OYCR | Office of Youth and Community Restoration

JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

Main contact for plan

Date: May 1, 2026

County Name: Tulare

Contact Name: Gina Rizza

Telephone Number: (559) 608-9236

E-mail Address: grizza2@tularecounty.ca.gov

Background and Instructions:

Welfare and Institutions Code (WIC) Sections 1990 through 1995 establish the Juvenile Justice Realignment Block Grant (JJRBG) program, which supports county-based care, custody, and supervision of youth who were previously eligible for commitment to the Division of Juvenile Justice (DJJ) prior to its closure. Section 1995, which governs the county planning process, was amended by Assembly Bill 118 (Chapter 96, Statutes of 2025). This template reflects those amendments, which take effect January 1, 2026. All statutory references in this document are to the law as amended. The statutory language can be found here.

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).) OYCR may request revisions as necessary or request completion of the required statutory elements in the plan prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans and the date of their acceptance will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are ten sections to the plan:

Part 1: Subcommittee Composition
Part 2: Target Population
Part 3: Programs and Services
Part 4: Juvenile Justice Realignment Block Grant Funds
Part 5: Facility Plan
Part 6: Retaining the Target Population in the Juvenile Justice System
Part 7: Regional Efforts
Part 8: Data
Part 9: Other Updates
Part 10: Expenditure Summary

Part 1: Subcommittee Composition and process (Welf. & Inst. Code §§ 1995 (b) and (c))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	Kelly Vernon Chief Probation Officer	KVernon@tularecounty.ca.gov	(559) 608-9000
Co-Chair (*If Applicable*)	N/A	N/A	N/A
District Attorney's Office Representative	Erica Gonzalez Assistant DA	ERGonzalez@tularecounty.ca.gov	(559) 735-1494
Public Defender's Office Representative	Ron Westphal Assistant PD	RWestphal@tularecounty.ca.gov	(559) 636-4500
Department of Social Services Representative	Francena Martinez Director of Human Services, HHSA	FMartinez@tularecounty.ca.gov	(559) 624-8000
Department of Mental Health	Sharon Ross MH Clinic Supv.	SMRoss@tularecounty.ca.gov	(559) 624-8054
Office of Education Representative	Joseph Andrade Court Schools Principal	JAndrade@tcoe.org	(559) 735-1629
Court Representative	Hon. Sylvia Hanna Judge	SHanna@tulare.courts.ca.gov	(559) 730-5000
Community Members (*defined as "individuals who have experience providing community-based youth services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been directly involved in the juvenile justice system" (Welf. & Inst. Code § 1995(b).)*)	Jennie Bautista Executive Director, Tulare County Workforce Investment Board	JBautista@tularewib.org	(559) 713-5207
Community Members	Galen Quenzer CEO Boys & Girls Club	Galen.Quenzer@bgcsequoias.org	(559) 592-4074
Community Members	Mary Escarsega-Fechner, Executive Director, CSET	Mary.Escarsega-Fechner@cset.org	(559) 732-4194

Additional Subcommittee Participants			
Probation Department	Mike Santos Deputy Chief Probation Officer	MSantos@tularecounty.ca.gov	(559) 608-9005

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

This was discussed by the SB 823 subcommittee, and it was determined that a co-chair is not necessary.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county's JJRBG plan?

Meeting Date 1: April 23, 2025 Meeting Date 2: April 27, 2026

Additional meeting dates of the subcommittee, if applicable: October 14, 2025

Date that the subcommittee approved the plan by a majority vote: April 27, 2026

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

A subcommittee was formed to develop the plan, which is comprised of multiple members who have direct knowledge and experience working with the target population, those who have experience with researching and interpreting the SB 823 law and/or requirements, those who are charged with finding vendors that can provide the necessary services for the target population, and a team of writers to prepare the plan. The subcommittee met multiple times to brainstorm ideas and share information for the plan. Finally, the subcommittee members were provided with a draft of the plans for review, and any recommendations for revisions were incorporated into the plan.

Part 2: Target Population (Welf. & Inst. Code § 1995(d)(1))

Briefly describe the County's realignment target population supported by the block grant.

The "target population" is defined as "youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and *shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code." (*Welf. & Inst. Code § *1990(b))*
Tulare County continues to use the Juvenile Justice Realignment Block Grant (JJRBG) funds to support the target population, which includes youth of different ages and genders, whose most recent adjudicated offense falls within WIC 707(b) or an offense described in Section 290.008 of the Penal Code, whereby the Court finds that less restrictive alternative dispositions are not suitable.

Demographics for FY 24-25 of the identified target population, including anticipated numbers of youth served, are provided in the JJRBG Data Collection Form (pages 24-25) attached to this plan, disaggregated by factors including age, gender, race or ethnicity, and offense/offense history. The JJRBG Data Collection Form also includes data on programs, placements, or facilities to which the youth are referred.

Describe the target population disaggregated by programs, placements and/or facilities to which they have been referred.

Historically, there have been limited opportunities to create effective pathways for youth transitioning from the formerly known as Department of Juvenile Justice (DJJ) and/or from local custody back to their communities following long periods of incarceration and/or secure confinement. To address this major gap and the need for off-site Juvenile Detention Facility residential units, the Probation Department, in collaboration with Phoenix Transitional Housing Plus (PTHP), entered into an agreement effective August 29, 2023, and has continued to provide a re-entry continuum of care program, the Step-Down Program, that enhances and expands housing and supportive services to youth in Secure Youth Treatment Facility (SYTF), or the target population.

Through this agreement with PTHP, contracted transitional living and supportive services are provided to youth in the Step-Down Program for SYTF. The Step-Down Program provides a 'step-down' process for SYTF youth as they transition from secure confinement back into the community. This program includes evidence-based risk and needs assessments, evidence-based programs in both secure confinement and community settings, and community-based partnerships that can provide tailored services for SYTF youth.

The contracted transitional living services of the Step-Down Program emulate a proven foster care program, the Transitional Housing Program Plus (THP-Plus). THP-Plus, in accordance with SB 1252, offers former foster youth ages 18-25 housing and supportive services for 36 cumulative months or until age 25, whichever comes first. However, the department recommends a stay of up to 1 year for SYTF youth, consistent with transitional living arrangements previously offered to Department of Juvenile Justice (DJJ) parolees.

The contracted transitional living services provided to the target population by PTHP include housing, which can be apartments, condominiums, and/or single-family dwellings for SYTF youth between the ages of 18-25 who have transitioned from secure confinement to the community for a period of up to twelve (12) months or upon the age of 25, whichever occurs first.

