



Office of Youth and Community Restoration

Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOBG) 2026 Consolidated Annual Plan

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INSTRUCTIONS:

[Government Code Section 30061\(b\)\(4\) and Welfare & Institutions Code Section 1961\(b\)](#) call for consolidation of the annual plans required for JJCPA and YOBG.

Please submit your most up-to-date consolidated plan.

The rest of this document is a standardized template for a consolidated county plan. Please use this template or ensure your submission meets the accessibility standards by reviewing either the Microsoft Word or Adobe PDF checklists published by the U.S. Department of Health and Human Services website here [Accessibility Conformance Checklists | HHS.gov](#). Your submission will be posted to the OYCR website once it is confirmed to meet the accessibility standards.

Once the report is complete, attach the file to an email and send it to: OYCRgrants@chhs.ca.gov.

Contents

Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOBG) 2026 Consolidated Annual Plan	1
INSTRUCTIONS:	1
Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))	3
A. Assessment of Existing Services	3
B. Identifying and Prioritizing Focus Areas	5
C. Juvenile Justice Action Strategy	5
D. Comprehensive Plan Revisions	8
Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))	9
A. Information Sharing and Data	9
B. Juvenile Justice Coordinating Councils:	10
C. Funded Programs, Strategies and/or System Enhancements	11
Part III. Youthful Offender Block Grant (YOBG) – (Welfare & Institutions Code Section 1961(a))	13
A. Strategy for Non-707(b) Offenders	13
B. Regional Agreements	13
C. Funded Programs, Placements, Services, Strategies and/or System Enhancements	15

Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))

A. Assessment of Existing Services

Include here an assessment of existing law enforcement, probation, education, mental health, health, social services, drug and alcohol, and youth services resources that specifically target at-risk juveniles, juvenile offenders, and their families.

Describe what approach will be used to facilitate collaboration amongst the organizations listed above and support the integration of services.

Youth Pathways for Positive Progress Framework

The County of Santa Clara Probation Department's **Youth Pathways for Positive Progress ("YP3") Framework** is of a continuum of five key program strategies: including Community Safety & Wellbeing, Prevention, Intervention, and Harm Reduction. This framework, consistent with a public health prevention model, considers violence prevention services in the general community (Community Safety & Well-being Tier) and those involved in the juvenile justice system (Prevention through Harm Reduction). More information on the YP3 Framework is included in the next section (Section I.B. Juvenile Justice Action Strategy).

Through these strategies, the Probation Department, and its community and justice partners, can provide effective supervision services while creating pathways for youth to meet their principal service needs. The tables below show the specific services embedded throughout the tiered strategies. Services for probation youth are delivered through the prevention, intervention, and reduction tier with dosage and duration increasing based on need.

Probation Services	• Community supervision • Specialized support • Case coordination with child welfare system partners for dually involved youth • School/educational-based support • Family-focused services • Investigation, supervision, and case management • Reentry support services • Court services • Multi-youth and family-based residential care services
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<u>Principal Service Needs</u>	<u>Services and supports</u>
Self-Management Skills and Prosocial Attitudes	• Behavioral health services • Substance use treatment • Mentoring support • community service learning • domestic and family violence intervention • Victim Awareness classes
Family Supports	• Behavioral health services • Wraparound support • Mentoring support • Parent Classes
Substance Use Treatment	• Substance use interventions and treatment
Enhancing work/study skills	• Educational legal advocacy and representation • college liaisons • high school and college courses for secure settings • Tutoring • school enrollment & re-enrollment supports • Special education cases consultation; • Tutoring
Positive Leisure/Recreation activities	• Prosocial activities • Creative writing

System Collaboration

There are two commissions, the Juvenile Justice Commission and Juvenile Justice Coordinating Council, that help bring internal and external oversight and guide the department in efforts to reduce racial and ethnic disparities and improve outcomes for youth overall. These oversight groups lend themselves to a collaborative atmosphere that allows for positive change in system policy, procedures, and practice. Their scopes of work are outlined below.

