Imperial County Juvenile Justice Realignment Block Grant Annual Plan

2026

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INTRODUCTION

In 2020, Governor Newsom signed Senate Bill 823 (SB 823) with the intent to close the Division of Juvenile Justice (DJJ) state-level facilities and shift the responsibility for all youth committed for long term correctional care to the counties. Under SB 823, youth who would have previously been eligible for a commitment at DJJ must now remain under the care and custody of local Probation Departments and their Juvenile Halls.

SB 823 presented an opportunity to local Probation Departments to create a local and secure rehabilitative program that meets the individual needs of youth who would have otherwise been housed at facilities operated by the California Department of Corrections and Rehabilitation. SB 823 extended the age of local juvenile court jurisdiction to 23 or 25, as specified, and repealed certain provisions that allowed youth to be detained in adult facilities. Under SB 823, any person whose case originated in juvenile court may now remain in a county juvenile facility until they turn 25, in certain circumstances.

In Imperial County, SB 823 individuals will now be able to remain in close proximity to their families, while participating in a secure rehabilitation program operated by the Probation Department, which is currently working in collaboration with local service and treatment providers. Pursuant to SB 823, Imperial County is currently providing safe and secure county-based custody, care and supervision, to [redacted] individuals who would have previously been committed to the Division of Juvenile Justice.

JUVENILE JUSTICE REALIGNMENT BLOCK GRANT

Welfare & Institutions Code Section(s) 1990-1995 established the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure.

PART 1: SB 823 SUBCOMMITTEE COMPOSITION

To be eligible for funding allocations associated with the Juvenile Justice Realignment Block Grant program, counties are required to create a subcommittee of the Juvenile Justice Coordinating Council (JJCC) to develop a plan describing the facilities, programs, placements, services, supervision and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. The Imperial County SB 823 Subcommittee is composed of the following members:

Chief Probation Officer (Chair) – **Elizabeth Sais**, Chief Probation Officer

Email: ElizabethSais@co.imperial.ca.us
Phone Number: 442-265-2401

District Attorney's Office Representative - **George Marquez**, District Attorney

Email: GeorgeMarquez@co.imperial.ca.us
Phone Number: 442-265-1175

Public Defender's Rep. – **Ben Salorio**, Public Defender / Daniel Rosenberg, Assistant Public Defender

Email: BenSalorio@co.imperial.ca.us
Phone Number: 442-265-1726

Email: DanielRosenberg@co.imperial.ca.us
Phone Number: 442-265-1726

Department of Social Services Representative - **Paula Llanas**, Director

Email: Paulallanas@co.imperial.ca.us
Phone Number: 760-337-6800

Dept. of Mental Health Representative - **Leticia Plancarte-Garcia**, Director

Email: LetyPlancarte@co.imperial.ca.us
Phone Number: 442-265-1604

Office of Education Representative - **Monalisa Vitela**, Senior Director

Email: Mvitela@icoe.org
Phone Number: 760-337-5565

Superior Court Representative - **Maria Rhinehart**, Court Executive Officer

Email: Maria.Rhinehart@imperial.courts.ca.gov
Phone Number: 760-482-2250

Community Member Representative - **Marysol Medina**, Rite Track Program Director

Email: marysol.medina@theritetrack.com
Phone Number: 442-265-1604

Community Member Representative - **Patricia Urena**, JJC Chair

Email: ugerogia2@att.net
Phone Number: 760-595-5226

Community Member Representative - **Brian Melvin**, New Creations Program Facilitator

Email: bmelvinivnc@gmail.com
Phone Number: 760-482-5900

SB 823 Subcommittee Co-Chair

The SB 823 Subcommittee is currently in the process of selecting a co-chair for its SB 823 Subcommittee. A memo has been sent out to suitable candidates for the position and will be interviewed by the Subcommittee Chair prior to final approval of the position by the subcommittee.

Meetings

During fiscal year 2025-2026, the SB 823 Subcommittee met on March 10, 2026, and on April 20, 2026, to discuss the Imperial County Juvenile Justice Realignment Block Grant Annual Plan.

Plan Approval

The Imperial County Juvenile Justice Realignment Block Grant Annual Plan for 2025 was approved by the SB 823 Subcommittee on Monday, April 21, 2025. A scheduled update and review of the plan was scheduled for Monday April 20, 2026.

Plan Development

The initial Imperial County Juvenile Justice Realignment Block Grant Annual Plan was developed through meetings which involved contacted community members and agency representatives coming together through an online zoom session to discuss the eight parts of the JJRBG plan. Community members and agency representatives were then separated into breakout groups, based on their experience in the related parts, to discuss the eight sections in further detail. During these breakout sessions, participants discussed current county programming and services that could be used to target SB 823 youth and suggested ideas for new programs and services that could be developed for incoming SB 823 youth. Once the breakout sections were completed, groups submitted their reports to the Probation Department who then combined each section into a completed plan.

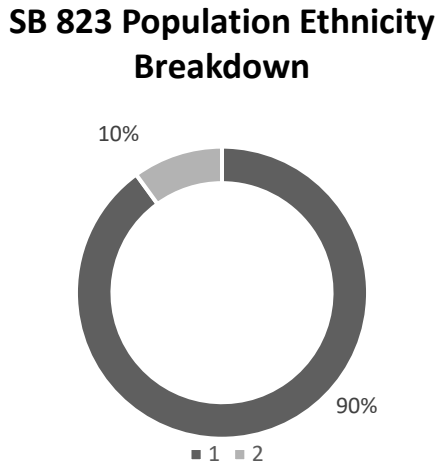
For the 2026 updates to the Imperial County Juvenile Justice Realignment Block Grant Annual Plan, the Probation Department reached out to partnering agencies, which included SB 823 subcommittee members, to provide progress updates on current ongoing services and to provide details on any new programming or services provided to SB 823 youth. Similarly to its initial implementation of the plan, the Probation Department gathered all submitted writings and organized them into a single cohesive plan outlined in this document. The final plan was then reviewed and approved by the SB 823 Subcommittee before submission to OYCR.

PART 2: TARGET POPULATION

Imperial County will focus on supporting male and female youth, ages 14 up to 25, who have been adjudged a ward of the court. For these youth, their adjudication offense is described in section 707(b) of the Welfare and Institutions Code, and the Court has made a finding that less restrictive alternative dispositions are unsuitable. The target population will be some of Imperial County's highest needs youth and will be committed to Imperial County Juvenile Hall (ICJH) as a long-term commitment facility. Within Imperial County Juvenile Hall, there is capacity for up to 12 youth for this purpose.

DEMOGRAPHICS

Imperial County anticipates continuing to serve individuals between the ages of 14 to 25 for youth adjudicated offenses that would result in an aggregate sentence of seven or more years in adult court. As of April 1, 2026, Imperial County has [redacted] Secure Track individuals committed to the Secure Track Youth program with [redacted] currently released under community supervision and [redacted] committed within the Imperial County Juvenile Hall, consisting of [redacted] males – [redacted] Hispanic and [redacted] African American.



No females have been committed to Secure Track since its inception. Absent the opportunity to contract with another county, Imperial County has the necessary amount of living space and services available to accommodate a female commitment(s)If that is the order of the Juvenile Court.

OFFENSE HISTORY

Offense Breakdown for most serious offense committed by SB 823 Youth.

Assault	[redacted]
Attempted Homicide	[redacted]
Robbery	[redacted]
Total	[redacted]

Cities where most serious crimes were committed:

Brawley	
Thermal	
Calexico	
Imperial	
Westmorland	
El Centro	
Total	

Age at time of offense

14 Years Old	
15 Years Old	
16 Years Old	
17 Years Old	
18 Years Old	
Total	

PLACEMENTS/FACILITIES

The Imperial County SB 823 program had [redacted] individuals committed to the Secure Track Program in 2025. All [redacted] youth were Hispanic males. There were no attempts made to place the youth in a placement facility prior to their commitment to the Juvenile Hall, as a result of the Court's orders.

PART 3: PROGRAMS AND SERVICES

Imperial County's response to SB 823 is congruent with the mission of its Probation Department, which emphasizes a commitment to enhancing public safety by reducing recidivism, motivating behavioral change, enforcing court orders and advocating for victims. Imperial County Probation is ready to utilize its program and service capabilities to prepare these youth for a safe transition into adulthood using a multi-disciplinary and results driven approach to ensure the decision-making and services rendered to these youth are proactive and aligned with their individual needs.

Imperial County Probation has partnered with local agencies that are invested in providing mentoring, advocacy, and restorative justice opportunities for youth to assist them with their transition into the community and to lead a prosocial lifestyle upon release. The intent is to deliver structured interventions and services within the Juvenile Hall facility, which can continue upon discharge. Furthermore, transitional services may include an option for independent living to vocational opportunities and post-secondary education.

JUVENILE HALL FACILITY

Imperial County Probation currently is using our Honor Dorm to house Project Phoenix youth, while another wing is being re-purposed for the Secure Track population.

Dormitory 5 has been repurposed and equipped to house Project Phoenix youth. This area contains a day room for structured and recreational activities, leading to the outdoor yard of the facility, where large muscle activity can occur in the facility's basketball court, or the new multi-purpose building for additional indoor sports and wellness activities during summer weather. The dormitory includes an additional room, which could be utilized for mental health and/or substance abuse counseling. The nearby educational facility site, Esther Huff School, has two classrooms, of which the general population is taught in one. Realigned youth partake in education services in the remaining classroom. The physical plant has a dining hall, which can comfortably accommodate Project Phoenix youth. The Juvenile Hall Kitchen is staffed by one food supervisor and three cooks that plan and prepare meals based on specific nutritional requirements by the State of California. Overall, improvements are underway to accommodate long-term commitments with emphasis on the safety and protection of the youth given their different ages, genders, and special needs.

CUSTODIAL YOUTH SUPERVISION

To provide rehabilitative services to this realigned population, safety and security is a core tenant. The current staff to youth ratio is 10:1; however, additional Juvenile Hall Officers (JHO) are added to every shift, when possible, for additional support and to enhance the overall facility operations and delivery of services. Juvenile Hall Officers provide this population with supervision and guidance in day-to-day activities and programming.

