

Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOGB)

FY 2026-2027 Consolidated Annual Plan

Date:	<u>4/28/2026</u>
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INSTRUCTIONS:

Government Code Section 30061(b)(4) and Welfare & Institutions Code Section 1961(b) call for consolidation of the annual plans required for JJCPA and YOGB.

Please submit your most up-to-date consolidated plan.

The rest of this document is a standardized template for a consolidated county plan. Please use this template or ensure your submission meets the accessibility standards by reviewing either the Microsoft Word or Adobe PDF checklists published by the U.S. Department of Health and Human Services website here [Accessibility Conformance Checklists | HHS.gov](#). Your submission will be posted to the OYCR website once it is confirmed to meet the accessibility standards.

Once the report is complete, attach the file to an email and send it to: OYCRgrants@chhs.ca.gov.

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Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))

A. Assessment of Existing Services

Include here an assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-risk juveniles, juvenile offenders, and their families.

Healthy Start – Lake County Office of Education (LCOE)

Healthy Start is a statewide initiative placing comprehensive support services for children and families at individual school sites. It gives schools, in partnership with public and private service providers, a unique opportunity to restructure systems to better meet the needs of children and families. Healthy Start offers a wide variety of services that focus on supporting academic success and building personal strengths for children, youth and families. Healthy Start assists students so they come to school ready to learn. Due to the success of this program, it has been renewed for another five years.

Lake County Sheriff's Activities League (LCSAL) – Lake County Sheriff's Office (LCSO)

U.S.A. Boxing: This is a coeducational activity for students 8 years to 18 years. The program is designed to promote physical fitness, self-defense, and respect for others. Coaches are trained and certified through USA Boxing. Students work out two times per week. Competition is optional. Students must pass a physical examination before beginning training.

Junior Giants: The Jr. Giants Program, funded by the Giants Community Foundation, offers eight weeks of programming for students, ages 5 to 18. Practices are held two times each week during the summer. Participants learn about leadership, teamwork, and other valuable life skills.

Lake Kayaking: LCSAL offers kayaking to students ages 11 to 18.

CA PREP (CA Personal Responsibility Education Program – teen pregnancy prevention) – Lake Family Resource Center (LFRC)

The CA Personal Responsibility Education Program (CA PREP) offers the opportunity to collaborate with local schools and provide pregnancy prevention education including HIV/STD awareness to 8th graders. The program utilizes the 'Making a Difference!' curriculum designed to empower adolescents to change their behavior in ways that will reduce their risk of becoming (or getting) someone pregnant and becoming infected with an STD or HIV. Specifically, this curriculum advocates postponing sexual activity and emphasizes that abstinence is the only way to eliminate the risk of pregnancy, STDs and HIV.

Start Smart Program – California Highway Patrol (CHP)

Lake County's CHP office in Kelseyville is dedicated to reducing the number of teen deaths and injuries that occur because of traffic collisions. The program is funded by a grant from the California Office of Traffic Safety through the National Highway Traffic Safety Administration.

The CHP office in Kelseyville hosts free, two-hour driving safety classes each month. Participants in the Start Smart class are teenagers and their parents. The class also covers parental responsibilities, defensive driving and collision avoidance techniques, like appropriate space cushions. All minors who receive traffic citations are referred to the Start Smart Program by the Lake County Probation Department (LCPD).

Family WRAP – Probation, LCOE

Family WRAP is a shortened version of Wraparound which is intended to focus on one specific criminogenic need rather than all of the needs of the youth and family. Family WRAP is intended to be used with youth and families in the early stages of Probation intervention, in hopes that the youth will not go further into the justice system. The program is intended to last 90 to 120 days and includes a team composed of a team lead facilitator, a youth partner, a parent partner, rehab specialist and a member from juvenile probation.

The parent and youth partners contact the family at least once per week in the home or at school, more times if needed. The youth skills coach works closely with youth school staff, to check on academic progress and attendance as well as facilitate engagement in a SUDS treatment or diversion program, after-school enrichment opportunities and community activities and general positive childhood experiences.

The parent partner engages the parent in addressing gaps in basic needs, parenting, behavior health, and fulfilling protective factors. The family learns about Adverse Childhood Experiences and the effects of them and receives parenting pointers to support adolescent child rearing. Monthly Child Family Team meetings (CFT) in conjunction with probation are conducted to review progress and/or concerns.

Lake County Behavioral Health and Substance Use Disorder Services (SUDS) - Lake County Behavioral Health

Mental Health services are designed to provide strong community-based partnerships with individuals and families who are dealing with serious mental illness, including those who have co-occurring (mental health and substances abuse) disorders. Recovery-oriented services include assistance with establishing stable housing, access to physical health care, medications management, trauma-informed counseling and peer support. Behavioral Health assists with management of mental health crises for all members of the community and provides for inpatient or temporary residential care as appropriate.

SUDS provides comprehensive quality services and support to community members in recovery from serious mental health and/or substance use disorders. For youth, SUDS offers individual and group counseling related to substance use and abuse.

Behavioral Health & AODS Counseling for Youth – Lake County Tribal Health (LCTH)

The goal of the Tribal Health Human Services Department is to provide culturally relevant comprehensive services including the incorporation of traditional practices, adult and family behavioral health counseling and support, alcohol and other drug services, and children's treatment services to Native American and Alaska Native persons within the context of a community-based primary care health center. Native youth are referred to Tribal Health to participate in these services.

Electronic Monitoring (EMP) – Probation – YOBG

The LCPD uses Electronic Monitoring (EMP) as an evidence-based graduated sanction and/or detention alternative with high-risk to re-offend, moderate-high risk to re-offend, and youth at-risk of out of home placement.

EMP allows probationers to live in the community while attending school and working on their rehabilitation needs without detention. Probation officers can ensure compliance with probation terms with this monitoring device. Public safety is enhanced through contact monitoring of these youth. The devices are paid for with the YOBG block grant funds.