The Juvenile Justice Commission (JJC or Commission) was established through the provision of Sections 225 to 231 of the California State Welfare and Institution Code. The JJC of Santa Clara County is a state-mandated, court-appointed authority. The broad purpose of the Commission is to inquire into the administration of the juvenile court law in the County. The Commission is dedicated to the promotion of an effective juvenile justice system operated in an environment of credibility, dignity, fairness, and respect for the youth of Santa Clara County. The Commission's responsibilities include: inspecting juvenile facilities, including shelters, detention facilities, and group homes used for placement of any minor in Santa Clara County; conducting public or closed hearing on matters relating to juvenile law in the Court; and advocating for needed services for youth in the justice system. The membership of the Commission is composed of a juvenile justice court judge and community representatives. The Commission meets monthly with representatives from justice system stakeholders and receives regular updates regarding various programs and services available to youth within the system.

The Juvenile Justice Coordinating Council (JJCC) is committed to identifying resources and strategies to support the County in providing an effective continuum of responses to support the treatment and rehabilitation of juvenile justice-involved youth. The JJCC provides a forum and structure for the County's juvenile justice system partners to examine relevant data and practices and work together in the best interest of juvenile justice-involved youth. In addition, the JJCC is committed to upholding racial equity and combatting racism in all its forms throughout the youth justice system, and it will seek to address the disproportionate representation of communities of color in the juvenile justice system.

B. Identifying and Prioritizing Focus Areas

Identify and prioritize the neighborhoods, schools, and other areas of the county that face the most significant public safety risk from juvenile crime.

In November 2025, the Juvenile Justice Coordinating Council (JJCC) received a report from the Probation Department examining disproportionality in the top 5 census tracts of residence for youth who have been arrested/cited (arrests) from 2021-2024, with a breakdown on population demographics, and offense category.

By assessing the data at the census tract level, the Probation Department can better identify the neighborhoods where youth (who are engaged with the juvenile justice system) reside, as well as identifying the disparities in those census tracts compared to data from the County as a whole.

Geographical Trends

2024 Top 5 ZIP Codes Arrests & Citations (duplicated youth):

1. Gilroy, 95020 (n=127)
2. San Jose, 95122 (n=104)
3. San Jose, 95116 (n=104)
4. San Jose, 95127 (n=103)
5. San Jose, 95111 (n=99)

2021-2024 Top 5 Census Tracts for Youth Arrest & Citations (duplicated youth)

Arrest data is captured using the address of the youth at the time of arrest and identifying the census tract where the youth reside. The ZIP code is provided to reference geographic location of census tract and general neighborhoods.

1. 95020 – East Gilroy (n=86)
2. 95112 – San Jose Northside (n=65)
3. 95128 – San Jose West San Carlos/Burbank (n=63)
4. 95122 – San Jose East Valley (n=63)
5. 95118 – San Jose Almaden Valley (n=62)

[Link to full Census Track Report](#)

C. Juvenile Justice Action Strategy

Describe your county's juvenile justice strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.

The Probation Department updated its violence reduction strategy using the Youth Pathways for Positive Progress (YP3) framework, incorporating its provision of services to include upstream prevention and well-being services in the general community. These additional services are in alignment with the Department's Vision of "transforming the lives of our community members involved in the justice system and creating a safe, healthy, and equitable, community." This framework was developed in 2024 to connect the Department's values and service delivery strategy.



The Community Safety & Well-being tier is the broadest tier that touches most people but is not necessarily focused only on probation clients. Instead, it focuses on increasing services and support in schools and neighborhoods that have been traditionally under-resourced. The goal of this broad reaching tier is to end the impacts of years of systemic racism by helping communities lift themselves out of poverty through leadership and economic development.

The Prevention tier encompasses youthful offenders with the lowest severity of crime, such as misdemeanor or low-level property crimes, and can be the youngest offenders served by probation. The approach is to intervene early but with the lightest touch to prevent deeper penetration into the system. Educational services are also integrated to ensure that lack of access to appropriate educational services are not a contributing driver of crime.

The Intervention tier includes youth who are official wards of the court but may only reside in a custodial or rehabilitation setting for a short period of time. Like youth served in the Prevention tier, youth in the Intervention tier have also primarily committed felony offenses, such as drug or property crimes, but may have some serious or violent offenses, as well. The goal is to identify and address principal services needs to reduce recidivism and increase success in the community.

The Reduction tier (Harm Reduction) consists of youth committed to the William F. James Ranch (James Ranch) and the Secure Youth Treatment Facility programs (Juvenile Hall and James Ranch), who can have a custodial time from six months to several years. These are youth who have committed serious or violent felony offenses and generally have many principal service needs. The goal of this tier is to ensure a reduction (and ultimately elimination) of harm upon reentry to the community. Many of the services available in the lower level tiers are available in the reduction tier, but the dosage and duration may be increased based on need.