Officers are trained in both de-escalation techniques as well as crisis prevention and defensive tactics. Shift Supervisors assist JHO's by providing additional instruction, supervision, and support, to ensure all youths' needs are being met in accordance with departmental policies and procedures.

Juvenile Hall Officers are responsible for providing direct visual observation of youth at a minimum every fifteen minutes, at random or varied intervals during hours when youth are asleep or when youth are in their rooms, confined in holding cells or confined to their bed in a dormitory. Supervision is not replaced, but may be supplemented by, an audio/visual electronic surveillance system designed to detect overt, aggressive or assaultive behavior and to summon aid in emergencies. All safety checks shall be documented with the actual time the check is completed. Additionally, Juvenile Hall Officers will ensure the availability of appropriate counseling and casework services for all youth to assist the youth with needs or concerns that may arise, in making efforts to connect contact with parents, other supportive adults, attorney, clergy, probation officer, or other public official; and to provide the youth with access to available resources to meet the youth's needs.

Accountability and opportunity are employed in daily supervision efforts, where youth will be held accountable for misbehavior, but also be provided with an opportunity to redirect their negative behavior. Through a point system, youth will be incentivized to conform to juvenile hall rules and regulations and participate in the facility's programming.

An assessment of needs is completed during the youths' admission process with periodic review, which includes the youths' risk factors, needs and strengths including but not limited to, identification of substance abuse history, educational, vocational, counseling, behavioral health, consideration of known history of trauma, and family strengths and needs. Juvenile Hall Officers will be tasked with completing an Institutional Case Plan, which will be developed for each youth held for at least 30 days or more and created within 40 days of admission. The institutional plan shall include the following:

- Written objectives and time frame for the resolution of problems identified in the assessment.
- A plan for meeting the objectives includes a description of program resources needed and individuals responsible for assuring that the plan is implemented.
- Periodic evaluation of progress towards meeting the objectives, including periodic review and discussion of the plan with the youth.
- A transition plan, of which the contents shall be subject to existing resources.
- In as much as possible and if appropriate, the plan, including the transition plan, shall be developed with input from the family, supportive adults, youth, County Office of Education Regional Center for the Developmentally Disabled if the youth has needs in this regard.

MEDICAL SERVICES

Medical services at Imperial County Juvenile Hall are currently rendered through an agreement with a third-party provider, NaphCare, who provides on-site staff four hours each day to meet the healthcare needs of detained youth. NaphCare is responsible for ensuring the provision of emergency and basic healthcare services to all detained juveniles. NaphCare provides all healthcare services, including other ancillary health related services (but specifically excluding dental services and mental health services). Emergency and after-hours services are additionally provided through local community hospitals, El Centro Regional Medical Center and Pioneers Memorial Hospital. For families with private insurance, arrangements can be made to transport youth to those providers' offices.

SB 823 RITE TRACK YOUTH SERVICES

In support of the Imperial County Juvenile Justice Realignment plan and implementation of Senate Bill 823 DJJ Realignment Implementation, Rite Track established a Secure Track (ST) program aimed to serve males and females between 14 and 25 years old, who have been committed to Imperial County Juvenile Hall (ICJH) for longer-term correctional care and services. Secure Track's services align with youths individualized case plans that include intervention programming, family-centered diversion services, cognitive behavioral therapy, mentoring services, workforce training, linkage to employment and transitioning services.

The Secure Track's program services operate utilizing best practices and evidence-based trauma informed practices. Through support, structure and supervision of youth, Rite Track worked with the Probation Department and partnering agencies to help reduce risk behaviors, prepare the youth for reunification with family members, transitioning back to their community and prepare for the workforce.

Case Management and Mentoring Services

Utilizing Rite Track's case management model, Secure Track youth receive individualized support and continuous engagement from their assigned mentor. Each participant completes a 30-day Child and Adolescent Needs and Strengths (CANS) assessment to identify goals and barriers, leading to the development of an individualized service plan. Mentors provide case management, court support, and ongoing collaboration with partner agencies. They participate in Multi-Disciplinary Youth Team (MDST) and Child and Family Team (CFT) meetings and prepare youth for release, ensuring each individual has a structured reintegration plan and strong community connections.

Workforce Services

To support youth in achieving financial independence and employability, Secure Track participants complete the RISEUP Customer Service and Sales credential program prior to release. The RISEUP curriculum, developed by

the National Retail Federation, equips youth with practical job readiness and customer service skills, providing a three-year nationally recognized accreditation. Youth received professional attire and attended multiple job interviews, with all three obtaining work experience and developing sustainable career goals. Rite Track continues to collaborate with local business partners to provide mentorship and on-the-job learning opportunities for system-impacted youth. In addition, they are offered a stipend upon completion of their internship opportunity.

Group Based Workshops

Secure Track integrates group-based learning to promote self-confidence, peer connection, and social-emotional development. In 2025, ST youth participated in activities such as holiday art projects, collage creation, and tie-dye workshops. Staff and youth also celebrated milestones, including birthdays and holiday meals, fostering community, tradition, and connection within the facility.

Cognitive Behavioral Therapy (CBT)

Through CBT treatment groups, offered at ICJH twice a week, Secure Track youth gain valuable skills to help improve their quality of life and have access to over 90 sessions of CBT through the following curriculums:

- Anger Replacement Training (ART)
- Thinking for a Change (T4C)
- Seeking Safety
- Safe Dates

In 2025, 287 hours of CBT were rendered to ST youth while detained at the Imperial County Juvenile Hall where [redacted] youth participated and completed a total of five cohorts and 11 certificates of completion were awarded for successfully completing one of CBT cirriculums.

Transitioning/Post-Release Services

Youth who are released from ICJH receive up to six-months of post release follow up. During these follow ups, ST youth received bi-weekly home visits and weekly phone calls from their mentor. In 2025, [redacted] transitioned back to the community. [redacted] enrolled in high school, [redacted] enrolled in barber school and [redacted] employed and [redacted] attending community college. All youth are residing safely with their families and continuing their educational pursuits.

Supportive Services

To promote positive engagement and encourage full program participation, Secure Track provides incentives and immediate supportive services. These include transportation assistance, school supplies, clothing, vocational attire, post-secondary education support, birth certificates, and driver's license assistance. In 2025, a total of 199 supportive services were rendered to ST youth within the ICJH setting. 19% were transportation support, 57% were behavior modification incentives, and 24% were additional natural supports.

IMPERIAL COUNTY BEHAVIORAL HEALTH SERVICES

Imperial County Behavioral Health Services (ICBHS) continues to partner with the Probation Department to provide behavioral health services to meet the needs of youth involved in the juvenile justice system. Both agencies recognize the importance of addressing mental health and substance use challenges that many young individuals face while navigating the justice system.

Through a variety of services and supports offered by the Youth and Young Adult (YAYA) Services unit and the Adolescent Substance Use Disorder (SUD)Treatment Program, these young individuals receive comprehensive services and support which aim to improve their overall well-being and outcomes.

SUD Services - Juvenile Hall

The Adolescent SUD Treatment program provides services that include individual and group counseling to youth detained at the juvenile hall facility. Services are provided by a SUD counselor or therapist who conducts thorough screening and assessment to determine the youth's treatment needs. Services at juvenile hall include counseling, care coordination, and prevention services. Furthermore, MAT and medication services are provided by psychiatrists specializing in addiction medicine for youth with opioid use disorder and other SUDs. Upon the youth's release from juvenile hall, they are linked to the outpatient SUD Treatment programs, in which they will be assessed to determine the appropriate level of care for ongoing treatment.

As part of the BHSA transformation, the Adolescent SUD Treatment programs will be implementing Primary SUD FSP programs and Assertive Field-Based SUD Treatment. These programs will be effective July 1, 2026, and will offer the following services:

Primary SUD Full-Service Partnership (FSP):

The SUD FSP program will be designed to provide comprehensive, individualized, "whatever it takes" community-based care. The program will be intended for youth with serious behavioral health needs whose conditions are associated with homelessness, frequent crisis episodes, justice involvement, or high use of emergency services.

Primary SUD FSP services will include the following services:

- Assessment
- Crisis Intervention

- Intensive Outpatient Services
- Care Coordination
- Medication for Addiction Treatment
- Assertive Field-Based SUD Treatment
- Intensive Case Management

The SUD FSP programs will also include linkages to higher or lower levels of care, housing services, harm reduction, and targeted FSP outreach and engagement. SUD FSP services will be co-occurring capable and will assess all individuals for mental health conditions and ensure access to care.

Assertive Field-Based SUD Treatment:

As part of the BHSA transformation, the Adolescent SUD Treatment programs will implement Assertive Field-Based SUD Treatment, a model that aims to provide comprehensive and accessible care for individuals with substance use disorders. This program is designed to be trauma-informed, age-appropriate, and in partnership with families or an individual's natural support. It supports individuals in their recovery process, reduce health disparities, and is provided for the length of time identified during the service planning process.

Assertive Field-Based SUD Treatment includes three important components:

- Targeted outreach to communities, encampments, or locations where data reflects high incidences of substance use, overdoses, and limited access to care.
- Mobile Field-Based programs to increase access to care in underserved or isolated areas and/or to individuals who require that services be provided at their homes or in their communities.
- Open-Access Clinics that provide same-day treatment, walk-in services, or immediate interventions to ensure low-barrier access to care.

IMPERIAL COUNTY OFFICE OF EDUCATION

The Imperial County Office of Education (ICOE), Alternative Education program is comprised of Juvenile Court and Community Schools. The Court School is Esther Huff School, located within Imperial County Juvenile Hall.

The Esther Huff School located at Juvenile Hall provides educational services to detained offenders and tailors courses specific to the needs of each student. The school provides pre-assessments and post-assessments that are completed upon enrollment and exit to measure academic progress for all students, as well as maintain and develop individual education plans as necessary.

Secure Track Youth may also be allowed to take part in Graduation Ceremonies based on the progress they have made within the program.

Imperial Valley Desert Museum

The Probation Department has continued their partnership with the Imperial Valley Desert Museum. The partnership continues to allow youth within juvenile hall to receive educational instruction by the Imperial Valley Desert Museum where they learn about traditional culture and participate in art projects throughout the year. The Desert Museum offers weekly fine arts and culture projects to youth in Juvenile Hall through their "History on the Go" program. The weekly classes included lessons on traditional Kumeyaay culture, science and technology, and earth science activities. Discussions are underway with Museum staff to pilot a Curation Program involving Project Phoenix youth.