The number of youth who have received services in this program since May 1, 2025, is [redacted]

In addition, PTHP continues to provide supportive services to SYTF youth, including:

- Emancipation Savings Program
- Employment and Education Specialist
- Financial Aid Specialist
- Housing Specialist
- Life Skills Mentoring
- Money Management and Budgeting

Part 3: Programs and Services (Welf. & Inst. Code § 1995(d)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Tulare County utilizes the Juvenile Detention Facility (JDF), opened in 1999, to house the target population. JDF provides youth with facility structure and programs that promote responsibility, accountability, and positive change. JDF is a secure residential institution that has three (3) distinct pods and an operating capacity of 210. Each pod has four (4) units, each equipped with sleeping quarters, a day room for structured activities, and a designated classroom. Each pod has a multipurpose room that can be utilized for visiting, mental health counseling, and other purposes. Pod 5 has been designated for the target population.

The programs and services provided at JDF also align with the mission of the Office of Youth and Community Restoration (OYCR), as they are trauma-responsive and culturally informed, supporting youth's transition into adulthood and helping them become engaged members of their communities.

As a result of the passage of SB 823 and the official closure of the former DJJ in June 2023, there are currently (13) youth in Tulare County adjudicated to the Secure Youth Treatment Facility (SYTF) at the Juvenile Detention Facility (JDF) and are thus receiving or have received housing and programming services locally. Accordingly, these realigned youth are provided with housing and a local continuum of care at JDF, with program services dedicated to meeting their unique needs. Furthermore, there has been [redacted] sent to a regional hub, Fresno County, to receive the specialized program services provided there. [redacted] successfully completed the Adolescent Sexual Responsibility Program in [redacted] 2025.

Providing a safe and secure environment is paramount to rehabilitation. It is not uncommon for youth to develop maladaptive behaviors in response to unsafe circumstances in their formative years, thus leading to committing crimes. Therefore, daily supervision and guidance are provided by Probation Correction Officers who have been trained in de-escalation, crisis intervention, and other techniques appropriate for managing youth in the facility. Tulare County also ensures that staff are trained in best practices in corrections.

Programs and services at the Juvenile Detention Facility (JDF) and their brief description are provided below:

Bookings, Intake, and Releases (BIR)

No individuals have been returned to Tulare County from DJJ since May 1, 2025, as this facility officially closed in June 2023. [redacted] new Secure Youth Track Facility (SYTF) commitments have been made; none of the [redacted] individuals originally returned from the former DJJ are currently in custody, and [redacted] are now enrolled in the Step-Down Program.

Vocational Education

The Vocational Education Program has been designed to provide youth exposure to building trades, help them identify their interests and aptitudes, and prepare them for a career in their chosen industry. Currently, the Probation Department uses the Paxton/Patterson Program curriculum for the Vocational Education Program, which utilizes industry-standard equipment and is 70% hands-on, project-based learning. Additionally, the Paxton/Patterson Program is a University of California A-G-approved course (College Prep Elective).

Youth can enhance their skills and training in this program and be more competitive in the hiring process. The Probation Department plans to further expand vocational programs and services available to realigned youth to provide additional opportunities to develop the skills and training experience needed to obtain employment and achieve self-sufficiency upon release into the community.

The Vocational Education Program is provided at a vocational facility, separate from the JDF, where youth are housed. SYTF youth can participate in this program because the installation of enhanced fencing and monitoring tools was completed in September 2025, ensuring safety protocols for both juveniles and staff are in place during transport. There are (14) different trades that continue to be offered in the Vocational Education program:

Vocation Education Trades		
• Cabinet Making	• Finish Carpentry	• Power Tools Operation
• Communication	• Green Construction	• Roof Framing
• Concrete	• Heating, Ventilation, & A/C (HVAC)	• Tile Setting
• Drywall	• Masonry	• Wall Framing
• Electrical	• Plumbing	• Welding

Aftercare

Youth who are committed to a facility commitment program become eligible for Aftercare, a re-entry program that allows the release of youth back to their home and/or community under intensive supervision. The goal of this program is to ensure a successful transition from facility confinement to home and community. Probation Officers provide oversight to ensure youth success and to ensure family and individual support services are provided.

Since May 1, 2025, [redacted] have participated in and had access to the Step-Down Program provided by Phoenix Transitional Housing Plus (PTHP), and [redacted] are pending placements in such.

In addition to the standard programs offered to facility youth, specialized treatment programs are available to those with more heightened needs who would benefit from more tailored rehabilitative services. Below is a brief description of the specialized programs offered.

1. **Medical/Mental Health**

   All in-custody youth continue to have access to mental health services and receive medical, vision, and dental services. In addition to these standard services, alcohol and other drug counseling, psychological evaluations, and psychotropic medication management are also available in this program. Competency restoration services are also available, which offer youth individual sessions to address personality and/or cognitive challenges they have exhibited.

2. **Cognitive Behavioral**

   This program continues to provide cognitive restructuring training to teach youth offenders effective problem-solving through deliberate decision-making. It is structured as group therapy, with weekly open-ended group sessions. Each group consists of 12 participants who engage in exercises designed to address and develop skills in relationships, thoughts and actions, beliefs and attitudes, impulse behavior, vulnerabilities, and responses to conflicts.

3. **Substance Abuse/Mental Health/Cognitive Behavior**

   In this program, the Matrix Model continues to be used to match addiction severity and level of functioning to the intensity of service. In addition, the Addictions Severity Index (ASI) and the Diagnostic and Statistical Manual Disorders, 5th Edition (DSM-5) are used to assess client symptomology, treatment dosage, and diagnosis. Criminogenic needs are also incorporated and addressed in treatment and case conceptualization. Further, additional mental health screening and assessment tools can be used, including a clinical assessment, the Beck Depression Inventory, and the Hamilton Anxiety Scale.

4. **Parenting**
   The Nurturing Parenting – Nurturing Skills for Families (NSF) Program continues to be offered to youth who are parents. The NSF Program is based on psycho-educational and cognitive-behavioral approaches to learning and focuses on "re-parenting," or helping parents learn new parenting skills to replace their existing maladaptive patterns. Participants in this program are given exercises to help them learn to nurture themselves and build parenting skills.

5. **Family Therapy**
   The Probation Department continues to offer Multi-dimensional Family Therapy (MFT) as applicable. MFT is a family-based treatment program for youth who struggle with drug and/or alcohol addiction. This prevention program addresses behavioral problems, like delinquency, that are common to youth with substance abuse issues.

6. **Sex Offender**
   The Adolescent Sexual Responsibility Program is an in-custody specialty mental health treatment program for youth who have committed a sexual offense, are wards of the court, and have been sentenced to a custodial program at the Juvenile Detention Facility. The program continues to include, but is not limited to, ongoing risk assessments, individual counseling, and mental health rehabilitative services as deemed necessary and appropriate. An Agreement between the Tulare County Probation Department and a local regional hub, Fresno County, has been in place since July 2024 to provide housing and specialized treatment for those who have committed certain sex offenses and whose needs would be better served by the regional hub. Through the regional hub with Fresno County Probation Department, [redacted] successfully completed the Adolescent Sexual Responsibility Program in [redacted] 2025. There is another contract with Hope Horizon Mental Health to provide inpatient treatment services at the JDF.