Attachments A1 included at the end of this report provide a comprehensive list of YP3 program and services by intervention tier.

D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year:

The County is facing an extraordinary financial challenge due to federal action, creating a gap of almost \$1 billion in annual funding. This magnitude of funding loss puts all County services at risk, including healthcare, behavioral health, and public safety services. To meet this challenge, the County is taking a proactive, multi-pronged approach by:

- Making sizable budget reductions while protecting core safety net services
- Seeking support from the State to reduce the impact on our public healthcare system
- Pursuing local revenue solutions

In alignment with the budget strategy, County Departments, including the Probation Department, have had to make significant budget reductions in the last couple of fiscal years. To that end, the Santa Clara County JJCPA-YOBG Annual Plan prioritizes mandated services and core mission to the community, while leveraging other funding sources for upstream prevention sources that serve at-risk youth that may not be involved with the justice system. JJCPA will continue to fund a few upstream prevention services, however, the Department is working with County administration to fund dedicated staff and most upstream prevention services with other funds.

For more information on the County's Response to Federal Budget Cuts, see link below:

[County of Santa Clara Response to Federal Budget Cuts](#)

If your Plan has not been updated this year, explain why no changes to your plan are necessary:

Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))

A. Information Sharing and Data

Describe your information systems and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

Data Dashboard & Juvenile Justice Annual Report

The Probation Department's Research and Development (RaD) Unit addresses the research, qualitative and quantitative data needs of the department and provides the internal and external framework and analysis that enables data driven decision-making. The RaD Unit employs the following methods to facilitate the sharing of data across agencies and with the public.

The Santa Clara County Juvenile [annual reports](#) provide insight into the juvenile justice process and reflects the state of the local juvenile justice system. Data elements of the annual report include, arrests/citations, offense categories, geographic trends, custody population, Electronic Monitoring Program (EMP), Community Release Program (CRP), Secure Youth Treatment Facility (SYTF), and Juvenile Assessment Intervention System (JAIS) risk assessment results.

In addition to the data presented in the data book, the Probation Department continues scaling development of dynamic data dashboards built to visualize and organize data with an aim toward making real time data more accessible to the public. [Reports and dashboards](#) each offer key benefits. The Probation Department's annual reports are broader and feature historic data; they represent a snapshot of specific service initiatives or Probation's service populations. Meanwhile, the have indicators such as average daily population at Juvenile Hall or surges in particular juvenile offenses that are updated in real time. Dashboards and annual reports, both useful tools, complement each other—we wouldn't look in the rear-view mirror, exclusively, while driving, yet we do need to check it periodically.

JJCPA-YOBG/YP3 Framework Evaluation

On an annual basis, the RaD unit publishes an evaluation report focusing on the initiatives and strategies funded by JJCPA and YOBG in Santa Clara County. By analyzing various intervention levels, this report seeks to provide a detailed understanding of the JJCPA-YOBG funded programs' roles in mitigating juvenile justice involvement. The report will includes an overview of the population served and will discuss the risk levels and principal services for youth served through YP3 intervention

levels: Prevention and Intervention. The study includes examines the severity of recidivated offenses one year after their probation ended. Recidivated offenses refer to sustained petitions for juveniles and convictions for when they become adults. The initial offense on the referral at the start of youth's probation will be compared with the recidivated offense to determine whether the severity changed and if so, in which direction. See link to prior year reports below:

[JJCPA-YOBG Annual Reports](#)

JJCC Workplans

As mentioned earlier in this report, the Juvenile Justice Coordination Council (JJCC) develops work plans in support of addressing the disproportionality of youth of color in the juvenile justice systems. The Probation Department's RaD unit and contracted technical assistance consultants support the work by providing and presenting data and research to the JJCC to help inform and execute the work plans.

B. Juvenile Justice Coordinating Councils:

Does your county have a fully constituted Juvenile Justice Coordinating Council (JJCC) as prescribed by Welfare & Institutions Code Section 749.22?

☒ Yes ☐ No

If no, please explain what vacancies exist on your JJCC, when those vacancies began, and your plan for filling them:

C. Funded Programs, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

JJCPA Funded Program, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, strategy, and system enhancement you plan to fund next year.

The Probation Department uses JJCPA funding to support the following programs in the Community Safety & Well-Being Tier and the Prevention Tier.

