technologies in mental health treatment. Studies have shown that counseling interventions delivered through digital platforms can be as effective as traditional in-person therapy when implemented using evidence-based clinical approaches. Within Alameda County's system, Family Spring is supported through YOBG as a behavioral health intervention for moderate- to high-risk youth with identified mental health needs, complementing JJCPA-funded programs that primarily focus on early intervention and lower-risk youth who may not require intensive clinical services.

Research indicates that technology-enabled behavioral health services improve access to care, increase treatment engagement, and reduce barriers such as transportation, scheduling conflicts, and stigma associated with seeking mental health support (Boydell, 2014). Telehealth and videoconferencing platforms enhance accessibility while maintaining treatment quality and cost efficiency. Youth are referred to Family Spring through Probation-led referral pathways, including court involvement, risk and needs assessments, and multidisciplinary case planning with Behavioral Health and other partners. Referrals prioritize youth with identified mental health needs who may benefit from flexible and accessible service delivery models.

By integrating evidence-based counseling practices with flexible digital service delivery, Family Spring's model aligns with best practices in modern behavioral health care. These services play a key role in the County's continuum of care, providing a higher level of clinical support that builds upon JJCPA-funded prevention and early intervention services while also supporting stabilization and step-down for youth transitioning from more intensive interventions or placements.

Overall, Family Spring's approach supports improved mental health outcomes, strengthens family stability, and increases access to treatment for youth and families who might otherwise face barriers to care. As part of Alameda County's integrated system, these services ensure continuity across service levels, reduce gaps in access, and contribute to reduced recidivism and long-term positive youth outcomes.

3. Description:

Family Spring, Inc. provides evidence-based counseling services to children, adolescents, young adults, and their families. Services are delivered through a combination of in-person counseling and technology-enabled platforms, allowing clients to access behavioral health support in ways that best meet their needs. The program offers comprehensive mental health assessments followed by individualized treatment plans designed to address emotional, behavioral, and family-related challenges.

Counseling services focus on improving emotional regulation, strengthening family relationships, and helping youth develop healthy coping strategies. By offering flexible service delivery options, including virtual counseling sessions, Family Spring increases access to mental health care and ensures continuity of treatment for youth and families who may otherwise face barriers to receiving services.

The program emphasizes individualized care and ongoing engagement with youth and caregivers to support positive behavioral outcomes, strengthen family functioning, and reduce risk factors associated with justice system involvement.

1. Program Name:

Gender Responsive Cognitive Behavioral Therapy-Dr. Maisha Scott

2. Nature of Coordination with JJCPA:

This program is grounded in Cognitive Behavioral Therapy (CBT), one of the most widely researched and evidence-based interventions used with justice-involved youth. CBT is based on the principle that thoughts influence emotions and behaviors; by identifying and modifying maladaptive thinking patterns, individuals can improve emotional regulation and make healthier behavioral choices. Within Alameda County's system, this program is supported through YOBG as a specialized intervention for moderate- to high-risk youth, particularly those with complex behavioral health needs, complementing JJCPA-funded services that primarily focus on lower-risk youth and early intervention strategies.

Cognitive therapy focuses on helping individuals recognize and change distorted or dysfunctional thought patterns that contribute to negative emotions and behaviors (Beck, 1995). Behavioral therapy complements this approach by addressing learned behaviors and environmental influences that reinforce harmful or risky actions (Skinner, 1974; Bandura, 1977). Together, these approaches form a structured therapeutic model that has been shown to reduce recidivism and improve behavioral outcomes among justice-involved populations. Youth are referred to this program through Probation-led referral pathways, including court orders, validated risk and needs assessments, and multidisciplinary case planning processes involving Behavioral Health and other system partners. Referrals are prioritized for youth demonstrating cognitive-behavioral needs, trauma exposure, or patterns of high-risk behavior.

Gender-responsive adaptations of CBT further incorporate research demonstrating that girls and young women often experience different pathways into the justice system, frequently shaped by trauma, relationship dynamics, and social pressures. Gender-responsive treatment models address these factors by incorporating trauma-informed practices, relational skill-building, and supportive therapeutic relationships. As part of the County's continuum, this program provides a targeted and intensive level of intervention that builds upon JJCPA-funded prevention and early intervention services while addressing more complex needs that require specialized therapeutic approaches.