Intensive Probation Supervision – Probation – YOBG

The Youthful Offender Intensive Supervision Program (YOISP) offers both supervision and rehabilitation. It serves youth who: have been assessed to be an enhanced risk to re-offend; have committed serious offenses and/or repeated offenses; have extensive juvenile hall detention; and/or could be subject to more restrictive placements. The goals of YOISP are to tailor each youth's circumstances and create a thorough, documented Re-Entry Plan developed through pre-release meetings with a Child Family Team.

The YOBG block grant pays for the services of 80% of a Full-Time Equivalent Deputy Probation Officer (divided between two officers) and 25% of a supervising Senior Deputy Probation Officer. The grant also covers EBP services offered, as well as the license fee for PACT. Funding is also used to train officers in the use of EBP in order to achieve fidelity in implementation. All YOISP services fall into the strategic plan of strengthening EBP and Promising Practices throughout Lake County.

Summer Program – Probation

LCPD continued its annual Exploring Horizons Summer Program with nineteen juveniles in 2025. The program is filled with sports activities and exposure to choices after high school. Youth were also able to receive training in employment readiness skills from Redwood Credit Union and local barbers and tattoo artists. The program included an archery activity with 4-H and trips to Top Golf, Epic Center, CalFire and Mendocino College. LCPD uses this program to expose the youth in Lake County to activities and potential careers in and outside the county. The program continues to generate positive feedback and will continue in 2026.

Wraparound – Probation, CWS, RCS

The mission of Wraparound is to keep children at home with those who love them and know them the best by linking families with community support. Wraparound was implemented in Lake County on October 1st, 2010, and has been one of the most successful programs of the Juvenile Division.

The LCPD and Child Welfare Services contract with RCS for this program. For probation referred youth and families, this program can last from 6 months up to 18 months and assist the family with a variety of issues including homelessness, family conflict, and family therapy. The family creates a family team and has the assistance of a Care Coordinator who leads the team, a Skills Coach who provides one-on-one assistance to the youth, and a Parent Partner that works one-on-one with the parents.

Tehama ARMOR Program – Tehama County

An alternative option to Juvenile Hall offered by Tehama County is the Changing Assessment, Responsibility, Motivation, Outlook, and Respect Program (ARMOR). The program is a 120/180-day Evidence Based Practices (EBP) proven program designed to improve a juvenile's attitude, responsibility, motivation, outlook, and respect. The juvenile detention staff work with the youth to evaluate and identify the youth's strengths and needs. The program is based on the juvenile earning points for positive behavior and accomplishments. Staff use Cognitive Behavioral Therapy and Moral Recognition Therapy based strategies with the youth to illicit changes in their behaviors.

There are five phases and task assignments a juvenile must complete to graduate from the program. Once it is determined that the youth is committed to the program, they may become involved with any of the following agencies or programs: ATV (Alternatives to Violence), Drug and Alcohol, MRT – Moral Recognition Therapy, Parenting Classes, E-Scholar, Faith Based Support Systems, Bike Program, Community Service, ART – Aggression Replacement Training.

The juvenile must also successfully transition home. The length of the program depends on the juvenile and how long it takes them to navigate through the phases and tasks. Lake County's first youth to complete the program provided positive feedback of ARMOR and optimism for the future. Additionally, the Tehama County staff reported a significant change in the minor's attitudes and behaviors.

Tri-County Camp Program – Yuba and Sutter County Probation Department – YOBG

At the end of 2017, the LCPD contracted with the Yuba and Sutter Probation Departments to have juveniles attend the Maxine Singer Youth Guidance Center, "Camp Singer," as an alternative to out of home placement and extended Juvenile Hall stays. Camp Singer is a 365-day court commitment program, for youth ages 14 and older, wherein the last phase is spent on a family furlough. Youth can graduate from the program up to six (6) months earlier if their behavior and individual progress warrant an early release. The primary objectives of Camp Singer are to focus on community protection and redirection of maladaptive behavior. Camp Singer focuses on providing a highly structured and disciplined environment which will help curb the youth's delinquent behavior.

The Harbor on Main – Youth Resource Center – RCS

The primary goal of the Harbor is to address community needs by: Centralizing resources specific to transition age youth. The Harbor provides a learning environment to maximize youth potential through coordinated activities that empower and support youth to become independent and successful adults. Resources provided by the Harbor include Medi-Cal, CalFresh, Housing, Health, and Dental application assistance. The Harbor also provides: Career Planning, Employment Resources, Life Skills, Mentoring, Financial Literacy, Peer Support, Counseling, Substance Use/Misuse Support, Relationship Workshops, Anger Management, Clothing Closet, Hygiene Closet, GED Preparation, Motivational Movies, and Parenting Classes.

Motivational Interviewing

Motivational Interviewing (MI) is a collaborative, goal-oriented style of communication characterized by compassion and designed to strengthen personal commitment to making change by exploring the person's own reasons for change. MI creates affirming and transformative service experiences by providing a framework for workers and clinicians to reach, engage, and empower families. It replaces the reactive or punitive interactions that have characterized child welfare for too long and is backed by a strong body of evidence. This evidence-based practice has been designated as one of the 10 approved practices related to the Family First Prevention Services Act. All deputy probation officers are trained in this communication style and use it in all interactions with use in an effort to elicit change response.

Courage to Change

The Courage to Change Interactive Journaling® System is an evidence-based supervision/case management model developed in collaboration with several United States Probation Offices. Using this cognitive-behavioral Interactive Journaling® System and interaction with their support team, participants address their individual problem areas based on a criminogenic risk and needs assessment. Implementation is flexible and can be customized based on risk, responsiveness and programming needs. By personalizing the information presented in the Journals to their own circumstances, participants will develop a record of their commitments and progress throughout probation and a roadmap to success in their efforts to make positive behavior change. All deputy probation officers are trained in facilitating this journaling system, and the choice of which journals to use with the youth is based on the risk assessment completed and in coordination with the youth's case plan goals.