Programs and Vocational Training

Tulare County has a contract with a service provider that provides mental health services at all Correctional Facilities, and the Probation Department has procured a contract with a provider that includes a program tailored to cognitive-behavioral services to ensure that the particular needs of the target population are met.

The Tulare County Probation Department has three (3) Probation Officer positions specifically dedicated to supporting programming services within the facility to the target population. The officers in these positions oversee youth programs and educational offerings and ensure program fidelity. Officer duties include, but are not limited to, monitoring program compliance, maintaining data, preparing reports that demonstrate program effectiveness, and serving as a liaison between service providers and Probation staff. In addition, these officers seek and research additional evidence-based programs to offer youth that will further expand the vocational services already in place, providing realigned youth with the opportunity to develop the skills and training experience necessary for obtaining employment and self-sufficiency upon release into the community. Furthermore, these officers collaborate with neighboring counties to evaluate program effectiveness.

The Probation Department entered into an agreement in September 2024 with California Service Dog Academy (CSDA) to offer a dog training and proper handling techniques program, whereby in-custody youth can participate in a puppy-raising program and assist with providing basic dog training with the ultimate goal that the dogs trained in this program will pass the AKC Canine Good Citizen test and potentially become a service dog for qualified individuals. This agreement will terminate effective June 30, 2026.

In December 2025, [redacted] successfully completed 16.5 hours of coursework and training to earn their certificate of completion.

A senior Probation Officer is responsible for collecting and evaluating program information and making recommendations for program improvements and effectiveness. Additional duties of this officer may include assisting youth with program services and providing information to youth and their families; observing, evaluating, and reporting the conduct, needs, and progress of youth; developing educational

and vocational materials; supervising and instructing an assigned group of youth in a variety of recreational activities; reporting any behavioral or emotional issues observed to supervising staff; and assisting with the preparation of the youth's release plan, which includes making recommendations and referrals to various vocational, educational, employment, and counseling services available in the community.

A Vocational Education Instructor from the Tulare County Office of Education continues to work in collaboration with Probation Officers at the Juvenile Detention Facility (JDF) to ensure that in-custody youth are provided with the opportunity to obtain training and skills development in various trades that are designed to facilitate employment in vocations that provide youth the chance to acquire self-sufficiency upon release from secure confinement into the community.

The following is a list of vocational trade workshops available:

- Building Maintenance
- Landscaping and Gardening,
- Mill and Cabinet Work
- Plumbing

An example of a possible future planned upgrade at JDF for youth is a de-escalation room, which has been proven to be an essential tool for managing behavior among young offenders. This room is specifically designed to help calm down a juvenile who is in distress, out of control, or exhibiting aggressive behavior. The de-escalation room is a safe space where the juvenile can go to regulate their emotions, take a break, and calm down. The room typically is furnished with soft materials, calming music, and low lighting. Trained staff members will supervise the juvenile in the room and provide support and guidance as needed. The de-escalation room is an important part of a comprehensive approach to juvenile justice reform, as it helps to reduce the use of force and promote positive outcomes for both the juvenile and the community. There is currently no de-escalation room due to the lack of space at the JDF.

Rising Scholar Program

The Probation Department and Porterville College entered into a three-year agreement effective July 1, 2024, to provide the Rising Scholar Program for youth who have been committed to the Secure Youth Treatment Facility (SYTF), or the target population, while in custody at the Juvenile Detention Facility (JDF) and/or while receiving supervision services from the Probation Department. The Rising Scholar Program continues to provide (online) educational programs offered by Porterville College on behalf of Kern Community College District, which could lead to the attainment of a certification and/or a two-year degree.

Secure Youth Treatment Facility Step-Down Program

The Probation Department entered into an agreement with Phoenix Transitional Housing Plus (PTHP) on August 29, 2023, and continues to provide housing and supportive services to youth on probation participating in the Secure Youth Treatment Facility (SYTF) Step-Down Program. The Step-Down Program lasts up to 12 cumulative months or until age 25, whichever comes first.

The Step-Down Program is a re-entry continuum of care program that helps to create a pathway for SYTF to transition back safely and successfully into the community by providing housing and support services to SYTF youth who have transitioned from in-custody (secure confinement) to aftercare (community) programming. This program provides a "step-down" process for SYTF youth as they transition from secure confinement back into the community. It includes evidence-based risk and needs assessments, evidence-based programs, and community-based partnerships that can provide tailored services for SYTF youth.

PTHP provides housing, which can be apartments, condominiums, and/or single-family dwellings, to SYTF youth between the ages of 18-25 and who have transitioned from secure confinement to the community for a period of up to twelve (12) months or upon age 25, whichever occurs first. In addition, PTHP provides the following support services to SYTF youth:

- Emancipation Saving Program
- Employment and Education Specialist

- Financial Aid Specialist
- Housing Specialist
- Life Skills Mentoring
- Money Management and Budgeting

Since May 1, 2025, [redacted] have been enrolled in and have participated in the Step-Down Program.

Part 4: Juvenile Justice Realignment Block Grant Funds (Welf. & Inst. Code § 1995(d)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(3)(A) and (d)(8)):

Tulare County has a contract with a service provider that provides mental health services at all Correctional Facilities. Tulare County Probation Department applies grant funds to ensure the provider delivers customized mental health services that meet the specific needs of the target population. In addition, the Tulare County Probation Department and a local regional hub, Fresno County, have an agreement in place since July 2024 to provide housing and specialized treatment for those who have committed certain sex offenses and whose needs would be better served by the regional hub. Through the regional hub with Fresno County Probation Department, [redacted] successfully completed the Adolescent Sexual Responsibility Program in [redacted] 2025. There is another contract with Hope Horizon Mental Health to provide inpatient treatment services at the JDF.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(3)(B) and (d)(8)):

The target population has a variety of programs and services designed to address maladaptive behaviors and direct them to productive, prosocial behaviors. In addition, vocational programs and services are available to assist with obtaining gainful employment and self-sufficiency after the transition from facility confinement to the community. Additionally, the Prison Education Project (PEP) was added to educate, empower, and transform the lives of incarcerated individuals through academic, life skills, and career development programming, ultimately supporting successful reentry and reducing recidivism. The course includes an introduction to college courses, life skills, and a therapeutic course.

The target population also has educational and vocational programs to equip them with the skills necessary to obtain gainful employment and self-sufficiency outside the confines of an institution. In Fiscal Year 2019-2020, Tulare County completed the construction of a state-of-the-art vocational facility that offers youth the opportunity to participate in job training and experience that can lead to employment in a host of vocations. The target population continues to have access to this facility while being housed at the Juvenile Detention Facility.

Juvenile Detention Facility Infrastructure

Both indoor and outdoor infrastructure improvements have been incorporated at the Juvenile Detention Facility (JDF) to better accommodate the youth we house and serve. Furniture that softens the living units and helps create a more home-like environment is included in areas where youth are housed, receive program services, and engage in indoor recreation. In addition, outdoor physical activities offered to youth, such as recreational and athletic activities, allow youth confined in a facility an opportunity to engage in activities common to others not in a confined environment, which is expected to lead to improved social skills by affording youth the opportunity to work in teams and solve problems in a group setting, and improve self-esteem by improving physical and mental health.