By combining cognitive-behavioral interventions with gender-responsive and trauma-informed approaches, this program reflects evidence-informed best practices for improving mental health outcomes and reducing justice system involvement among youth. It also serves as a critical component within Alameda County's continuum of care, supporting stabilization, skill development, and step-down planning as youth transition to lower levels of supervision or reenter the community. This integration promotes continuity of care, reduces service gaps, and supports long-term positive outcomes for youth.

Description:

The Gender Responsive Cognitive Behavioral Therapy program, led by Dr. Maisha Scott, provides specialized therapeutic services for justice-involved youth, with a focus on addressing the unique needs of female and gender-responsive populations. The program delivers structured counseling designed to help youth develop healthier thinking patterns, improve emotional regulation, and build skills that support positive decision-making and long-term stability.

Services include individual and group therapy, case management, and targeted interventions addressing issues such as trauma, depression, behavioral challenges, and interpersonal relationships. Treatment plans are tailored to each youth's individual needs and are designed to address underlying factors contributing to justice system involvement.

Dr. Scott brings extensive experience as a clinical forensic psychologist with expertise in adolescent and adult mental health treatment, behavioral interventions, and justice-involved populations. Through a therapeutic approach that combines cognitive-behavioral strategies with trauma-informed and gender-responsive practices, the program supports youth in developing coping skills, improving self-awareness, and strengthening protective factors that reduce the likelihood of reoffending.

1. Program Name:

Restorative Justice for Oakland Youth (RJOY)

2. Nature of Coordination with JJCPA:

Restorative justice focuses on repairing the harm caused by criminal behavior (Bazemore, 1998). Youth restorative justice programs bring together those most

affected by the offense—the justice-involved youth, the victim, and community members—in a collaborative, nonadversarial process. Within Alameda County’s system, restorative justice programming is supported through YOBG as a targeted intervention for moderate-risk youth who require accountability-focused responses, complementing JJCPA-funded services that emphasize early intervention and diversion for lower-risk youth.

This approach encourages accountability and addresses the needs of the victim and the community in repairing the damage caused by the crime (Bergseth and Bouffard, 2007; Bouffard, Cooper, and Bergseth, 2017). Key elements of restorative justice programs include: (1) the youth taking responsibility for their actions, (2) facilitated dialogue between the youth and the victim, and (3) completion of actions to repair harm, such as apology letters, restitution, or community service (Zehr, 2002). Youth are referred to restorative justice programs through Probation-led referral pathways, including court referrals, diversion opportunities, and case planning processes that identify youth appropriate for community-based accountability interventions. Referrals are often coordinated with community-based organizations to ensure culturally responsive facilitation and victim engagement.

As part of the County’s continuum of care, restorative justice programming provides an intermediate level of intervention that bridges JJCPA-funded diversion and prevention services with more intensive YOBG-funded interventions when needed. It offers an alternative to deeper system involvement while still promoting accountability and behavioral change.

By emphasizing accountability, community engagement, and harm repair, restorative justice aligns with evidence-informed practices that reduce recidivism and improve victim satisfaction. Within Alameda County’s integrated system, these services support continuity of care by creating pathways from diversion to intervention and, when necessary, to step-down or reentry services, ensuring that youth receive appropriate responses that promote long-term positive outcomes and reduce further justice system involvement.

3. Description:

RJOY’s services are grounded in restorative justice theory and research demonstrating that restorative practices can reduce recidivism, improve accountability, and strengthen community relationships. Restorative justice focuses on repairing the harm caused by criminal behavior by involving those most affected by the offense—including the youth, victims, and community members—in a collaborative problem-solving process (Bazemore, 1998).

The program’s use of Credible Messengers further aligns with research indicating that youth are more responsive to mentors who share similar life experiences and can model positive behavior change. By integrating restorative justice practices with mentoring and social-emotional skill development, RJOY reflects evidence-informed strategies for reducing delinquency and promoting community healing.