Safer

SAFER Program, in Sonoma County, provides psychotherapeutic services to (typically) court-ordered individuals who have perpetrated sexual abuse within their communities and require extensive, long-term, out-patient "sex offender treatment". The SAFER Program offers supportive

therapy groups, individual psychotherapy, family therapy services, sexual arousal assessments utilizing penile plethysmography (PPG) and arousal reconditioning, and cognitive-behavioral techniques. SAFER also provides voluntary ongoing aftercare services for clients (pro bono) who have completed all aspects of their formal "core treatment" requirements. LCPD contracts with SAFER to allow for outpatient treatment of youth sex offenders so the youth can stay in their community and receive the necessary treatment.

Court Solutions Online

LCPD contracts with Court Solutions Online to provide programs that are best practices, evidence based, and research informed. With over 80 hours of comprehensive classes developed, the programs include in-depth information, expansive content, detailed quizzes, on topics chosen by the youth, family and deputy probation officer. Youth are required to participate and must stay engaged in the program to successfully receive a certificate of completion.

Ace Overcomers

Deputy Probation Officers will facilitate a 12-week Building Healthy Life Skills class to teach youth to improve personal and family relationships, handle feelings, stress and anger, and overcome trauma, abuse and neglect. These are all things that children who live outside of the home cope with, and we hope to teach them better coping mechanisms. Additionally, this will provide youth caregivers with assistance in working with the youth.

Coastal Valley Academy – San Luis Obispo County Probation Department

LCPD contracts with San Luis Obispo County Probation Department for youths to attend the Coastal Valley Academy. This program provides structured treatment for wards who have been removed from the homes of their parents/guardians. The program serves males and females ages 14 to 18 with evidence-based treatment, intensive case management, and vocational and educational services. The program also includes family counseling, substance abuse curriculums, CFT's, positive behavior interventions, special education, journaling, independent living programs, off-site community activities, and community work-service programs.

Pine Grove Youth Conservation Camp

Pine Grove Youth Conservation Camp (PGYCC) provides education and trauma-informed treatment for youthful offenders up to the age of 25. Participants typically have the most serious criminal backgrounds and most intense treatment needs.

The Integrated Behavior Treatment Model constitutes the framework for Pine Grove's programs. It is designed to reduce institutional violence and future criminal behavior by teaching anti-criminal attitudes and providing youth with personal skills to better manage their environments. PGYCC staff work as a team to assess the unique needs of each youth and develop a treatment program to address those needs. They collaborate with the youth on a case plan that utilizes their personal strengths to maximize treatment and reduce risk of re-offending.

PGYCC provides academic and vocational education and treatment programs that address violent, criminogenic, and sex offender behavior. Additionally, programs treat substance abuse and mental health needs while maintaining a safe and secure environment conducive to learning.

Youth participants at PGYCC must have their high school diploma, GED, or be able to complete their education while at camp.

Boys' Council/Girls' Circle/Tobacco and Vaping Education – Probation

LCPD currently uses the Boys Council and Girls Circle curriculums at three of the local schools. The Boys Council and Girls Circle programs provide opportunities for juveniles to learn topics such as personal boundaries, general respect, and how to lift people up instead of tearing them down. Schools work with Probation school resource officers to select students who will most benefit from Boys Council and Girls Circle. Probation school resource officers also go to 5th grade classrooms in the different schools to provide tobacco and vaping education. This education focuses on the dangers of using tobacco and vaping products and how to maintain healthy living.

Programs with local Tribes

Probation partners with multiple local Native tribes at their after-school programs. This collaboration allows both the Tribes and Probation to strengthen partnerships and positively impact the tribal youth. By sharing resources, these youth enjoy educational opportunities, pro-social activities that are culturally influenced, and preventative resources to address needs and challenges prior to youth entering the justice system.

Describe what approach will be used to facilitate collaboration amongst the organizations listed above and support the integration of services.

The two types of collaboration that are utilized among agencies that provide services to at-risk juveniles, juvenile offenders, and their families, are team collaboration and community collaboration. Our approach to facilitate collaboration among organizations, with the goal of integrating services, is to build community collaboration that evolves into team collaboration.

An example of team collaboration that would be beneficial for agencies in Lake County to duplicate would be the team collaboration between the Lake County Probation Department and Redwood Community Services (RCS). Both agencies are expected to fulfill tasks within expected timeframes to ensure programs, like Wraparound, operate uniformly. The goal of the team collaboration between Lake County Probation Department and RCS is to provide participants and their families with needed services. While there is explicit leadership among these two agencies, the line staff cooperate on an equal footing and receive equal recognition for their efforts. Clearly defined roles and objectives make this team collaboration very successful and worth implementing in future integrated services in Lake County.

Similarly, the Lake County Probation Department and Behavioral Health collaborate as a team. Currently, a Children's Team from Behavioral Health contacts the Juvenile Probation

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Supervisor as needed to discuss youth in probation that are also receiving mental health services. Continuum of Care Reform (CCR) has been implemented. Child and Family Teams (CFT) occur with at-risk and placement youth and Behavioral Health attends when they can be a benefit to the team.

Community collaboration exists in Lake County between a few of the agencies listed. Recently collaboration has increased between the agencies regarding the sharing of information which has improved the overall understanding of the success of current programs and services. In efforts to increase community collaboration among agencies, focus is being placed on making information easier to access.

One area the Lake County Probation Department has been successful at sharing information is through distributing a quarterly newsletter to update community stakeholders on different programs and activities focused on probation youth in Lake County. The newsletters are an effective way to share information and educate stakeholders of the activities they are supporting.

B. Identifying and Prioritizing Focus Areas

Identify and prioritize the neighborhoods, schools, and other areas of the county that face the most significant public safety risk from juvenile crime.