An example of an infrastructure improvement at JDF includes the extension of secure fencing across several acres of land, connecting JDF (where the youth housing units are located) to our Vocational Education Building. The interior of the fenced area provides a secure environment for youth to engage in recreational activities and visits and/or for therapists to use during therapy sessions when appropriate. The fencing project was completed in 2025, ensuring safe escort and supervision to and from the facility, enabling SYTF youth to participate in the Vocational Education Program as of September 2025. Furthermore, the landscaping is complete, providing a recreational path, a garden area, an exercise room, a therapeutic area, and a walking loop. The landscape project in the fenced area provides walking trails, shaded seating areas, benches, and picnic tables.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

The Tulare County Probation Department understands that youth with family support are typically better equipped for rehabilitation than those without this type of support. It is also understood that the more involved the youth's family is in the rehabilitation process, the more likely a successful transition to the community will occur. To this end, various treatment programs and services designed to meet the specific needs of realigned youth and their families, along with operational accommodations, remain available to the target population.

Operational Accommodations

Visits: Visits are accessible to parents and/or legal guardians in accordance with Title 15 Minimum Standards for Juvenile Facilities and the Welfare and Institutions Code (WIC). Visits are made available at the Juvenile Detention Facility, other appropriate facilities, and/or via video conference. Visiting consideration is extended to additional family members such as siblings, grandparents, spiritual advisers, and/or mentors. Additional privileges, such as extending visitation options to friends of the youth, may be available to the youth as they progress through the program. Youth who are parents are given opportunities to visit with their children, including infants. Other visit types under consideration include day visits, overnight stays (48 hours), and the home pass program.

Special Events and Engagements: On-site activities, such as outdoor picnics, barbecues, and other recreational activities, are offered to those who have demonstrated a commitment to their program and met eligibility criteria. Offsite activities for significant family events, such as births, graduations, and funeral services, are available to youth who have committed to their program, are progressing, and have met or are meeting eligibility requirements. The following events were held in 2025:

- June 2025 High School Graduation with [redacted] SYTF youth participation, [redacted] Program and General Population youths' participation.
- August 2025 Senior Sunrise (breakfast for incoming Class of 2026 seniors to have breakfast, watch the sunrise, and do a self-reflection activity) with [redacted] SYTF youth and (13) Program and General Population Youths.
- September 2025 creation of a SYTF Board Team, which comprises the STYF youth, a Program PO, and an SPO who meet on a bi-monthly basis to address unit concerns, update youth with SYTF matters, and plan extracurricular activities and social events.
- November 2025 Fall Family Event with (13) SYTF youths who participated. Lunch was provided to the youth and their families, and games were available for the youth to play with their families, including their children. Picnic tables were provided for meals and socializing.
- December 2025 Tamale Activity. SYTF youths helped prep, spread, and fold tamales for cooking.

Program Commitment Unit: The Program Commitment Unit was developed, in part, to ensure program integrity. A Deputy Probation Officer (DPO) assigned to this unit continues to be responsible for coordinating release plans, including meeting regularly with program youths' families to stay up to date on current family dynamics. Additionally, the DPO will participate in multidisciplinary team meetings with those involved in providing program services to ensure a viable plan is developed for each youth prior to release.

If it is determined that youth should be housed at a regional facility in another county, the DPO is responsible for verifying that basic necessities, counseling services, and family reunification services continue there. Furthermore, the DPO is also responsible for ensuring that measures are in place to appropriately transition youth from the regional facility back into their home environment.

Parenting and Family Engagement will be offered through the National Fatherhood Initiative (NFI) and the Texas Institute of Behavioral Research at Texas Christian University (TCU).

The curricula in this group are evidence-based and focus on helping youth develop family relationship skills, including communication, conflict resolution, responsibility, and respect. A component of the program teaches youth and their families critical skills, including effective parenting, children's, and family life skills. This training program is specifically designed for high-risk families, which are common among youth who have engaged in criminal activity that has led to being placed in the care of an outside entity, such as a residential institution.

Another component of the program is designed for youth with children and focuses on parenting, life skills, and family life. This program centers on strengthening parenting skills by helping parents recognize how learned behaviors and cultural norms can affect parenting approaches. The main goals of this program are to enhance positive parenting skills, involvement, responsibility, and commitment to family.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(3)(D) and (d)(8)):

Re-entry Support Plans

Realigned youth will have a stay of about twenty-eight (28) months, which is consistent with the average length of stay at the formerly known DJJ prior to its closure in June 2023. Tulare County continues to provide the target population with programs and services similar to those provided at the former DJJ, as well as new ones. Depending on the age of the realigned former DJJ population, some individuals may no longer have legal obligations for parental care and custody. It is anticipated that a variety of transitional needs will be required to assist youth in this category in their return to the community. Examples of needs include housing, food, clothing, transportation, vocation, and/or education support. Probation continues to collaborate with county partners and community-based organizations to assist in meeting these needs. Re-entry services and needs will be consistently reviewed to address any gaps.

Support Plans for Youth Released to the Community

Staff who directly interact with youth who are released to the community continue to be involved in outlining and setting up custody and community needs upon release, coordinating services with designated partnering agencies, setting up and overseeing any pre-release meetings, and facilitating connections with outside entities like the Department of Motor Vehicles, Social Security Administration, Medi-Cal, and housing agencies.

Vocational Training

Employment services available include exploration and guidance to help youth navigate their career goals, assessment tools that identify areas of interest and aptitude, and assistance in obtaining a valid California Identification, a birth certificate, documentation to work in California, and job location services.

The Probation Department has a state-of-the-art Vocational Education Center designed to provide facility-commitment youth with training and skills that can provide them with the tools and experience to obtain gainful employment. In addition, the Probation Department has partnered with the Tulare County Office of Education to implement Paxton Patterson Building Skills for the construction industry.

Ongoing Educational Opportunities and Support

Education services continue to include helping youth earn a high school diploma or a General Education Diploma. Once high school or general education requirements have been satisfied, the opportunity to enroll in local community colleges and/or vocational programs is available.

Multi-Disciplinary Team Meetings (MDT)

Each youth undergoes an orientation that includes an assessment conducted by an assigned Probation Officer, who also reviews the program requirements with the youth. This officer typically supervises the youth throughout the youth's commitment program. Following orientation, an initial Multi-Disciplinary Team Meeting (MDT) is held to assess the youth's current needs, brainstorm the most appropriate programs and services to offer, and establish the mechanism for delivering these services. The Multi-Disciplinary Team is comprised of Probation staff, GEO Reentry Services, LLC, and other partnering agencies from education, behavioral health, and family members. Additional MDT meetings are held to address any specific needs or concerns that arise during the youth's program.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed, and culturally responsive programs or services for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Tulare County and the Probation Department are committed to Evidence-Based Practices (EBP). EBP asserts that occupational practices should be based on scientific evidence and use the most objective, balanced, and responsible research and data to guide policies and procedures. EBP also includes a host of tried-and-true treatments and practices to reduce recidivism that have been validated by verifiable data.