1. Program Name:

The Alameda County Deputy Sheriffs Activities League (DSAL) - Recreation and Permaculture

2. Nature of Coordination with JJCPA:

Integrating green activities into traditional reentry programs offers a fresh and effective approach to working with justice-involved youth by combining therapeutic engagement with practical skill development. Activities such as gardening, plant care, and environmental stewardship have been shown to support emotional regulation, reduce stress, and promote overall well-being. Within Alameda County's system, this program is supported through YOBG as a reentry and skill-building intervention for moderate- to high-risk youth, particularly those transitioning from higher levels of supervision or placement, complementing JJCPA-funded services that focus more on prevention, early intervention, and lower-risk youth populations.

Programs such as the Mississippi Band of Choctaw Indians' Green Reentry Program, Osapausi Amasalichi ("Little Garden of Healing"), demonstrate how nature-based programming can support both healing and skill development. In addition to therapeutic benefits, these programs provide youth with practical, workforce-oriented skills, including horticulture, sustainability practices, and exposure to green career pathways such as solar panel installation and greenhouse construction (Lindquist, Pecos Melton, McKay, and Martinez, 2013). Youth are referred to these programs through Probation-led referral pathways, including reentry planning, court directives, and case management processes that prioritize youth preparing to transition back into the community. Referrals may also involve collaboration with community-based organizations and workforce partners to align services with each youth's goals and needs.

As part of the County's continuum of care, green reentry programming provides a step-down and transitional level of support, reinforcing gains made through more intensive YOBG-funded interventions and building on foundational skills developed through JJCPA-supported services. These programs offer structured, prosocial activities that promote responsibility, teamwork, and community connection while reducing idle time and the risk of reoffending.

By combining therapeutic, skill-building, and workforce development components, this program reflects evidence-informed and innovative practices that support successful reentry and long-term positive outcomes. Within Alameda County's integrated system, green reentry services strengthen the continuum of care by linking intervention, reentry, and workforce pathways, ensuring youth are supported in developing the skills and stability necessary to successfully reintegrate into their communities and avoid further justice system involvement.

3. Description:

The Alameda County Deputy Sheriffs Activities League (DSAL) Recreation and Permaculture Program provides youth with opportunities to engage in structured recreational and environmental learning activities designed to promote positive youth development, community engagement, and personal well-being. Founded in 2005, DSAL is a nonprofit organization that brings together Alameda County Sheriff's Office personnel, community members, and youth to implement initiatives aimed at reducing crime, improving quality of life, and strengthening community health.

Through recreational programming and permaculture-based activities, youth participate in hands-on learning experiences such as gardening, environmental stewardship, and food production. These activities provide opportunities for youth to develop teamwork, responsibility, and leadership skills while also promoting healthy lifestyles and community connection. DSAL's programs also address food equity by providing access to fresh, locally grown food and encouraging youth participation in sustainable agriculture initiatives.

By combining recreational engagement with environmental education and mentorship, the program fosters positive relationships between youth and community members while providing constructive outlets that support personal development and reduce risk behaviors.

1. Program Name:

Special Service for Groups, Inc. (Occupational Therapy Training Program – OTTP-SF)

2. Nature of Coordination with JJCPA:

The Occupational Therapy Training Program (OTTP-SF) is grounded in research supporting occupational therapy interventions, trauma-informed care, and cognitive-behavioral skill development for justice-involved youth. Studies indicate that youth in custody often experience significant trauma exposure, behavioral health challenges, and deficits in self-regulation and coping skills, all of which are associated with increased risk of recidivism. Within Alameda County's system, OTTP-SF is supported through YOBG as a specialized intervention for moderate- to high-risk youth, particularly those in custody or transitioning from secure settings, complementing JJCPA-funded services that primarily focus on lower-risk youth and community-based early intervention.

Occupational therapy approaches have been shown to improve emotional regulation, impulse control, and daily functioning by helping youth develop practical life skills and strategies for managing stress and behavioral triggers. OTTP-SF's model focuses on strengthening self-regulation, self-management, and goal-setting skills, which are recognized protective factors that support successful reintegration into the community. Youth are referred to OTTP-SF through Probation-led referral pathways, including court involvement, custody-based programming referrals, risk and needs assessments, and

multidisciplinary case planning with Behavioral Health and other system partners. Referrals prioritize youth with identified deficits in daily functioning, coping skills, and behavioral regulation.