Efforts by the Imperial Valley Desert Museum to propagate desert plants to the Salton Sea to prevent evaporation are incorporated into daily lectures. Youth have been able to create sculptures, exterior artworks, and make traditional objects and tools with clay. Youth have additionally engaged in the use of watercolor painting following lectures of desert creatures and plants, displaying their creative expression.

Wraparound Services

Wraparound is a program collaboratively implemented by Behavioral Health Services, Department of Social Services, and Probation, to reduce the risk of out-of-home placement and recidivism by bringing individuals, agencies, and the community together as the decision-making team with the central focus being to meet the needs of the child and family. From the start, a Child and Family Team is formed and works directly with the family as they identify their own needs and strengths. The team develops a service plan that describes specific strategies for meeting the needs identified by the family. The service plan is individualized, with strategies that reflect the child and family's culture and preferences. California Wraparound is intended to allow children to live and grow up in a safe, stable, permanent family environment. Wraparound can be used as an alternative to residential care for justice-involved youth who have complex needs by redirecting funds to provide intervention services instead of sending a youth to a Short Term Residential Therapeutic Program (STRTP).

Imperial County Department of Social Services (ICDSS)

In the event youth may be in need of social service assistance upon their release, they are referred to the Imperial County Department of Social Services (ICDSS). ICDSS provides essential basic needs assistance to individuals by connecting them to benefits including General Relief, referrals to Medi-Cal, CalFresh, CalWORKs, among other social service programs. ICDSS services are geared to assist individuals in their reintegration back into society and encourage self-sufficiency thereby reducing recidivism.

Project Aspire

The Probation Department utilizes its Project ASPIRE staff to provide additional programming and services to Project Phoenix youth housed at the Juvenile Hall and the Betty Jo McNeece Receiving Home five days per week for approximately three hours per day. The staff provide services similar to those offered at their afterschool sites and strive to serve these youth in a supportive role while providing educational and recreational activities, arts and crafts, and cultural enrichment activities.

Guitar Lessons

Secure Track Youth have been provided with the opportunity to participate in a Basic Guitar Lesson course, where the youth are being provided with structured, hands-on instruction of an acoustic guitar. This course focuses on the fundamentals such as care of the instrument, proper holding, strumming patterns, and basic chords.

Prison Education Program (PEP)

The goal of PEP is to create a "Prison-to-School Pipeline" and provide in-custody students with the cognitive tools necessary to function as productive citizens. The program's multi-layered approach enhances human development, reduces recidivism, saves resources, and allows participants to contribute to the economic and civic life of California.

As part of the continuance of programming for Project Phoenix Youth, Probation established a collaboration with the Prison Education Project, initiated in the Spring Semester of 2023. The pilot program offers 7-week introductory courses in different subjects. Said courses are taught by university students and professors from 20 regional universities, such as San Diego State University. The volunteers ultimately become mentors for youth and guide them through the contours of re-entry once they are discharged. Our cohort of Project Phoenix Youth are attending in-person classes at Juvenile Hall; specifically, Building Healthy Relationships and Self-Empowerment.

Barbering Services

Imperial County Probation in collaboration with the Imperial County Office of Education has incorporated a barber program specifically for youth in the Secure Track Program. Youth will receive instruction five days a week for a total of 1,500 hours of training before they can qualify for barbering license issued by the Board of Barbering and Cosmetology. In addition, Imperial County has partnered with a local barber who has lived experience and comes to Juvenile Hall regularly to offer haircuts to our youth.

Tutor & Tutoring Services

The Probation Department is committed to making a meaningful difference in the youth's education and overall rehabilitation. Secure Track consists of youth currently attending Esther Huff School in pursuit of a high school diploma as well as youth who have already graduated and are attending Imperial Valley College online and/or in-person. Tutoring services have been incorporated into the youth's programming schedule. Youth receive tutoring services three times a week, on Mondays, Thursdays and Fridays for two hours per session.

Tattoo Removal

The Imperial County Probation provides tattoo removal services for youth involved with the program to assist with re-entry into their community and to obtain better opportunities for employment. For the youth being released back into the community tattoo removal has allowed them to participate in higher education and employment without having to worry about negative associations related to tattoo markings.

Incentive Program

Project Phoenix staff continuously work with Secure Track youth to ensure the success of the youth in the program and their stay at the juvenile hall. Assigned staff will sometimes provide additional reward incentives or spend additional money during outings for the youth.

Sheriff's Office – Print Shop

The Imperial County Sheriff's Office has operated a print shop for approximately 30 years. For the majority of that time, it functioned as a small facility dedicated to producing the forms and documents needed by the Sheriff's Office. Following the passage of the Public Safety Realignment Act in 2011, the Sheriff's Office began exploring additional opportunities for vocational training and repurposed the print shop accordingly. Incarcerated individuals who qualify for the program receive hands-on training in offset and digital printing, large format printing, vehicle wrapping, screen printing, and laser engraving.

When the Imperial County Probation Department sought programming activities for its secure track youth, the program was extended to eligible participants from that population as well. Through this partnership, the program equips participants with practical, marketable skills to support their successful reintegration into the community.

LANDSCAPING AND HORTICULTURE PROGRAM

Imperial County has implemented a landscaping program for Secure Track where youth have learned basic landscaping skills. Basic landscaping skills such as operating a lawn mower, string trimmer/edger and blower can be exceptionally beneficial for youth in custody. Basic landscaping skills are a valuable asset for youth transitioning back into society after being in custody. These skills can lead to job opportunities in landscaping, groundskeeping, and horticulture, which are fields with high demand. They also provide a constructive way for youth to learn responsibility, attention to detail, and teamwork. Landscaping skills include:

- **Planting and Garden Maintenance**: Understanding how to plant, water, and maintain various types of vegetation is foundational.
- **Lawn Care**: Knowing how to mow, edge, and maintain lawns.
- **Use of Basic Tools and Equipment**: Familiarity with tools like mowers, trimmers, shovels, and rakes is essential.
- **Irrigation System Basics**: Understanding irrigation systems can be a high-value skill.
- **Basic Landscape Design**: Learning how to arrange plants, rocks, and other elements to create appealing layouts.

IMPERIAL VALLEY REGIONAL OCCUPATIONAL PROGRAM (IVROP)

IVROP offers multiple programs to assist realigned youth with employment opportunities. IVROP also offers a 20-hour job readiness workshop that builds on the essential tools needed to enter the workforce and is designed to assess the current skill level of participants and enhance or refresh their employment seeking tools. Participants learn effective job searching techniques, high quality interviewing practices, how to develop competitive resumes, and how to communicate with prospective employers.

IVROP – Youth Employment Initiative

The Probation Department has received funding in 2025 to hire a "Navigator" to facilitate vocational education and job traning for Secire Track Youth, in partnership with the Office of Youth and Community Restoration and the Amity Foundation. Through IVROP's Youth Employment Initative, the Probation Department is able to provide additional support to Project Phoenix youth with engaging in employment and educational opportunities and resources. The program provides a variety of services which will include the following: Job Exploration Counseling, Work-Based Learning Experiences, Post Secondary Counseling, Workplace Readiness Training, Self-Advocacy Training, Job Placement and Retention Services.

IMPERIAL VALLEY COLLEGE (IVC)

IVC is a community college in Imperial County that offers associate degrees and training certificates in various fields of study. IVC offers multiple support programs to youth enrolled in the school. Extended Opportunities Program and Services (EOPS) is a program through IVC designed for specific populations who meet eligibility criteria, one criterion being a justice-impacted youth. EOPS offers services such as priority registration, book

grants, transportation assistance, individualized counseling, tutoring, and community referrals. EOPS staff are available to assist and support students in navigating personal, psychological, academic, and/or career-related issues through empathy, cultural-competence, and a commitment to equity and social justice.

IVC also offers the Resilient Scholars Program. The Resilient Scholars Program offers a holistic case management approach for students that have experiences with foster care or homelessness. This program offers students counseling, book assistance, emergency assistance (food, housing, laptops, and mobile phones), bi-weekly/monthly educational case management and follow-up services, weekly workshops and referrals to community resources.

Lotus Living – Tiny Home Community

Youth who are pursuing higher education at Imperial Valley College may qualify for Lotus Living Tiny Home Community. Life at the Lotus Living Tiny Home Community is centered on personal growth, accountability, and community engagement. Students who live here are encouraged to develop independence and responsibility while receiving the support and resources needed to thrive academically. Youth released from custody that decide to enroll in, or continue with, higher education at IVC, will be referred to this program if they are in need of housing.

THE CENTER FOR EMPLOYMENT TRAINING (CET)

CET is a job-training program, which teaches marketable skills to people of all educational levels and backgrounds. In addition to teaching trade skills in growing fields, CET provides supportive services and job placement assistance. Imperial County's CET program offers education in the following trade skills: Accounting Clerk, Green Building Construction Skills, Retail Operations Specialist, Truck Driver and Welding Fabrication.

IMPERIAL VALLEY LGBT RESOURCE CENTER

Secure Track has established relationships with community-based organizations who provide multi-cultural programming, such as the Imperial Valley LGBT Resource Center aimed to address the unique needs and challenges faced by diverse groups, ensuring that support services are respectful, relevant and effective for the youth they serve. The center offers a wide range of services to at-risk groups and populations that are readily available to youth committed to Project Phoenix.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS

Imperial County plans to apply grant funds towards the targeted population described in the sections below:

MENTAL HEALTH

Imperial County Behavioral Health Services

Imperial County Behavioral Health Services (ICBHS) will be the primary provider of mental health services on site. Grant funds have been allocated to renew existing Memorandum of Understanding between the Imperial County Probation Department and ICBHS as deemed necessary. Through this partnership, ICBHS provides specialty mental health services to the targeted realigned youth, while detained at the Imperial County Juvenile Hall. Please refer to **Part 3 on Page 10** for detailed description of services.