An example of an EBP used by Tulare County Probation is the Juvenile Assessment and Intervention System (JAIS) to develop a strategic supervision case plan that is based on the assessed youth's level of risk to re-offend (scoring is low, moderate, or high), the identified underlying factors that link to criminal behavior, and the strengths and specific needs of each youth assessed.

Tulare County continues to utilize treatment programs that follow current evidence-based practices. This includes cognitive behavioral therapy (CBT) and other programs that use a cognitive-behavioral approach that has been proven to address criminogenic needs and reduce recidivism. Examples of cognitive-behavioral programs include anger management/control, aggression therapy, substance abuse, parenting, family therapy, and problem-solving.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by non-governmental or community-based providers. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(3)(F) and (d)(8)):

Tulare County acknowledges that to successfully rehab realigned youth, a collaborative effort with multiple stakeholders, including community-based organizations, educational institutions, vocational institutions, mental health providers, substance abuse providers, licensed counselors, and agencies that provide transitional housing, is needed.

Despite collaborative efforts, unexpected gaps in rehabilitative services may develop or be identified along the way. To this end, Tulare County Probation will set aside a portion of the grant funds for future needs.

Due to the age of some of the realigned youth who returned to Tulare County, transitional needs are expected to ensure successful community reintegration. Grant funds continue to be set aside to support youth upon release, including housing, clothing, transportation, education, and vocational and employment needs. Contracts with residential agencies, licensed therapists, substance abuse counselors, and/or community-based organizations are needed to provide these services.

In addition, Probation continues to collaborate with various community-based service providers to refer youth to services in the following areas:

- Childcare Services
- Employment/Job Readiness
- Housing
- Medical Services
- Support/Counseling Groups

- Legal Assistance
- Transportation Services

Part 5: Facility Plan (Welf & Inst. Code § 1995(d)(4))

Provide a detailed facility plan indicating which facilities the county will use to house or confine realigned youth at varying levels of offense severity and treatment need. Include the following (Welf. & Inst. Code §1995(d)(4)):

- Any less restrictive programs the county uses, and whether those programs are in facilities regulated by Subchapter 5 (commencing with Section 1300) of Chapter 1 of Division 1 of Title 15 of the California Code of Regulations
- Any county juvenile facility improvements made to support long-term commitments
- How the county will ensure youth safety and protection, including for youth of different ages, genders, special needs, and other relevant characteristics

The Juvenile Detention Facility (JDF), opened in 1999, is used to house and provide programs and services to the target population. JDF is a secure residential facility for youth of different ages, genders, and needs levels. JDF is operated by the Tulare County Probation Department twenty-four (24) hours per day, 365 days per year. In addition to holding youth pending court action, JDF provides secure confinement to youth pending delivery to other juvenile and adult justice jurisdictions and provides temporary housing to youth awaiting out-of-home placements and court-ordered commitments.

JDF has three (3) distinct pods and an operating capacity of 210. Each pod has four (4) units, each equipped with sleeping quarters, a day room for structured activities, and a classroom. Each pod has an additional room that can be utilized for visiting, mental health counseling, and other purposes. Pod 5 has been designated for the target population.

The Tulare County Probation Department uses the Caseload Explorer (CLE) case management system to maintain data that helps ensure appropriate housing for the target population (youth). It is the policy of the Department to ensure that the classification process is ongoing and at the least restrictive level.

Examples of data entered into the CLE case management system that can be extracted and used to consider and ascertain what classifications are appropriate for youth at the Juvenile Detention Facility (JDF) include:

- Assaultive Behaviors
- Behavioral Health Needs
- Charges
- Criminal Sophistication Level
- Demographics – age, etc.
- Gang Involvement
- Severity of Offenses
- Specialized Counseling
- 707(b) Offenses

Institution Supervisors and other supervisory staff use the aforementioned data to determine youth housing assignments and ensure appropriate classification. In addition, Institution Supervisors evaluate each youth's current housing classification weekly to ensure that it is appropriate and to make any necessary adjustments.

JDF has the capacity to house and provide rehabilitative services and programs in a safe and secure environment that addresses the variable levels of offense severity and treatment needs of the target (SYTF) population.

Staffing

Probation staff and partnering agencies will ensure that youth are housed in a safe and secure environment. A brief description of those responsible for the care of youth while housed at JDF follows.

Probation Staffing: Staffing levels will adhere to the state staffing ratios. A combination of Probation Officers (PO), Probation Correctional Officers (PCO), Institutional Supervisors (IS), and Detention Service

Officers (DSO) is onsite twenty-four (24) hours a day, 365 days a year to ensure the safety and security of youth and staff. These sworn personnel have received extensive training in appropriately responding to incidents, de-escalating tense situations, and writing incident reports for documentation and statistical purposes. In response to the severity of the risk level associated with the DJJ realigned population, officers are to receive further training to adapt to the increased risk. This includes training on proper behavior in a juvenile correctional setting with a high-risk population, understanding the underlying principles on which the practice is based, and other techniques grounded in established literature that have been shown to have positive outcomes. In addition, cooks and facility maintenance staff are on-site to ensure that proper nutritional needs are met and that the facility is clean and sanitary.

Behavioral Health Staffing: Behavioral health staff are available daily during normal business hours and available on-call during non-business hours to address medical, mental, and emergency needs. In addition, youth can verbally or in writing request that behavioral staff address specific mental or medical needs.

Medical Staffing: Medical staff is on-site 24 hours a day and available to provide timely, high-quality medical, dental, and vision services. Youth can also verbally request and/or inform staff of any medical needs, and staff can refer youth to on-site medical staff for medical evaluations. In addition, local hospitals and/or Urgent Care facilities are available to address any medical needs that are not resolved at the facility.

Additional Safety Measures and Protocol

Prison Rape Elimination Act: The Prison Rape Elimination Act (PREA) hotline is available to youth in the facility. In addition, the Probation Department has policies and procedures in place to investigate any sexually based accusation or complaint in a time-sensitive and confidential manner. All concerns are taken seriously and are addressed accordingly. At any time during an investigation, law enforcement and/or other outside agencies might be called to conduct a criminal investigation. Victim Advocates are available if needed.

Transgender Youth: Policies are in place to ensure that transgender youth are treated respectfully and protected. Probation has updated intake and other forms, as well as the case management system, to include transgender as an option for gender identification. These measures are intended to ensure housing, clothing, and supervision are provided based on gender identification.

Special Education: In collaboration with the Tulare County Superintendent of Schools, youth will have access to continued education and services. Schools work in concert with behavioral health providers, medical staff, and Probation to ensure each youth's individual education and program needs are met.

Americans with Disabilities Act: The Probation Department follows all legal protocols under the Americans with Disabilities Act to ensure that the department and facility provide accommodations at all times, including intake, assessment, educational services, recreational activities, religious services, and release.