1. Program Name: Neighborhood Safety Services
2. Evidence Upon Which It Is Based: The unit employs research-informed approaches when implementing youth and community violence prevention programs or services. Relevant frameworks include: (1) the results-based accountability framework (RBA) which is used to align NSU to the larger system of change efforts; (2) the socioecological model, which emphasizes multiple levels of influence (individual, relationships, community and societal); and (3) the protective factors framework which "aims to reduce risk and promote healthy development and well-being of children and families."

Further, the Probation Department works with the Research and Development Unit (RaD) to ensure NSU strategies have clear objectives goals, performance data driven to work toward secured intergenerational wellbeing in historically underserved communities.

3. Description: The Neighborhood Safety/Services Unit (NSU) is a unique, place-based violence prevention initiative within the Justice Planning Services Division of the County of Santa Clara Probation Department. The NSU is currently operating in two neighborhoods in Santa Clara County: Valley Palms Apartment Complex in East Side San José (ZIP Code 95122), and San Ysidro Community Center in East Gilroy (ZIP Code 95020). The NSU approaches violence prevention through a public health lens and concentrates its resources in primary prevention. At the community level, our focus is to prevent violence before it occurs, by helping to strengthen relationships between residents in our partner communities and assisting them in identifying meaningful community action goals that aim to improve short- and long-term health and well-being outcomes for themselves and their neighbors.

1. Program Name: Prevention and Early Intervention
2. Evidence Upon Which It Is Based: The Prevention strategy of the Probation Department is multifaceted including support of youth in the community through education, family strengthening and pro-social activities. It includes the Prevention and Early Intervention (PEI) program, the primary diversion program for low-level and early offenders referred to the Probation Department.

In both CY 2022 Cohort and CY 2023 Cohort, youth in PEI experienced the lowest recidivism rate compared to all evaluated JJCPA/YOBG programs, with fewer than five percent recidivating at 12 months post program completion, and fewer than 10 percent at 24 months post program completion. In total, 95 percent of youth who completed the PEI program in CY 2022 and 97 percent in CY 2023 did not recidivate within one year. See [2024 Santa Clara County Probation Department JJCPA-YOBG Annual Evaluation](#).

3. Description: The Prevention and Early Intervention (PEI) program is the primary diversion program for low-level and early offenders referred to the Probation Department. It employs a light touch approach focused on responses to typical adolescent behaviors using positive youth development. The objective is to prevent the youth's further entrenchment into the juvenile justice system, or re-offending. As needs are identified, referrals to community-based organizations (CBOs) for support, counseling services, mentoring, victim services, parenting classes, parent-teen mediation, education support, and job search services are initiated.

1. Program Name: Educational Services
2. Description: The Probation Department's Education Services Unit (ESU) is dedicated to supporting the educational needs of youth and families amenable to services starting from the pre-adjudication stage. Toward this aim, ESU conducts pre-screening and intake assessments to systematically identify and stabilize youth needs, then refers them to suitable educational services can assist with educational rights, school enrollment/reenrollment, special education, credit deficiency,

1. Program Name: Community Support Services
2. Description: This program provides investigation, supervision and case management services, including referrals to community and school services to address criminogenic risk, principal service needs, and responsivity for youth on Probation. Referrals to community services may include mentoring services, behavioral health services, and prosocial services.

Part III. Youthful Offender Block Grant (YOBG) – (Welfare & Institutions Code Section 1961(a).

A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this Plan relates to or supports that strategy.

The YP3 Framework consists of a continuum of key program strategies: (1) Community Safety & Wellbeing, (2) Prevention, (3) Intervention, and (4) Harm Reduction. The Probation Department uses YOBG funds to implement intervention services. The Probation Department utilizes YOBG funds to uphold YP3 framework by funding interventions that support the continuum of care. The programs work with youth who are already involved, as well as those who are at risk of being involved, in the juvenile justice system. See Section III.C. for more information regarding the YP3 Framework. See Section III.C. for detailed description of YOBG-funded programs.

B. Regional Agreements

Describe any regional agreements or arrangements to be supported with YOBG funds.