Sex Offender Treatment and Services

The Juvenile Sexual Offense Recidivism Risk Assessment Tool II (JSORRAT-II) provides valuable information to the treating clinician regarding treatment needs and risk factors to be of clinical focus. Other instruments may be employed to assess the success of treatment and to re-evaluate offenders throughout the program to ensure their risks and or needs are being met.

Some sex offenders will be in the low or moderate risk category and for the low-risk population treatment may be contraindicated; however, to maintain current state compliance of one-year minimum of treatment, these individuals may be seen monthly either in a group setting or individually to process psychosocial stressors related to their sex offender status or probation monitoring.

For the individuals for whom group therapy is indicated, they will be seen by the therapist on a weekly basis. The session will be a combination of cognitive behavioral therapy and motivational interviewing to engage the clients at their individual levels for risk and needs. Handouts and homework assignments will be utilized that are focused on the client's determined risk factors and criminogenic needs identified. Probation is currently in the process of negotiating a contract to service realigned youth with sex-offender treatment needs.

Trauma-Based Needs

The Imperial County Probation Department will work diligently to seek agency-wide, ongoing trainings for all staff; specifically Juvenile Hall Officers, in the Trauma Informed Care (TIC) based approach. To help minimize re-traumatization, it is imperative for staff to have an understanding that most of the youth involved in the Juvenile Justice System have experienced a traumatic event at a given point in their lives.

Probation has converted Dormitory Five into a more relaxed setting; creating a home-like environment by painting the walls in warm soothing colors and purchase comfortable furniture to encourage social interaction between youth and staff.

ADOLESCENT DEVELOPMENT

Imperial County plans to apply grant funds to address and support programs and services that promote healthy adolescent development for the target population described in the section below (WIC 1995 (3) (B)):

Custodial Programming and Services

It is the intent of probation to apply grant funding in support of pro-social, recreational activities that effectively promote healthy adolescent development. Programs and services should be driven by the goals of pro-social skill-building, improving behaviors and overall mental, emotional and physical well-being.

Probation will focus on creating a developmentally appropriate learning setting for the realigned youth in ways that are both constructive and proactive by engaging the youth in services such as, educational, religious, community-volunteer partnerships, recreational and vocational while committed to juvenile hall. Probation is committed to providing effective, adequately scaled, and sustained youth-serving programs for the realigned youth, while targeting rehabilitative needs.

Rite Track Youth Services

Probation has contracted with the Rite Track Youth Services to service the realigned youth during their commitment to juvenile hall. Reference **Part 3 on page 8** for services provided by Rite Track.

College Education

A critical component of helping youth set a path towards long-term success is higher education. Probation has established a partnership with Imperial Valley College (IVC) through their Restorative Justice Program to promote continuance of education to the Project Phoenix youth while committed to juvenile hall. A myriad of online vocational courses are offered at IVC that benefit the realigned youth and ensure a successful transition back to the community.

Mental Health Services

Mental health services offered at the Imperial County Juvenile Hall have been outlined in **Part 3 on page 10**. In addition, should the need to contract with a private practitioner transpire due to complex cases, probation will utilize grant funding to meet Project Phoenix youths' mental health and rehabilitative needs, on an as needed basis.

Substance Abuse Services

As a result of a partnership with the Imperial County Behavioral Health Services, the agency's substance use disorder (SUD) Clinic will service the realigned population during their commitment to Juvenile Hall. Services offered to the realigned youth will consist of conducting assessments for determination of level of care, individual counseling sessions, case management, Medication-Assisted Treatment (if necessary), linkage to drug and alcohol residential treatment programs, medical physical exams and linkage to mental health services.

Religious Services

Religious Services offered to the youth at the juvenile hall are provided by New Creations Ministries and other outreach with group services and individual bible studies offered at varying times throughout the week on a voluntary basis.

Incentivized Programming

The Honor Dorm Program is an incentivized program that will be offered to the realigned youth with the intent to encourage satisfactory, orderly conduct in the facility. The program consists of a "point-system" in which realigned youth will have the potential to earn points during the week based on good behavior. As a reward, realigned youth intended to participate will be given the opportunity to spend quality leisure time in the Honor Dorm, which simulates a home-like environment with the option of a commissary unit where realigned youth may purchase food, snacks and/or hygiene products. Not only is this program intended to incentivize good conduct for the realigned youth but also encourages youth to strengthen social skills by interacting with other youth in a positive, pro-social activity. Through grant funding Probation will replenish the commissary on an on-going basis and items to reward youth to encourage participation in programing and achievement of behavioral goals.

Fitness Program

Physical activity is an essential component in promoting healthy adolescent development. Exercise is known to convey many health benefits, but during adolescence, it is proven to have an added value. Sports not only strengthens social ties but may also enhance youth's physical and mental health; hence, positively influencing academic performance. For these reasons, grant funding has been allocated to purchase fitness and exercise equipment to promote healthy lifestyles and engage the realigned youth in additional physical activities as they are likely to experience stays of multiple years.

The Imperial County Probation Department has over the past year implemented improvements to the Juvenile Hall facility so that youth residing in the facility will have space for additional recreational activities. The expansion included the basketball court area to allow for more space and a wider variety of activities for the youth stationed at the Hall. These improvements have been essential in enhancing the physical and mental well-being of youth housed in the facility.

Independent Living Skills

Probation is seeking to incorporate an independent living skills program at Juvenile Hall to promote youth in achieving self-sufficiency. The assigned Re-entry Officer, further described in **Part 5 on Page 29**, will be tasked to strategize delivery of independent living services tailored to the youth's needs. Services will consist of instructing youth on basic daily tasks to prepare youth for a successful transition into the community. The assigned officer will educate youth on daily living skills such as, basic housekeeping tasks, prepare laundry, kitchen duties, preparing balanced-nutritional meals, career development, educational resources, identifying housing options,

healthcare and linkage to community resources and programs. Through allocated grant funding, Probation will purchase the necessities to ensure delivery of this service.

FAMILY ENGAGEMENT

Family involvement is a critical element at all points of the juvenile justice system continuum; therefore, the preservation of family ties and understanding the positive impact families may have on youth development, especially throughout incarceration, is of outmost significance. A 2013 National Research Council (NRC) report cited evidence that a relationship with a parent or other adult figure can have a positive impact on an adolescent, serving as a protective buffer against external influence and the negative effects that might result from such interactions.

The powerful influence of family has been found to produce positive outcomes for youth in confinement or community-based settings. As the NRC report notes, even in cases where parents may have played a role in adversely influencing a youth toward anti-social behavior, any youth development approach that aims to produce lasting change must include thorough engagement with families (National Research Council, 2013).

Visitation

As per mandates in Title 15 Minimum Standards for Juvenile Facilities, Section § 1374, Youth shall be allowed the opportunity for visitation a minimum of two hours per week. Regular visitation consists of parents or guardians. With the approval of the Facility Manager, additional supportive family members may also be allowed to visit the youth to encourage family engagement. In addition to in-person visits, remote visits via Zoom are accommodated for the families. Contact visits and other visiting practices provide opportunities for family interaction, help heal parent-child relationships, and mitigate the trauma of confinement. Currently, visitations are being conducted inside the Juvenile Hall's dining room, garden area, and basketball court.

Special Visitation

In addition to in-person visits and remote visits, Probation integrates special visitation as an incentivized activity for the realigned youth to promote good conduct. Probation has expanded visitation options and allows additional visitation time on a monthly or quarterly basis with their family. Realigned youth with children have also been accommodated with additional special visitations hours.

Family Picnic

To strengthen family engagement between parents and realigned youth, probation incorporates a family picnic program where families will be allowed to enjoy an on-site, outdoor picnic with the youth. By utilizing grant funding, Probation will supply the family with meals for these events. This program will serve as an incentive for the realigned youth who maintain orderly conduct in the facility.

Parenting Education

Community referrals for parenting classes are submitted upon the youth's commitment to Juvenile Hall. As an essential component of the reunification process, parenting classes may improve communication skills between parents and youth; therefore, strengthening their relationships during the youth's commitment to juvenile hall and after the youth's re-entry to the community.

RE-ENTRY, EMPLOYMENT SUPPORT, HOUSING, AND CONTINUING EDUCATION

Re-entry planning will begin during a youth's time in custody so that each youth has an individualized reentry plan that is tailored to their required needs and services. The Project Phoenix team will be responsible for managing the youth's case so that services are in place upon the youth's release.

Pre-release meetings will happen on a continuous basis to review the youth's reentry plan and discuss all community-based options available to the youth. This plan will include employment services, housing services, continuing education and other additional services. Please see below for services that will be available to the youth following their release from custody.

There are various housing options throughout Imperial County available to realigned youth. Prior to a youth's release, probation will work with the youth to determine the best placement. There are various educational and vocational options for realigned youth within the community.

The Probation Department understands educational/vocational programs may place a financial burden on the realigned youth. For this reason, allocated funds may be used to assist the youth with their educational/vocational needs. Below is a list of reentry services, employment support, housing, and continuing education and vocational programs which realigned youth may take advantage of:

Rite Track Youth Services

Probation has contracted with Rite Track Youth Services to provide reentry services to the realigned youth during their commitment to juvenile hall and upon release. Reference **Part 3 on page 8** for services provided by Rite Track.

Barber Program

Imperial County Probation in collaboration with the Imperial County Office of Education has incorporated a barber program specifically for youth in the Secure Track Program. Youth will receive instruction five days a week for a total of 1,500 hours of training before they can qualify for barbering license issued by the Board of Barbering and Cosmetology.

In addition, Imperial County has partnered with a local barber who has lived experience and comes to Juvenile Hall regularly to offer haircuts to our youth. Having a barber with lived experience can provide not just great

haircuts but also mentorship and connection for the youth. It's a unique way to build trust and create a supportive environment.

Sheriff's Office – Print Shop

The Imperial County Sheriff's Office has operated a print shop for approximately 30 years. For the majority of that time, it functioned as a small facility dedicated to producing the forms and documents needed by the Sheriff's Office. Following the passage of the Public Safety Realignment Act in 2011, the Sheriff's Office began exploring additional opportunities for vocational training and repurposed the print shop accordingly. Incarcerated individuals who qualify for the program receive hands-on training in offset and digital printing, large format printing, vehicle wrapping, screen printing, and laser engraving.