Special Cases Meeting: Special Cases Meeting (SCM) attendees encompass representatives from Probation, behavioral health, and medical staff. Each representative is charged with discussing any issues with youth in the facility, programming provided while in custody, and unmet medical and behavioral needs. SCM is also responsible for developing and brainstorming ideas/protocols, and appropriate responses/remedies.

Suicide Prevention: Probation has policies and protocols in place to deter and prevent youth self-harm and/or suicide. Each youth completes a MAYSI-II questionnaire upon entry into any facility. This risk assessment tool is utilized to determine the youth's history, current state of mind, and potential for self-harm or suicidal ideation. Youth deemed to be an immediate risk are immediately assessed by behavioral health to determine program needs and supervisory objectives. Youth may be placed on Suicide Watch or Special Watch, depending on their needs. The level of monitoring and mental health services can be changed at any time during their stay with behavioral health's input and approval.

Youth Grievances: Youth may file a grievance at any time. Every grievance is taken seriously and handled promptly.

Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

Please refer to Part 4: Juvenile Justice Realignment Block Grant Funds for a detailed description of the progress in this area.

Part 6: Retaining the Target Population in the Juvenile Justice System (Welf & Inst. Code § 1995(d)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The Tulare County Probation Department (Department) collaborates with Juvenile Justice stakeholders, including the Tulare County Juvenile Court, Tulare County District Attorney, Tulare County Public Defender, and Community-Based Organizations (CBO), to provide youth entering the system with opportunities that foster their success with the least restrictive level of intervention possible. These stakeholders work in concert to ensure equitable, legal, and consistent practices are applied to each youth.

Each individual case is evaluated before Court recommendations are made to ensure that best practices and services are applied to each youth. Youth who enter the juvenile justice system also undergo an assessment using the Juvenile Assessment and Intervention System (JAIS) risk/assessment tool to determine the following:

- Level of risk to re-offend (categories are low, moderate, and high).
- Identify criminogenic needs (antisocial values and beliefs, antisocial peers, personality traits, etc.).
- Identify the youth's strengths and specific needs.

Probation Officers use information from the JAIS assessment to develop a strategic supervision case plan that is tailored to each youth. Identification of needs allows a proper match of services to fulfill said needs. For example, if identified needs highlight a lack of education, the assigned officer could provide educational services, such as a GED, for the youth. Some needs highlight employment needs. In this case, the officer could refer the client to agencies that provide career development services and/or initiate the process to enroll the youth in vocational classes. Some examples of youth referral sources include the Tulare County Office of Education (TCOE) for educational services, Community Services and Employment Training (CSET) for employment services, and the Tulare County Boys and Girls Club to reinforce positive development.

Also, the Department continues to partner with local community-based organizations (CBO) to improve service accessibility for justice-involved youth. The list of CBOs that provide juvenile services for the Tulare County Probation Department follows below:

- Alliant University
- Boys and Girls Club
- Care Pregnancy Resource Center
- Champions Recovery Alternative Programs
- CSET
- Family Services of Tulare County
- GEO Reentry Services
- JDT Consulting
- Parenting Network
- Turning Point of Central CA
- Tulare County Office of Education

By maintaining the fidelity between practices and the underlying principles upon which they are based, the realigned population can be retained within the juvenile justice system and prevented from transferring to the adult criminal justice system. If rehabilitation is developed and fostered through proper identification of needs and appropriate matching of services to fulfill said needs, the likelihood of successful outcomes for the target population is significantly increased.

Part 7: Regional Effort (Welf & Inst. Code § 1995(d)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The Tulare County Probation Department determined that a Regional Hub was beneficial to ensure housing and specialized programs and services are provided to certain youth sex offenders and/or female youth.

Three (3) Deputy Probation Officers (DPO) are assigned to our Program Unit and are responsible for working collaboratively to coordinate the development of a release plan, which involves regularly meeting with the youth's family to be aware of all family dynamics. Additionally, multidisciplinary team meetings are held to ensure that all stakeholders, including family members working with the youth, are involved and have the opportunity to assist in developing the release plan.

The DPOs assigned to the Program Unit also have the responsibility to ensure that any youth placed at a regional facility continues to receive services, including basic needs (adequate food, shelter, clothing, etc.), counseling services, and family reunification services, at the regional facility that best transitions the youth from the regional facility to their environment.

One anticipated barrier to the use of a regional center is the distance from the youth's family and the family's ability to attend in-person visits, family counseling sessions, and other family events that the regional facility would host. To address this potential barrier, the Department will explore viable options to assist the family. These options may include, but are not limited to, providing transportation for the family or offering gas cards and/or bus passes. Additionally, the DPOs assigned to the Program Unit will work with the Regional Hub to relay these types of barriers and attempt to coordinate visiting hours or family counseling sessions to best meet the needs of the family and the youth.

An agreement between the Tulare County Probation Department and a local Regional Hub, Fresno County, has been in place since July 2024. Tulare County will continue to serve youth locally, with the exception of the following specialized needs that will be contracted with the local Regional Hub:

- Sex Offender Services: Probation has contracted with Fresno County for services for youth sex offenders, as it has been determined that the Regional Hub has the types of programs and services available to best meet the unique needs of youth with these types of offenses.
- Programs for Females: The number of female youth committed to DJJ and/or the Juvenile Detention Facility in Tulare County is historically low. Thus, Probation has contracted with the local Regional Hub, which offers an array of programs and services for female youth.

Since the agreement with Fresno County has been in place, [redacted] successfully completed the Adolescent Sexual Responsibility Program in [redacted] 2025.

Part 8: Data (Welf & Inst. Code § 1995(d)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The Tulare County Probation Department is committed to having accurate and relevant data and recognizes that data collection and analysis are important for making informed decisions about which evidence-based practices, programs, and services to provide and for matching those services to the appropriate population. The Department also understands that accurate and comprehensive data is paramount for transparency and trend and pattern identification. The Department utilizes a case management system to collect data pertinent to officers, who use it to manage the juvenile population and

assess youth under their care, and to strategically develop individualized case plans, treatment programs, and services based on risk factors and specific needs.

The Probation Department has a Quality Improvement Unit (QI), comprised of a Supervising Staff Analyst, a Probation Administrative Specialist, and five (5) Staff Services Analysts, who are dedicated to ensuring data integrity and oversight of grants and contracts that provide services to youth. To streamline the data analysis function, the Probation department established the DATA team (FY 25-26) to work on the system administrative functions related to Probation's Case Management system as well as State/Federal data reporting needs. The QI Unit will continue to address the vendor data analysis function to measure vendor performance through contract compliance.

The Probation Department regularly provides statistical information to the State of California and to other agencies via the Juvenile Court and Probation Statistical System (JCPSS) and through the Chief Probation Officers of California (CPOC). In so doing, agencies with a vested interest in and involvement in juvenile offenders' treatment plans and rehabilitation are abreast of statistical trends and patterns (i.e., juvenile population numbers) and are provided information pertinent to directing resources and guiding decisions.