The identification and prioritization of the top areas in Lake County that face significant public safety risk from juvenile crime (e.g. gang activity, daylight burglary, late-night robbery, vandalism, truancy, controlled substances sales, firearm-related violence, and juvenile substance abuse and alcohol use) are Kelseyville, Lakeport, and Clearlake. In the past three years the majority of juveniles on probation and entering into probation live in Clearlake, California.

1. Areas

Lake County is comprised of rural communities, only a small portion of crime is attributed to the juvenile population. The juvenile probation population in general is small, and this can be seen when comparing the percentage of juveniles on probation from each area to the percentage of total population of that area, the percentages are usually proportionate, indicating a correlation between the size of the population and the size of the juvenile probation population.

The juvenile probation population in each area makes up less than 1% of the total population for each area. Focus areas in Lake County where juvenile crime is the most prevalent are:

a. Clearlake

Clearlake is the largest populated area in Lake County. During the 2023/24 fiscal year 36% of supervised youth and 45% of new crimes committed by minors lived in this area. During the 2024/2025 fiscal year both supervised youth and crimes committed by youth were 44% in Clearlake. Many resources are allocated to this section of Lake County due to the population size

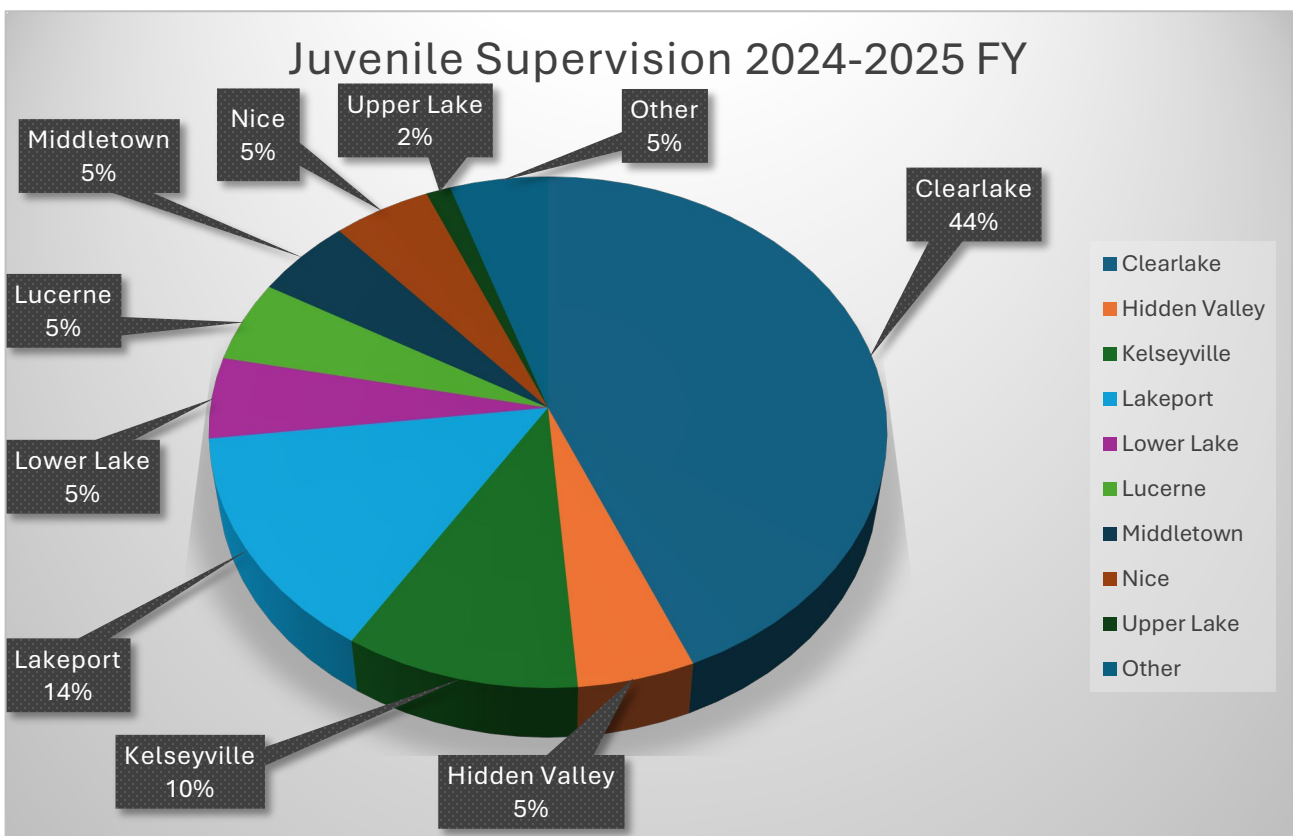
and need. Clearlake is a constant focus area for the Juvenile Justice Council, working continuously to find resources to accommodate the needs of the minors and families that reside there.