When the Imperial County Probation Department sought programming activities for its secure track youth, the program was extended to eligible participants from that population as well. Through this partnership, the program equips participants with practical, marketable skills to support their successful reintegration into the community.

Landscaping and Horticulture Program

Imperial County has implemented a landscaping program for Secure Track where youth have learned basic landscaping skills. Basic landscaping skills such as operating a lawn mower, string trimmer/edger and blower can be exceptionally beneficial for youth in custody. Basic landscaping skills are a valuable asset for youth transitioning back into society after being in custody. These skills can lead to job opportunities in landscaping, groundskeeping, and horticulture, which are fields with high demand. They also provide a constructive way for youth to learn responsibility, attention to detail, and teamwork. Landscaping skills include:

- **Planting and Garden Maintenance**: Understanding how to plant, water, and maintain various types of vegetation is foundational.
- **Lawn Care**: Knowing how to mow, edge, and maintain lawns.
- **Use of Basic Tools and Equipment**: Familiarity with tools like mowers, trimmers, shovels, and rakes is essential.
- **Irrigation System Basics**: Understanding irrigation systems can be a high-value skill.
- **Basic Landscape Design**: Learning how to arrange plants, rocks, and other elements to create appealing layouts.

Imperial Valley Regional Occupational Program (IVROP):

IVROP offers multiple programs to assist realigned youth with employment opportunities. IVROP also offers a 20-hour job readiness workshop that builds on the essential tools needed to enter the workforce and is designed to assess the current skill level of participants and enhance or refresh their employment seeking tools. Participants

learn effective job searching techniques, high quality interviewing practices, how to develop competitive resumes, and how to communicate with prospective employers.

America's Job Centers of California Centers (AJCCs)

Imperial Valley: AJCC is designed to be a 'One Stop' delivery system through which employment-related services and training are provided. AJCCs offer a comprehensive line up of employment and training services, including help with resume writing, interviewing skills, finding job openings, training programs, and much more. Additionally, through AJCC, age-appropriate realigned youth may be eligible for the Adult Work Experience Program (WEX) program.

The WEX offers job seekers help to obtain skills that are needed to succeed in the workplace and establish work history that is critical when applying for jobs. Through the WEX program, participants receive the opportunity to be paid while learning on-the-job, displaying their abilities and giving them a better chance to be hired long term.

Employment Development Department (EDD) Imperial Valley

The EDD provides a comprehensive range of employment and training services in partnership with state and local agencies and organizations. These services benefit job seekers laid off workers, youth, individuals currently working, veterans, and people with disabilities.

Imperial Valley College (IVC) Career Services Center

Should a youth enroll in Imperial Valley College (IVC) they will have access to IVC's Career Services Center. IVC Career Services Center assists students with finding a major or career that interests them, creating and/or updating their resume and cover letter, applying for a job and interview preparation. Additionally, students will have access to the College Central Network job network and internship opportunities.

Family Placement:

The Secure Track Administrative Team (STAT) works early on in the reentry planning process to identify a suitable home for the youth to return upon release. The department will offer reunification services to the youth and their family during a youth's time in custody so that the youth's transition home can be smooth. Family reunification services provided in custody are family functional therapy and PRAXES. If a viable family member is not identified in the initial phases of reentry planning, the STAT staff can utilize the LexisNexis database, which is a family finding tool that assists in locating extended family.

Imperial Valley Housing Authority (IVHA):

IVHA offers public low rent housing throughout Imperial County. Based on eligibility criteria, youth may qualify for the following programs: Section 8 Housing Choice Voucher Program, Non-Elderly Disabled Section 8 Program and Housing Opportunities for Farm Workers Program.

Lotus Living – Tiny Home Community:

Youth who are pursuing higher education at Imperial Valley College may qualify for Lotus Living Tiny Home Community. Life at the Lotus Living Tiny Home Community is centered on personal growth, accountability, and community engagement. Students who live here are encouraged to develop independence and responsibility while receiving the support and resources needed to thrive academically. Youth released from custody that decide to enroll in, or continue with, higher education at IVC, will be referred to this program if they are in need of housing.

Campesinos Unidos Inc. (CUI):

An additional resource for youth facing homelessness is CUI, which provides assistance to families/individuals that are homeless or at-risk of homelessness. This collaboration allows us to help pay past due rent or utilities and provide emergency food. We also partner with the Imperial Valley Food Bank, to provide USDA Commodities distribution in two sites and provide families/individuals with access to healthy food. By helping alleviate these immediate needs, we also gain the opportunity to offer additional emergency and social service support to improve socio-economic status and overall wellness of low-income families/individuals in Imperial County.

In-Patient Treatment:

In the event the youth is facing homelessness and/or necessitates continued in-patient substance abuse treatment probation will work with Behavioral Health's Substance Use Disorder treatment program to identify a local facility. Should the youth prefer other local options, probation would be able to offer referrals to faith-based alternatives. In-county faith-based substance abuse treatment facilities include IV Ministries, New Creations (men and women's home), Turning Point, Victory Outreach, and Trinity Baptist.

Local Shelters:

In the unlikely event no other housing options are available to a youth upon their release, probation will place the youth in temporary emergency shelters until a stable living arrangement is identified. Local shelter options include Catholic Charities Men's and Women's Shelters, Neighborhood House for Women, Woman Haven, and Salvation Army.

Short-Term Residential Therapeutic Program (STRTP):

For those youth who are ready for a lower level of care but may still require in-patient rehabilitative services, youth will be referred to a STRTP. While at a STRTP, youth can take advantage of strength-based treatment, a structured living environment, recreation activities, community engagements and therapy. A STRTP will be able to give youth the support, treatment, and tools they need so they can once again thrive in a family home.

Imperial Valley College (IVC):

IVC is a community college in Imperial County that offers associate degrees and training certificates in various fields of study. IVC offers multiple support programs to youth enrolled in the school. Extended Opportunities

Program and Services (EOPS) is a program through IVC designed for specific populations who meet eligibility criteria, one criterion being a justice-impacted youth. EOPS offers services such as priority registration, book grants, transportation assistance, individualized counseling, tutoring, and community referrals. EOPS staff are available to assist and support students in navigating personal, psychological, academic, and/or career-related issues through empathy, cultural-competence, and a commitment to equity and social justice. IVC also offers the Resilient Scholars Program. The Resilient Scholars Program offers a holistic case management approach for students that have experiences with foster care or homelessness. This program offers students counseling, book assistance, emergency assistance (food, housing, laptops, and mobile phones), bi-weekly/monthly educational case management and follow-up services, weekly workshops and referrals to community resources.

San Diego State University, Imperial Valley Campus (SDSU-IV):

The SDSU Imperial Valley Campus is a satellite campus of San Diego State University in Calexico, California, which serves residents of Imperial County. SDSU-IV Campus offers instruction for all four collegiate years, or, the ability for students attending community college to transfer in and complete their bachelor's degree. SDSU-IV offers the IVUP program to students who meet certain qualification criteria. The Imperial Valley University Partnership (IVUP) is an innovative educational initiative undertaken by Imperial Valley College (IVC), the Imperial County Office of Education (ICOE) and SDSU-IV that offer Imperial Valley students an accessible, and affordable, high-quality education with a clear path to a bachelor's degree in four years. IVUP accepts eligible students every fall semester into its new cohort. IVUP offers priority registration, mentoring and advising, scholarship opportunities, and full access to all resources available at both SDSU-IV and IVC.

Prison Education Program (PEP)

The goal of PEP is to create a "Prison-to-School Pipeline" and provide in-custody students with the cognitive tools necessary to function as productive citizens. The program's multi-layered approach enhances human development, reduces recidivism, saves resources, and allows participants to contribute to the economic and civic life of California.

As part of the continuance of programming for Project Phoenix Youth, Probation established a collaboration with the Prison Education Project, initiated in the Spring Semester of 2023. The pilot program offers 7-week introductory courses in different subjects. Said courses are taught by university students and professors from 20 regional universities, such as San Diego State University. The volunteers ultimately become mentors for youth and guide them through the contours of re-entry once they are discharged. Our cohort of Project Phoenix Youth are attending in-person classes at Juvenile Hall; specifically, Building Healthy Relationships and Self-Empowerment.

The Center for Employment Training (CET):

CET is a job-training program, which teaches marketable skills to people of all educational levels and backgrounds. In addition to teaching trade skills in growing fields, CET provides supportive services and job placement assistance. Imperial County's CET program offers education in the following trade skills: Accounting Clerk, Green Building Construction Skills, Retail Operations Specialist, Truck Driver and Welding Fabrication.

Tutoring Services

Probation is committed to make a meaningful difference in the youth's education and overall rehabilitation. Secure Track consists of youth currently attending Esther Huff School in pursuit of a high school diploma as well as youth who have already graduated and are attending Imperial Valley College online and/or in-person. Tutoring services have been incorporated into the youth's programming schedule. Youth receive tutoring services three times a week, on Mondays, Thursdays and Fridays for two hours per session.

TRAUMA-INFORMED & CULTURALLY RESPONSIVE SERVICES

The Juvenile Division of Imperial County Probation Department stands positioned to support this population from a results-driven perspective by utilizing current Evidence-Based Practices (EBP) and other preventative services, with an ongoing evaluation of outcomes. The use of EBP's provides foundational data-driven systemic interventions that safely reduce reliance on detention. The Probation Department's ultimate goal is to reduce and/or mitigate youths' time in confinement by providing them with adequate supervision and targeted service linkage for a successful transition and permanency. In the context of probation, EBP can be split into five main areas, outlined below. EBP is multifaceted, and these descriptions are intended to provide basic context to the following discussion.