The program also reflects evidence supporting multidisciplinary and trauma-informed interventions for justice-involved youth. Research demonstrates that coordinated services, combining mental health treatment, skill-building, and case management, improve engagement in services, reduce violent behavior, and support long-term behavioral change. Group, individual, and milieu-based interventions align with best practices that emphasize experiential learning, peer interaction, and real-time skill development within structured environments. As part of the County's continuum of care, OTTP-SF provides an intensive, custody-based or transitional intervention that builds on JJCPA-funded prevention services while preparing youth for step-down, reentry, and community-based supports.

By integrating occupational therapy, behavioral health support, and care coordination, OTTP-SF provides an evidence-informed model that addresses the complex needs of youth in custody and strengthens the skills necessary for successful community reintegration. Within Alameda County's integrated system, the program supports continuity of care by linking custody-based services with YOBG-funded interventions and community-based JJCPA supports, reducing service gaps and promoting long-term positive outcomes for youth.

3. Description:

Following the passage of California Senate Bill 823 (SB 823), which initiated the closure of the state-run Division of Juvenile Justice (DJJ) and shifted responsibility for youth rehabilitation to counties, the Alameda County Probation Department (ACPD) developed an SB 823 Realignment Plan to strengthen local services for youth in custody. As part of this plan, ACPD committed to partnering with community-based organizations to provide comprehensive rehabilitation and reentry services for youth housed at Juvenile Hall and Camp Wilmont Sweeney.

To support this effort, ACPD partnered with Special Service for Groups, Inc. to deliver occupational therapy services through the Occupational Therapy Training Program – San Francisco (OTTP-SF). OTTP-SF provides trauma-informed occupational therapy services designed to enhance the mental, emotional, and physical well-being of justice-involved youth.

The program utilizes a multidisciplinary team, including occupational therapists, psychotherapists, case managers, and a psychiatric nurse practitioner, to deliver individualized and group-based services. Interventions focus on helping youth build self-regulation, emotional awareness, problem-solving skills, and healthy coping strategies. Services are provided through individual sessions, group activities, and milieu-based support within custodial settings.

Through its holistic, client-centered approach, OTTP-SF aims to mitigate the negative impacts of confinement, address gaps in mental health services, and equip youth with

the skills necessary to successfully reintegrate into their families and communities. The program emphasizes trauma-informed and culturally responsive practices that build resilience and promote long-term positive outcomes.

1. Program Name:

Raising Leaders Program -This program is co-funded by JJCPA and YOBG

2. Nature of Coordination with JJCPA:

The Raising Leaders Program is grounded in research demonstrating that workforce readiness, mentoring, and career exposure are strong protective factors against youth delinquency and justice involvement. Evidence indicates that structured employability training, financial literacy education, and career exploration programs improve long-term educational attainment, employment outcomes, and pro-social engagement. Within Alameda County's system, the Raising Leaders Program is supported through YOBG as a workforce development and reentry-focused intervention for moderate- to high-risk youth, particularly those preparing for transition into the community, complementing JJCPA-funded services that primarily focus on prevention, early intervention, and lower-risk youth populations.

The program's focus on interview skills, financial awareness, and career pathways aligns with Positive Youth Development (PYD) principles, which emphasize skill-building, supportive adult relationships, and opportunities for meaningful participation. Exposure to diverse professionals and real-world career pathways increases youth aspirations, strengthens self-efficacy, and promotes goal-oriented behavior—factors associated with reduced risky behavior. Youth are referred to the Raising Leaders Program through Probation-led referral pathways, including reentry planning, court directives, and individualized case planning processes that identify youth in need of workforce readiness and skill development. Referrals may also involve coordination with community-based organizations and education partners to align services with each youth's goals.

The paid internship component reflects research showing that work-based learning experiences significantly improve youth engagement, workforce attachment, and long-term economic mobility. Financial literacy education further supports responsible decision-making and stability, which are linked to decreased system involvement. As part of the County's continuum of care, the Raising Leaders Program provides a step-down and transitional level of support, building on progress made through more intensive YOBG-funded interventions and reinforcing skills introduced through JJCPA-funded services.

Collectively, these evidence-based strategies support increased confidence, improved employability, and reduced likelihood of justice system contact by promoting economic opportunity and future orientation. Within Alameda County's integrated system, the program strengthens the continuum of care by linking intervention, reentry, and workforce pathways, ensuring youth are equipped with the skills and support necessary for long-term success and reduced recidivism.