Statistical data compiled and entered in the case management system includes demographic information (race, gender, ethnicity, age, etc.), behavioral data (based on incident events and/or logs), and treatment programs and services. Management, officers, and analysts routinely review said data. The purpose of routinely collecting and regularly analyzing data is to ensure program fidelity, effectiveness, and equitable treatment; to assure efficacy; to evaluate and strategize for future planning.

The Probation Department recognizes that feedback from youth receiving services from Probation is necessary to understand their perspectives and motivational factors, and to keep lines of communication open. This information is important for officers and management to identify where treatment programs and services might be ineffective, and changes are in order.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The Tulare County Probation Department anticipates, based on the level of criminal offenses committed, that realigned youth will require intensive, individualized supervision and treatment programs that offer services most likely to lead to successful rehabilitation and reintegration into the community. Realigned youth will be monitored by staff and treatment providers on an ongoing basis, and treatment data will be gathered and analyzed to assess the suitability and effectiveness of the program(s) youth are enrolled in; any necessary adjustments to ensure program efficacy will be made accordingly.

As such, outcome measures used as metrics for program and treatment success will continue to be primarily based on recidivism rates and program/ probation completion. Recidivism, for the purposes of measuring outcome, will be operationally defined as any subsequent disposition from the originating cohort variable data, such as the initiation of supervision, a Violation of Probation (VOP) result, or a new charge. One-year, two-year, and three-year recidivism rates will serve as the standard metric. Likewise, program completion will also be another facet of success. Programs are contingent on each individual's needs; thus, enrollment cohorts will be determined (which, in turn, will yield an enrollment rate as another metric for success), and completion rates will be calculated. Successful completion of probation supervision (i.e., ending supervision without transferring to adult criminal justice) will also be calculated using completion cohorts over defined durations (e.g., per year).

As outcomes are determined, necessary adjustments will be made. If the success goals are unmet, further examination of the success gap will be conducted. Services will be studied, service-to-client matches will be examined, and fidelity between underlying program literature and practice will be monitored. Steps necessary to improve the likelihood of rehabilitation post-confinement will be taken.

Part 9: Other Updates: Describe any progress on elements since the previous annual plan submission: (Welf. & Inst. Code § 1995 (d)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

The department added new furniture at the Juvenile Detention Facility to better accommodate the youth served there, including the target population. The JDF has also undergone several renovations to create a more "home-like" environment in the areas where youth are housed and receive program services. In addition, a landscaping project was completed, allowing for more outdoor activities by including walking trails, a garden area, and a shaded seating area with benches and picnic tables for the youth and their families to enjoy. Furthermore, an indoor/outdoor JDF infrastructure enhancement that provides secure fencing and monitoring equipment for the safe transport of youth to/from their housing to non-adjacent buildings for vocational and other services was completed in September 2025.

The completion of this project allows SYTF youth to participate in vocational training as the fence enables the safe escort of SYTF to and from the JDF to the vocational education center, which is off-site from the JDF.

Furthermore, the Probation Department entered into a contract in June 2025 with Network Communications International Corp. for 100 educational tablets with secured wireless connectivity for the youth detained at the JDF. The goal is to utilize the vendor's RISE (Restoration through Incentives, Skills, and Education) Method to support proper rehabilitation and prepare individuals for successful reintegration into society. By empowering youth with education and skills, the JDF Educational Tablet Program aims to sow the seeds of positive change that will impact individuals, families, and communities.

The RISE Method is a rehabilitative philosophy that aims to equip youth with the tools they need to rebuild their lives and make a positive impact. This method is the basis for the tablet-based Schoolhouse Learning Management System (LMS). The LMS is a comprehensive, incentive-based platform that provides youth access to various education, vocational, and rehabilitative programs. The LMS emphasizes incentives that encourage youth to engage with educational content and the possibility of their efforts being rewarded. Successful completion of courses earns "points" that can be used for various forms of entertainment and leisure activities. The premise of this approach is that it motivates youth to voluntarily and actively participate in their rehabilitation while providing educational and entertainment opportunities, regardless of their economic status. In addition, the educational and entertainment program helps youth recognize that incarceration is their opportunity to find a path forward. The courses are designed for youth struggling with mental health issues, grief, anxiety, and addictions. The LMS also allows the Department to upload its classes and content, which can be added to the Learn2Earn module, enabling the youth to earn rewards.

Courses and videos available in LMS include parenting, anger management, addiction management, communication skills, confidence building, time management, computer skills, work skills, religious programming, language programs, math skills, and reading comprehension.

Part 10: Prior-year expenditures-Summary of outcomes/Impacts: (Welf. & Inst. Code § 1995(d)(9))

Please use the table provided below to summarize prior-year expenditures (e.g. for the 2026 JJRBG plan the summary entered into the table below would be for FY 2024-25 expenditures) in accordance with Welf. & Inst. Code §1995(d)(9), which requires counties to report:

- Total expenditures of block grant funds;
- Whether these expenditures were consistent with the plan described in subdivision (a); and

- How the expenditures improved outcomes for the realignment target population described in Section 1990.

Please itemize expenditures by each subject area described in Part 4 of the annual JJRBG plan(s) that governed the fiscal year being reported (e.g., for FY 2024-25 expenditures, refer to the subject areas defined in your 2024 plan submission and any updates provided in your 2025 plan submission). When itemizing expenditures, counties may choose the format that works best for their internal reporting processes; however, the content must match the structure and content of the following outline:

1. Expenditure Subject Area[1]
    a. Total Expenditures ($)
    b. Were the expenditures consistent with the plan described for this subject area? (Yes/No)
    c. Please describe why the expenditures were or were not consistent with the plan described for this subject area.
    d. Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.

1. Expenditure Subject Area: Welf & Inst Code § 1995(d)(3)(A) or Mental health, Sex Offender Treatment	Total Expenditures ($): $79,660.00	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area: The expenditures were consistent with the plan described for this subject area. Tulare County Probation Department has an ongoing contract with a service provider to provide mental health services at all Correctional facilities. In addition, there is an agreement in place with a local regional hub, Fresno County, to provide housing and specialized treatment for the target population who have committed certain sex offenses. There is also an ongoing agreement with Hope Horizon Mental Health to provide inpatient treatment services at the Juvenile Detention Facility.
Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990: Expenditures supported the target population by expanding access to evidence-based mental health and specialized treatment services, including sex offender-specific interventions, for justice-involved youth.

[1] This outine corresponds to Part 4 of the JJRBG County Plan Template and fulfills the reporting requirements of WIC §1995(d)(9) by itemizing expenditures according to the five areas of need or development for realigned youth described in WIC §1995(d)(3)(A)–(E).