1. **Risk and Needs Assessment** - Accurate assessment of an individual's risk to reoffend allows Probation Departments to appropriately target resources and interventions where they will be most useful. This is best implemented through the use of an actuarial risk and needs assessment tool to determine supervision levels and drive supervision plans.
2. **Effective Supervision** - Research indicates that the probation officer/probationer relationship is very important in affecting behavioral change. Probation officers can encourage or discourage positive change through the use of motivational techniques. At the same time, probationers must be held accountable for their behavior. Accountability is reinforced by the use of swift and proportionate responses on the part of probation officers whenever probationers misbehave.
3. **Treatment/Targeted Intervention -** Treatment programs should address a probationer's assessed criminogenic needs and should follow treatment protocols that have been evaluated for successful recidivism reduction.
4. **Collaboration -** Though collaboration is not strictly demonstrated to reduce recidivism, it is very difficult for Probation Departments to implement EBP without the support and services from other justice partners and community-based organizations.
5. **Management and Administration - S**imilarly to collaboration, management techniques do not themselves affect individual probationer behavior. However, it is difficult, if not impossible, to effectively implement

EBP without organizational change. This includes the need for support and evaluation of probation officer work as well as departmental use of data for planning and management purposes.

Probation intends to continue allocating grant funds for staff training regarding Evidence-Based Practices and Trauma-Informed Care (TIC). Through continuous trainings and refresher courses on the abovementioned practices, Probation staff will be able to effectively conduct interviews with families and be cognizant of a youth and families' past and current traumatic experiences, in order to tailor the services provided to their individual needs. Further, with training, Probation staff will effectively conduct Positive Achievement Change Tool (PACT) Assessments and obtain uniform inter-rater reliability scores. Continually training staff addresses the issue of consistency in the implementation of a rating system, allowing youth to receive targeted interventions that accurately correspond to their criminogenic needs.

For the realigned youth, the Child and Family Team (CFT) Meetings are intended to be a youth-driven, team-based approach designed to support youth and their families in the planning, delivery and management of services, with the purpose of developing and discussing outlined case plan goals and attained goals. The assigned Probation Staff is tasked with organizing and facilitating all CFT meetings and coordinating Multi-Disciplinary Services Team (MDST) meetings for the purpose of engaging the family in realigned youth's progress and/or identifying additional needs and services throughout their commitment at juvenile hall, and community supervision. Furthermore, MDST meetings are held no longer than 30 days prior to the youth's release from Juvenile Hall to ensure effective continuance of supportive services and a successful transition to the community. Involving families at this crucial decision-making point enables positive identification of services and resources a family might need in the community.

Rite Track Youth Services

Rite Track takes great pride in their talented and diverse team, students, families and communities they serve every day. Rite Track's diversity initiatives are applicable but not limited to their practices and policies on recruitment, professional development, training, social and recreational youth services. Rite Track encourages respectful communication and cooperation between all. Through a collective sum of individual differences, life experiences, knowledge, inventiveness, innovation, self-expression, unique capabilities and talent that employees invest in their work, represents a significant part of our culture, reputation and company's achievement.

Through their nondiscriminatory policy participants are protected from discrimination on any basis and foster a safe environment for all. Workshops are culturally educational and help celebrate traditions and diversity. Some examples of Rite Track's cultural responses and diversity include educational and interactive actives such as: Black History Month Prominent Figures to Reducing the Stigma of Mental Illness. By educating youth on cultural diversity, Rite Track aims to foster an inclusive environment where differences are celebrated. Participants are encouraged to seek diverse perspectives, be open to learning, and feel comfortable being their authentic self.

Imperial Valley LGBT Resource Center

Secure Track has established relationships with community-based organizations who provide multi-cultural programming, such as the Imperial Valley LGBT Resource Center aimed to address the unique needs and challenges faced by diverse groups, ensuring that support services are respectful, relevant and effective for the youth they serve. The center offers a wide range of services to at-risk groups and populations that are readily available to youth committed to Project Phoenix.

- The **YAMS** program aims to teach young individuals how to manage their emotions and react healthily to situations through group therapy sessions, individual counseling, and skill-building exercises. It is facilitated by experienced mental health professionals who focus on helping young people build resilience and improve their overall well-being.

Imperial Valley Desert Museum

The Imperial Valley Desert Museum is a new facility in the heart of the Yuha Desert housing Indigenous and historic artifacts found within the Imperial Valley and surrounding region. The programs allows individuals housed within Juvenile Hall to receive educational instruction by Imperial Valley Desert Museum staff where they learn about traditional culture and participate in art projects throughout the year.

The Desert Museum will offer weekly fine arts and culture projects to youth in Juvenile Hall through their "History on the Go" program. The weekly classes included lessons on traditional Kumeyaay culture, science and technology, and earth science activities.

Imperial County Probation

Engaging families in culturally responsive holiday activities can help build connections, celebrate diversity and foster a sense of community. Secure Track staff are greatly involved in coordinating celebrations in observance of key holidays amongst the youth and their respective families.

NONGOVERNMENTAL & COMMUNITY BASED SERVICE PROVIDERS

As the number of realigned youths increases within Imperial County, the implementation of services is likely to be adjusted to better serve the population and meet their specific needs. Allocating a contingency fund to address additional or unexpected services will be necessary to ensure that youth's needs will be met. Having an allocated fund to address these circumstances will ensure Imperial County Probation's capability to adjust to any unforeseen circumstances and render the appropriate services and care.

Taking an approach similar to Wraparound Program, numerous factors will be examined to ensure the youth is equipped with the necessary tools and services for community re-integration. In these necessary areas, expenditures may arise to ensure tangible needs are met for both the youth and family. As re-aligned youth are transitioned into their communities, additional needs may arise including housing, wardrobe, transportation,

educational, or vocational needs. In addition, the need for additional/increased treatment programs may arise in the future and funds will be allocated to fulfill any unexpected needs of the youth or family. Funds have been designated to certain community organizations to develop contracts and other community support.

PART 5 – FACILITY PLAN

The Juvenile Hall is divided into five dormitories, with three dormitories in the front, Dormitory 1, Dormitory 2, and Dormitory 3, and two dormitories towards the back, Dormitory 4 and 5. Dormitories 1 and 2 have eleven single occupancy rooms, while Dormitory 3 has ten single occupancy rooms. All dormitories have a dayroom with access to toilets, washbasins, drinking fountains and showers, in accordance with Title 24.

In Dormitories 1 and 2, Room #11, is a designated observation room, with ongoing closed circuit television security system, to monitor youth with substance intoxication, suicidal ideation, among other criteria that may render the need for increased supervision. The camera footage from the observation rooms is directly monitored from Control Center #1. The Control Center is a continuously staffed secure area within the facility that contains staff, normally a Shift Supervisor, responsible for safety, security, emergency response, communication, electronics, and movement. In Dormitory 3, additional space is allotted for a bathroom containing a tub, for youth with more advanced limitations, in compliance with the Americans with Disabilities Act (ADA).

Dormitories 1, 2, and 3 are within close proximity of each other, while Dormitories 4 and 5 are located furthest away from the entrance, allowing for separation by age and/or special needs as warranted and identified during classification. Dormitories 4 and 5 have quick access to the outdoors from within the dormitory, which leads to an open area, where additional infrastructure is intended for services/programming functions. Within the ICJH facility, are two classrooms, one which can accommodate separate instruction from Imperial County Office of Education instructors for re-aligned youth. In addition, within close proximity to the separated dormitories is an additional room, which can be utilized for behavioral health counseling, or for individual meetings with youth.

Dormitory 4

This dormitory is currently being utilized to house Project Phoenix youth while modifications to Dorm 5 are completed. This section had previously been utilized as our "Honor Dorm" for use by all residents and will revert to that purpose once the Project Phoenix youth move into Dorm 5. Normally, the Honor Dorm offers leisure activities, such as television, radio, board games and video gaming in a soft lounging area for youth who merit the privileges through program participation and compliance with rules. Youth in the general population are presently enjoying Honor privileges in other dorms while final touches are added to Dorm 5.

Dormitory 5

Dormitory 5 has been repurposed and remodeled to serve as the housing unit for youth who have successfully transitioned into phase III of the behavioral modification program in the Secure Track Program. Dormitory 5 has a day room for structured and recreational activities, leading to the outdoor yard of the facility, where large muscle activity can occur in the facility's basketball court. This dormitory has bene adjusted to hold 10 youth

within 10 single-occupancy rooms and is currently adjacent to Control Center II. The rooms span the length of the dormitory, with five rooms on each side.

Multipurpose Room (MPR)

The Multi-Purpose Room is the designated programming area for youth in Secure Track. The MPR also serves as the youth's indoor exercise area as well as an educational space where youth have access to Chromebooks to help them fulfill their online college courses as well as additional recreational activities.

Pickleball & Basketball Court

Probation has recently built a pickleball and basketball court adjacent to the multi-purpose room where youth can perform outdoor activities.

The Imperial County Juvenile Hall Facility

The Imperial County Juvenile Hall Facility includes a dining hall, which can comfortably accommodate up to 25 youth, staff and guests for meals. Food preparation is made at the Juvenile Hall Kitchen, located near the facility. It is staffed by one food supervisor and three cooks who plan and prepare meals based on specific nutritional requirements by the State of California. As mentioned, the ICJH facility includes two classrooms staffed with teachers from the Imperial County Office of Education. Additionally, large muscle body exercises are completed on a full-size blacktop basketball court, which doubles as a volleyball court.

Youth in Imperial County had historically been committed to the Division of Juvenile Justice at very low rates. Further, commitments of female youth to Division of Juvenile Justice were even rarer. For this reason, Imperial County Probation will focus on housing male youth in Dormitory 5. In the event the need arises, female youth committed for longer terms in custody may be housed with like-gender youth so that they can program together.

STAFFING

Juvenile Hall Officers (JHOs) are on site 24 hours a day for supervision of youth assigned to the facilities. The facility is appropriately staffed to ensure the functions of the facility, including program activities, provide for safety and security of youth and staff, meet established standards and regulations of Title 14, Title 24, and to ensure that no required services shall be denied because of insufficient numbers of staff on duty.

The shift coverage for the units will be arranged to meet or exceed the Title 15 Standards for juvenile detention facilities. JHO supervision encompasses all daily activities youth participate in including, unit programming, meals, physical education, school, hygiene, room and unit clean-up, medical transports, vocational training, off site visits, court appointments, visits, structured activity, child visits, and all other programs.