3. Description:

The Raising Leaders Program is an eight-week workshop series conducted online via Microsoft Teams. The program aims to equip students with essential life skills in areas such as Interview & Employability Skills, Financial Awareness, Career Exploration, and Educational Opportunities. Upon completion, students will have a broader understanding of the various careers available within their community. Those who successfully complete the program will be eligible for a paid internship.

Throughout the workshop series, students will develop skills in Interview & Employability Skills, Financial Awareness, Career Exploration, and Educational Opportunities. The program features guest speakers from a diverse range of professions, including Judges, Nurses, Firefighters, California Highway Patrol officers, Comerica Bank representatives, and other local leaders from cities, districts, and Alameda County departments.

The custom-tailored workshops are designed to teach students crucial life skills while also preparing them to become the next generation of professionals in the workforce. Students will learn about career fields of interest, understand what is expected in interviews, and receive tips on how to succeed in the job application process. Most importantly, students will gain the confidence and tools needed to move forward in their careers and personal lives.

Upon completion of the eight-week series, students will earn five elective credits, receive an updated resume, receive certificates from local politicians, and earn a CHP START SMART Certificate.

1. Program Name:

Golden Mean Management, LLC

2. Nature of Coordination with JJCPA:

Golden Mean Management's services are grounded in research supporting credible messenger mentoring, cognitive-behavioral skill development, and trauma-informed interventions for justice-involved youth. Studies consistently show that youth are more responsive to guidance from mentors who share similar lived experiences and cultural backgrounds. Credible messenger mentoring models have been associated with improved engagement, reduced recidivism, and stronger relationships between youth and supportive adults. Within Alameda County's system, Golden Mean Management is supported through YOBG as a mentoring and skill-building intervention for moderate- to high-risk youth, complementing JJCPA-funded services that primarily focus on lower-risk youth and early intervention strategies.

The program also incorporates elements of cognitive-behavioral approaches that focus on improving decision-making, emotional regulation, and problem-solving skills. Cognitive-behavioral interventions are widely recognized as one of the most effective evidence-based strategies for reducing delinquent behavior among justice-involved youth. Youth are referred to Golden Mean Management through Probation-led referral pathways, including court involvement, risk and needs assessments, and individualized case planning processes. Referrals prioritize youth who would benefit from intensive

mentoring, pro-social skill development, and support in addressing behavioral and cognitive risk factors. Coordination with community-based providers and Behavioral Health partners helps ensure appropriate service alignment.

Golden Mean Management's mentorship and life coaching services align with Positive Youth Development (PYD) principles, which emphasize building protective factors such as supportive adult relationships, goal setting, leadership development, and pro-social skill building. Research demonstrates that youth who participate in mentoring and life-skills programs develop increased self-efficacy, stronger social connections, and improved behavioral outcomes. As part of the County's continuum of care, this program provides a relationship-based, intermediate to intensive level of support, reinforcing gains made through JJCPA-funded services while complementing other YOBG-funded interventions.

Through a combination of mentoring, skill-building workshops, and individualized support, Golden Mean Management's approach addresses underlying risk factors while strengthening protective factors that promote long-term success and reduce justice system involvement. Within Alameda County's integrated system, the program supports continuity of care by linking youth from prevention and early intervention services to more intensive supports and reentry pathways, ensuring sustained engagement and improved long-term outcomes.

3. Description:

Golden Mean Management, LLC provides mentoring, life coaching, and personal development services designed to support justice-involved and at-risk youth in Alameda County. The program focuses on helping youth build the skills, confidence, and support systems necessary to make positive life choices and successfully navigate challenges related to education, employment, and personal development.

Through individual mentoring and group-based programming, Golden Mean Management works with youth to strengthen decision-making skills, improve emotional regulation, and develop practical life skills. Program staff serve as mentors and role models who guide youth in setting goals, developing leadership abilities, and building pathways toward education and employment opportunities.

The program emphasizes culturally responsive and relationship-based engagement, meeting youth where they are and helping them identify their strengths and potential. By providing consistent mentorship and structured support, Golden Mean Management aims to reduce risk factors associated with justice system involvement while promoting resilience, accountability, and long-term personal growth.

1. Program Name:

One in 37 Research Inc.