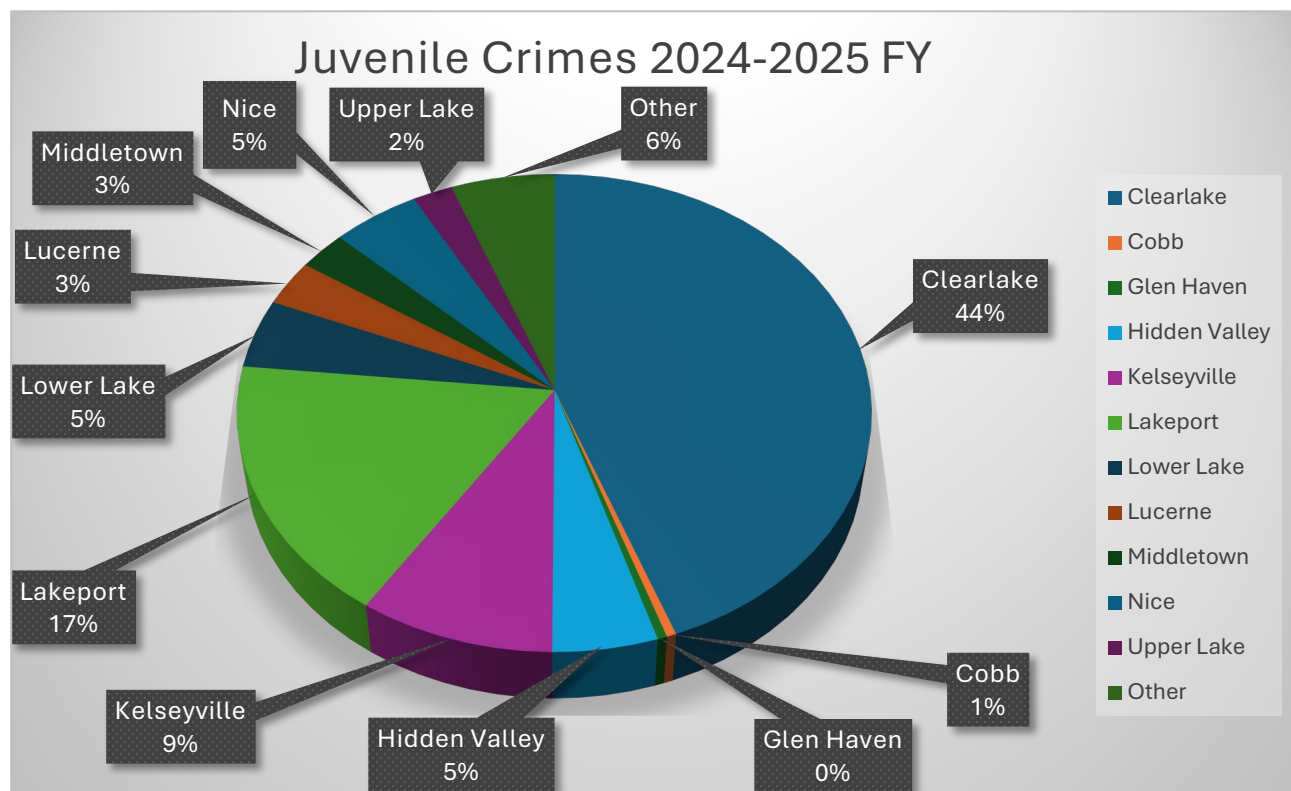
b. Kelseyville

During the 2023/2024 fiscal year data showed minors on supervision at 25% and crimes committed by minors at approximately 9% in Kelseyville. In 2024/25 crimes committed by minors remained at 9% while minors under supervision decreased to 10% of the probation population.

c. Lakeport

Lakeport's juvenile crime rate in 2023/2024 was 15% of the county's total and of the county's supervised youth living in this area was 5%. The youth crime rate in 2024/2025 increased slightly to 17%, and the supervision percentage rose to 14%.





2. Schools

Alternative schools in Lake County with the large numbers of probation youth include: Blue Heron, Carle' Continuation High School, Highlands Academy, Natural High School, and Lloyd P. Hance Community School. While alternative schools in Lake County collectively hold the majority of juveniles on probation, the single school with the most juveniles on probation is Lower Lake High School (LLHS). Here are brief descriptions of the focus schools that have been prioritized:

a. Lower Lake High School (LLHS)

Lower Lake High School serves the largest population of juveniles in the county. LLHS educates 8th through 12th grade; students who live in Lower Lake, Clearlake Oaks, Clearlake, parts of Hidden Valley and Seigler Canyon. Clearlake houses the largest population of juveniles on probation and youths that are at risk. Due to the size of the school and the fact that many areas in proximity of the school have high crime rates, this school is the greatest focus for attention, resources, and programs that are being offered.

b. Blue Heron High School

Blue Heron is an opportunity school in the Konocti Unified School District for students in grades 9th through 12th. Students that attend Blue Heron cannot receive a diploma but can use it as a stepping stone back into high school or adult school.

c. Carle' Continuation High School

Founded in 1978, Carle' Continuation High School educates students who are between the ages of 16 – 18 years of age and predominantly in grades 10th through 12th. The mission of Carle' High School is to provide an alternative educational setting that allows students to take charge of their own education, establish a post-high school plan, and become contributing members of society.

d. Highlands Academy

Highlands Academy is a community day school in the Konocti Unified School District for students 2nd grade through 8th grade. A significant number of students at Highlands Academy have higher needs and are designated learning disabled, which is much higher than the median across all reported elementary schools in California (10%).

e. Lloyd P. Hance Community School

Lake County Office of Education (LCOE) alternative learning environment for middle and high school students, grades 7th through 12th, who are experiencing difficulties in a traditional school setting or who are exhibiting negative behavior patterns in school or in the community. The program serves students who have been expelled from school, identified as habitually truant by a Student Attendance Review Board, placed on probation by the court, or otherwise referred by a school district, probation, or social service agency. The emphasis of the program is to reestablish the educational direction of students and to transition them to a regular school setting or other learning environment that meets their needs. Counseling and other support services are provided by public and community agencies. Independent Study is another option available to students who have specific educational needs, work interests, personal issues and/or family obligations that preclude success in a daily classroom setting.

3. Rancherias

Establishing better relationships with Lake County Tribal leaders is an ongoing priority for the Council. Some Rancherias are currently making substantial progress, like Big Valley, in implementing new programs and services to better accommodate their juvenile population. There continues to be Rancherias that have a higher rate of juvenile crime than others and reaching out to these Rancherias to form a better relationship through sharing resources and services could prove to be beneficial for their juvenile populations. This relationship building is a focal point of Resilient Lake County, and all partnering agencies are attending trainings and receiving technical assistance in strengthening Tribal relationships.

4. School Resource Officer

Currently the Lake County Probation Department contracts with Kelseyville Unified School District, Lakeport Unified School District and Upper Lake Unified School District to provide one School Resource Officer to each. The duties of these officers include, but are not limited to, supervision, campus safety and security, tobacco education, and community outreach. The primary objective of the School Resource Officer is to maintain safety and security on campus while establishing a positive relationship between students and law enforcement. The positive outcomes of the officers are seen through a reduction in juvenile crime and acting out. The presence of the officers on campus is enough to make the students behave more than they would have in the absence of the officers. Additionally, it provides an opportunity for students to have positive interactions with a law enforcement officer that would not normally be presented in the community.