ICJH staffing is supportive of patterns and schedules which will accommodate program delivery and consistency. Staff will also facilitate independent living through ongoing activities and collaboration with partner agencies

such as Rite Track Youth Services, referenced in Part 3: Programs and Services. Among services provided to youth will be vocational, mental health, cultural enrichment, independent living skills, and cognitive behavioral therapy, among others. Staffing patterns will be conducive to ensure partner agencies are available to meet and deliver services to youth within the facility, allowing for consistent work with small groups of youth. In addition, staff will ensure the youth's progress is regularly monitored through Child Family Team Meetings and Multi-Disciplinary Services Team Meetings to determine youth's status with programs and evaluate the level of care needed for the youth.

Project Phoenix youth will be offered intensive services aimed at targeting their risk factors, while promoting positive behavior conducive to their reintegration into society. Ensuring that policy and practices reflect both youth and staff's best interest is of high priority. In rendering services to re-aligned youth, staff may be subject to issues such as vicarious trauma, secondary traumatic stress, or direct stress. Aid to staff will be available through team meetings, time to debrief following incidents with youth, and services from the Employee Assistance Program (EAP). For those reasons, it is imperative that appropriate staffing is maintained at all times, as it presents an environment to address the needs of young people and staff simultaneously.

Behavioral Health Staffing

Imperial County Behavioral Health staff will be on site on an as-needed basis and on-call 24 hours a day in case an emergency response is needed, or a mental health crisis takes place. Youth can request behavioral health services at any time by either verbal or confidential written request. The function of Imperial County Behavioral Health Services is further detailed in Part 3 – Programs and Services.

Medical Staffing

NaphCare medical staff will be on-site Monday through Friday to provide timely and quality medical care. For medical emergencies when NaphCare medical staff are not present in the facility, youth will be transported to El Centro Regional Medical Center Hospital, or the Imperial County Sherriff's Department will be contacted to request an ambulance for assessment and/or transportation of youth to ECRMC. Youth can verbally inform staff of any medical needs and staff can initiate protocols or refer the youth to medical staff for evaluation. Youth can also complete a confidential medical request and deposit it into a designated box inside each dormitory. These boxes are reviewed every day to address any medical needs youth may have. Services provided to youth include medical, dental, and vision. Emergency and after-hours services are provided through ECRMC. For families with private insurance, arrangements can be made to transport youth to those providers' offices and measures taken to ensure confidentiality during appointments.

ADDITIONAL SAFETY MEASURES AND PROTECTIONS:

Prison Rape Elimination Act (PREA):

Youth will have access to the Prison Rape Elimination Act (PREA) hotline. The Probation Department has a policy in place to investigate all sexually based accusations or complaints as serious, truthful, and time sensitive. PREA investigators include supervisory staff at ICJH facility, ICJH Facility Manager/ Designated PREA Coordinator. At any time during an investigation, outside law enforcement agencies may be called to conduct a criminal investigation. Victim Advocates will be available should they need to be utilized in any case. All information is considered confidential.

Transgender Youth:

Policies are in place to protect transgender and intersex youth. Upon initial entry to Imperial County Juvenile Hall, youth who identify as transgender, participate with staff in completing an Intake Process which plays a part in helping to determine housing, clothing, and supervision based on their gender identification.

Special Education:

In cooperation with the Imperial County Office of Education, youth will have access to continued education and services through Esther Huff. Individual Education Plans (IEP) and Education Related Mental Health Services (ERMHS) are available for those youth who qualify. In accordance with the Education Code, IEPs will be conducted within 30 days of a youth's admittance into ICJH. Schools also work in cooperation with behavioral health providers, medical staff, and Probation to individualize each youth's program to meet their specific needs.

Americans with Disabilities Act (ADA):

The STAT staff will serve as the ADA Coordinator. The ADA Coordinator runs Special Cases Meetings, monitors the Special Cases List to ensure accuracy, conducts quality control of the documentation in unit binders, follows up with staff to ensure accommodations are understood and being followed, serves as an ADA liaison with partnering agencies and other Probation divisions, and evaluates ADA training needs for the facility. The ADA Coordinator will ensure youths' accommodations are communicated during intake, initial assessment, school, and Pre-Release Meetings. The ADA Coordinator will work closely with the School Coordinator to ensure information regarding educational accommodation is received and documented. State or local governments may not discriminate against qualified individuals with disabilities. All services within ICJH are consistent with the requirements of section 504 of the Rehabilitation Act of 1973.

Suicide Prevention:

Probation is committed to deterring and preventing self-harm and suicide within its facilities. Policies are in place for supervision of youth identified as high-risk for this behavior. Each youth completes the MAYSI-II questionnaire upon entry into any facility. This risk assessment tool is utilized in determining the youth's history,

current state of mind, and potential for self-harm or suicidal ideation. Youth deemed to be an immediate risk are immediately assessed by behavioral health to determine program needs and supervisory objectives. Youth may be placed on Safety Watch (Level I, II, or III) depending on their needs. Programs can be changed at any time during their stay with behavioral health direction and approval.

Youth Grievances:

Youth will be able to file a grievance at any time. Each youth will have access to grievances during their program or may keep them inside their room for completion. A confidential grievance box is made available within each housing unit, or youth may give them directly to supervisory staff. Grievances are taken seriously, handled in a timely manner, and may develop into policy change when required. All are reviewed by facility administration and an update is provided to the youth of the outcome of their grievance.

With the passage of SB 823, the Office of Youth and Community Restoration now contains an Ombudsperson charged with investigating complaints relative to all youth held in juvenile detention facilities, over and above our internal Grievance procedures. This information, along with the rights of juvenile detainees, is posted in our Juvenile Hall. All youth, including Secure Track, are afforded the means to generate a confidential complaint concerning conditions of confinement.

PART 6: RETENTION OF TARGETED POPULATION

From research and data, we have learned that retaining youth in the juvenile justice system is in both the best interest of the youth and the community. Research shows that age-appropriate evidence-based programs are not necessarily available to serve youth who have been transferred to the adult justice system.

Additionally, Probation recognizes that the realigned youth we serve will eventually be responsible for maintaining themselves within the community. We believe that we have a responsibility to provide these youth with the skills and tools they need, not only for themselves, but for the productivity and well-being of our community.

When considering adjudicated youth who are on probation, the Probation Department has taken proactive steps to implement appropriate supervision models and current evidence-based practices and programs. Probation officers are trained in and utilize Motivational Interviewing throughout the life of a case when interacting with youth. At the inception of every case, officers conduct a risk assessment through an evidenced-based assessment tool to determine the youth's criminogenic needs. Officers input the information into the tool and, once the youth's risk level is determined, the probation officer, in collaboration with the youth and guardians, develop a case plan to best map the client's goals and service needs.

For youth who have committed an offense described in WIC Section 707(b) and require in-custody rehabilitative services, the Imperial County Probation Department will have the ability to offer a wide-range of progressive programming and comprehensive services. When considering both the adult and juvenile systems, youth have less access to rehabilitation and family support in the adult justice system. Should youth remain in the juvenile justice system; youth can build, and maintain, community ties that will continue following their release from custody.

Through Project Phoenix, our in-custody facility will be able to offer youth a wide range of evidence-based services. As previously described, youth will have access to age-appropriate mental health services, substance use disorder services, educational services, vocational services, and various community-based services and resources. Additionally, emphasis will be placed on staff development to ensure they receive proper training and equipment to supervise the target population. Upon a youth's release, the Probation Department will be able to offer continued community-based services to the youth so there is no disruption in maintaining a positive direction. It is the goal of the department that youth receive the intensive rehabilitative services they need so that they can develop, mature, and become responsible law-abiding individuals.

PART 7: REGIONAL EFFORTS

It is the goal of the Imperial County Probation Department to serve the realigned youth at the local level to the greatest extent possible. The Imperial County Probation Department will service male realigned youth at the local level. Allowing youth to maintain close family ties, as well as utilizing community-based resources; the Probation Department feels that our youth will have a greater likelihood to smoothly transition back into the community following their release from custody. The Probation Department is committed to being a gender-responsive environment and committed to meaningfully addressing the needs of our female population; however, if probation's facility is not able to provide adequate services for the female youth, the department will consider contracting regionally with another county.

When considering sex offender treatment for youth in custody, the Probation Department plans to consider each case on an individual basis to make a determination of the most appropriate setting for the youth. Historically, providing sex offender treatment to youth in custody has been challenging due to the lack of available local sex offender services and approved programs. At present, the services of a licensed sex-offender counselor are available. In the event these services are interrupted, our county would look to leverage a regional provider in order to ensure there are no gaps in services for the youth.

PART 8: DATA COLLECTION

Data collection will be an essential part of establishing and maintaining our program. Data collection will allow the Probation Department to create an analytical basis for informed decision-making and help the Probation Department focus attention on improving desired outcomes.

Probation officers will track case specific data through an internal case management system. In addition to Probation's internal data system, probation officers have access to a countywide offender database, which can assist in collection of certain offender information. Moreover, service providers will continue to provide in-depth activity reports regarding their clients so officers can track the youth's progress. Lastly, other related or comparable data can be gathered from such entities as the Board of State and Community Corrections and Chief Probation Officers of California.

OUTCOME MEASURES

Through quantitative data collection, the Probation Department will set key performance indicators and monitor their effectiveness. Data is currently collected to assess program performance, review resource allocation, identify what is working well and identify areas in which consideration should be given for improvement outcomes, among other measurable outcomes.

The Probation Department also plans to obtain qualitative data in the form of observation, probation staff interviews and questionnaires, and realigned youth interviews and surveys. The Probation Department will utilize qualitative data in an effort to identify both internal and external factors impacting youth decision making within our provision of services.

The Probation Department tracks the following to determine whether the youth is progressing through the phases of the Secure Track Youth program:

- Successful completion of services
- Changes in behavioral thinking through R-Pact Assessments and IEP meetings
- Grade level advancement and completion of school coursework
    - With the intent to push youth towards enrollment in higher education or a vocational program
- In-custody defiance, such as use of force incidents or fights
- Case plan goal completion
- Out of Custody violations of probation and reporting consistency

PART 9: ADDITIONAL UPDATES

As of April 1st, 2026, there are now [redacted] youth that have successfully gone through each phase of the Project Phoenix program and have been reintegrating back into their communities. Through their community supervision, Probation continues to monitor the youth's progress and activities to ensure they stay in compliance with their terms and conditions of release and to provide them with a support network for their continued success in their pursuit of higher education and work.