2. Nature of Coordination with JJCPA:

One in 37 Research Inc.'s services are grounded in research supporting data-driven decision-making, community-based participatory research, and evidence-based evaluation practices within youth justice systems. Research demonstrates that programs informed by rigorous data analysis and ongoing evaluation are more effective in improving outcomes for justice-involved youth and ensuring that resources are directed toward interventions that reduce recidivism and strengthen community safety. Within Alameda County's system, One in 37 Research Inc. is supported through YOBG as a system-level support that enhances services for moderate- to high-risk youth, complementing JJCPA-funded programs by strengthening the effectiveness, accountability, and performance of both prevention and intervention efforts across all risk levels.

The organization's work aligns with evidence-based program evaluation frameworks that emphasize the use of performance metrics, outcome monitoring, and continuous quality improvement. Studies show that integrating research and evaluation into youth justice programming improves accountability, supports evidence-informed policy decisions, and strengthens the effectiveness of community-based interventions. Referrals to One in 37 Research Inc. occur through Probation and system partner engagement, including program contracting, performance monitoring, and collaborative planning processes. Rather than serving youth directly, the organization supports providers and departments through data analysis, evaluation design, and ongoing assessment of program outcomes.

By utilizing research methods such as data analysis, program evaluation, and community-informed research practices, One in 37 Research Inc. supports agencies in identifying service gaps, measuring program effectiveness, and developing strategies that improve youth outcomes and reduce justice system involvement. Within the County's continuum of care, this work provides a cross-cutting infrastructure function, ensuring that both JJCPA- and YOBG-funded programs are aligned, data-informed, and responsive to youth needs.

Overall, One in 37 Research Inc. strengthens Alameda County's integrated system by promoting continuous quality improvement, informed decision-making, and effective resource allocation, ensuring that services across the continuum—from prevention and early intervention to intensive services and reentry—are coordinated, effective, and focused on achieving long-term positive outcomes for youth.

3. Description:

One in 37 Research Inc. provides research, evaluation, and data analysis services that support the development and improvement of programs serving justice-involved and at-risk youth. The organization works with community-based organizations and public

agencies to analyze program outcomes, assess service effectiveness, and identify opportunities to strengthen youth-serving initiatives.

Through data collection, research analysis, and program evaluation, One in 37 Research Inc. helps partners better understand the impact of their programs and develop strategies to improve service delivery. Their work supports evidence-informed planning, promotes accountability, and contributes to more effective interventions for youth and families.

By integrating research and evaluation with community knowledge and stakeholder input, One in 37 Research Inc. helps strengthen the overall system of care for youth in Alameda County and supports ongoing improvements in youth justice programming.

1. Program Name:

COGNISENSEAI, INC.

2. Nature of Coordination with JJCPA:

CognisenseAI's services are grounded in research supporting cognitive-behavioral interventions, neuroscience-informed approaches, and technology-assisted learning designed to improve cognitive functioning and behavioral outcomes for youth. Studies demonstrate that programs focused on strengthening executive functioning, emotional regulation, and decision-making skills are effective in reducing risk behaviors and improving outcomes for justice-involved youth. Within Alameda County's system, CognisenseAI is supported through YOBG as a cognitive skill-building intervention for moderate- to high-risk youth, complementing JJCPA-funded services that primarily focus on early intervention and lower-risk youth who may not require intensive or specialized cognitive training.

The program incorporates principles from cognitive behavioral therapy (CBT) and social-emotional learning (SEL), both of which have been widely recognized as evidence-based approaches in juvenile justice settings. Research indicates that CBT-based skill development helps youth recognize and modify negative thought patterns, improve impulse control, and develop healthier problem-solving strategies. Youth are referred to CognisenseAI through Probation-led referral pathways, including court involvement, risk and needs assessments, and individualized case planning processes that identify deficits in cognitive functioning, emotional regulation, and decision-making. Referrals may also be coordinated with Behavioral Health and community-based providers to ensure appropriate integration with other services.

CognisenseAI's technology-assisted platform aligns with emerging research showing that digital learning tools and interactive cognitive training can improve engagement, reinforce skill development, and support individualized learning for youth. These approaches allow for structured practice of cognitive and emotional regulation skills that contribute to improved behavioral outcomes. As part of the County's continuum of care, CognisenseAI provides a targeted, skills-based intervention that builds upon JJCPA-funded prevention and early intervention services while complementing other YOBG-funded therapeutic and behavioral programs.