C. Juvenile Justice Action Strategy

Describe your county's juvenile justice action strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.

The shared vision for the funds derived from the JJCPA will focus on engaging, sharing data, assessing, problem solving, implementing, and executing:

1. Engage & Sharing Data

An important strategy of the Comprehensive Multi Agency Juvenile Justice Plan (CMJJP) is to involve and engage as many agencies as possible in order to increase the accountability and flexibility of the plan. Increasing the number of participating agencies will provide more opportunities to collaborate to solve current issues that face the at-risk and juvenile offender populations in Lake County. The Lake County Probation Department and Child Welfare Services hold periodic stakeholder meetings to engage and provide information to stakeholders. Additionally, the Lake County Probation Department website provides relevant information about the Juvenile Division, and the Department posts multiple times each week on social media to provide information and engage the public and stakeholders.

2. Assess

The CMJJP will be a living document that will need to evolve as the juvenile population of Lake County evolves. As new generations emerge, the CMJJP will need to continually assess and evaluate the needs of the youth population in order to ensure programs are continuing to meet their goals, if the programs need to be adjusted, or if new goals need to be created. Assessing programs will be an ongoing process where data will constantly be collected and analyzed. All assessment

results and statistics should be filtered out to agencies involved to ensure everyone is receiving the same information needed to move forward.

3. Problem Solve

Once information on the assessed topic has been circulated among the agencies, a team will be created to attempt to come up with services to solve the issue. Problem solving should include how to strengthen or implement a new resource that might be effective at preventing future juvenile crimes, strengthening programs/activities, and reducing recidivism rates in the youth population. Problem solving is a very important step that should include all agencies interested in playing an active role in implementing the solution(s).

4. Implement

Once a solution has been developed through multiple-agency problem solving, the next step is selecting the work group to implement it. The agencies that created the solution should lead the implementation; this could include hiring an outside agency. It is important to evaluate and document the steps taken from obtaining a solution to the implementation in order to gauge the process. Once implemented, further evaluations will be conducted in order to find out how effective the solution was at servicing the target population and if changes should be considered.

5. Execution of Strategy

Once successfully implemented for one year, data from service will be scrutinized to see if it meets county qualifications to be regionally introduced. Steps will be taken to determine if the service has merit to become a Promising Practice and eventually an EBP.

D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year:

Probation is exploring new programs to offer by partnering with Lake County Child Welfare Services, Lake County Office of Education, and other community partners and stakeholders. Many of our collaborative processes take place both in person and via Teams.

Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))

A. Information Sharing and Data

Describe your information systems and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

Information, within the department, interdepartmental and outside of the County of Lake is shared in a myriad of ways. Here are the most common forms of information sharing systems currently used and what kind of data is shared through them:

1. Software (Enterprise Supervision, Noble, CWS/CMS, Time Study Buddy, Cognisen)

In November of 2015, the Lake County Probation Department began managing their juvenile caseloads on Enterprise Supervision (formally Tyler Supervision). Enterprise Supervision is a criminal justice software for sheriff, probation, pre-trial and parole departments that combines the industries' most sophisticated technological advancements. All juvenile records and information gathered by the department are loaded onto this software. Enterprise Supervision can be accessed via the internet along with all of the data gathered on it. The Lake County Probation Department uses Enterprise Supervision the most, Behavioral Health accesses it for inputting data, and information from this software can be shared with other departments via printouts, converting to excel spreadsheets, or word documents. Reports are also run and provided to the Department of Justice and Department of Social Services for various requirements.

In 2021 Lake County Probation Department contracted with Noble for our assessment management. Noble provides a tool for administering research-validated assessment instruments over the Internet and provides an assessment model based on best practices. The system collects and analyzes measurement data using hand-picked assessment instruments and generates outcome reports to assess change. Data from Noble is used to identify top criminogenic needs, which then is used to place a juvenile in a program that focuses on improvements in those areas. Scores are also used to compare if the well-being of a juvenile has changed during the duration of a program.

Placement information is shared with Child Welfare Services (CWS) through their software called CWS/CMS. When a juvenile probationer enters placement, their information is inputted into the system and can be accessed by anyone qualified. Information on the system can contain: Education, health, familial, referrals, placement history and a current status, and ICWA information. CWS/CMS is also used for statistical purposes for reports required monthly and quarterly. LCPD is working with the CWS-CARES implementation team to ensure the department is ready to transition to using the new CWS-CARES system once it is released in October of 2026.

Time Study Buddy™ is a web-based time study “service.” The hardware and software are maintained and hosted by the Vendor. The Department of Social Services (DSS), CWS and probation all track employee hours in Time Study Buddy via the Internet and a supported Internet browser. Time captured for officers and line-staff on Time Study Buddy can be used for many different reasons; one of the most important reasons is to track hours for grant funding purposes.

LCPD has also contracted with Cognisen which provides Field Assist, an artificial intelligence software program that aids juvenile probation officers in field work. Additionally, LCPD uses Cognisen's DocAssist, an artificial intelligence driven documentation tool. The department uses this tool in completing court ordered reports. This tool assists officers in completing quality reports efficiently, while saving time and maintaining consistency.

2. Electronic (E-mail, Shared Drive)

The Lake County Probation Department contracts with Redwood Community Services (RCS) to run the Wraparound Program. Information shared about juveniles attending these programs is provided on excel spreadsheets and is sent by e-mail. The data obtained on these spreadsheets allows the Juvenile Division to keep track of how long a youth has been in a program, when RCS anticipates their graduation date, and also who, from RCS, is working with the juvenile and their family. E-mail is also the preferred method of sharing data for Title IV-E claim reports between the Department of Social Services and Probation.