Part of these successes include youth graduating from Imperial Valley College with three associate degrees and transferring to a higher education university to continue their studies and eventually pursue a career in their field. Additionally, youth have found the opportunity to start their own businesses or find stable work to support themselves and their families. Skills built through the barbering program at the Juvenile Hall have allowed the youth to work as local barbers for the community.

Other successes achieved by the youth involved in Project Phoenix through Rite Track Services in 2025, [redacted] youth were honored as Juan Ulloa Scholarship recipients, each representing the program's mission of resilience and renewal. Having faced significant adversities and served extended periods of incarceration at Juvenile Hall, these youth demonstrated extraordinary perseverance and a deep commitment to education and personal growth. Their achievements embody the power of second chances and highlight the transformative impact of the Secure Track Program's trauma-informed, restorative approach to rehabilitation.

As of now there are [redacted] youth currently participating in higher education learning either at IVC or other certified universities outside Imperial County, there are [redacted] youth that are obtaining certifications in cosmetology and [redacted] youth obtaining their welding certification.

PART 10: PRIOR YEAR EXPENDITURES

This section summarizes prior-year expenditures for FY 2024-25 in accordance with Welf. & Inst. Code §1995(d)(9):

Department / Program	Expenditure Amount	Percentage of Total
Mental Health, Trauma-Based, or Behavioral Treatment Needs - W&I §1995(D)(3)(A)		
Imperial County Behavioral Health Services	$ 38,063	4.26 %
Healthy Adolescent Development - W&I §1995(D)(3)(B)		
Salary $ Benefits – (1) Supervisory Deputy Probation Officer, (1) DPO III, (1) Extra Help Shift Supervisor, (3) Extra Help Juvenile Hall Officer, (3) Extra Help Cooks	$ 348,954	39.08 %
Uniform Allowance	$ 800	.09 %
Software Licenses for Staff	$ 1,567	.18 %
Travel / Training Out of County	$ 7,396	.083 %
Juvenile Hall Staff Overtime	$ 30,000	3.36 %
Home Depot Supplies	$ 1,174	0.13 %
Employee Relations Onboarding	$ 698	0.08 %
Caliber Screen Printing – Secure Track Uniforms	$ 2,786	0.31 %
Barbering Services	$ 6,895	0.77 %
Tutoring Services	$ 8,375	0.94 %
Bob Barker – Supplies / Uniform	$ 1,833	0.21 %
Staff Reimbursements	$ 1,360	0.15 %
Staff Reimbursements	$ 1,416	0.16 %
Tattoo Removal	$ 300	0.03 %
Dorm Furniture	$ 39,927	4.47 %
Petty Cash Replenishment for incentives	$ 1,237	0.14 %
Reentry Services & Evidenced-Based, Trauma Informed, and Culturally Responsive Practices – W&I §1995(D)(3)(C) & W&I §1995(D)(3)(D)		
Rite Track	$ 149,745	16.77 %
Maintenance – Structure, Grounds, Improvements	$ 190,544	21.34 %
Imperial Valley Desert Museum	$ 2,800	0.31 %
Business Manager Salary (1/6)	$ 18,597	2.08 %
Juvenile Hall / County Maintenance	$ 10,148	1.14 %
Family Engagement - W&I §1995(D)(3)(E)		
Amazon – Bob Barker, Supplies, Furniture, misc.	$ 23,497	2.63 %
Costco – Supplies, Furniture, misc.	$ 855	0.10 %
Ashely's Furniture	$ 3,940	0.44 %
FY 24/25 Total	$ **892,906**	**100 %**

MENTAL HEALTH, TRAUMA-BASED, OR BEHAVIORAL TREATMENT NEEDS – W&I §1995(D)(3)(A)

Expenditure Subject Area:	Total Expenditures ($):	Were the expenditures consistent with the plan described for this subject area? (Yes/No):
ICBHS Mental Health Treatment Services	$38,063	Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

Yes, as described in part 3 of the JJRBG Plan, the Probation Department utilizes the Imperial County Behavioral Health Services (ICBHS) as the primary provider of mental health, trauma-based, and behavioral treatment needs and services within the Juvenile Hall. Through this partnership, ICBHS provides specialty mental health services to the targeted realigned youth, while detained at the Imperial County Juvenile Hall or receiving continued services upon release. Through a variety of services and supports offered by the Youth and Young Adult (YAYA) Services unit and the Adolescent Substance Use Disorder (SUD)Treatment Program, these young individuals receive comprehensive services and support which aim to improve their overall well-being and outcomes.

Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990:

Yes, Project Phoenix Youth received Mental Health Services during their stay at the Juvenile Hall and upon their re-entry into the community if necessary. Youth receive counseling services and medication if needed which allow them to succeed within the juvenile hall and outside the juvenile upon release. These services have allowed the youth to successfully progress through the program successfully and continue to follow their terms of release while on community supervision.

ADOLESCENT DEVELOPMENT - W&I §1995(D)(3)(B)

Expenditure Subject Area:	Total Expenditures ($):	Were the expenditures consistent with the plan described for this subject area? (Yes/No):
Adolescent Development	$454,718	Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. The Imperial County Probation Department is currently utilizing grant funds to provide educational tutoring services through the Imperial County Office of Education, providing barbering services for the youth where they can pick up new skills and receive scheduled haircut services, have tattoos removed that may cause barriers to reentry into their community, purchasing of supplies and uniforms for participation

in programs and services outside of the juvenile hall, and to purchase incentive rewards for succeeding and following the Project Phoenix program curriculum.

In addition, expenditures related to staff support regarding salary, training, overtime, and hire onboarding were also consistent with the plan described for this subject area as described in the JJRBG Plan. Project Phoenix requires a considerable amount of additional Probation staff support to ensure the success of the youth in the program and their stay at the juvenile hall. Staff require additional support through the coverage of travel and training to gain additional knowledge and learn of better practices from areas outside of Imperial County and work to bring those ideas back to improve the program for the success of the youth.

Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990:

Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. Through the various services provided by the Probation Department the youth stay engaged and follow their case plan in the program through incentives and rewards that are provided by their assigned supervising officer. In addition, youth are more eager and willing to attend outside programs and services when they are wearing Project Phoenix uniforms which allow them to blend in with the normal population. Tattoo removals have allowed the population to reenter their communities and pursue their educations and careers without the known stigmas of former gang tattoos. Barbering Services and education have allowed youth to gain skills that have allowed them to enter employment upon release. Through the hard work of the assigned staff, Project Phoenix youth are supervised and provided services that help them progress through the program. Due to the extra support provided through this funding, 5 Project Phoenix youth have successfully gone through the program and re-entered their communities where they are pursuing higher levels of education or work.

FAMILY ENGAGEMENT - W&I §1995(D)(3)(C)

Expenditure Subject Area:	Total Expenditures ($):	Were the expenditures consistent with the plan described for this subject area? (Yes/No):
Family Engagement	$28,292	Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. The Imperial County Probation Department currently utilizes grant funds to purchase items and supplies that are meant to assist with family engagement by creating a more “homely” environment within the juvenile hall to better assist with the youth’s programming journey and experiences. These additional

furnishings and supplies are used to provide support for family members that visit and spend time with the youth within the juvenile hall.
Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990:
Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. Through these expenditures, families are more easily able to engage with the targeted population during their stay within the juvenile hall. This engagement allows the youth to have a sense of family support and strengthen relationships that will assist them upon their release back into the community. Strong family engagements have been a key component in ensuring that youth have a strong outside support network and assist them with following their terms and conditions of release.

REENTRY SERVICES & EVIDENCE-BASED, TRAUMA-INFORMED, AND CULTURALLY RESPONSIVE PRACTICES - W&I §1995(D)(3)(D) & W&I §1995(D)(3)(E)

Expenditure Subject Area:	Total Expenditures ($):	Were the expenditures consistent with the plan described for this subject area? (Yes/No):
Reentry Services & Evidence-Based, Trauma-Informed, and Culturally Responsive Practices	$371,834	Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. Through its partnership with Rite Track Youth Services, the program established its Secure Track program aimed to serve the targeted population. These services are designed to align with populations' individualized case plans that include intervention programming, family-centered diversion services, cognitive behavioral therapy, mentoring services, workforce training, linkage to employment and transitioning services. The Secure Track's program is used to assist the youth in their reentry into the community through evidenced-based, trauma-informed and culturally responsible practices. Through support, structure and supervision of youth, Rite Track worked with the Probation Department and partnering agencies to help reduce risk behaviors, prepare the youth for reunification with family members, transitioning back to their community and preparing for the workforce.

Additionally, the Juvenile Hall Facility and Project Phoenix dorms required continued maintenance and furnishings to support Project Phoenix youth as outlined in Part 5 of the plan. The maintenance of the facility and grounds ensure that the Juvenile Hall stays up to standards and codes to provide necessary services and holdings for all youth within the facility. The facility is maintained and updated to assist the youth in their

journey towards reentry back into the community. Additional support funds are allocated to the Business Manager salary to ensure services and programs are properly funded and funds are utilized appropriately. Supplies from local businesses are also purchased for youth to participate in programs handled at the juvenile hall.

Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990:

Through the Rite Track Program, Secure Track Youth have consistently been recognized by the program by following each and every aspect of it, which has resulted in completion of Cognitive Behavioral Therapy courses, completion and obtaining of work certificates in the workforce development programs, and receiving of the Juan Ulloa Scholarship reward which allow them to purchase supplies and pay for classes as they continue to pursue high education.

NONGOVERNMENTAL & COMMUNITY BASED SERVICE PROVIDERS – W&I §1995(D)(3)(F)

Expenditure Subject Area:	Total Expenditures ($):	Were the expenditures consistent with the plan described for this subject area? (Yes/No):
Nongovernmental & Community Based Service Providers	$0	Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

Yes, the expenditures were consistent with the plan described for this subject area as described in part 3 of the JJRBG Plan. The Imperial County Probation Department works closely with community-based services providers such as New Creations, the Center for Employment Training, and the Imperial Valley LGBTQ Resource Center to provide youth involved with the Project Phoenix program additional services without the use of grant funds currently.

Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990:

Through these services youth have remained engaged with the Project Phoenix Program as it allows them to engage more deeply with the program and receive additional services that they may need to find support in areas not covered in the previous sections.