The Probation Department has intra-agency agreements in place with the Behavioral Health Services Department (BHSD) to support the following programs and services funded through YOBG:

1. **Medi-Cal Leveraging:** The BHSD supports the Probation Department in leveraging Medi-Cal for the outpatient behavioral services in the Treatment-Focus Services and the Response Intervention Services and Empowerment (RISE) Programs. While the County of Santa Clara is able to leverage Medi-Cal funds through BHSD contracts, the Probation Department also contracts with the same service providers for youth that have private insurance. This ensures that all Probation youth have equitable access to individualized behavioral services with providers experienced in juvenile justice.
2. **Wraparound Services:** Wraparound service providers under contract with BHSD will provide case management and planning support services to pre-adjudicated youth and adjudicated youth 60 days prior to their release from the William F. James Ranch ("James Ranch").
3. **Competency Evaluation & Development:** BHSD arranges for the provision of juvenile competency evaluation and development services as described in the Protocol of the Santa Clara County Superior Court, Juvenile Division (2011). Competency to Stand Trial (CST) is a constitutionally based legal right that is designed to protect the

autonomy and decision-making rights of a person who is charged with a criminal offense. By protecting these rights, it helps to avoid erroneous convictions and preserves the fundamental dignity and integrity of the legal process.

4. In-Custody Behavioral Health Treatment: While in-custody services do not utilize JJCPA or YOBG funds, it is important to recognize the Probation's partnership with BHSD throughout the continuum of services. The BHSD treatment team will focus on the continuity of care between Juvenile Hall (Guadalupe Behavioral Health Services Clinic) and the James Ranch and an enhancement of services at both Juvenile Hall and the James Ranch.

Screening and assessments are an ongoing and critical component of behavioral health services. The BHSD Staff are being trained on the Neurosequential Model of Therapeutics (NMT) to be utilized as a part of the assessment and clinical care planning process. The assessment looks at developmental risk (adversity and resiliency), neurodevelopmental needs and strengths, and provides treatment considerations to guide clinical work through a neurodevelopmental and trauma-informed lens. The approach guides enrichment, educational, and therapeutic interventions. In 2023, Probation Department funded training of 11 BHSD staff in the Neurosequential Model of Therapeutics.

To enhance the trauma-informed and healing-oriented focus of behavioral health services, the program has been developed to ensure that youth can be served by the same clinician at Juvenile Hall and the James Ranch, whenever clinically indicated. The programs' services include individual therapy, group therapy, and case management, assessments, treatment plans, co-partnering with facilitators during the Child and Family Team and Multi-Disciplinary Team meetings, and support with care coordination as youth transition to the community when youth leave Juvenile Hall and the James Ranch.

C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Youthful Offender Block Grant (YOBG). Explain how they complement or coordinate with the programs, strategies and system enhancements to be funded through the Juvenile Justice Crime Prevention Act (JJCPA) program.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Nature of Coordination with JJCPA," and "3. Description" as many times as necessary.

YOBG Funded Program, Placement, Service, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, placement, service, strategy, and system enhancement you plan to fund next year.

1. Program Name: Specialized Support Services:

2. Nature of Coordination with JJCPA: The Probation Department uses both JJCPA and YOBG funds to implement intervention services in support of the YP3 Framework. The Intervention tier encompasses those youth who are official wards of the court but may only reside in a custodial or rehabilitation setting for a short period of time. These youth have also primarily committed felony offenses, such as drug or property crimes, but may have some serious or violent offenses, as well. The community-based services offered through the Educational services and Community Support Services programs funded by JJCPA are also available to those in Specialized Support Services program as needed.

3. Description: Youth served by Specialized Support Services may have been released from more secure programs, such the William F. James Ranch, Secure Youth Treatment Facility(SYTF) or Learning Independence for Tomorrow (LIFT). Services may include mentorship, behavioral health services, substance use treatment services, and other services to support their reentry into the community.

In addition, any youth that may need other specialty services are available through Specialized Support services; this includes referrals to advocacy services for commercially sexually exploited children (CSEC), domestic and family violence intervention, sexual behavior therapy, and victim awareness classes. Staffing units within Specialized Support Services program are as follows:

- i. Staff in the Special Programs Unit provide support to youth and victims by coordinating restitution, victim offender mediation, and oversight of the Victim Awareness Workshop program. In addition, they support youth who have committed sexual offenses and/or domestic/intimate partner violence and ensure

youth receive appropriate services such as learning healthy relationship behaviors.