A shared drive was set up to be accessible to the Lake County Probation Department, Child Welfare Services, and Behavioral Health to assist with the implementation of the Continuous Care Reform (CCR). The shared drive has provided the departments with the ability to collaborate on creating a cohesive message to deliver to CCR Stakeholders concerning the current juvenile practices in the foster care system. The shared drive has also allowed many departments to concurrently work on stakeholder presentations at the same time only been used for CCR; however, other applications for its use may be explored in the future.

3. Probation Website and Stakeholder Handout

The largest system for public information can be found on our website: <https://www.lakecountycalifornia.gov/348/Probation>.

Information shared on the website can be accessed by other departments, agencies, probationers, and anyone with internet access. Information that is shared on the website contains court processes, Juvenile Hall information, probation officer names and positions, Quarterly Newsletters, information on placement and extended foster care, and more.

Probation also has a Facebook page where information on programs, events and services are often shared.

B. Juvenile Justice Coordinating Councils:

Does your county have a fully constituted Juvenile Justice Coordinating Council (JJCC) as prescribed by Welfare & Institutions Code Section 749.22?

☒ Yes ☐ No

If no, please explain what vacancies exist on your JJCC, when those vacancies began, and your plan for filling them:

C. Funded Programs, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

JJCPA Funded Program, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, strategy, and system enhancement you plan to fund next year.

Program Name: Probation Services in Support of Youth

Evidence Upon Which It Is Based: N/A

Description:

The majority of JJCPA funds and some YOBG funds have been utilized in salaries and benefits, which have been used to promote job security and decrease turnover rate.

A portion of funds has been used specifically for salaries and benefits for probation staff who provide fiscal, administrative and other services. Some of the areas these funds were applied was in (a) monitoring expenditures and creating auditable records (Fiscal Officer); (b) preparing applications and reports (analyst); (c) collecting and inputting data documenting YOISP activities (e.g., hours and types of services delivered, numbers and demographics of youth served, days in YOISP, PACT results, outcomes, etc.); (d) providing data entry and database management and maintaining other YOISP records and communication (analyst) and (e) other administrative activities, as applicable. There is also a portion of funds designated to officers to help decrease their caseloads. Manageable caseloads allow officers more time to build better rapport with each youth.

The Lake County Probation Department has done well at providing multiple services and support to at-risk and juvenile offender populations. Funds from the JJCPA-YOGB grants have assisted the Lake County Probation Department in strengthening the implementation of their Evidence-Based Practices (EBP). Funds have been used for training and helping officers to stay current on established programs and future programs that will be utilized. Training is an effective way to continue to improve and produce targeted results annually.

Part III. Youthful Offender Block Grant (YOGB) – (Welfare & Institutions Code Section 1961(a).

A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this Plan relates to or supports that strategy.

1. Strategies for Non-707(b) Offenders

Our strategy for use of YOBG funds for non-707(b) offenders is to continue to focus on improving the results of Evidence-Based Practices (EBP) and Promising Practices through staff implementation, accomplished through the following steps:

- a. Identify target populations in Probation that have increased recidivism rates.
- b. Identify what programs or services are currently in place to meet the needs of this population.
- c. If services are being delivered to this population, then a more thorough examination of their application will be reviewed.
- d. If the population is not being targeted for services, then a review of which services and programs in existence could be applied to assist this population in reducing their recidivism rates.

If there are no programs or services in existence that would benefit this population, then research will be conducted through Results First Clearinghouse to identify an EBP that would effectively target this population and help reduce their recidivism.

B. Regional Agreements

Describe any regional agreements or arrangements to be supported with YOBG funds.

Lake County Probation Department has regional agreements with Mendocino, Butte, and Tehama County Probation Departments to facilitate detention of our realigned youth. LCPD anticipates these agreements will ensure services will be available for our female and sex offender minors through programs and both Tri-County Camp and Coastal Valley Academy.

It has been noted that in the past year gang activity has increased in areas of the county. Because of this increased activity, the department has joined the county's gang task force. A juvenile deputy probation officer has been added to the team to help decrease gang activity and crimes throughout the region.

As part of the Lake County Children's Council and a subcommittee called Resilient Lake County, Lake County Probation partners with community agencies including cultural groups and tribal entities to ensure prevention strategies and services that meet cultural needs.

Additionally, LCPD sits on the County's Housing Navigators Team with tribal partners and the Continuum of Care.

In these groups, all parties have equal say in the decisions made related to all Lake County children and families. Additionally, our tribal partners invite all agencies in Lake County, including LCPD, to participate in tribal events. Probation attends these events by having booths with games and handouts, information about services available, and by participating in the event activities.

C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

YOBG Funded Program, Placement, Service, Strategy and/or System Enhancement

Program Name:

- 1. Youthful Offender Intensive Supervision Program (YOISP)**
- 2. Tri-County Camp**
- 3. Electronic Monitoring**
- 4. Secure Youth Treatment Facility**
- 5. Safer**
- 6. Coastal Valley Academy**
- 7. Pine Grove Youth Conservation Camp**
- 8. Tehama ARMOR Program**

Nature of Coordination with JJCPA: None

Description:

1. Youthful Offender Intensive Supervision Program (YOISP)

The ongoing Youthful Offender Intensive Supervision Program (YOISP) offers each youth an individualized program of supervision and rehabilitation, based on an objective assessment of criminogenic needs. This component serves youth who are (a) at enhanced risk to re-offend; (b) have committed serious and/or repeat offenses; (c) have had extensive juvenile hall detention time and/or (d) could be subject to more restrictive placement. Youthful offenders placed on this supervision level are selected based on the results of the PACT, the evidence-based risk assessment tool used by the Lake County Probation Department. The PACT is assessed at intake and every six months thereafter while juveniles participate in the YOISP, in order to assess and re-assess each youthful offender's criminogenic needs. Additionally, a case plan is created for the youth and their families and evolves throughout Probation's involvement until the case plan goals are completed. The accomplishments from the allocation of these funds have resulted in minors graduating from high school; having stopped using drugs and having benefited from more stable living environments. Some of the funds pay partially and fully for (a) Salary and benefits for FTE DPO and FTE of a Supervising Senior Deputy Probation Officer; (b) annual licensing fee for the PACT assessment tool and (c) professional services of consultants and trainers to assure that evidence-based models are implemented with fidelity and to provide data collection, monitoring and reporting, as needed.