Collectively, these evidence-informed strategies support improved self-regulation, stronger decision-making skills, and reduced likelihood of justice system involvement among participating youth. Within Alameda County's integrated system, CognisenseAI strengthens the continuum of care by reinforcing cognitive and behavioral skill development across service levels, supporting youth as they progress from intervention to stabilization and reentry, and promoting long-term positive outcomes.

3. Description:

CognisenseAI, Inc. provides technology-based cognitive training and skill-building services designed to support youth in developing critical thinking, emotional regulation, and decision-making abilities. The program utilizes an interactive digital platform that helps youth strengthen executive functioning skills through structured exercises and guided learning experiences.

Through individualized and group-based activities, youth engage in cognitive training designed to improve attention, impulse control, problem-solving, and self-awareness. These skills are essential for navigating challenges related to school, relationships, and personal development.

CognisenseAI's services complement existing youth development and behavioral health programs by providing an innovative tool that reinforces social-emotional learning and cognitive skill development. By helping youth build these foundational skills, the program supports improved academic engagement, positive behavioral change, and long-term personal growth.

1. Program Name:

Post K-12 Educational Programs (Peralta Community College) and Educational Transition Services

2. Nature of Coordination with JJCPA:

Postsecondary education programs are grounded in research demonstrating that access to higher education significantly reduces recidivism and improves long-term outcomes for justice-involved youth and young adults. Studies consistently show that individuals who participate in college courses while involved in the justice system are more likely to obtain stable employment and less likely to reoffend. Within Alameda County's system, postsecondary education and educational transition services are supported through YOBG as reentry and advancement-focused interventions for moderate- to high-risk youth, complementing JJCPA-funded services that primarily focus on prevention, early intervention, and foundational educational support for lower-risk youth.

Educational transition services align with Positive Youth Development and reentry frameworks that emphasize education, skill-building, and career readiness as key protective factors. Research indicates that providing youth with structured pathways to postsecondary education, along with academic advising and transition support, increases college enrollment, persistence, and completion. Youth are referred to these

programs through Probation-led referral pathways, including reentry planning, court directives, and individualized case planning processes that identify youth who are appropriate for postsecondary engagement. Referrals are often coordinated with education partners, including community colleges and transition service providers, to ensure alignment with each youth's academic goals and readiness.

Partnerships between justice agencies and community colleges reflect best practices in reentry and youth development. Community college programs provide accessible opportunities for academic advancement, career exploration, and workforce training. As part of the County's continuum of care, these programs offer a step-down and transitional level of support, building on progress made through JJCPA-funded educational services and reinforcing gains achieved through YOBG-funded interventions. They also serve as a critical bridge to long-term stability by connecting youth to education and employment pathways.

Collectively, these evidence-informed strategies support educational attainment, workforce readiness, and successful community reintegration. Within Alameda County's integrated system, postsecondary education programs strengthen the continuum of care by linking intervention, reentry, and long-term opportunity pathways, ensuring youth are equipped with the tools necessary to achieve sustained success and reduce future justice system involvement.

3. Description:

The Post K-12 Educational Programs and Educational Transition Services program supports youth in accessing postsecondary education opportunities through a partnership with the Peralta Community College District, which includes Berkeley City College, College of Alameda, Laney College, and Merritt College.

The program assists justice-involved youth in transitioning from secondary education into community college by providing guidance with enrollment, academic planning, and connection to college resources. Staff work closely with youth to identify educational goals, explore career pathways, and navigate the steps required to begin and maintain college enrollment.

Educational transition services may include assistance with admissions applications, course registration, financial aid navigation, academic advising, and connection to student support programs. Through this partnership, youth gain exposure to higher education environments and access to educational and workforce training opportunities that promote long-term success.

By connecting youth to postsecondary education pathways, the program helps strengthen educational engagement, increase employment prospects, and support successful reintegration into the community.

Key Performance Indicators

Across all YOBG-funded programs, Alameda County tracks key performance indicators including program participation and completion, behavioral improvements, educational

engagement, and recidivism outcomes. These measures are used to monitor effectiveness, inform continuous quality improvement, and ensure alignment with County and state goals.