- ii. The Family Preservation Unit provides family-focused services designed to assist families in crisis by improving parenting and family functioning while keeping the youth safe.
- iii. The Dually Involved Youth (DIY) Unit provides a coordinated approach between the Department of Children's Services (DFCS) and Probation. This model enables social workers, deputy probation officers, and youth advocates to be co-located to provide intensive services for youth and their families and a united case management approach. The goal is to keep kids in their homes with their families as often as possible with community based, family-driven services. When appropriate, staff locate short-term residential facilities for youth with specific treatment needs and who are ordered by the Juvenile Justice Court. They also identify permanent families, while providing ongoing transitional services, within the community and/or to support family reunification efforts.
- iv. The Reentry Services Unit (RSU) focuses upon the success of youth reentering the community from the Juvenile Rehabilitation Facility – James Ranch Enhanced Ranch Program. RSU emphasizes the support of the youth and family for successful transition into the community from a custodial setting. Services are highly structured, six to twelve-month, interagency, community-based programming designed to assist youth in preparing for stabilization as well as a smooth transition back into their families and communities.

1. Program Name: Community Support Services

2. Nature of Coordination with JJCPA: The Probation Department uses both JJCPA and YOBG funds to implement intervention services in support of the YP3 Framework. The Intervention tier encompasses those youth who are official wards of the court but may only reside in a custodial or rehabilitation setting for a short period of time. These youth have also primarily committed felony offenses, such as drug or property crimes, but may have some serious or violent offenses, as well. The community-based services offered through the Educational Services and Community Support Services programs funded by JJCPA are also available to those in Specialized Support Services program as needed.

3. Description: This program provides investigation, supervision and case management services, including referrals to community and school services to address criminogenic risk, principal service needs, and responsivity for youth on Probation. YOBG funds the related community-based services which includes mentoring, behavioral health, substance use treatment, and prosocial services.

Attachment A1: Youth Pathways for Positive Progress (YP3) Comprehensive Programs and Services List



The list includes the staffing and services that support each program within each YP3 strategic tier.

Tier 1: Community Safety & Wellbeing

1. Program: Neighborhood Services Unit
 - a. Residential Leadership Development
 - b. Youth Fellowship
 - c. School-based violence prevention
2. Youth Advisory Councils

Tier 2: Prevention

1. Program: Prevention and Early Intervention
 - a. Victim Awareness Classes
 - b. Victim Offender Mediation
 - c. Community Service Learning
 - d. Sexual Behavioral Treatment for lower-level offenses
 - e. Behavioral Health & Substance Use Treatment
 - f. Prosocial Activities
2. Program: Education Services Unit
 - a. Project YEA! Special Education Supports
 - b. Educational Liaisons

- c. Educational Legal Advocacy
- d. School Enrollment/Reenrollment Services

Tier 3: Intervention

1. Program: Specialized Support Services
 - a. Family Preservation Unit
 - b. Wraparound Services
 - c. Special Programs Unit
 - d. Domestic/Family Violence Intervention
 - e. Behavioral Health & Substance Use Treatment
 - f. Dually Involved Unit
 - g. Reentry Services Units
 - h. Secure Youth Treatment Facility Support Unit
 - i. Sexual Behavioral Treatment
2. Program: Community Support Services
 - a. General supervision units
 - b. Credible Messenger Mentoring
 - c. Behavioral Health & Substance Use Treatment

Tier 4: Reduction

1. William F. James Ranch
 - a. Prison Rape Elimination Act Services
 - b. Behavioral health and substance use treatment services
 - c. Chaplaincy Services
 - d. Vocational and Educational Services
 - e. Cognitive behavioral treatment
 - f. Domestic/Family Violence Intervention
 - g. Victim Awareness Classes
 - h. Gender-Responsive Group Workshops
 - i. Youth Advisory Council
 - j. Creative Writing
 - k. Art Classes
2. Secure Youth Treatment Facility/Learning Independence for Tomorrow
 - a. Prison Rape Elimination Act Services
 - b. Behavioral health and substance use treatment services
 - c. Chaplaincy Services
 - d. Vocational and Educational Services
 - e. Cognitive behavioral treatment
 - f. Victim Impact classes
 - g. Credible Messenger Mentoring
 - h. College courses

- i. Tutoring
 - j. Youth Advisory Council
 - k. Creative Writing
 - l. Art Classes
3. Juvenile Hall
- a. Credible Messenger Mentoring
 - b. Gender-Responsive Group Workshops
 - c. Creative Writing
 - d. Art Classes
 - e. Vocational and Educational Services
 - f. Victim Impact Classes
 - g. Prison Rape Elimination Act Services
 - h. Legal Education
 - i. Behavioral Health & Substance Use Treatment
 - j. Chaplaincy Services