2. Tri-County Camp Program – Yuba and Sutter County Probation Department

At the end of 2017, the LCPD contracted with the Yuba and Sutter Probation Departments to have juveniles attend the Maxine Singer Youth Guidance Center, "Camp Singer," as an alternative to out of home placement and extended Juvenile Hall stays. Camp Singer is a 365 day court commitment program, for youth ages 14 and older, wherein the last phase is spent on a family furlough. Youth have the ability to graduate from the program up to six (6) months earlier if their behavior and individual progress warrants an early release. The primary objectives of Camp Singer

are to focus on community protection and redirection of maladaptive behavior. Camp Singer focuses on providing a highly structured and disciplined environment which will help curb the youth's delinquent behavior.

3. Electronic Monitoring

The Lake County Probation Department uses Electronic Monitoring with GPS as an evidence-based graduated sanction and/or detention alternative for youth identified by the PACT as (a) at high risk to re-offend; (b) at moderate risk to re-offend and/or (c) at-risk of placement. Electronic monitoring was also used as an option for youth served by the Wraparound Program and for transition youth. Electronic monitoring is a cost-effective resource to control behavior without detention; protect public safety; maintain youth in the community and prevent future crimes. YOBG funds have been used to purchase and implement the monitors. From the use of the monitors minors have learned to follow their terms and conditions of probation while being allowed to remain at home.

YOBG funds have also replaced and provided monitoring devices for those youth and/or families which could not pay.

4. Secure Youth Treatment Facility (SYTF)

The Lake County Probation Department is in negotiations with Tuolumne County Probation to utilize their juvenile detention facility for SYTF needs. Should this negotiation not come to fruition, LCPD will seek a contract with another county for SYTF services so LCPD is prepared should the need arise to provide a SYTF to serve the needs of juveniles which would have previously been served by DJJ. The Tuolumne County Probation provides education, food, clothing, personal hygiene items, as well as medical, psychiatric, and dental services. Services provided include both SUDS and Behavioral Health as well as classes to learn independent living skills.

5. SAFER

SAFER Program, in Sonoma County, provides psychotherapeutic services to (typically) court-ordered individuals who have perpetrated sexual abuse within their communities and require extensive, long-term, out-patient "sex offender treatment". The SAFER Program offers supportive therapy groups, individual psychotherapy, family therapy services, sexual arousal assessments utilizing penile plethysmography (PPG) and arousal reconditioning, and cognitive-behavioral techniques. SAFER also provides voluntary ongoing aftercare services for clients (pro bono) who have completed all aspects of their formal "core treatment" requirements. LCPD contracts with SAFER to allow for outpatient treatment of youth sex offenders so the youth can stay in their community and receive the necessary treatment.

6. Coastal Valley Academy – San Luis Obispo County Probation Department

LCPD is currently finalizing a contract with San Luis Obispo County Probation Department for youths to attend the Coastal Valley Academy. This program provides structured treatment for wards who have been removed from the homes of their parents/guardians. The program serves

males and females ages 14 to 18 with evidence-based treatment, intensive case management, and vocational and educational services. The program also includes family counseling, substance abuse curriculums, CFT's, positive behavior interventions, special education, journaling, independent living programs, off-site community activities, and community work service programs.

7. Pine Grove Youth Conservation Camp

Pine Grove Youth Conservation Camp (PGYCC) provides education and trauma-informed treatment for youthful offenders up to the age of 25. Participants typically have the most serious criminal backgrounds and most intense treatment needs.

The Integrated Behavior Treatment Model constitutes the framework for Pine Grove's programs. It is designed to reduce institutional violence and future criminal behavior by teaching anti-criminal attitudes and providing youth with personal skills to better manage their environments. PGYCC staff work as a team to assess the unique needs of each youth and develop a treatment program to address those needs. They collaborate with the youth on a case plan that utilizes their personal strengths to maximize treatment and reduce risk of re-offending.

PGYCC provides academic and vocational education and treatment programs that address violent, criminogenic, and sex offender behavior. Additionally, programs treat substance abuse and mental health needs while maintaining a safe and secure environment conducive to learning.

Youth participants at PGYCC must have their high school diploma, GED, or be able to complete their education while at camp.

8. Tehama ARMOR Program – Tehama County

An alternative option to Juvenile Hall offered by Tehama County is the Changing Assessment, Responsibility, Motivation, Outlook, and Respect Program (ARMOR). The program is a 120/180-day Evidence Based Practices (EBP) proven program designed to improve a juvenile's attitude, responsibility, motivation, outlook, and respect. The juvenile detention staff work with the youth to evaluate and identify the youth's strengths and needs. The program is based on the juvenile earning points for positive behavior and accomplishments. Staff use Cognitive Behavioral Therapy and Moral Recognition Therapy based strategies with the youth to illicit changes in their behaviors.

There are five phases and task assignments a juvenile must complete to graduate from the program. Once it is determined that the youth is committed to the program, they may become involved with any of the following agencies or programs: ATV (Alternatives to Violence), Drug and Alcohol, MRT – Moral Recognition Therapy, Parenting Classes, E-Scholar, Faith Based Support Systems, Bike Program, Community Service, ART – Aggression Replacement Training.

The juvenile must also successfully transition home. The length of the program depends on the juvenile and how long it takes them to navigate through the phases and tasks. Lake County's first youth to complete the program provided positive feedback of ARMOR and optimism for the future. Additionally, the Tehama County staff reported a significant change in the minor's attitudes and behaviors.