2. Expenditure Subject Area: : Welf & Inst Code § 1995(d)(3)(B) or Support Programs or Services	Total Expenditures ($): $1,382,674.37	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area: The expenditures were consistent with the plan described for this subject area. There are programs and services available for the target population that help to guide them to productive and prosocial behaviors; there are vocational and educational programs and services available to assist the target population obtain skills and experience necessary to obtain gainful employment and self-sufficiency; and the Juvenile Detention Facility was upgraded with improvements that allow the target population with recreational and social activities, both indoor and outdoor to help increase social skills after release.
Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990: Expenditures supported the target population by expanding access to support programs and services that promote healthy adolescent development and long-term stability. These services emphasize developmentally appropriate, rehabilitative, and community-based responses for youth. Services that were utilized enhanced a continuum of care that addresses criminogenic needs beyond clinical treatment, including prosocial skill development, education, vocational readiness, and reentry supports. These investments strengthened the county's ability to provide structured, strengths-based programming that complements mental health and offense-specific interventions.

3. Expenditure Subject Area: : Welf & Inst Code § 1995(d)(3)(C) or Family Engagement Programs	Total Expenditures ($): $592,574.73	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area: The expenditures were consistent with the plan described for this subject area. There are specialized parenting and family engagement programs designed to meet the needs of youth and their families, as well as operational services such as visits from parents and/or legal guardians at the facility and special events available to the target population.
Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990: Expenditures supported the target population by strengthening family engagement and support services. These investments prioritized the role of families as critical partners in rehabilitation, recognizing that sustained youth success is closely tied to family stability, communication, and

involvement in the treatment process. Expanded access to structured, evidence-informed family engagement strategies is designed to increase caregiver participation, enhance family functioning, and support successful reentry. Services were delivered in a culturally responsive and trauma-informed manner to address the diverse needs of youth and their families.

4. Expenditure Subject Area: : Welf & Inst Code § 1995(d)(3)(D) or Reentry	Total Expenditures ($): $530,359.92	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

The expenditures were consistent with the plan described for this subject. Programs and services for reentry, such as continued support services after release, vocational training/employment services, ongoing educational support, and other post-release reentry programs, are available to the target population.

Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990:

Expenditures supported the target population by strengthening reentry and transition services for youth returning to the community from custodial settings. These investments prioritized structured, developmentally appropriate support that promotes successful reintegration and reduces the likelihood of reoffending. Funds were utilized to enhance a coordinated reentry continuum that begins prior to release and continues through community stabilization. Services focused on addressing criminogenic needs, reducing barriers to reintegration, and ensuring continuity of care across systems, including probation, behavioral health, education, and community-based providers.

5. Expenditure Subject Area: : Welf & Inst Code § 1995(d)(3)(E) or Evidence-based, Promising, Trauma-Informed and Culturally Responsive Programs or Services	Total Expenditures ($): $844,670.50	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

The expenditures were consistent with the plan described for this subject area. Youth are provided with a Juvenile Assessment and Intervention System (JAIS), a strategic supervision plan developed to identify and support the specific needs of each youth assessed. Additionally, treatment programs that follow current evidence-based practices, including cognitive behavioral therapy, are provided to the target population.

Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990:

Expenditures supported expanding access to evidence-based, promising, trauma-informed, and culturally responsive programs and services. Interventions were developmentally appropriate, research-informed, and responsive to the unique backgrounds and experiences of justice-involved youth. Services were utilized to enhance service delivery models that integrate best practices in juvenile justice, behavioral health, and youth development. Programs were designed to address underlying trauma, reduce criminogenic risk factors, and promote positive identity development.

6. Expenditure Subject Area: : Welf & Inst Code § 1995(d)(3)(F) or Community-based Organizations	Total Expenditures ($): $324,818.92	Were the expenditures consistent with the plan described for this subject area? (Yes/No): Yes

Please describe why the expenditures were or were not consistent with the plan described for this subject area:

The expenditures were consistent with the plan described for this subject area. There are contracts in place with community-based providers to provide services to the target population, including counseling with licensed counselors for mental health and substance abuse issues, and transitional housing programs and services.

Please describe how the expenditures improved outcomes for the realignment of the target population described in Section 1990:

Expenditures supported expanding partnerships with community-based organizations (CBOs) to deliver developmentally appropriate, culturally responsive, and rehabilitative services. These investments prioritized community-based service delivery models that increase accessibility, engagement, and effectiveness for justice-involved youth. Funds were utilized to strengthen collaboration with CBOs that provide a broad range of services addressing criminogenic needs and supporting positive youth development. These organizations play a critical role in bridging system involvement and community reintegration by offering services in settings that are more accessible, less restrictive, and better aligned with youths' lived experiences.

(1) A description of the realignment target population in the county that is to be supported or served by allocations from the block grant program, including the numbers of youth served, disaggregated by factors including their ages, offense and offense histories, gender, race or ethnicity, and other characteristics, and by the programs, placements, or facilities to which they are referred.

Target Population Disaggregated by Categories (Welf. & Inst. Code § 1995(D)(1)):

JJRBG Data Collection Form	
A. Age	**Number of Youths**
14	[redacted]
15	[redacted]
16	13
17	16
18	[redacted]
19	0
20	[redacted]
21	0
22	0
23	0
24	0
25 and older	[redacted]
B. Gender	**Number of Youths**
Male	[redacted]
Female	[redacted]
Non-binary	0
Declined to identify	0
C. Race or Ethnicity	**Number of Youths**
White/Caucasian	[redacted]
Hispanic or Latinx	45
Black/African American	[redacted]
Asian	[redacted]
American Indian or Alaskan Native	0
Native Hawaiian or Other Pacific Islander	0
Multi-Racial	0
Other	[redacted]
Unknown	[redacted]
F. Offense or Offense History	**Number of Youths**
Arson	0
Assault	28
Attempted Homicide	0
Homicide	[redacted]
Kidnapping	0

Robbery	18
Sex Offense	
Use of Firearm	0
Violence Against Aged	0
Weapon of Mass Destruction	0
Witness Tampering	0
Other	0
D. Placement and/or Facility (Please provide the placement or facility names below)	**Number of Youths**
Tulare County SYTF	
Own/Relative's Home	15
Tulare County Detention Facility	
Tulare County Youth Facility	23
SYTF – Step Down	
E. Program (Please provide program names below)	**Number of Youths**
Anger Management Counseling	58
Cognitive Behavioral	44
Cognitive Behavioral Int-Substance Use Youth	31
Employment & Training	
MRT, Correctional Counseling Inc	45
Phoenix New Freedom Gang Intervention Program	15
Phoenix New Freedom Managing Aggression & Violence	
Drug/Alcohol Counseling - Juvenile	32
Individual Counseling Individual	19
Aggression Replacement Training	
Anger Management – Substance Abuse Disorder	
Breaking Free from Trauma	
Family Counseling	
Life Skills - Juvenile	
Living in Balance	
Thinking for a Change	
K9 Training Program - Juvenile	
HHSA Referral	
Transitional Housing	
The Change Companies Forward Thinking Journal	15
Community Service	
TCU Waysafe Intervention	
Parenting Classes - Juvenile	
Choices and Changes	